

City of Fayetteville Staff Review Form

2014-0479

Legistar File ID

11/18/2014

City Council Meeting Date - Agenda Item Only
N/A for Non-Agenda Item

Kevin Springer

10/31/2014

Budget & Information Management /
Finance & Internal Services Department

Submitted By

Submitted Date

Division / Department

Action Recommendation:

A RESOLUTION ADOPTING THE 2015 ANNUAL BUDGET AND WORK PROGRAM

Budget Impact:

Citywide		Citywide	
Account Number		Fund	
Project Number		Project Title	
Budgeted Item?	NA	Current Budget	\$ -
		Funds Obligated	\$ -
		Current Balance	\$ -
Does item have a cost?	No	Item Cost	
Budget Adjustment Attached?	No	Budget Adjustment	
		Remaining Budget	\$ -

V20140710

Previous Ordinance or Resolution # _____

Original Contract Number: _____

Approval Date: _____

Comments:



CITY COUNCIL AGENDA MEMO

MEETING OF NOVEMBER 18, 2014

TO: Mayor Jordan and City Council

THRU: Don Marr, Chief of Staff

FROM: Paul A. Becker, Chief Financial Officer
Kevin Springer, Budget Director

DATE: October 31, 2014

SUBJECT: Proposed 2015 Annual Budget & Work Program

RECOMMENDATION:

Consider the Proposed 2015 Annual Budget & Work Program for adoption by the December 16, 2014 City Council meeting.

BACKGROUND / DISCUSSION:

The Proposed 2015 Annual Budget & Work Program will be distributed to City Council on Friday, November 7, 2014. Listed below is a schedule of hearing dates for the Proposed 2015 Annual Budget & Work Program.

Date	Budget Meeting / Location
Thursday, November 13, 2014	City Council Agenda Meeting, Room 326
Monday, November 17, 2014 (5:30 PM)	Budget Discussion Meeting, Room 326
Tuesday, November 18, 2014	City Council Meeting, Room 219
<i>Additional meetings to be scheduled if needed.</i>	

If you have any questions concerning the Proposed 2015 Annual Budget & Work Program, please feel free to contact either Paul A. Becker at 575-8330 or Kevin Springer at 575-8226. Thank you for your attention to this matter.

BUDGET/STAFF IMPACT:

Attachments:

This is the revised packet received on 11/18/14.

City of Fayetteville, Arkansas

2015 Annual Budget and Work Program

City Council and Other Elected Officials

Adella Gray, Ward 1 - Position 1
Sarah Marsh, Ward 1 - Position 2
Mark Kinion, Ward 2 - Position 1
Matthew Petty, Ward 2 - Position 2
Justin Tennant, Ward 3 - Position 1
Martin W. Schoppmeyer, Jr., Ward 3 - Position 2
Rhonda Adams, Ward 4 - Position 1
Alan Long, Ward 4 - Position 2

Kit Williams, City Attorney
Sondra Smith, City Clerk/Treasurer
David Stewart, District Judge

Submitted by

Lioneld Jordan, Mayor
Don Marr, Chief of Staff
Paul A. Becker, Chief Financial Officer
Greg Tabor, Police Chief
David Dayringer, Fire Chief

Prepared by

Kevin Springer, Budget Director
Barbara Fell, Senior Research Analyst
Liz Hutchens, Financial Analyst



MISSION STATEMENT

The City of Fayetteville's mission statement is a direct result of a volunteer team of employees charged with creating a mission statement that expressed the service core of City operations, reflected our beliefs concerning City services, and was easy to remember. All City employees were given an opportunity to provide input for the mission statement. The mission statement was then adopted by the City Council and is as follows:

To protect and improve our quality of life by listening to and serving the people with pride and fairness.

City of Fayetteville, Arkansas
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November 6, 2014

Members of City Council and
Citizens of Fayetteville

I am pleased to submit my proposed budget for 2015 for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the aldermanic form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations as well as necessary adjustments to the Capital Improvements Program for 2015.

Once again, the current budget was formulated in the context of my primary budget goals considering current economic conditions.

2015 Budgetary Goals

My primary goals for 2015 are as follows:

- *To provide the same level of services to the public*
- *To retain the work force at the current level*
- *To avoid increases in taxes to the citizen by keeping the millage rate the same as 2009*
- *To continue to provide services to the citizen in the most efficient and effective manner possible*
- *To fund needed Capital Improvements to the greatest extent possible*
- *To present a General Fund operating budget that is balanced with operating revenue estimates*

Financial Environment

The local economic conditions in Fayetteville continued to improve in fiscal 2014 but at a slower pace than 2013. City sales taxes are up approximately 1.4% compared to prior year through the end of the third quarter of fiscal 2014. We have also seen continuing activity in large scale development as the University of Arkansas expands student enrollment. Unemployment is at 4.1%, which does compare favorably to the rest of the State and Nation. The worldwide economic problems continue to exist. For these reasons, this budget has been formulated on conservative revenue and expenditure estimates. However, I am presenting a balanced budget for the General Fund.

For 2015, we have forecasted revenue sources to be equal to 2014 projections except for sales tax for which we estimate a 2.0% increase over expected collections. The budget continues to have authorized positions unfunded (frozen). Many of the cuts made during previous years will remain in force. I have not included a salary increase in my proposed budget. At the close of the 2014 fiscal year, I intend to analyze the City's financial position and if at all possible recommend a salary package for employees to the Council as well as an additional step for fire personnel.

Conclusion

This budget is based on realistic revenue and expenditure estimates. I believe that it continues to provide for the best possible level of services while still guarding against possible weakening economic conditions.

2014 has been a very busy year for the City. With your continued support we have accomplished many things. With the combined efforts of this Administration and City Council support, I am confident that we will again meet the challenges facing the City while continuing to provide our citizens superior service levels.

A handwritten signature in blue ink, appearing to read "Lioneld Jordan". The signature is fluid and cursive, with a long horizontal stroke at the end.

Lioneld Jordan, Mayor



November 4, 2014

Mayor Lionel Jordan, Members of the City Council and
Citizens of Fayetteville:

The budget being presented is a 2015 operating budget. It does not include re-budgets that represent programs approved and appropriated in prior years which as of the end of fiscal 2014 remain uncompleted. Re-budgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2014. Total rebudgets are likely to be \$60,000,000 or more. These re-budgets will be presented for addition to the 2015 operating budget early in the first quarter of 2015.

In 2014, City and County Sales Taxes increased compared to 2013. By year end, total sales taxes are expected to be approximately 2.04% over prior year. Residential and commercial building has begun to increase but fees associated with permitting and construction will still be below 2013 levels and will probably level off in 2015. Water and Sewer revenue collections have decreased in fiscal 2014 compared to 2013 due to normal weather conditions during the summer months. Water and Sewer revenues should approximate 2013 amounts in 2015. Fuel and rent revenues at the airport are over 2013 collections. Revenue projections for HMR tax collections are estimated to be over 2013 actuals. Other fund operations are relatively stable when compared to the prior year.

The 2015 General Fund budget represents a net expenditure increase from 2014 budget of \$706,000 (see page VII for details). This was due to required increases due to pension obligations, insurance increases, maintenance contracts, utilities and telephone, and vehicle replacement charges. Salary increases were also approved in 2014.

For 2015, the General Fund budget has been formulated on the assumption that revenues in 2015 will be slightly lower compared to current 2014 estimates except for a 2% increase in sales taxes (compared to 2014 estimates) which has been incorporated in the revenue estimates.

2015 PROPOSED BUDGET EXECUTIVE SUMMARY

This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments which are included in the expenditure budgets.

Governmental funds are budgeted on the modified accrual basis.

The total budget allocated by expenditure category is displayed in the following table.

Summary of Fund Expenditures by Category (In Dollars)

Category	Adopted 2014	Adopted 2015	Change In Dollars	2015 % of Total Budget
Personnel Services	\$ 46,901,669	\$ 47,771,036	\$ 869,367	33.0%
Materials & Supplies	5,459,483	5,556,478	96,995	3.8%
Services & Charges	18,442,219	18,569,657	127,438	12.8%
Maintenance	4,286,397	4,102,102	(184,295)	2.8%
Fuel	3,617,698	4,562,067	944,369	3.1%
Internal Charges	5,043,244	5,377,269	334,025	3.7%
Purchased Water	6,600,000	6,600,000	0	4.5%
WWTP Operations	8,537,994	8,999,209	461,215	6.2%
Total Operating Expenses	98,888,704	101,537,818	2,649,114	69.9%
Transfers Out	1,433,000	1,433,000	0	1.0%
Debt Service	21,716,596	21,533,182	(183,414)	14.8%
Capital	13,561,700	20,701,000	7,139,300	14.3%
Total Expenses	\$ 135,600,000	\$ 145,205,000	\$ 9,605,000	100.0%

The 2015 Proposed Budget is \$145,205,000 million. This is an increase when compared to 2014 of \$9,605,000 or 6.6%. Some of that increase is due to changes in operating costs primarily personnel costs associated with salary, pension, and insurance increases. However, the primary cause of the increase is due to the expansion of the capital improvement program.

The following table indicates the percentage of total budget allocated by funds.

Fund Totals as Percent of Total Budget

Funding Source	Adopted 2014		Adopted 2015	
	Budget	% of Total	Budget	% of Total
General	\$ 37,460,000	27.9%	\$ 38,166,000	26.3%
Water & Sewer	34,043,000	25.1%	39,203,000	27.0%
Sales Tax Bond	18,592,000	13.7%	18,626,000	12.8%
Recycling & Trash Collection	10,960,000	8.1%	12,651,000	8.7%
Sales Tax Capital Improvements	7,523,000	5.5%	7,692,000	5.3%
Shop	7,328,000	5.4%	8,456,000	5.8%
Street	6,422,000	4.7%	7,571,000	5.2%
Parks Development	2,737,000	2.0%	2,273,000	1.6%
Airport	2,494,000	1.8%	2,576,000	1.8%
Police Pension	1,609,000	1.2%	1,611,000	1.1%
Parking	1,605,000	1.2%	1,560,000	1.1%
Fire Pension	1,417,000	1.0%	1,435,000	1.0%
Impact Fee	1,113,000	0.8%	1,070,000	0.7%
Town Center	696,000	0.5%	690,000	0.5%
Drug Law Enforcement	565,000	0.4%	575,000	0.4%
Community Development Block Grant	562,000	0.4%	559,000	0.4%
Parking Deck Bond	300,000	0.2%	300,000	0.2%
TIF Bond	123,000	0.1%	141,000	0.1%
Replacement & Disaster Recovery	42,000	0.0%	42,000	0.0%
Sales Tax Construction Bond	7,000	0.0%	5,000	0.0%
Parking Deck Project	2,000	0.0%	3,000	0.0%
Wastewater System Improvements Project	0	0.0%	0	0.0%
	<u>\$ 135,600,000</u>	<u>100.0%</u>	<u>\$ 145,205,000</u>	<u>100.0%</u>

An examination of the overall budget indicated that the Water & Sewer Fund is the largest fund being 26.9% of the total. This is because of the increase in the capital improvement projects in 2015. The General Fund is second at 26.2% of the total. The combination of these funds is 53.2% of the total budget. The Sales Tax Bond Fund (budget to repay outstanding bonds) is 12.8% of the budget. Thus the three largest funds represent 66.1% of the total operating budget.

An important part of this budget document is the City's Financial Policies delineated in pages 4 through 8 which are incorporated as a part of the budget. These policies include the following:

- Revenue Policy
- Expenditure Policy
- Debt Policy
- Reserve Policy
- Investment & Cash Management Policy
- Capital Improvement Policy
- Financial Reporting Policy
- Administrative Procedures to Adjust the Approved Budget

Overview of City's Major Funds:

General Fund is normally the major operating fund of the City and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which includes the following: general government services (Mayor's Administration, District Court, City Clerk and City Attorney), fire, police, finance, internal services, animal services, telecommunications, parks and recreation, cable, library funding, engineering, planning, and building safety.

General Fund Revenue:

The General Fund revenue budget was based on the following assumptions:

- City Sales Tax is projected to increase at a rate of 2.0% over 2014 estimates.
- County Sales Tax is projected to increase at a rate of 2.0% over 2014 estimates.
- Franchise Fees are projected to equal current collections which are 5.8% over the estimated 2014 amount.
- Property Taxes are projected to decrease at a rate of 1.0% from 2014 collections.
- The net consolidated impact of other revenues are expected to be essentially flat compared to the 2014 budget.
- Maintaining the revenue split for City Sales Tax to 60% operations and 40% capital.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2015 are projected to be as follows:

City's Share of County Sales Tax	\$12.3	million
City Sales Tax	11.2	million
Alcoholic Beverage Taxes	0.6	million
Franchise Fees	5.8	million
Intergovernmental Income	2.3	million
Fines & Forfeitures	1.5	million
Charges for Services	1.5	million
Property Tax Millage	1.8	million
Licenses & Permits	1.0	million
Other	0.2	million
Total	<u>\$38.2</u>	<u>million</u>

General Fund Expenditures:

Payroll expenditures are based on full employment.

The significant increases in General Fund for 2015 compared to 2014 are as follows:

2014 General Fund Budget - Adopted	\$ 37,460,000
Additions:	
Personnel	\$ 605,820
Workers Compensation	85,300
Health Insurance	51,422
LOPFI Pension	57,060
Outside Agencies (Senior Center)	10,200
NWA Regional Planning	11,037
Cost Allocation	(176,980)
Insurances (Vehicles/Building/Personal)	35,746
Motorpool	87,262
Software Maintenance/Lease	39,956
Utilities/Telephone	114,145
Fuel	17,754
Minor Equipment	4,236
Radio Maintenance	43,519
Other - Additions	41,723
	<u>1,028,200</u>
Reductions:	
Salary Contingency	(297,200)
Election Cost	(25,000)
	<u>(322,200)</u>
2015 General Fund Budget - Proposed	<u><u>\$ 38,166,000</u></u>

Major policy issues to be considered for General Fund in the future include:

- The need to fund employee wages at a full step level in 2015 and in future years.
- Continue to explore an independent funding method for the Fayetteville Public Library.
- Examination of the User Fee/Cost Reimbursement rates based on a cost analysis.
- Continued examination of the City's overall long term revenue stream to match required long term expenditures as identified.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

State turnback comes from motor fuel taxes collected by the State (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback has been flat. A total of \$3.5 million is projected for 2015. The new half cent transportation tax passed by statewide referendum is expected to provide an additional \$1.3 million of which \$750,000 will be allocated to sidewalk construction in 2015. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate in excess of \$1 million. The Street Fund budget is expected to use fund balance of \$1,500,000 for capital programs in 2015.

The **Parking Fund** has been established to account for the revenue and expense associated with the paid parking program. A revenue bond issue for the construction of a parking facility was issued in December of 2012. Net revenue from this fund is pledged for payment of that bond issue. This fund has a budgeted increase of \$6,000 for 2015.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995 as modified by the 2012 referendum. The \$2.3 million in planned expenditures for 2015 includes \$217,000 in capital improvements. The fund has a budgeted surplus of \$750,000 for 2015. This will replenish reserves used to accelerate funding for capital expenditures in 2014.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. All projected revenues are budgeted for this fund. The collection of these fees will be less compared to 2014 estimated.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. The 2015 planned expenditures include \$7,684,000 in capital improvements.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utilities financial services. The capital expenditure portion of this program will be \$9.7 million. This is a substantial increase in new programs over the prior year.

For 2015, the Water & Sewer Fund is projected to have operating gain of \$5,640,000 excluding depreciation expense and before capital expenditures. The wastewater treatment plant operations are budgeted at \$8.5 million, which represents 25% of the total operating expenses. The water purchases budgeted for 2015 represent the second largest expenditure for operations in the fund at \$9.0 million. This represents approximately 22.9% of total operating expenditures. This fund is budgeted to use reserves of \$4,701,000 mainly due to capital.

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. During the end of 2009, the operation of the transfer station was brought in house and is currently being operated by the City. For 2015, the Recycling & Trash Collection Fund is projected to have a loss of \$2,731,000 primarily due to increases in capital costs. However, there are sufficient reserves to accommodate this deficit.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from fuel sales and rents and leases. For 2015, the Airport Fund is projected to have an operating loss of \$18,000 before depreciation expense and capital expenditures. The total budget deficit is \$248,000.

In March 2013, the City once again took over the running of fixed base operations at the Airport which accounts for the large expenditure budget increase and related revenue increase.

The **Shop Fund** is an internal service fund that provides for the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. The Shop Fund will have a projected \$110,000 gain for 2015 after capital expenditures of \$3,726,000.

2015 Capital Budget

This plan contains a total of \$26,004,000 for capital projects in 2015. A detail listing of all of the projects planned for 2015 are included under the Capital and Debt section.

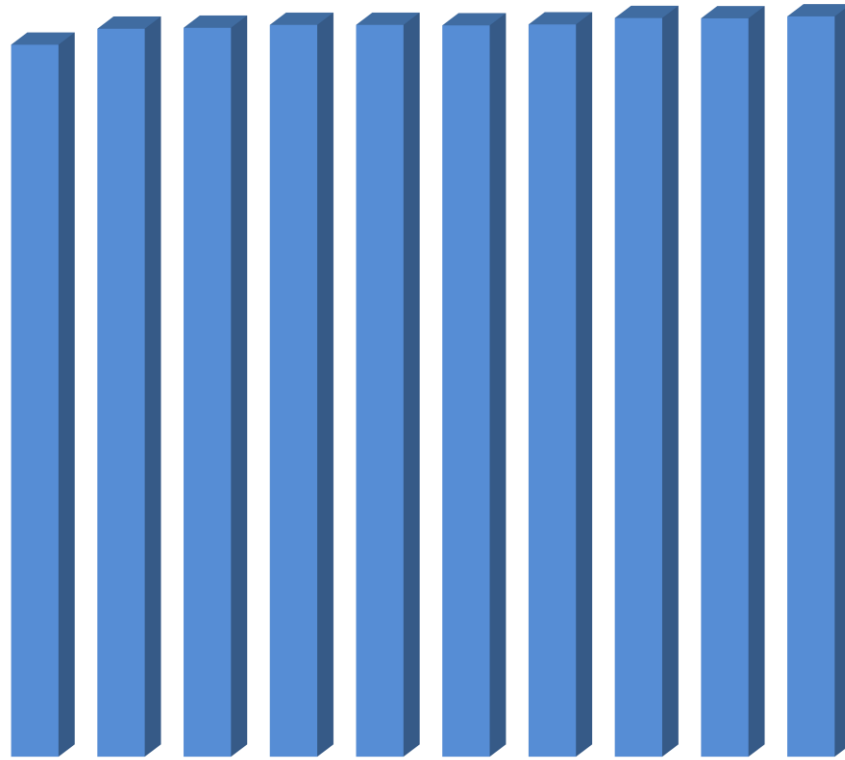
Debt Issues – 2014

In 2014 the City will issue \$10,995,000 in HMR bonds approved by the voters. The closing date of these bonds will be November 20, 2014 and appropriation of that issue is expected to occur in December of 2014

Personnel Changes

Below is a history of total positions by activity from 2006-2015.

City of Fayetteville, Arkansas
Personnel History by Activity (2006-2015)



Activity	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General Government	40.40	41.40	41.40	41.40	41.50	41.50	41.50	41.50	40.50	40.50
Finance & Internal Services	52.75	53.25	53.25	53.25	53.25	52.75	52.75	52.75	53.25	53.25
Police	170.63	171.63	171.63	171.63	171.63	171.60	171.60	171.60	170.00	170.00
Fire	109.00	113.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00
Community Planning/Engineering	71.80	73.30	73.30	73.30	70.30	70.30	70.30	70.30	69.80	69.80
Transportation Services	91.50	93.50	93.50	93.50	96.00	95.00	96.00	96.00	98.00	99.00
Parks & Recreation	51.85	53.35	53.35	53.35	54.35	54.35	54.35	54.35	54.65	55.65
Business-Type	148.10	153.10	153.10	156.10	155.50	156.50	156.50	163.10	163.10	163.10
Total	736.03	752.53	753.53	756.53	756.53	756.00	757.00	763.60	763.30	765.30
Change from Prior Year	8.00	16.50	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	2.00

CLOSING

The funding proposals contained in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City financial Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2015. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,



Paul A. Becker
Chief Financial Officer

Respectfully submitted,



Kevin Springer
Budget Director

RESOLUTION NO. ???-14

A RESOLUTION ADOPTING THE PROPOSED 2015 ANNUAL BUDGET AND WORK PROGRAM AS AMENDED.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the Proposed 2015 Annual Budget and Work Program. A copy of the Budget, marked Exhibit "A" is attached hereto and made a part hereof.

PASSED and **APPROVED** this the 18th day of November, 2014.

APPROVED:

ATTEST:

By: _____
LIONELD JORDAN, Mayor

By: _____
SONDRA E. SMITH, City Clerk/Treasurer

CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET PROCESS

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Solid Waste Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when the liability is incurred but revenues are recognized when they are due and owing to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process for the 2015 Budget and Work Program are described below:

1. **Budget Preparation Package, July 2014**
The budget preparation package was distributed to all Department Directors and Division Heads. The package included budget preparation software. In addition, target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately. Training was conducted on an individual basis with the Budget Staff and Department Directors and Division Heads, as requested.

2. **Capital Requests, May – September 2014**
Five Year Capital Improvements modification requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by the Finance Director and Budget staff to see if original cost and continuing costs were within the available funding range. Capital items with a cost that exceeds \$10,000 should appear in the Five Year Capital Improvements Programs.

3. **Budget Work Papers Submitted by Division Heads, August 2014**
The Division Heads returned budget submissions requesting 2015 funding to the budget office. The budget office then verified that budget submissions were correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, August 2014**

During this period, meetings, as needed, were conducted with each Department Director. At these meetings, the submitted program budgets were evaluated in their entirety and additions and cuts were made to balance the funds with the service requirements. The 2015 Proposed Budget and Work Program was the result of this process.

5. **Consideration and Approval of the Budget, Beginning to Adoption 2014**

The proposed budget is discussed with the Mayor beginning in September and through November. The Mayor will present the comprehensive Proposed 2015 Budget and Work Program to the City Council on November 7. Public discussions on the budget will be conducted at agenda sessions and City Council meetings as needed beginning November 13. A special meeting is scheduled for November 17.

6. **Implementing the 2015 Budget, January 2015**

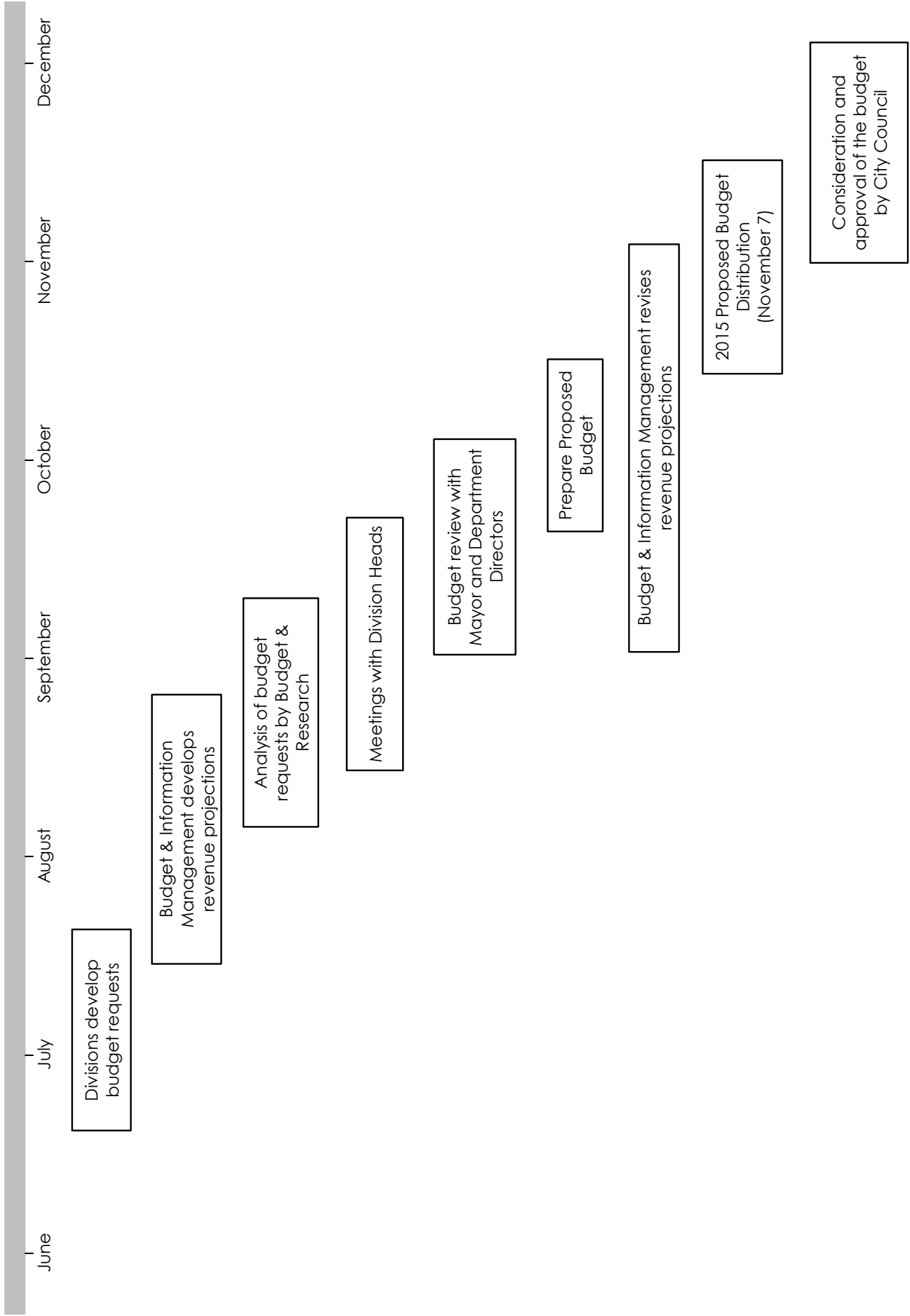
Work papers are created and distributed to allow each division head to split their budget into the projected funding level needed for each month. These work papers are collected and input into the computer system to assist in the control of the adopted budget throughout 2015.

7. **Adjusting the 2015 Budget, Throughout 2015**

The budget may be adjusted throughout 2015. Depending on the amount of the adjustment, approval may come from the Budget Director, Finance Director, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council and public on City operations and services. In accord with continuing efforts to apprise the public of City activities, the Proposed 2015 Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site. Public notification of this information is made in a local newspaper and on the Cable Access Television channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the Budget.

CITY OF FAYETTEVILLE, ARKANSAS
THE 2015 BUDGET PROCESS



CITY OF FAYETTEVILLE, ARKANSAS

FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.
- The City will review annually and revise, where necessary, its cost allocation formula.

- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will strive to adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will attempt to refrain from budgeting non-recurring or one-time revenue for ongoing expenses.
- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.

- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

DEBT POLICY

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax revenues and the principle amount of General and Street Fund debt shall not exceed 5% of assessed taxable property.

- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

RESERVE POLICY

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.
- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

INVESTMENT AND CASH MANAGEMENT POLICY

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- The City will limit its investments to the types of securities provided for by Arkansas statutes.

- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

CAPITAL IMPROVEMENT POLICY

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will seek input from the public by holding public hearings in relation to the establishment of major projects and major project priorities.
- The City will incorporate the reasonable findings and recommendations of the other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.

FINANCIAL REPORTING POLICY

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

**CITY OF FAYETTEVILLE, ARKANSAS
ADMINISTRATIVE PROCEDURES
TO ADJUST THE APPROVED BUDGET**

PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

DEFINITION AND EXPLANATION:

During the fiscal year needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting nor Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e. Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project or another program).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

BUDGET ADJUSTMENT APPROVAL PROCESS:

Budget Amendments

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement. Budget amendments appropriate additional revenue or allocation of reserves.

Budget Adjustments

- 1) Budget adjustments within categories, within divisions of a fund, can be made with the approval of the Budget Director (see page 10 for a division listing).
- 2) Budget adjustments between categories within a division of a fund can be made with the approval of the Budget Director and Finance Director.
- 3) Budget adjustments within the personnel services category between departments within a fund will be approved by the Budget Director, the Finance Director, and the Chief of Staff.
- 4) Budget adjustments between categories within an approved project will be approved by the Budget Director.
- 5) All other budget adjustments must be approved by the City Council.

BUDGET AMENDMENT REPORTING:

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

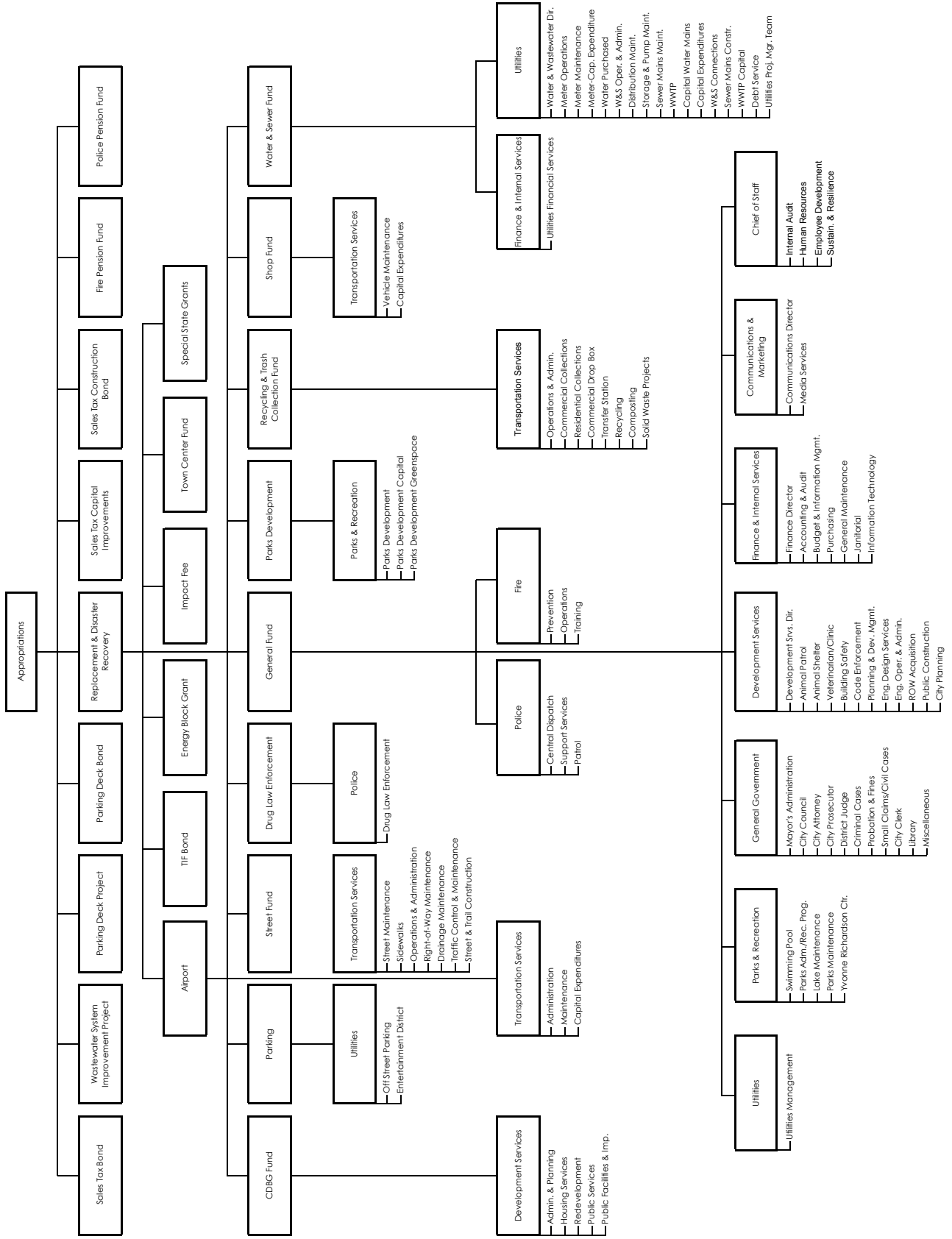
**CITY OF FAYETTEVILLE, ARKANSAS
BUDGET ORGANIZATIONAL STRUCTURE**

FUND	In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
ACTIVITY	Activities are the major groups of items which are functionally related, regardless of the Department or Division that is responsible. This type of classification provides a useful Budget summary that is consistent even though changes in the organizational structure may occur.
DEPARTMENT	Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into eight operating departments: Police, Fire, Parks & Recreation, Utilities, Development Services, Communications & Marketing, Transportation Services, and Finance & Internal Services. Each Department, except Police and Fire, has a director who reports to the Chief of Staff.
DIVISION	Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Recycling & Trash Collection Division is part of the Transportation Services Department. A listing of divisions is on the following page.
PROGRAM	Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Recycling & Trash Collection Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting.
CATEGORY	Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Motor Pool Charges, Capital, Transfers to Outside Agencies, Cost Reimbursements, and Operating Transfers.

LISTING OF DEPARTMENTS AND DIVISIONS

DEPARTMENT	DIVISIONS
General Government	Mayors Administration City Council City Attorney City Prosecutor City Clerk/Treasurer Fayetteville District Court Library
Chief of Staff	Chief of Staff Human Resources Internal Audit Sustainability & Resilience
Police Department	Police Central Dispatch
Fire Department	Fire Department
Parks & Recreation Department	Parks & Recreation
Finance & Internal Services Department	Chief Financial Officer Accounting & Audit Budget & Information Management Facilities Management Information Technology Purchasing Utilities Financial Services
Development Services Department	Development Services Animal Services Building Safety City Planning Community Resources Engineering
Communications & Marketing Department	Communications & Marketing Media Services
Transportation Services Department	Transportation Services Aviation Fleet Operations Recycling & Trash Collection
Utilities Department	Utilities Director Parking & Telecommunications Water & Sewer Maintenance Wastewater Treatment Plant

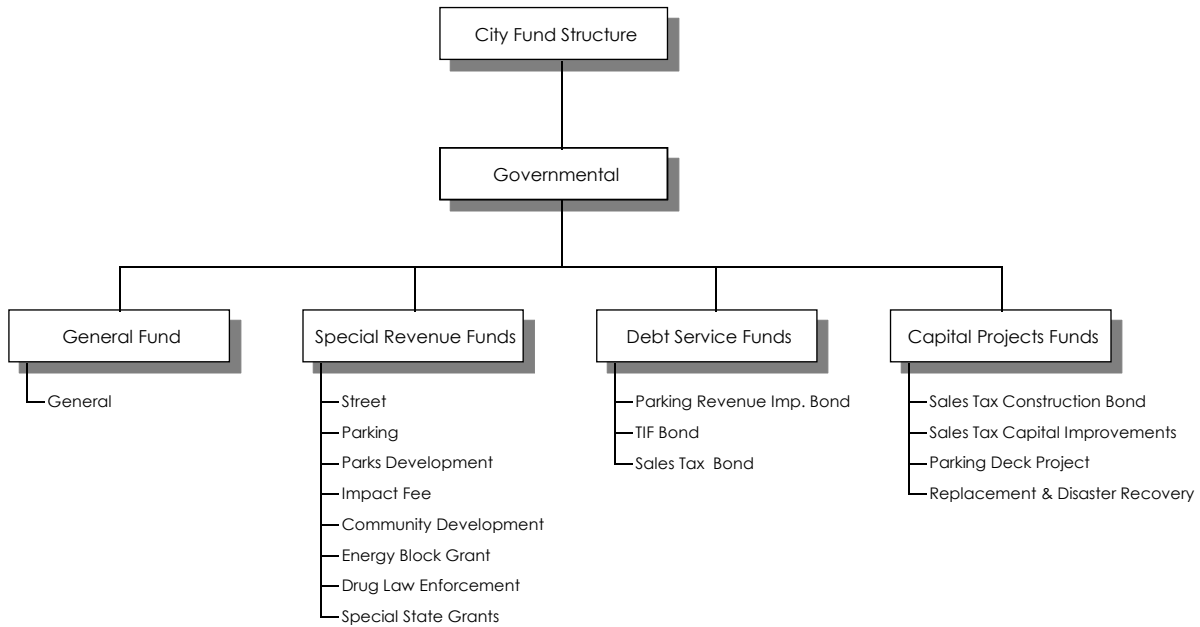
Consolidated Fund-Department-Program Structure



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City of Fayetteville, Arkansas

Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

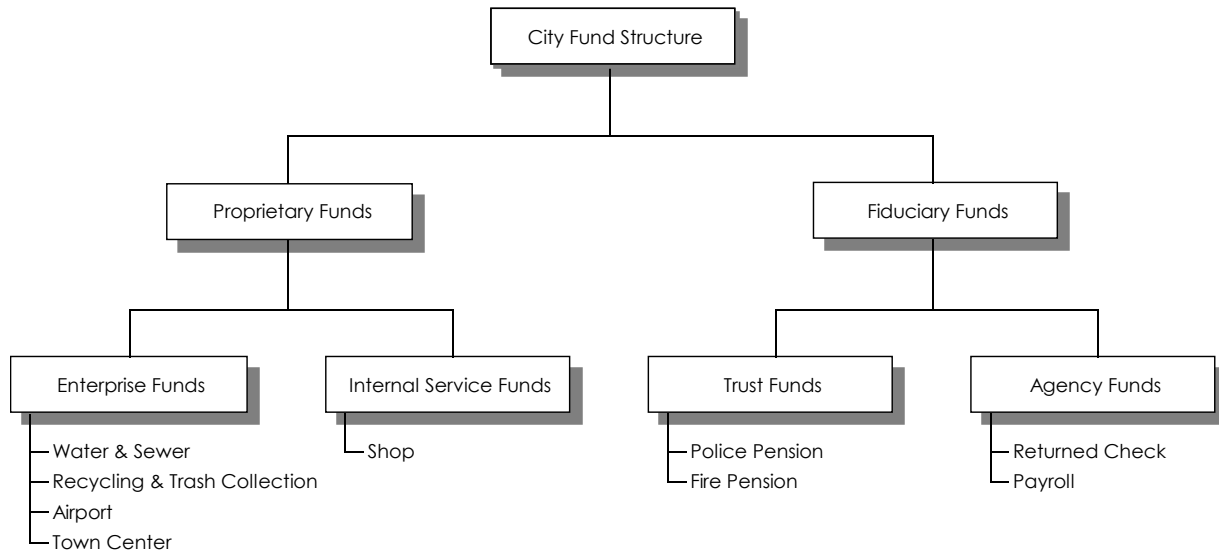
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

City of Fayetteville, Arkansas

Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

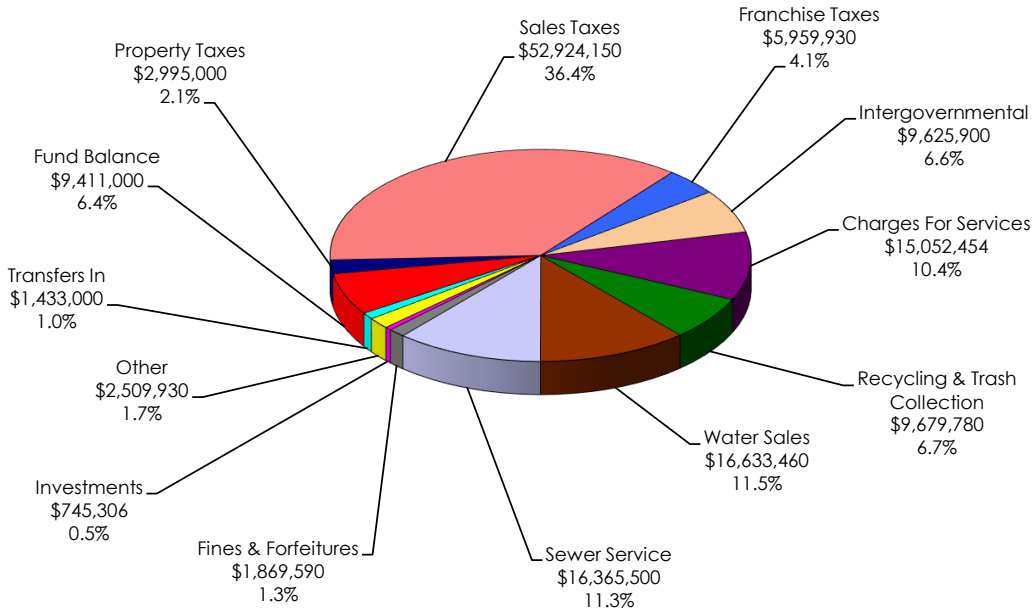
Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature and do not involve measurement of results of operation.

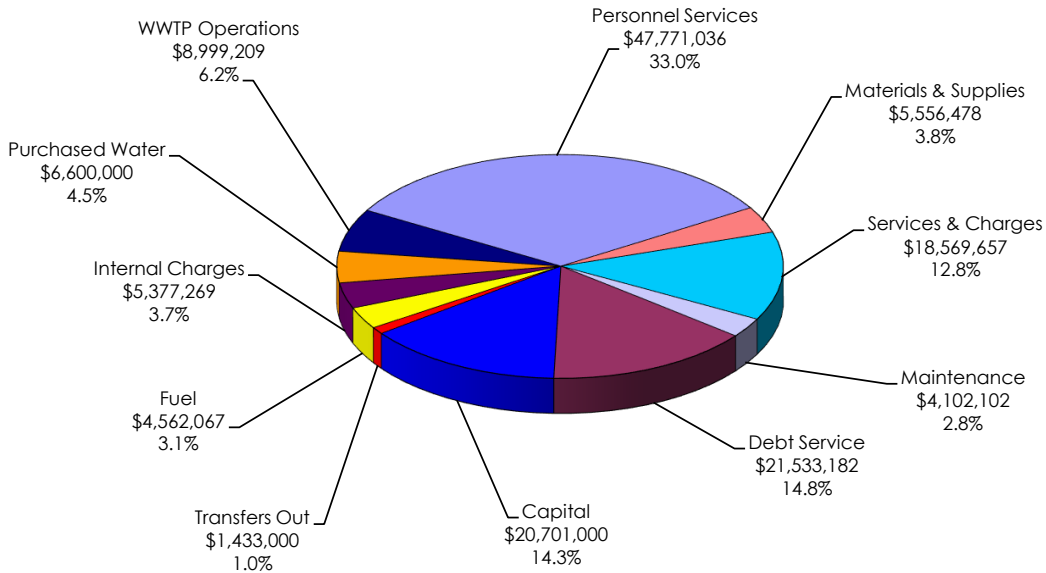
In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

City of Fayetteville, Arkansas

Sources of Funds for 2015 \$145,205,000



Uses of Funds for 2015 \$145,205,000



Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas
Multi-Year Comparison
Budget Expenditures

	Adopted 2011	Adopted 2012	Adopted 2013	Adopted 2014	Proposed 2015
<u>Major Funding Sources:</u>					
General	\$ 33,885,500	\$ 34,139,200	\$ 36,057,000	\$ 37,460,000	\$ 38,166,000
Street	4,390,000	4,706,600	4,708,000	6,422,000	7,571,000
Parking	1,065,100	1,101,800	1,162,000	1,605,000	1,560,000
Community Development Block Grant	695,800	589,000	541,000	562,000	559,000
Parks Development	2,424,600	2,358,000	3,074,000	2,737,000	2,273,000
Drug Law Enforcement	494,000	544,000	568,000	565,000	575,000
Water & Sewer	30,901,000	30,908,000	34,920,000	34,043,000	39,203,000
Recycling & Trash Collection	9,208,300	9,950,100	11,774,000	10,960,000	12,651,000
Airport	770,800	768,000	955,000	2,494,000	2,576,000
Shop	7,239,900	8,231,500	8,486,000	7,328,000	8,456,000
	<u>91,075,000</u>	<u>93,296,200</u>	<u>102,245,000</u>	<u>104,176,000</u>	<u>113,590,000</u>
<u>Other Funding Sources:</u>					
Impact Fee	1,260,000	921,000	1,060,000	1,113,000	1,070,000
Fire Bond	424,800	0	0	0	0
TIF Bond	63,700	100,000	100,000	123,000	141,000
Parking Deck Bond	0	0	0	300,000	300,000
Sales Tax Bond	15,373,700	16,372,400	17,871,000	18,592,000	18,626,000
Replacement & Disaster Recovery	45,100	41,000	42,000	42,000	42,000
Sales Tax Capital Improvements	6,390,000	6,702,600	8,253,000	7,523,000	7,692,000
Wastewater System Improvements Project	0	97,600	1,520,000	0	0
Sales Tax Construction Bond	6,000	2,000	7,000	7,000	5,000
Parking Deck Project	0	0	0	2,000	3,000
Town Center	702,700	695,200	697,000	696,000	690,000
Police Pension	1,692,800	1,633,000	1,629,000	1,609,000	1,611,000
Fire Pension	1,480,400	1,470,000	1,468,000	1,417,000	1,435,000
	<u>27,439,200</u>	<u>28,034,800</u>	<u>32,647,000</u>	<u>31,424,000</u>	<u>31,615,000</u>
	<u>\$ 118,514,200</u>	<u>\$ 121,331,000</u>	<u>\$ 134,892,000</u>	<u>\$ 135,600,000</u>	<u>\$ 145,205,000</u>

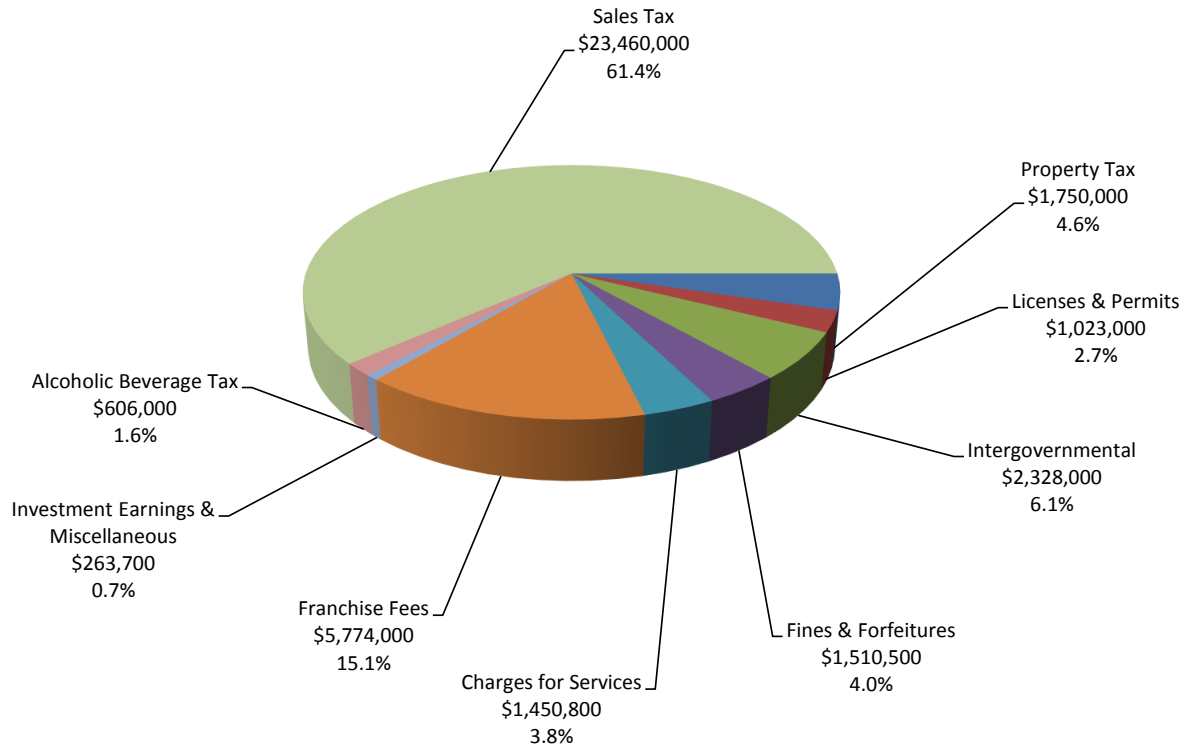
This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

General Fund (1010)

General Fund Revenues

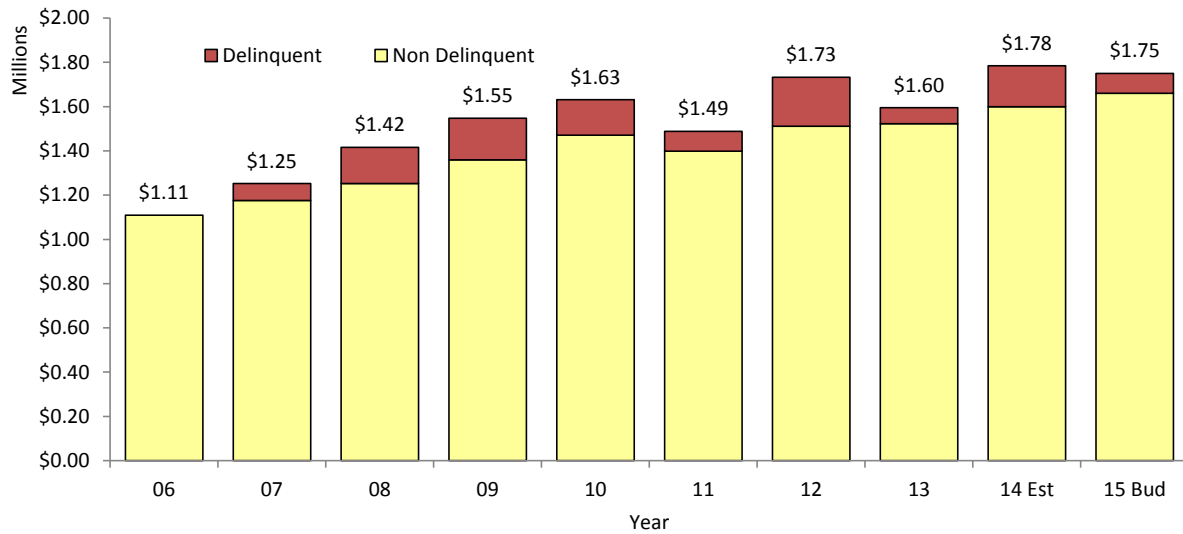
Total estimated revenue available in 2015 to support the General Fund is approximately \$38.2 million. These overall General Fund Revenue projections are based on historical trend data, expected population increases, and current performance of the national, state, and local economies and statistical information.

Sources of Funds for 2015
\$38,166,000



Property Taxes: Property Tax revenue makes up 4.6% of total General Fund Revenue. The tax rate currently approved is 1.3 mils. 2015 revenue is projected to decrease by 1.9% over 2014 estimated collections due to lower estimated delinquent collections. 2006 marked the first year that Property Taxes were collected for General Fund operations since 1993 at which time the tax rate was at 3.8 mils. The City of Fayetteville has a discretionary limit of 5.0 mils, which is set by law. By law, millage decisions must be made by the end of October of each year by the City Council and filed with the County.

Property Taxes



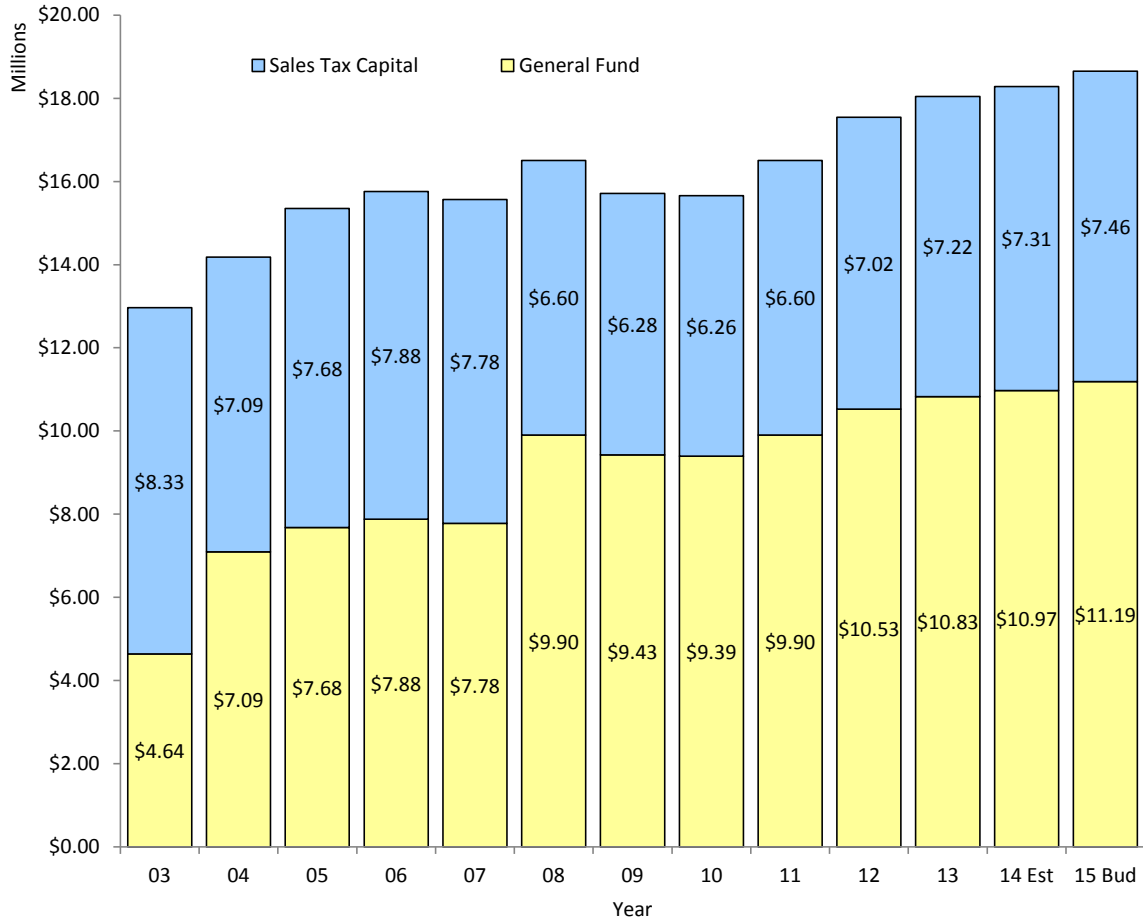
County Sales Tax: The largest source of General Fund revenue (32.1%) is the County Sales Tax. The City receives a prorated share (36.2%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth averaged 2.53% per year from 2003 to 2013. Budgeted 2015 revenue is projected to be 2.0% higher than current 2014 estimated collections which are tracking .88% over budget.

County Sales Tax



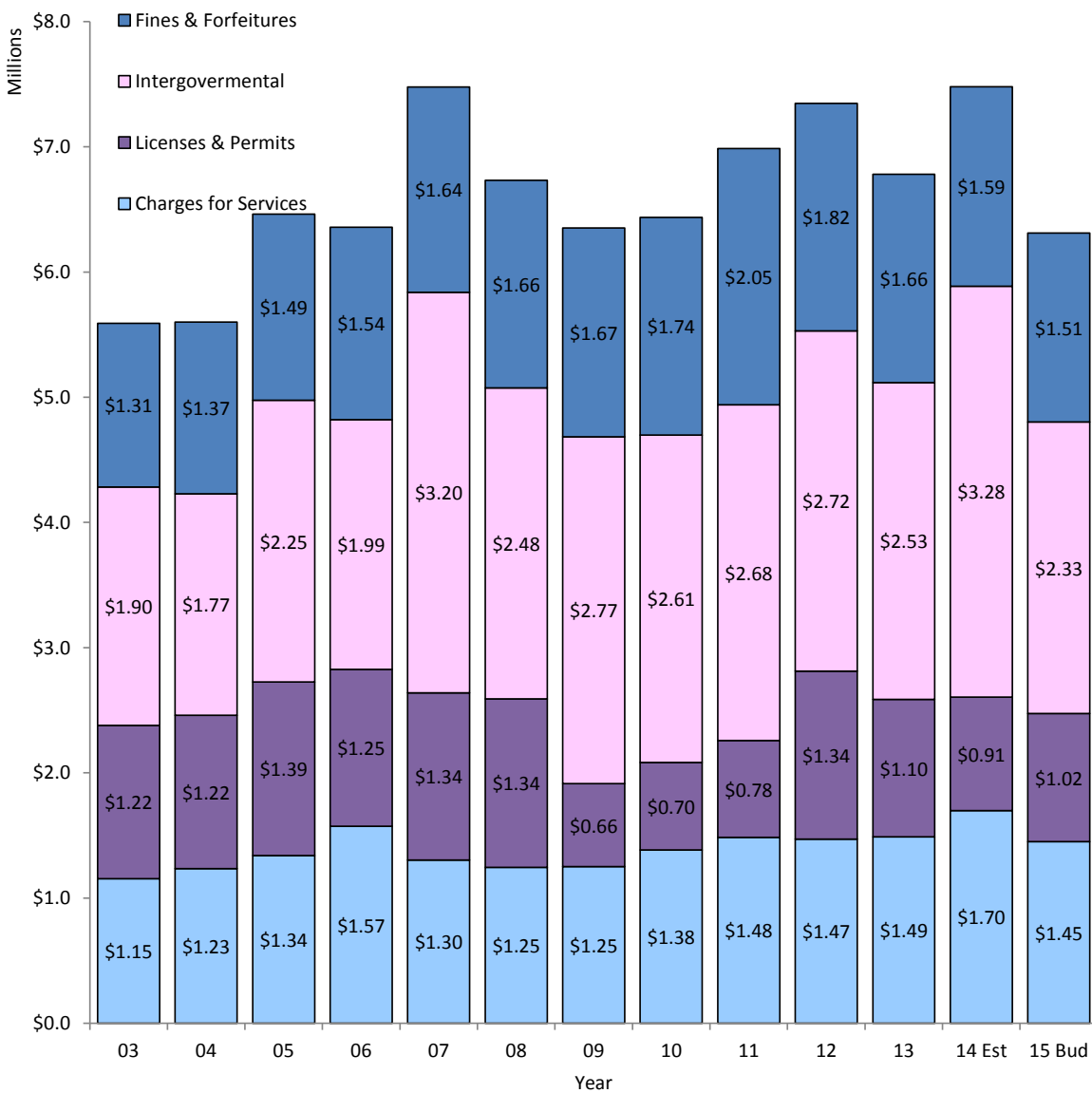
City Sales Tax: The second largest source of General Fund revenue is the City Sales Tax at 29.3% of total revenue. Average growth for the City's 1% sales tax has been 6.3% in 2012 and 2.8% in 2013. 2014 revenue is expected to be 1.4% higher than the 2013 actuals. The 2015 budget is estimated to be 2% over 2014 estimated collections. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2015, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund.

Total City Sales Tax Collected by Fund



Other Revenues: Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 16.5% of total General Fund revenue. Licenses & Permits mainly consist of Building Permits which are projected to be less in 2015 compared to estimated 2014 revenue due to a slow down in permitting. Intergovernmental revenues consist of State Turnback and State/Federal grants and are projected to be less in 2015 compared to estimated 2014 revenue. This is because grant revenue is not estimated until the actual grant is awarded. Charges for Services consists of a multitude of fees such as parks and recreation fees, 911 reimbursements, and planning fees which are expected to be less in 2015 compared to estimated 2014 revenue. Fines & Forfeitures revenues consist of court fines and are also expected to be less than estimated 2014 revenue.

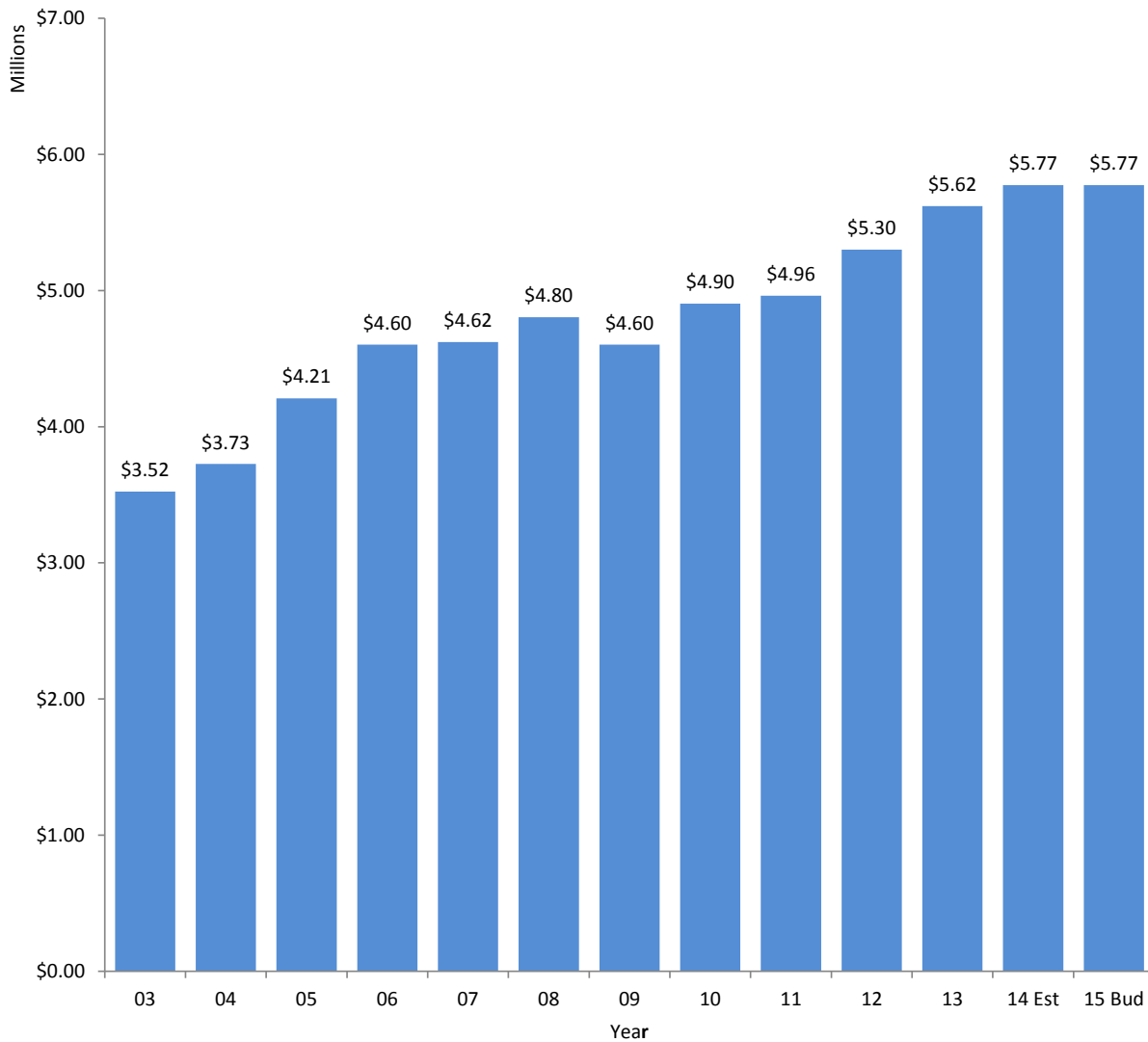
General Fund - Other Revenue



Franchise Fees: Franchise fees as a category makes up 15.1% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP and the City of Fayetteville's Recycling & Trash Collection and Water & Sewer Divisions show the fee as an additional item on the consumer's invoice.

Currently, Source Gas pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. AT&T and Prairie Grove Telephone pay 4% of all access line billing. AT&T Video and Cox Communications pay 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Recycling & Trash Collection utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers. Collections in 2014 are 5.8% over budget. The 2015 budget is set at the expected amount to be received in 2014.

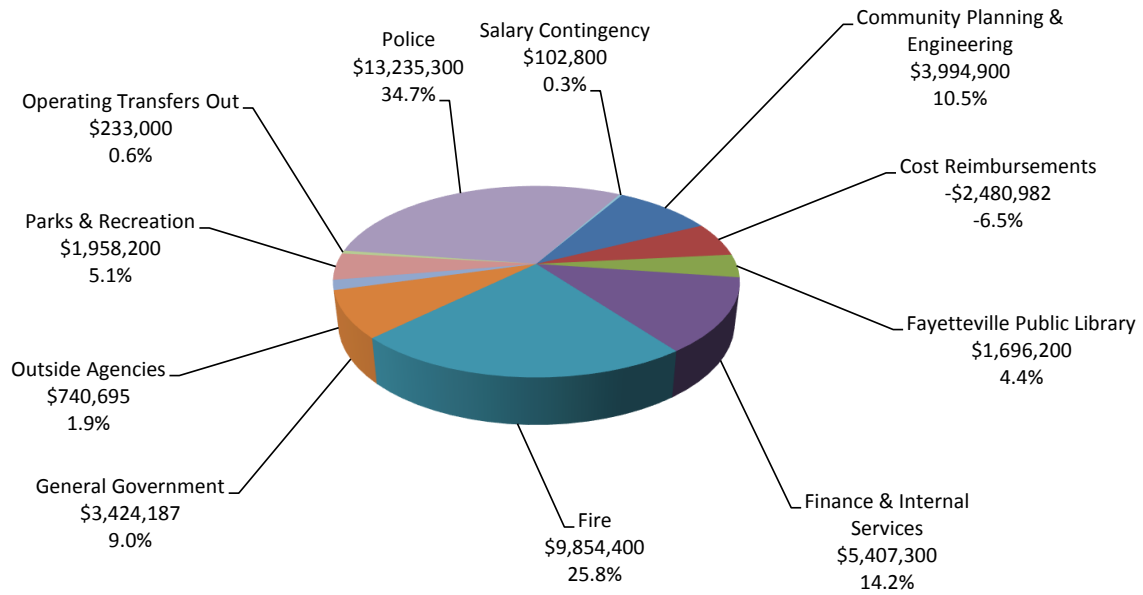
Franchise Fees



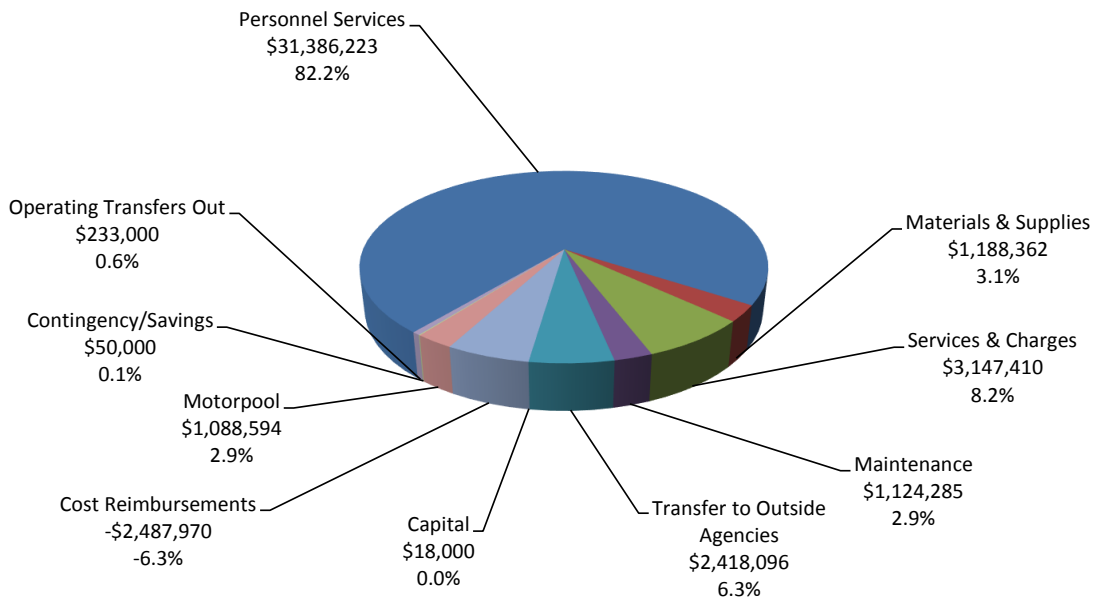
General Fund Expenses

Total uses of funds in 2015 for the City's General Fund totals \$38,166,000. The charts below show the total General Fund expenditure budget by operating department and expense category.

2015 Uses of Funds by Activity
\$38,166,000

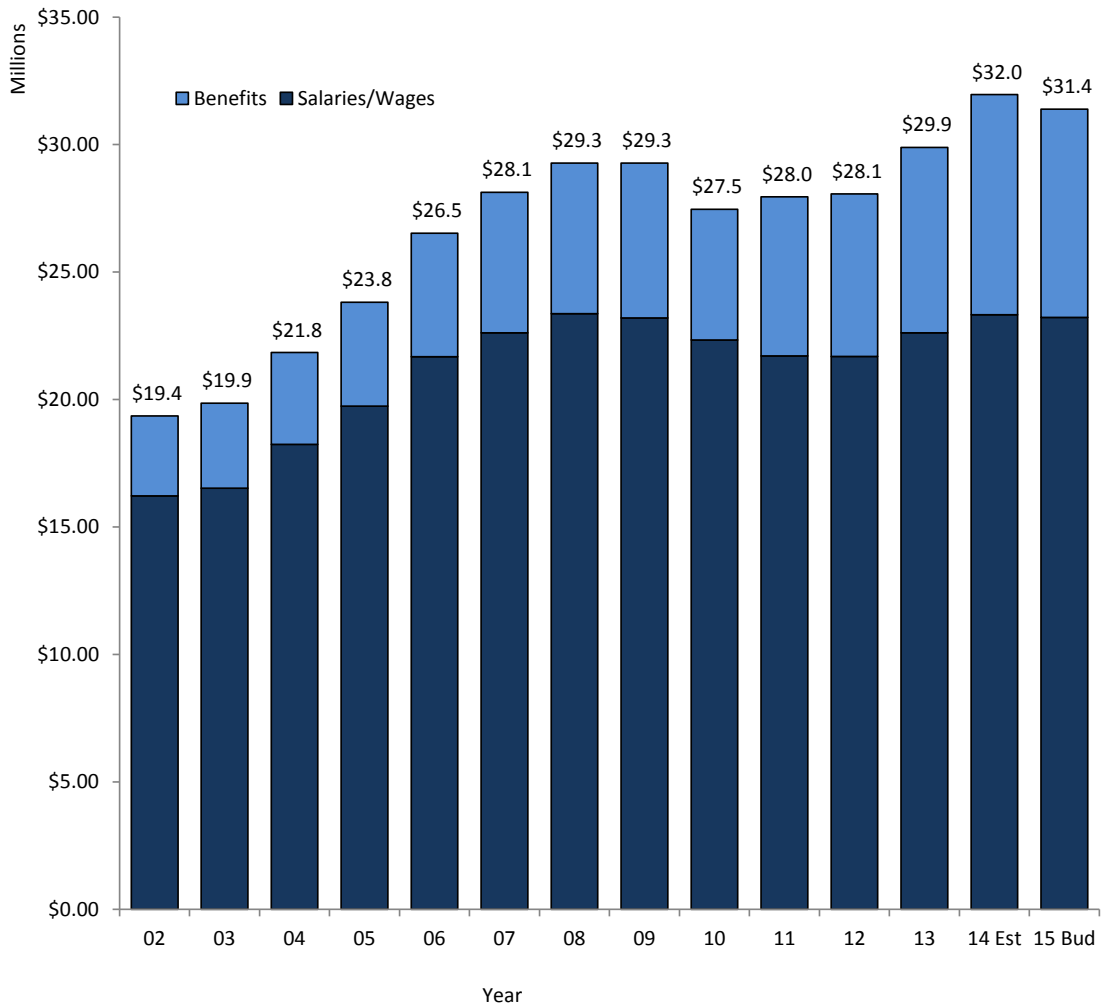


2015 Uses of Funds by Category
\$38,166,000



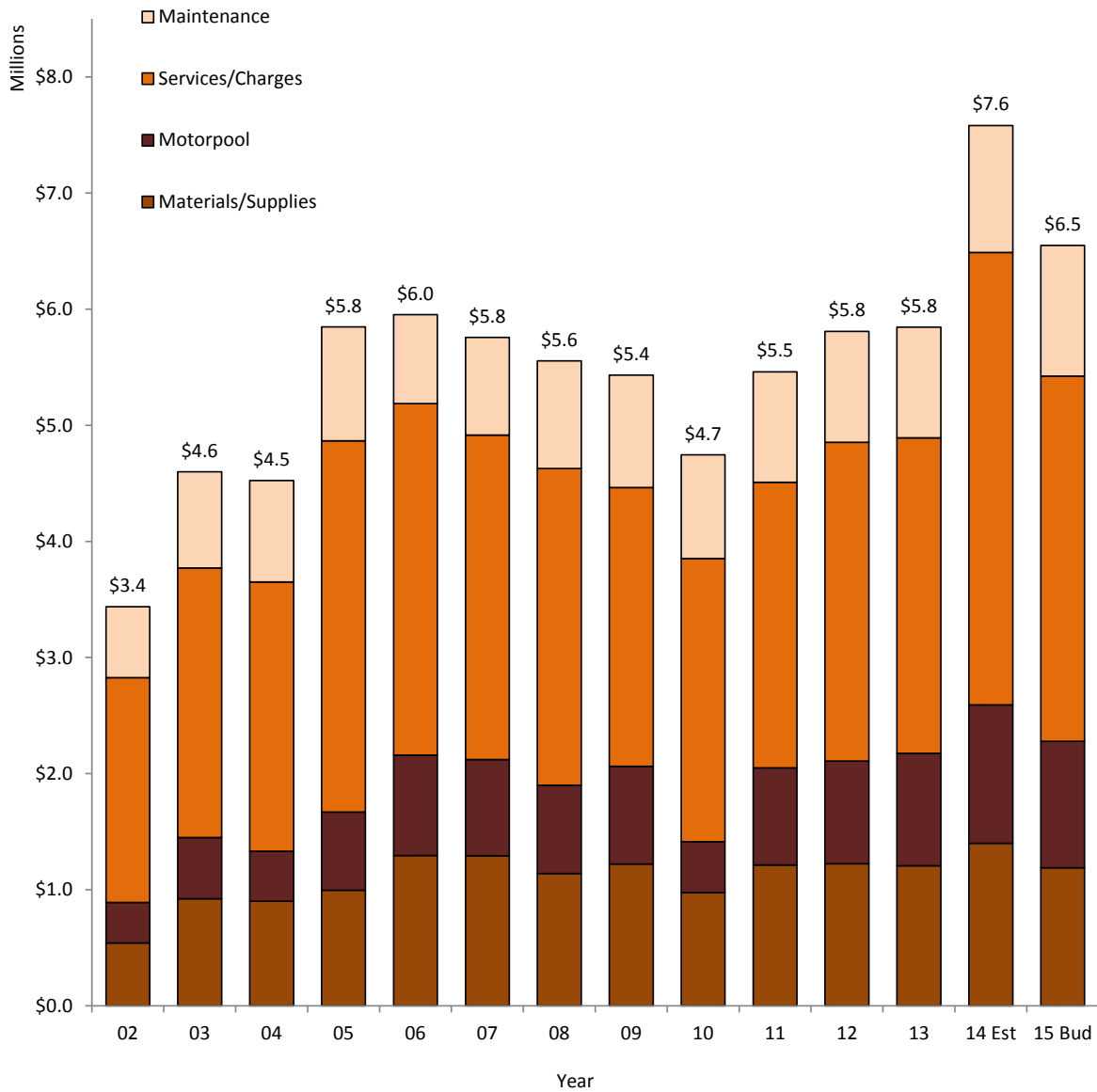
Personnel Services: Personnel Services represent the largest category (82.2%) of expense for the City's General Fund. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker's Compensation expenses. The Personnel Services category has averaged 4.18% growth per year from 2003 to 2013. A \$102,800 contingency amount has been included in this budget for accrued benefit payouts and potential personnel service adjustments in 2015.

Personnel Services



Other Expenses: Other expenses represent 15.2% of the General Fund expenditures for 2015. Other expenses represent the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 8.2% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 3.1% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.9% of the total General Fund budget. The Motorpool Category represents 2.8% of the total General Fund budget.

Other Expenses

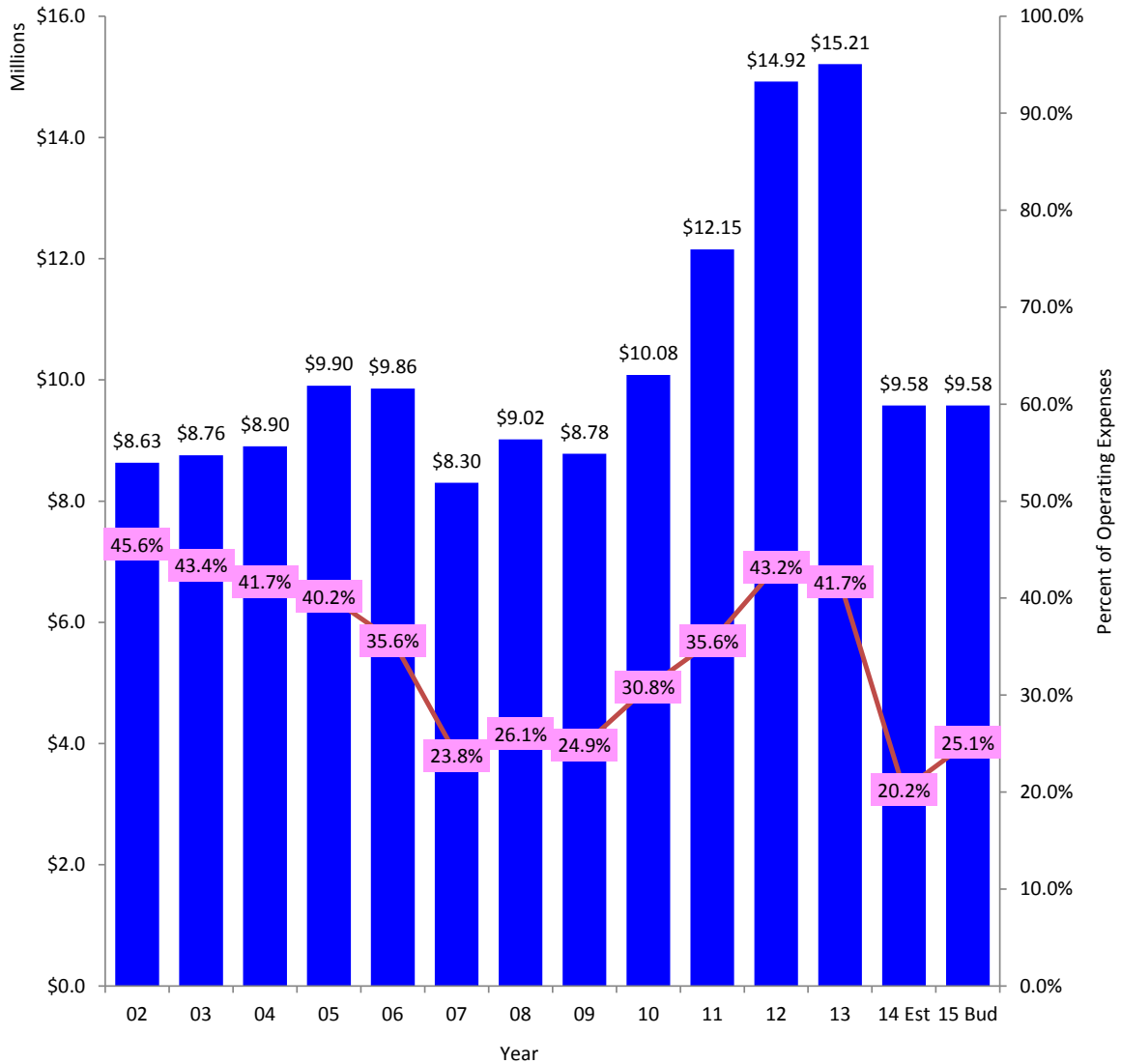


General Fund - Fund Balance

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days (or 16.5%) of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$6,297,390.

Major decreases in fund balance were incurred in 2014 primarily because of the purchase of Mount Kessler, the transfer of funds to the Parking Deck Project and the granting of wage increases.

**General Fund
Ending Undesignated Fund Balance & % of Expense**



City of Fayetteville, Arkansas
2015 Operating Budget
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 1,595,311	\$ 1,784,000	\$ 1,784,000	\$ 1,750,000
Sales Tax - County	11,712,197	12,045,000	12,027,400	12,269,000
Sales Tax - City	10,825,919	11,147,000	10,972,000	11,191,000
Alcoholic Beverage Taxes	570,308	588,000	588,000	606,000
Franchise Fees	5,619,859	5,460,000	5,774,000	5,774,000
Licenses & Permits	1,098,338	907,000	907,000	1,023,000
Intergovernmental	2,529,150	3,207,413	3,282,382	2,328,000
Charges for Services	1,488,855	1,697,745	1,697,745	1,450,800
Fines & Forfeitures	1,664,366	1,593,394	1,593,394	1,510,500
Investment Earnings	11,747	40,000	40,000	70,000
Other	260,070	1,383,921	3,060,109	193,700
Transfer from Shop	5,874	0	0	0
Total Revenues	37,381,994	39,853,473	41,726,030	38,166,000
Expenses:				
General Government Activity	3,211,045	3,762,372	3,762,372	3,424,187
- Outside Agencies	1,034,669	719,458	719,458	740,695
- Salary Contingency	0	477,024	477,024	102,800
- Fayetteville Public Library	1,672,051	1,696,198	1,696,198	1,696,200
- Cost Reimbursements	(2,304,002)	(2,304,002)	(2,304,002)	(2,480,982)
Finance and Internal Services Activity	4,672,347	5,138,037	5,138,037	5,407,300
Police Activity	12,676,366	15,088,094	15,088,094	13,235,300
Fire Activity	9,878,441	10,015,086	10,015,086	9,854,400
Community Planning & Engineering	3,635,603	4,109,725	4,109,725	3,994,900
Parks and Recreation Activity	1,738,272	1,950,596	1,950,596	1,958,200
Transfer to Water & Sewer	0	74,500	74,500	0
Transfer to Sales Tax Capital	0	2,713,706	2,713,706	0
Transfer to Parking Deck Project	0	3,660,758	3,660,758	0
Transfer to Shop	104,668	20,500	20,500	0
Transfer to Drug Grant	183,456	233,000	233,000	233,000
Total Expenses	36,502,916	47,355,052	47,355,052	38,166,000
 Income / (Loss)	 \$ 879,078	 \$ (7,501,579)	 \$ (5,629,022)	 \$ 0
 Total Budget	 \$ 36,502,916	 \$ 47,355,052	 \$ 47,355,052	 \$ 38,166,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 14,918,703	\$ 15,208,497	\$ 15,208,497	\$ 9,579,475
Income / (Loss)	879,078	(7,501,579)	(5,629,022)	0
Designated FB Change (Increase)	(589,284)	0	0	0
Ending Undesignated Fund Balance	\$ 15,208,497	\$ 7,706,918	\$ 9,579,475	\$ 9,579,475

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
General Government/Miscellaneous Activity:				
Mayor's Administration Program (0150):				
Personnel Services	\$ 204,253	\$ 208,924	\$ 208,924	\$ 206,182
Materials and Supplies	4,176	15,650	15,650	5,450
Services and Charges	38,642	51,882	51,882	51,268
Maintenance	0	100	100	100
	<u>247,071</u>	<u>276,556</u>	<u>276,556</u>	<u>263,000</u>
City Council Program (0160):				
Personnel Services	108,345	108,348	108,348	108,348
Materials and Supplies	460	625	625	675
Services and Charges	8,342	18,127	18,127	18,077
	<u>117,147</u>	<u>127,100</u>	<u>127,100</u>	<u>127,100</u>
City Attorney Program (0210):				
Personnel Services	289,988	285,660	285,660	295,688
Materials and Supplies	2,254	3,400	3,400	3,400
Services and Charges	12,738	20,012	20,012	20,012
	<u>304,980</u>	<u>309,072</u>	<u>309,072</u>	<u>319,100</u>
City Prosecutor Program (0310):				
Personnel Services	535,132	564,228	564,228	563,106
Materials and Supplies	10,933	10,104	10,104	9,304
Services and Charges	8,084	13,305	13,305	19,090
Maintenance	6,429	7,700	7,700	7,700
	<u>560,578</u>	<u>595,337</u>	<u>595,337</u>	<u>599,200</u>
District Judge Program (0400):				
Personnel Services	140,870	146,083	146,083	152,681
Materials and Supplies	14	21,300	21,300	50
Services and Charges	23,038	9,499	9,499	11,469
Maintenance	11,821	12,261	12,261	11,900
	<u>175,743</u>	<u>189,143</u>	<u>189,143</u>	<u>176,100</u>
Communications/Marketing Program (0550):				
Personnel Services	199,576	219,419	219,419	216,724
Materials and Supplies	2,951	4,154	4,154	4,034
Services and Charges	3,420	10,660	10,660	8,042
	<u>205,947</u>	<u>234,233</u>	<u>234,233</u>	<u>228,800</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Government Channel Program (0600):				
Personnel Services	184,136	196,566	196,566	198,598
Materials and Supplies	7,266	5,730	5,730	7,650
Services and Charges	33,278	55,747	55,747	49,185
Motorpool Charges	0	1,035	1,035	1,242
Maintenance	6,140	3,300	3,300	3,625
	<u>230,820</u>	<u>262,378</u>	<u>262,378</u>	<u>260,300</u>
Chief of Staff Program (0700):				
Personnel Services	63,486	67,615	67,615	65,752
Materials and Supplies	759	6,099	6,099	5,475
Services and Charges	37,270	14,817	14,817	10,868
Motorpool Charges	0	2,675	2,675	8,605
	<u>101,515</u>	<u>91,206</u>	<u>91,206</u>	<u>90,700</u>
Internal Audit Program (1360):				
Personnel Services	89,325	72,362	72,362	86,000
Materials and Supplies	294	879	879	600
Services and Charges	2,114	2,921	2,921	3,200
	<u>91,733</u>	<u>76,162</u>	<u>76,162</u>	<u>89,800</u>
City Clerk/Treasurer Program (1510):				
Personnel Services	274,231	303,436	303,436	305,691
Materials and Supplies	7,873	12,500	12,500	12,750
Services and Charges	47,605	57,109	57,109	31,859
Maintenance	11,634	13,000	13,000	13,000
	<u>341,343</u>	<u>386,045</u>	<u>386,045</u>	<u>363,300</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Criminal Cases Program (2010):				
Personnel Services	316,486	332,998	332,998	335,553
Materials and Supplies	5,124	7,413	7,413	7,732
Services and Charges	1,032	4,190	4,190	6,515
	<u>322,642</u>	<u>344,601</u>	<u>344,601</u>	<u>349,800</u>
Probation/Fine Collection Program (2020):				
Personnel Services	19,777	21,674	21,674	22,042
Materials and Supplies	0	494	494	350
Services and Charges	459	1,080	1,080	1,108
	<u>20,236</u>	<u>23,248</u>	<u>23,248</u>	<u>23,500</u>
Small Claims/Civil Cases Program (2030):				
Personnel Services	145,271	217,795	217,795	229,547
Materials and Supplies	2,623	3,600	3,600	3,600
Services and Charges	790	1,650	1,650	1,650
Maintenance	0	103	103	103
	<u>148,684</u>	<u>223,148</u>	<u>223,148</u>	<u>234,900</u>
Library Program (5240):				
Services and Charges	17,350	18,797	18,797	18,799
Transfers To Outside Entities	1,654,701	1,677,401	1,677,401	1,677,401
	<u>1,672,051</u>	<u>1,696,198</u>	<u>1,696,198</u>	<u>1,696,200</u>
Miscellaneous Program (6600):				
Personnel Services	0	477,024	477,024	102,800
Materials and Supplies	8,155	9,123	9,123	12,513
Services and Charges	282,795	581,320	581,320	248,769
Cost allocation	(2,304,002)	(2,304,002)	(2,304,002)	(2,480,982)
Maintenance	13,701	15,700	15,700	19,305
Transfers To Outside Entities	1,034,669	719,458	719,458	740,695
Capital	37,955	18,000	18,000	18,000
Operating Transfers Out	104,668	6,469,464	6,469,464	0
	<u>(822,059)</u>	<u>5,986,087</u>	<u>5,986,087</u>	<u>(1,338,900)</u>
Total General Government/Miscellaneous Activity:				
	<u>\$ 3,718,431</u>	<u>\$ 10,820,514</u>	<u>\$ 10,820,514</u>	<u>\$ 3,482,900</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Finance & Internal Services Activity:				
Finance Director Program (1100):				
Personnel Services	\$ 151,468	\$ 156,473	\$ 156,473	\$ 158,144
Materials and Supplies	68	250	250	250
Services and Charges	3,229	3,906	3,906	3,906
	<u>154,765</u>	<u>160,629</u>	<u>160,629</u>	<u>162,300</u>
Human Resources Program (1210):				
Personnel Services	342,888	355,949	355,949	354,354
Materials and Supplies	3,456	4,950	4,950	4,950
Services and Charges	2,931	7,546	7,546	7,546
Maintenance	0	150	150	150
	<u>349,275</u>	<u>368,595</u>	<u>368,595</u>	<u>367,000</u>
Employee Benefits/Service Program (1220):				
Personnel Services	381,771	407,154	407,154	477,200
Materials and Supplies	3,341	50	50	50
Services and Charges	134,068	182,989	182,989	178,043
Maintenance	37,661	41,507	41,507	44,007
	<u>556,841</u>	<u>631,700</u>	<u>631,700</u>	<u>699,300</u>
Accounting and Audit Program (1310):				
Personnel Services	696,026	736,958	736,958	740,186
Materials and Supplies	5,881	10,811	10,811	9,000
Services and Charges	23,155	26,794	26,794	27,814
Maintenance	491	1,000	1,000	1,000
	<u>725,553</u>	<u>775,563</u>	<u>775,563</u>	<u>778,000</u>
Budget and Research Program (1330):				
Personnel Services	264,844	274,497	274,497	270,690
Materials and Supplies	2,709	5,255	5,255	5,156
Services and Charges	1,309	5,225	5,225	5,324
Maintenance	1,700	2,930	2,930	2,930
	<u>270,562</u>	<u>287,907</u>	<u>287,907</u>	<u>284,100</u>
Utilities Management Program (1380):				
Personnel Services	151,834	156,992	156,992	160,878
Materials and Supplies	9,841	15,105	15,105	15,105
Services and Charges	259,823	243,528	243,528	305,028
Motorpool Charges	3,301	3,353	3,353	2,989
Maintenance	0	80	80	0
	<u>424,799</u>	<u>419,058</u>	<u>419,058</u>	<u>484,000</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
General Maintenance Program (1410):				
Personnel Services	364,167	416,924	416,924	435,418
Materials and Supplies	5,784	9,753	9,753	8,953
Services and Charges	14,556	22,022	22,022	21,744
Motorpool Charges	11,647	12,521	12,521	11,974
Maintenance	15,289	22,133	22,133	25,011
	<u>411,443</u>	<u>483,353</u>	<u>483,353</u>	<u>503,100</u>
Janitorial Program (1420):				
Personnel Services	187,929	225,101	225,101	246,568
Materials and Supplies	16,674	10,349	10,349	10,549
Services and Charges	10,768	16,612	16,612	15,083
Maintenance	152	400	400	400
	<u>215,523</u>	<u>252,462</u>	<u>252,462</u>	<u>272,600</u>
Purchasing Program (1610):				
Personnel Services	238,257	247,015	247,015	240,236
Materials and Supplies	1,624	780	780	521
Services and Charges	18,829	21,084	21,084	21,343
Maintenance	150	0	0	0
	<u>258,860</u>	<u>268,879</u>	<u>268,879</u>	<u>262,100</u>
Information Technology Program (1710):				
Personnel Services	839,830	913,070	913,070	983,125
Materials and Supplies	19,086	16,439	16,439	23,175
Services and Charges	44,682	134,508	134,508	130,229
Motorpool Charges	2,714	3,659	3,659	4,088
Maintenance	398,414	422,215	422,215	454,183
	<u>1,304,726</u>	<u>1,489,891</u>	<u>1,489,891</u>	<u>1,594,800</u>
Total Finance & Internal Services Activity:	<u>\$ 4,247,548</u>	<u>\$ 4,718,979</u>	<u>\$ 4,718,979</u>	<u>\$ 4,923,300</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Police Activity:				
Central Dispatch Program (2600):				
Personnel Services	\$ 1,207,579	\$ 1,263,892	\$ 1,263,892	\$ 1,254,254
Materials and Supplies	8,139	9,190	9,190	8,990
Services and Charges	51,143	64,669	64,669	65,746
Motorpool Charges	8,515	9,475	9,475	9,836
Maintenance	27,890	30,807	30,807	34,574
	<u>1,303,266</u>	<u>1,378,033</u>	<u>1,378,033</u>	<u>1,373,400</u>
Police Support Services Program (2900):				
Personnel Services	2,190,030	2,312,290	2,312,290	2,299,888
Materials and Supplies	65,305	77,525	77,525	73,578
Services and Charges	433,449	528,680	528,680	526,861
Motorpool Charges	35,618	23,281	23,281	28,023
Maintenance	167,441	186,121	186,121	192,450
Operating Transfers Out	183,456	233,000	233,000	233,000
	<u>3,075,299</u>	<u>3,360,897</u>	<u>3,360,897</u>	<u>3,353,800</u>
Police Projects Program (2920):				
Personnel Services	169,697	317,103	317,103	0
Materials and Supplies	62,825	131,445	131,445	0
Services and Charges	72,931	199,824	199,824	0
Motorpool Charges	23,579	193,372	193,372	0
Maintenance	978	5,291	5,291	0
Transfers To Outside Entities	54,406	47,957	47,957	0
Capital	(2,733)	395,632	395,632	0
	<u>381,683</u>	<u>1,822,285</u>	<u>1,822,285</u>	<u>0</u>
Police Patrol/Warrant Ser Program (2940):				
Personnel Services	7,069,254	7,638,199	7,638,199	7,596,429
Materials and Supplies	327,223	352,415	352,415	343,503
Services and Charges	159,840	225,680	225,680	211,058
Motorpool Charges	521,067	501,398	501,398	547,146
Maintenance	22,152	19,708	19,708	42,364
Capital	0	21,879	21,879	0
	<u>8,099,536</u>	<u>8,759,279</u>	<u>8,759,279</u>	<u>8,740,500</u>
Total Police Activity:	<u>\$ 12,859,784</u>	<u>\$ 15,320,494</u>	<u>\$ 15,320,494</u>	<u>\$ 13,467,700</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Fire Activity:				
Fire Prevention Program (3010):				
Personnel Services	\$ 474,294	\$ 419,024	\$ 419,024	\$ 422,971
Materials and Supplies	29,671	30,952	30,952	37,087
Services and Charges	8,936	14,125	14,125	13,675
Motorpool Charges	41,546	54,535	54,535	47,467
Maintenance	588	250	250	0
	<u>555,035</u>	<u>518,886</u>	<u>518,886</u>	<u>521,200</u>
Fire Operations Program (3020):				
Personnel Services	8,250,332	8,128,429	8,128,429	8,105,046
Materials and Supplies	156,216	157,956	157,956	176,060
Services and Charges	355,899	606,611	606,611	400,874
Motorpool Charges	141,528	165,751	165,751	195,538
Maintenance	95,318	104,185	104,185	118,982
Capital	0	149	149	0
Contingency/Savings	0	6,275	6,275	50,000
	<u>8,999,293</u>	<u>9,169,356</u>	<u>9,169,356</u>	<u>9,046,500</u>
Fire-Hazardous Materials Program (3040):				
Materials and Supplies	52,085	63,050	63,050	13,100
Services and Charges	1,341	17,500	17,500	8,039
Motorpool Charges	3,787	12,151	12,151	13,061
Maintenance	0	1,500	1,500	1,500
	<u>57,213</u>	<u>94,201</u>	<u>94,201</u>	<u>35,700</u>
Fire Training Program (3030):				
Personnel Services	220,951	180,520	180,520	190,867
Materials and Supplies	8,326	10,134	10,134	10,134
Services and Charges	23,664	26,775	26,775	28,775
Motorpool Charges	13,997	15,814	15,814	21,824
	<u>266,938</u>	<u>233,243</u>	<u>233,243</u>	<u>251,600</u>
Total Fire Activity:	<u>\$ 9,878,479</u>	<u>\$ 10,015,686</u>	<u>\$ 10,015,686</u>	<u>\$ 9,855,000</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Community Planning & Engineering Activity:				
Animal-Patrol/Emergency Program (2710):				
Personnel Services	\$ 291,319	\$ 297,392	\$ 297,392	\$ 293,173
Materials and Supplies	20,968	20,030	20,030	18,030
Services and Charges	9,825	11,437	11,437	10,568
Motorpool Charges	24,227	34,103	34,103	39,169
Maintenance	1,479	1,368	1,368	1,460
	<u>347,818</u>	<u>364,330</u>	<u>364,330</u>	<u>362,400</u>
Animal Shelter Program (2720):				
Personnel Services	272,754	291,927	291,927	297,957
Materials and Supplies	24,789	26,112	26,112	26,112
Services and Charges	44,161	54,198	54,198	53,375
Maintenance	10,040	7,156	7,156	11,156
	<u>351,744</u>	<u>379,393</u>	<u>379,393</u>	<u>388,600</u>
Veterinarian and Clinic Program (2730):				
Personnel Services	127,435	131,710	131,710	125,984
Materials and Supplies	53,571	65,837	65,837	65,837
Services and Charges	14,694	3,276	3,276	3,329
Maintenance	560	450	450	450
	<u>196,260</u>	<u>201,273</u>	<u>201,273</u>	<u>195,600</u>
Animal Services Projects Program (2740):				
Materials and Supplies	35,016	2,144	2,144	0
Services and Charges	8,505	4,561	4,561	0
Maintenance	4,819	43,336	43,336	0
	<u>55,194</u>	<u>50,167</u>	<u>50,167</u>	<u>0</u>
Planning Development Man Program (6200):				
Personnel Services	156,658	222,443	222,443	226,434
Materials and Supplies	134	550	550	550
Services and Charges	659	1,316	1,316	1,316
	<u>157,451</u>	<u>224,309</u>	<u>224,309</u>	<u>228,300</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Engineering Design Servc Program (6210):				
Personnel Services	138,026	185,995	185,995	181,417
Materials and Supplies	8,270	8,937	8,937	17,352
Services and Charges	2,220	1,925	1,925	2,085
Motorpool Charges	4,691	4,915	4,915	4,566
Maintenance	82	600	600	80
	<u>153,289</u>	<u>202,372</u>	<u>202,372</u>	<u>205,500</u>
Engr Oper & Admin Program (6220):				
Personnel Services	521,578	556,040	556,040	478,711
Materials and Supplies	4,491	5,753	5,753	5,301
Services and Charges	15,973	24,431	24,431	24,431
Motorpool Charges	3,424	3,740	3,740	3,407
Maintenance	0	1,150	1,150	150
	<u>545,466</u>	<u>591,114</u>	<u>591,114</u>	<u>512,000</u>
Engr Right of Way Program (6230):				
Personnel Services	81,245	84,298	84,298	82,200
Materials and Supplies	478	470	470	970
Services and Charges	20	830	830	830
Maintenance	0	500	500	0
	<u>81,743</u>	<u>86,098</u>	<u>86,098</u>	<u>84,000</u>
Engr Public Construction Program (6240):				
Personnel Services	224,456	299,854	299,854	291,032
Materials and Supplies	9,128	13,039	13,039	12,325
Services and Charges	1,757	2,810	2,810	3,085
Motorpool Charges	17,150	19,839	19,839	21,058
Maintenance	0	500	500	0
	<u>252,491</u>	<u>336,042</u>	<u>336,042</u>	<u>327,500</u>
Current Planning Program (6300):				
Personnel Services	349,415	369,720	369,720	385,679
Materials and Supplies	11,646	16,105	16,105	17,665
Services and Charges	11,861	33,686	33,686	24,535
Motorpool Charges	5,910	7,261	7,261	6,071
Maintenance	0	2,350	2,350	350
Capital	(81)	0	0	0
	<u>378,751</u>	<u>429,122</u>	<u>429,122</u>	<u>434,300</u>
Planning Commission Program (6305):				
Personnel Services	32,698	43,605	43,605	43,652
Services and Charges	0	648	648	648
	<u>32,698</u>	<u>44,253</u>	<u>44,253</u>	<u>44,300</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Long Range Planning Program (6310):				
Personnel Services	202,967	218,197	218,197	211,758
Materials and Supplies	2,549	1,130	1,130	2,300
Services and Charges	14,588	16,647	16,647	23,342
Maintenance	0	9,830	9,830	9,500
	<u>220,104</u>	<u>245,804</u>	<u>245,804</u>	<u>246,900</u>
Building Safety Program (6400):				
Personnel Services	420,268	469,328	469,328	469,287
Materials and Supplies	12,120	17,331	17,331	18,286
Services and Charges	13,952	19,230	19,230	20,275
Motorpool Charges	19,157	18,814	18,814	20,737
Maintenance	7,878	10,115	10,115	8,115
	<u>473,375</u>	<u>534,818</u>	<u>534,818</u>	<u>536,700</u>
Community Code Enforcement Program (6420):				
Personnel Services	330,526	362,282	362,282	374,242
Materials and Supplies	8,033	10,774	10,774	10,774
Services and Charges	36,462	33,823	33,823	31,523
Motorpool Charges	14,198	13,751	13,751	12,261
	<u>389,219</u>	<u>420,630</u>	<u>420,630</u>	<u>428,800</u>
Total Community Planning & Engineering Activity:	<u>\$ 3,635,603</u>	<u>\$ 4,109,725</u>	<u>\$ 4,109,725</u>	<u>\$ 3,994,900</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Parks & Recreation Activity:				
Swimming Pool Program (5210):				
Personnel Services	\$ 76,431	\$ 98,237	\$ 98,237	\$ 103,600
Materials and Supplies	11,310	14,845	14,845	14,136
Services and Charges	28,534	24,557	24,557	19,130
Motorpool Charges	968	1,178	1,178	750
Maintenance	9,676	5,484	5,484	4,284
	<u>126,919</u>	<u>144,301</u>	<u>144,301</u>	<u>141,900</u>
Parks Admin/Rec Programs Program (5220):				
Personnel Services	447,733	476,828	476,828	486,445
Materials and Supplies	79,299	82,589	82,589	86,956
Services and Charges	116,218	124,068	124,068	115,599
Motorpool Charges	5,746	6,836	6,836	9,700
	<u>648,996</u>	<u>690,321</u>	<u>690,321</u>	<u>698,700</u>
Lake Maintenance Program (5250):				
Personnel Services	6,877	7,497	7,497	8,327
Materials and Supplies	1,726	2,480	2,480	2,311
Services and Charges	67,050	70,557	70,557	72,400
Motorpool Charges	342	453	453	282
Maintenance	831	1,030	1,030	1,180
	<u>76,826</u>	<u>82,017</u>	<u>82,017</u>	<u>84,500</u>
Parks Maintenance Program (5260):				
Personnel Services	324,002	350,067	350,067	379,997
Materials and Supplies	87,481	98,566	98,566	70,448
Services and Charges	151,936	213,730	213,730	242,650
Motorpool Charges	61,687	79,301	79,301	77,862
Cost allocation	(6,318)	(6,988)	(6,988)	(6,988)
Maintenance	98,031	91,601	91,601	110,331
	<u>716,819</u>	<u>826,277</u>	<u>826,277</u>	<u>874,300</u>
Yvonne Richardson Center Program (5280):				
Personnel Services	117,947	125,472	125,472	121,362
Materials and Supplies	5,318	6,618	6,618	5,265
Services and Charges	41,771	45,511	45,511	27,290
Motorpool Charges	1,731	1,294	1,294	938
Maintenance	1,945	28,785	28,785	3,945
	<u>168,712</u>	<u>207,680</u>	<u>207,680</u>	<u>158,800</u>
Total Parks & Recreation Activity:	<u>\$ 1,738,272</u>	<u>\$ 1,950,596</u>	<u>\$ 1,950,596</u>	<u>\$ 1,958,200</u>
Total Fund	<u>\$ 36,502,916</u>	<u>\$ 47,355,052</u>	<u>\$ 47,355,052</u>	<u>\$ 38,166,000</u>

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Street Fund (2100)

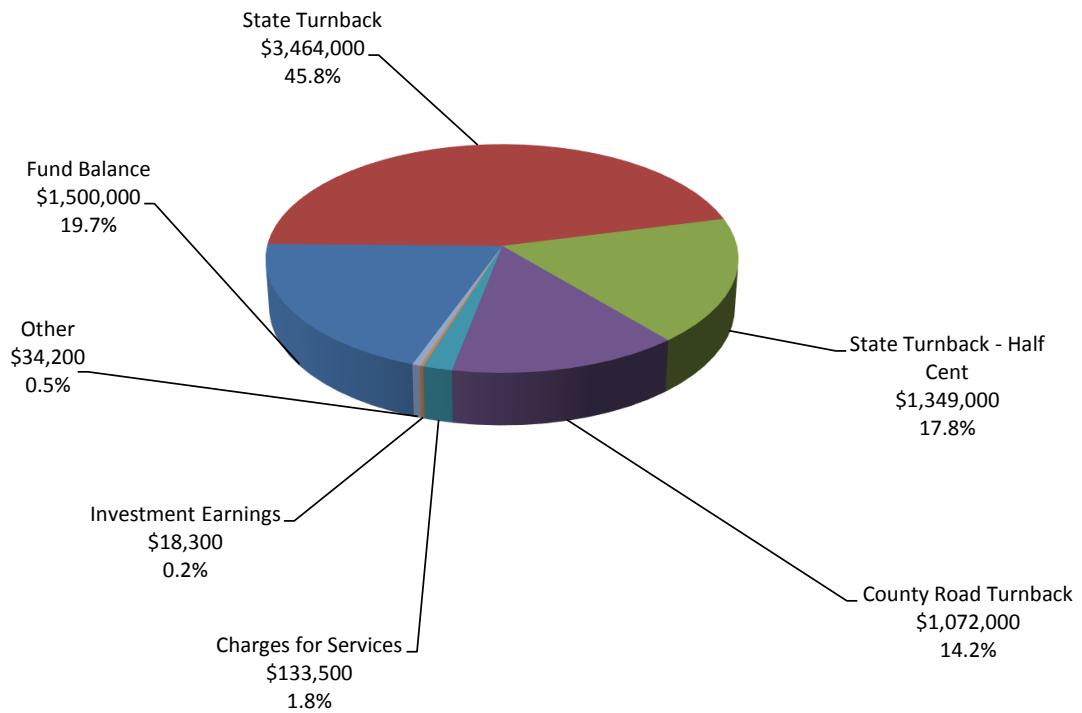
The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

Street Fund Revenues

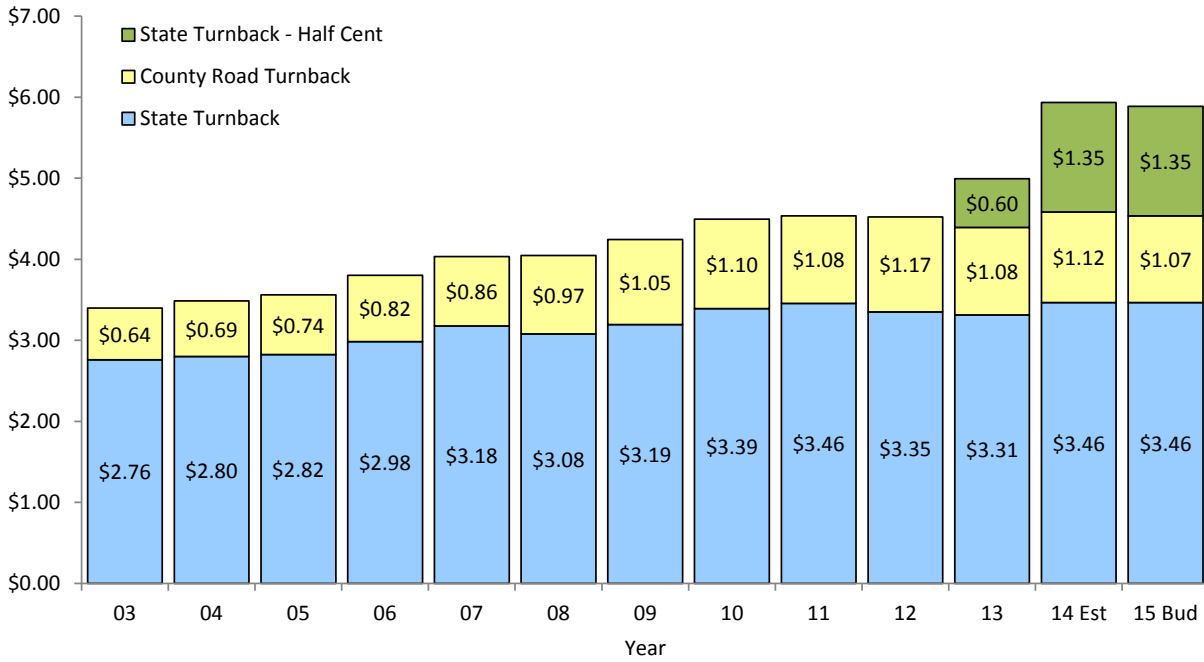
Revenues for Street Fund are primarily motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. Projections for 2015 are based on the per capita rate of \$65.41 from the State and calculated based on the 2010 census population of 73,580. The increased turnback amount included a new revenue source being remitted from the State of Arkansas. This is from the State's new half cent gasoline tax and is expected to generate approximately \$1.3 million in 2015. \$750,000 of this amount is being allocated to sidewalk construction.

The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current 2015 county levy is 1.1 mil, with a maximum of 3.0 mil.

Sources of Funds for 2015
\$ 7,571,000



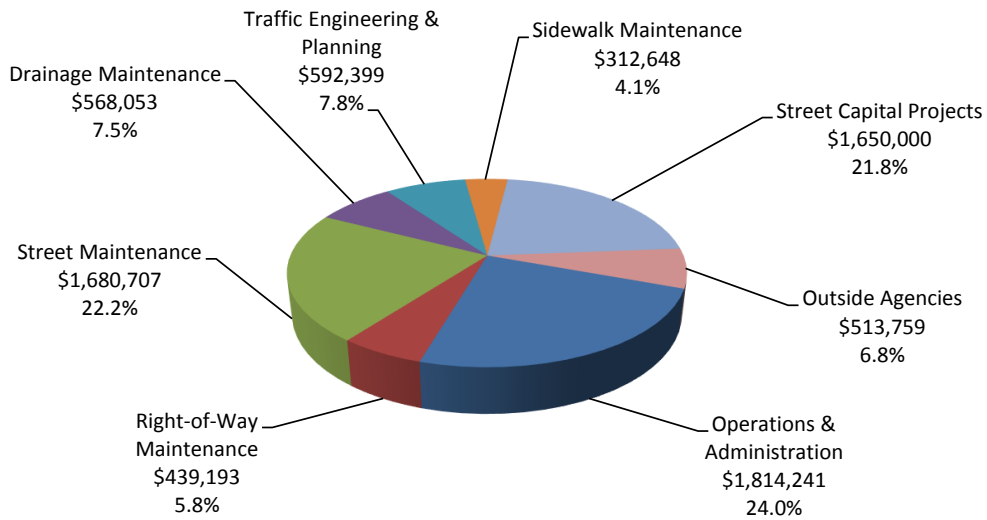
Street Fund Revenue History



Street Fund Expenses

The primary purpose of funds expended from the Street Fund relate to the maintenance, repair and construction of streets within the City of Fayetteville. Associated drainage maintenance activities as well as street sweeping are also programs supported by the Street Fund. There is \$750,000 budgeted in sidewalk improvements in the street capital projects.

Uses of Funds for 2015 \$ 7,571,000



City of Fayetteville, Arkansas
2015 Operating Budget
Street Fund (2100)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Intergovernmental (Grants)	\$ 7,500	\$ 34,500	\$ 34,500	\$ 0
State Turnback	3,311,577	3,316,000	3,464,000	3,464,000
State Turnback - Half Cent	603,263	1,310,000	1,349,000	1,349,000
County Road Turnback	1,079,980	1,120,000	1,120,000	1,072,000
Charges for Services	250,961	108,000	133,500	133,500
Investment Earnings	160	11,000	22,100	18,300
Other	48,962	57,000	34,670	34,200
Total Revenues	<u>5,302,403</u>	<u>5,956,500</u>	<u>6,157,770</u>	<u>6,071,000</u>
Expenses:				
Operations & Administration	1,440,897	1,612,332	1,612,332	1,814,241
Right-of-Way Maintenance	247,643	310,415	310,415	439,193
Street Maintenance	1,356,372	1,460,103	1,460,103	1,680,707
Drainage Maintenance	562,064	669,744	669,744	568,053
Traffic Engineering & Planning	589,946	630,516	630,516	592,399
Trail Construction	20	8,054	8,054	0
Sidewalk Maintenance	285,260	380,781	380,781	312,648
Street Capital Projects	0	1,042,000	1,042,000	1,650,000
Outside Agencies	0	458,694	458,694	513,759
Transfer to Shop	0	12,000	12,000	0
Total Expenses	<u>4,482,202</u>	<u>6,584,639</u>	<u>6,584,639</u>	<u>7,571,000</u>
 Income / (Loss)	 <u>\$ 820,201</u>	 <u>\$ (628,139)</u>	 <u>\$ (426,869)</u>	 <u>\$ (1,500,000)</u>
 Total Budget	 <u>\$ 4,482,202</u>	 <u>\$ 6,584,639</u>	 <u>\$ 6,584,639</u>	 <u>\$ 7,571,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 2,777,636	\$ 3,597,837	\$ 3,597,837	\$ 3,170,968
Income / (Loss)	820,201	(628,139)	(426,869)	(1,500,000)
Ending Undesignated Fund Balance	<u>\$ 3,597,837</u>	<u>\$ 2,969,698</u>	<u>\$ 3,170,968</u>	<u>\$ 1,670,968</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Operations & Administration Program (4100):				
Personnel Services	\$ 546,100	\$ 681,368	\$ 681,368	\$ 779,284
Materials and Supplies	39,297	38,160	38,160	39,488
Services and Charges	742,483	742,898	742,898	906,293
Motorpool Charges	6,922	10,845	10,845	13,868
Cost allocation	39,835	39,835	39,835	42,828
Maintenance	66,260	99,226	99,226	32,480
Transfers To Outside Entities	0	458,694	458,694	513,759
	<u>1,440,897</u>	<u>2,071,026</u>	<u>2,071,026</u>	<u>2,328,000</u>
Right-of-Way Maintenance Program (4110):				
Personnel Services	155,004	194,480	194,480	286,632
Materials and Supplies	20,540	25,616	25,616	41,277
Services and Charges	4	36	36	1,500
Motorpool Charges	71,066	88,383	88,383	107,884
Maintenance	1,029	1,900	1,900	1,900
	<u>247,643</u>	<u>310,415</u>	<u>310,415</u>	<u>439,193</u>
Street Maintenance Program (4120):				
Personnel Services	795,114	780,778	780,778	752,523
Materials and Supplies	284,967	355,111	355,111	343,510
Services and Charges	21,612	5,339	5,339	1,500
Motorpool Charges	863,645	938,692	938,692	1,104,429
Cost allocation	(625,742)	(656,281)	(656,281)	(535,219)
Maintenance	16,776	36,464	36,464	13,964
Operating Transfers Out	0	12,000	12,000	0
	<u>1,356,372</u>	<u>1,472,103</u>	<u>1,472,103</u>	<u>1,680,707</u>
Drainage Maintenance Program (4130):				
Personnel Services	316,052	432,292	432,292	324,072
Materials and Supplies	102,083	92,578	92,578	91,230
Services and Charges	12,828	4,750	4,750	6,750
Motorpool Charges	130,643	137,250	137,250	144,127
Maintenance	458	2,874	2,874	1,874
	<u>562,064</u>	<u>669,744</u>	<u>669,744</u>	<u>568,053</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Traffic Engineering & Planning Program (5315):				
Personnel Services	376,249	396,024	396,024	326,638
Materials and Supplies	112,809	117,271	117,271	119,894
Services and Charges	2,659	6,712	6,712	2,000
Motorpool Charges	50,462	52,909	52,909	56,567
Maintenance	47,767	57,600	57,600	87,300
	<u>589,946</u>	<u>630,516</u>	<u>630,516</u>	<u>592,399</u>
Street Capital Projects Program (5500):				
Services and Charges	0	25,440	25,440	0
Maintenance	0	308,000	308,000	0
Capital	0	708,560	708,560	1,650,000
	<u>0</u>	<u>1,042,000</u>	<u>1,042,000</u>	<u>1,650,000</u>
Trail Construction Program (5520):				
Personnel Services	0	8,054	8,054	0
Materials and Supplies	53,431	41,059	41,059	54,810
Motorpool Charges	159,272	185,103	185,103	186,608
Cost allocation	(212,683)	(226,162)	(226,162)	(241,418)
	<u>20</u>	<u>8,054</u>	<u>8,054</u>	<u>0</u>
Sidewalks Program (5530):				
Personnel Services	177,162	252,452	252,452	200,120
Materials and Supplies	30,195	35,096	35,096	32,762
Services and Charges	2,210	317	317	0
Motorpool Charges	84,300	106,903	106,903	94,453
Cost allocation	(17,687)	(16,687)	(16,687)	(16,687)
Maintenance	2,626	2,700	2,700	2,000
Capital	6,454	0	0	0
	<u>285,260</u>	<u>380,781</u>	<u>380,781</u>	<u>312,648</u>
Total Transportation Services Activity:	<u>\$ 4,482,202</u>	<u>\$ 6,584,639</u>	<u>\$ 6,584,639</u>	<u>\$ 7,571,000</u>
Total Fund	<u>\$ 4,482,202</u>	<u>\$ 6,584,639</u>	<u>\$ 6,584,639</u>	<u>\$ 7,571,000</u>

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Parking Fund (2130)

The **Parking Fund** accounts for funds received from meter revenues and parking lot rentals. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

The Parking Fund is also used to pay debt service for the 2012 Parking Improvements Revenue Bond Issue. Payments for contractual services provided to the City by The Walton Arts Center are also made from the Parking Fund.

In 2010, the City Council approved a \$700,000 interfund loan from the Replacement and Disaster Recovery Fund to the Parking Fund for the purchase of equipment. This loan will be paid back from parking revenue within a five year period. At year end the remaining liability will be \$97,424.

For 2015, this fund is expected to have an increase in fund balance of \$6,000.

City of Fayetteville, Arkansas
2015 Operating Budget
Parking Fund (2130)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Downtown District Parking Revenue	\$ 479,601	\$ 518,300	\$ 526,770	\$ 531,850
Entertainment District Parking Revenue	1,022,974	1,026,400	1,044,960	1,029,460
Investment Earnings	258	2,700	3,820	3,600
Other	5,886	600	2,790	1,090
Total Revenues	1,508,719	1,548,000	1,578,340	1,566,000
Expenses:				
Downtown District Parking	433,498	539,638	539,638	546,880
Entertainment District Parking	193,665	247,628	247,628	264,463
Entertainment District Parking Facility	0	120,000	120,000	30,500
Transfer to Walton Arts Center	295,222	250,000	250,000	250,000
Principal Payment	140,879	143,723	143,723	97,424
Interest Expense	6,354	3,511	3,511	733
Parking Lot Improvements	(55)	113,055	113,055	70,000
Transfer to Parking Deck Bond	316,337	300,000	300,000	300,000
Transfer to Parking Deck Project	400,000	234,558	234,558	0
Total Expenses	1,785,900	1,952,113	1,952,113	1,560,000
 Income / (Loss)	 \$ (277,181)	 \$ (404,113)	 \$ (373,773)	 \$ 6,000
 Total Budget	 \$ 1,785,900	 \$ 1,952,113	 \$ 1,952,113	 \$ 1,560,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 407,304	\$ 271,002	\$ 271,002	\$ 40,952
Income / (Loss)	(277,181)	(404,113)	(373,773)	6,000
Reduction of Interfund Loan Liability	140,879	143,723	143,723	97,424
Ending Undesignated Fund Balance	\$ 271,002	\$ 10,612	\$ 40,952	\$ 144,376

*The negative Fund Balance is due to the interfund loan from the Replacement and Disaster Recovery Fund.

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Parking Fund (2130)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Off-Street Parking Program (9130):				
Personnel Services	\$ 236,805	\$ 257,089	\$ 257,089	\$ 256,444
Materials and Supplies	31,438	37,005	37,005	48,005
Services and Charges	65,122	90,030	90,030	78,919
Motorpool Charges	1,806	3,513	3,513	3,398
Maintenance	44,266	52,001	52,001	55,750
Transfers To Outside Entities	54,061	100,000	100,000	96,000
Capital	(55)	61,055	61,055	70,000
	<u>433,443</u>	<u>600,693</u>	<u>600,693</u>	<u>616,880</u>
Entertainment District Parking Program (9131):				
Personnel Services	89,763	147,982	147,982	147,296
Materials and Supplies	10,294	11,138	11,138	9,838
Services and Charges	62,643	60,100	60,100	76,240
Motorpool Charges	5,862	6,068	6,068	6,740
Maintenance	25,103	22,340	22,340	24,349
Debt Service	147,233	147,234	147,234	98,157
Transfers To Outside Entities	295,222	250,000	250,000	250,000
Capital	0	52,000	52,000	0
Operating Transfers	716,337	534,558	534,558	300,000
	<u>1,352,457</u>	<u>1,231,420</u>	<u>1,231,420</u>	<u>912,620</u>
Entertainment District Parking Facility Program (9132):				
Services and Charges	0	120,000	120,000	30,500
	<u>0</u>	<u>120,000</u>	<u>120,000</u>	<u>30,500</u>
Total Transportation Services Activity:	<u>\$ 1,785,900</u>	<u>\$ 1,952,113</u>	<u>\$ 1,952,113</u>	<u>\$ 1,560,000</u>
Total Fund	<u>\$ 1,785,900</u>	<u>\$ 1,952,113</u>	<u>\$ 1,952,113</u>	<u>\$ 1,560,000</u>

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Community Development Block Grant Fund (2180)

The **Community Development Block Grant Fund** accounts for the community development grant funds received from the Federal Department of Housing and Urban Development.

City of Fayetteville, Arkansas
 2015 Operating Budget
 Community Development Block Grant Fund (2180)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Community Development Grant Funding	\$ 530,034	\$ 1,247,751	\$ 1,247,751	\$ 559,000
Other	7,001	7,475	7,475	0
CDBG Program Income	7,749	1,451	1,451	0
Total Revenues	544,784	1,256,677	1,256,677	559,000
Expenses:				
Administration & Planning	78,529	184,864	184,864	75,379
Housing Services	319,743	779,055	779,055	290,187
Redevelopment	65,177	122,860	122,860	51,934
Public Service	66,835	77,355	77,355	61,500
Public Facilities & Improvements	10,463	92,928	92,928	80,000
Total Expenses	540,747	1,257,062	1,257,062	559,000
 Income / (Loss)	 \$ 4,037	 \$ (385)	 \$ (385)	 \$ 0
 Total Budget	 \$ 540,747	 \$ 1,257,062	 \$ 1,257,062	 \$ 559,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 1,371	\$ 5,408	\$ 5,408	\$ 5,023
Income / (Loss)	4,037	(385)	(385)	0
Ending Undesignated Fund Balance	5,408	5,023	5,023	5,023

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Community Development Block Grant Fund (2180)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Community Planning & Engineering Activity:				
Comm Devel Admin/Planning Program (4930):				
Personnel Services	\$ 71,600	\$ 60,534	\$ 60,534	\$ 63,309
Materials and Supplies	(1,060)	4,491	4,491	3,491
Other Services & Charges	7,989	119,839	119,839	8,579
	<u>78,529</u>	<u>184,864</u>	<u>184,864</u>	<u>75,379</u>
Housing Services Program (4940):				
Personnel Services	58,763	77,569	77,569	74,799
Materials and Supplies	4,713	11,128	11,128	3,428
Other Services & Charges	253,082	687,419	687,419	209,828
Motorpool Charges	3,185	2,939	2,939	2,132
	<u>319,743</u>	<u>779,055</u>	<u>779,055</u>	<u>290,187</u>
Redevelopment Program (4945):				
Personnel Services	35,566	42,805	42,805	44,527
Materials and Supplies	4,431	10,820	10,820	1,820
Other Services & Charges	22,234	64,992	64,992	702
Motorpool Charges	2,946	4,243	4,243	4,885
	<u>65,177</u>	<u>122,860</u>	<u>122,860</u>	<u>51,934</u>
Public Services Program (4970):				
Other Services & Charges	66,835	77,355	77,355	61,500
	<u>66,835</u>	<u>77,355</u>	<u>77,355</u>	<u>61,500</u>
Public Facilities/Improve Program (4990):				
Other Services & Charges	10,463	92,928	92,928	80,000
	<u>10,463</u>	<u>92,928</u>	<u>92,928</u>	<u>80,000</u>
Total Community Planning & Engineering Activity:	<u>\$ 540,747</u>	<u>\$ 1,257,062</u>	<u>\$ 1,257,062</u>	<u>\$ 559,000</u>
Total Fund	<u>\$ 540,747</u>	<u>\$ 1,257,062</u>	<u>\$ 1,257,062</u>	<u>\$ 559,000</u>

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Special State Grants Fund (2230)

The **Special State Grants Fund** accounts for new grants which represent new grant programs funded by the State and will be budgeted and accounted for in this fund.

In 2013, a grant was received from the National Endowment of the Arts for a streetscape design project on School Avenue.

City of Fayetteville, Arkansas
 2015 Operating Budget
 Special State Grants Fund (2230)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Intergovernmental (Grants)	\$ 0	\$ 100,000	\$ 100,000	\$ 0
Total Revenues	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>
Expenses:				
NEA School Street Grant	0	100,000	100,000	0
Total Expenses	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Special State Grants Fund (2230)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
NEA School Street Grant Program (8002):				
Services and Charges	\$ 0	\$ 100,000	\$ 100,000	\$ 0
	0	100,000	100,000	0
 Total Citywide Activity:	 \$ 0	 \$ 100,000	 \$ 100,000	 \$ 0
 Total Fund	 \$ 0	 \$ 100,000	 \$ 100,000	 \$ 0

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Energy Block Grant Fund (2240)

The **Energy Block Grant Fund** was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act. These funds were used to develop a green house gas (GHG) credit inventory for community and municipal operations and to also help reduce municipal GHG emissions 20% below 2006 levels by 2012 and beyond. Another goal was to help reduce community GHG emissions 7% below 1990 Levels.

To achieve the above goals, funds were invested in 1) Upgrading five city-owned buildings for energy efficiency. As the energy savings is realized it will be reinvested in other municipal buildings. 2) The City developed a Community Revolving Loan Fund targeting non-profit organizations to reduce GHG. These loans will be repaid using energy savings. 3) The City also retrofitted approximately 230 street, pedestrian and trail lights with LEDs. 4) A solar photovoltaic system was installed at the new Fayetteville District Court Building to provide visible examples of renewable energy.

City of Fayetteville, Arkansas
2015 Operating Budget
Energy Block Grant Fund (2240)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Energy Block Grant Funding	\$ 6,560	\$ 0	\$ 0	\$ 0
Investment Earnings	1,886	0	1,600	1,400
Other	20,577	0	20,500	20,600
Total Revenues	29,023	0	22,100	22,000
Expenses:				
Energy Block Grant	6,560	0	0	0
Total Expenses	6,560	0	0	0
 Income / (Loss)	 \$ 22,463	 \$ 0	 \$ 22,100	 \$ 22,000
 Total Budget	 \$ 6,560	 \$ 0	 \$ 0	 \$ 0

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 17,657	\$ 40,120	\$ 40,120	\$ 62,220
Income / (Loss)	22,463	0	22,100	22,000
Ending Undesignated Fund Balance	40,120	40,120	62,220	84,220

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Energy Block Grant Fund (2240)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Energy Block Grant Program (9240):				
Materials and Supplies	\$ <u>6,560</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
	6,560	0	0	0
 Total Citywide Activity:	<u>\$ 6,560</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
 Total Fund	<u>\$ 6,560</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

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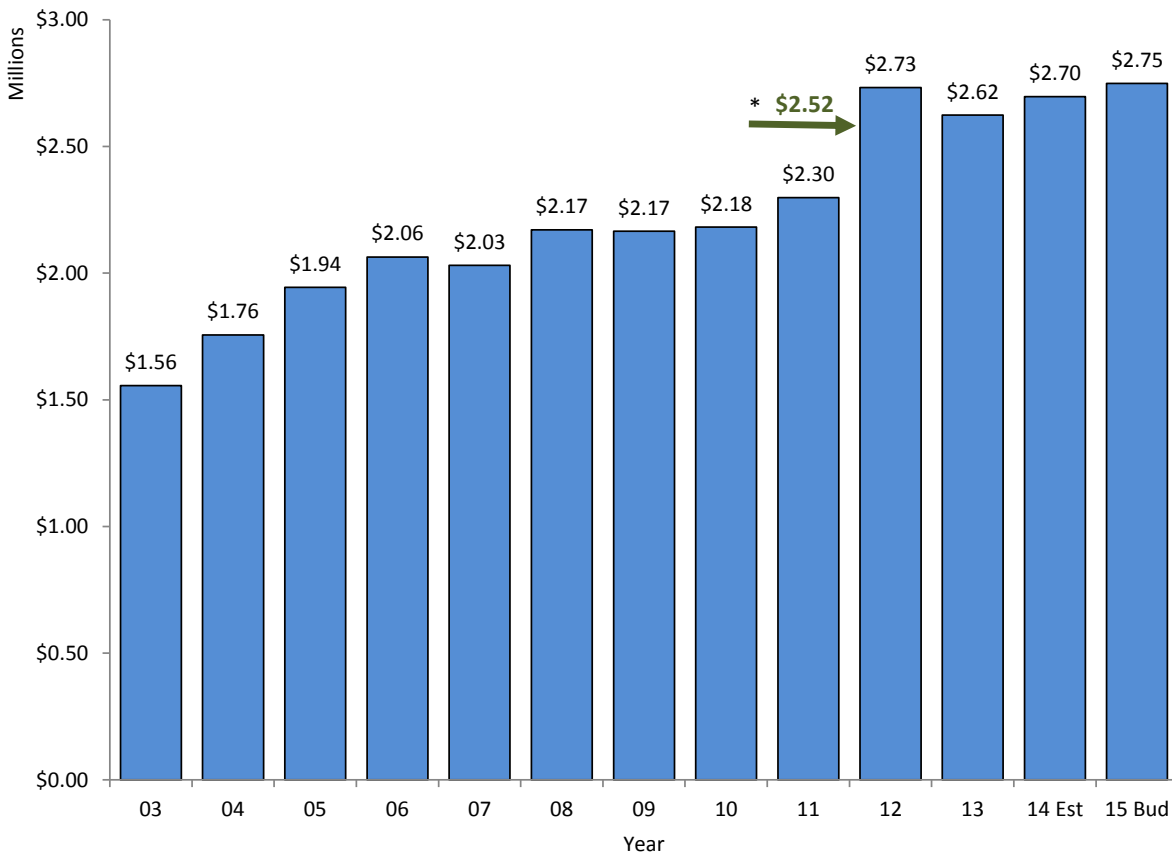
Parks Development Fund (2250)

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$2.3 million in planned expenditures for 2015 includes \$217,000 in capital improvements.

In 2010, a Citywide referendum was held and voters approved the use of these funds for maintenance activities. The use of Park Development Funds for promotional activities is no longer permitted.

The HMR tax revenues are expected to grow approximately 2% in 2015

**Parks Development Fund
Hotel-Motel-Restaurant (HMR) Tax Revenue**



* Actual collections for the 12 month period were \$2,521,145. The amount of \$2,732,283 is due to a one time change in account recognition basis used for the production of the 2012 financial statements. This resulted in the recognition of one extra month's collection of revenue in 2012.

City of Fayetteville, Arkansas
2015 Operating Budget
Parks Development Fund (2250)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Hotel, Motel, and Restaurant Taxes	\$ 2,624,137	\$ 2,693,000	\$ 2,696,500	\$ 2,749,000
Intergovernmental	9,800	0	0	0
Charges for Services	6,975	0	0	66,000
Greenspace Fees Contribution	110,812	485,794	485,794	163,000
Investment Earnings	(371)	23,000	40,300	24,000
Other	8,590	25,250	25,320	21,000
Total Revenues	2,759,943	3,227,044	3,247,914	3,023,000
Expenses:				
Parks Development Program	1,714,929	1,957,325	1,957,325	2,056,000
Parks Development Capital	234,698	6,215,438	6,215,438	54,000
Parks Development Greenspace Capital	110,812	485,794	485,794	163,000
Total Expenses	2,060,439	8,658,557	8,658,557	2,273,000
 Income / (Loss)	 \$ 699,504	 \$ (5,431,513)	 \$ (5,410,643)	 \$ 750,000
 Total Budget	 \$ 2,060,439	 \$ 8,658,557	 \$ 8,658,557	 \$ 2,273,000

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 5,425,319	\$ 6,124,823	\$ 6,124,823	\$ 714,180
Income / (Loss)	699,504	(5,431,513)	(5,410,643)	750,000
Ending Designated Fund Balance	\$ 6,124,823	\$ 693,310	\$ 714,180	\$ 1,464,180

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Parks Development Fund (2250)

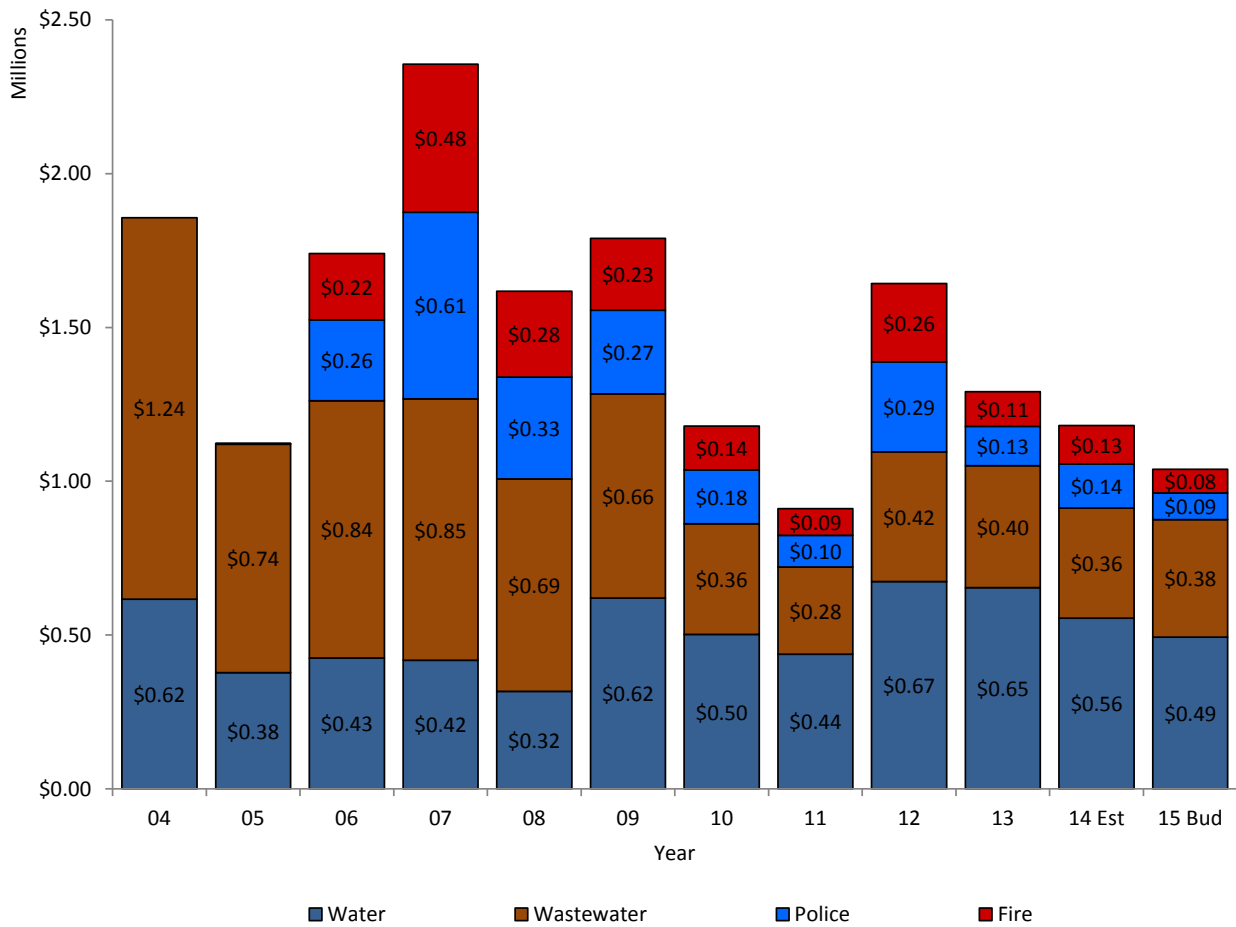
	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Parks & Recreation Activity:				
Parks Development Program (9250):				
Personnel Services	\$ 1,282,005	\$ 1,447,500	\$ 1,447,500	\$ 1,527,983
Materials and Supplies	58,493	64,290	64,290	70,553
Services and Charges	66,921	74,377	74,377	77,634
Motorpool Charges	199,844	244,885	244,885	245,282
Cost allocation	87,948	87,948	87,948	94,548
Maintenance	19,718	20,000	20,000	20,000
Contingency/Savings	0	18,325	18,325	20,000
	<u>1,714,929</u>	<u>1,957,325</u>	<u>1,957,325</u>	<u>2,056,000</u>
Parks Development Capital Program (9255):				
Materials and Supplies	7,408	13,597	13,597	0
Services and Charges	148,247	1,767,230	1,767,230	0
Maintenance	27,108	34,622	34,622	0
Capital	51,935	4,399,989	4,399,989	54,000
	<u>234,698</u>	<u>6,215,438</u>	<u>6,215,438</u>	<u>54,000</u>
Parks Development Capital Greenspace Program (9256):				
Materials and Supplies	0	21,598	21,598	0
Services and Charges	100,944	446,379	446,379	0
Maintenance	2,143	150	150	0
Capital	7,725	17,667	17,667	163,000
	<u>110,812</u>	<u>485,794</u>	<u>485,794</u>	<u>163,000</u>
Total Parks & Recreation Activity:	<u>\$ 2,060,439</u>	<u>\$ 8,658,557</u>	<u>\$ 8,658,557</u>	<u>\$ 2,273,000</u>
Total Fund	<u>\$ 2,060,439</u>	<u>\$ 8,658,557</u>	<u>\$ 8,658,557</u>	<u>\$ 2,273,000</u>

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Impact Fee Fund (2300)

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee requirements is to ensure the new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments. Impact fees are expected to decline in 2015 as new construction is expected to falloff compared to 2013 and 2014 levels.

Impact Fee Collections □



City of Fayetteville, Arkansas
2015 Operating Budget
Impact Fee Fund (2300)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Water Impact Fee	\$ 654,151	\$ 534,000	\$ 555,100	\$ 492,800
Wastewater Impact Fee	396,008	376,000	357,600	382,000
Police Impact Fee	128,710	100,500	143,400	86,800
Fire Impact Fee	112,167	80,500	125,200	77,000
Investment Earnings	2,361	22,000	39,500	31,400
Other	358	0	0	0
Total Revenues	1,293,755	1,113,000	1,220,800	1,070,000
Expenses:				
Water Improvements	0	0	0	0
Wastewater Improvements	0	287,000	287,000	0
Police Improvements	16,376	189,709	189,709	90,000
Fire Improvements	2,669	202,838	202,838	80,000
Transfer to Water & Sewer	526,588	3,598,287	3,598,287	900,000
Total Expenses	545,633	4,277,834	4,277,834	1,070,000
 Income / (Loss)	 \$ 748,122	 \$ (3,164,834)	 \$ (3,057,034)	 \$ 0
 Total Budget	 \$ 545,633	 \$ 4,277,834	 \$ 4,277,834	 \$ 1,070,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 5,633,673	\$ 6,381,795	\$ 6,381,795	\$ 3,324,761
Income / (Loss)	748,122	(3,164,834)	(3,057,034)	0
Ending Undesignated Fund Balance	6,381,795	3,216,961	3,324,761	3,324,761

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Impact Fee Fund (2300)

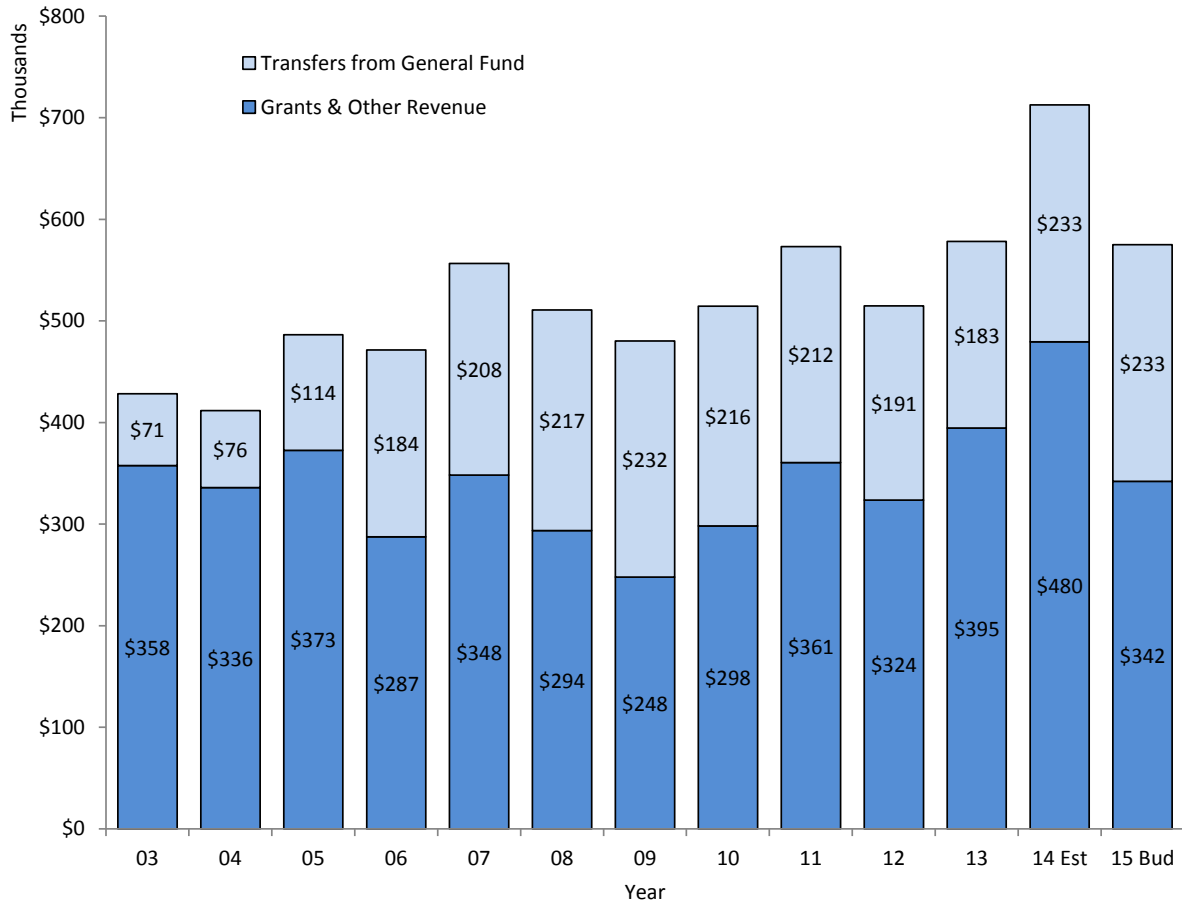
	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Impact Fee Expense Program (9300):				
Materials and Supplies	\$ 19,045	\$ 813	\$ 813	\$ 0
Capital	0	678,734	678,734	170,000
Operating Transfers	526,588	3,598,287	3,598,287	900,000
	<u>545,633</u>	<u>4,277,834</u>	<u>4,277,834</u>	<u>1,070,000</u>
 Total Citywide Activity:	 <u>\$ 545,633</u>	 <u>\$ 4,277,834</u>	 <u>\$ 4,277,834</u>	 <u>\$ 1,070,000</u>
 Total Fund	 <u>\$ 545,633</u>	 <u>\$ 4,277,834</u>	 <u>\$ 4,277,834</u>	 <u>\$ 1,070,000</u>

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Drug Law Enforcement Fund (2930)

The **Drug Law Enforcement Fund** accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Elm Springs, Farmington, Greenland, Goshen, Johnson, Elkins, and West Fork; and the Fourth Judicial Prosecuting Attorney.

Drug Law Enforcement Fund □
Revenue Sources



City of Fayetteville, Arkansas
 2015 Operating Budget
 Drug Law Enforcement Fund (2930)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Drug Enforcement Grant	\$ 367,990	\$ 466,922	\$ 466,922	\$ 331,200
Charges for Services	0	2,000	2,000	2,000
Fines & Forfeitures	26,466	8,800	10,600	8,800
Other	201	0	0	0
Transfer from General	183,456	233,000	233,000	233,000
Total Revenues	578,113	710,722	712,522	575,000
Expenses:				
Drug Enforcement	530,783	731,321	731,321	575,000
Total Expenses	530,783	731,321	731,321	575,000
 Income / (Loss)	 \$ 47,330	 \$ (20,599)	 \$ (18,799)	 \$ 0
 Total Budget	 \$ 530,783	 \$ 731,321	 \$ 731,321	 \$ 575,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 251,074	\$ 298,404	\$ 298,404	\$ 279,605
Income / (Loss)	47,330	(20,599)	(18,799)	0
Ending Undesignated Fund Balance	\$ 298,404	\$ 277,805	\$ 279,605	\$ 279,605

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Drug Law Enforcement Fund (2930)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Police Activity:				
Drug Enforcement Program (2960):				
Personnel Services	\$ 291,725	\$ 408,645	\$ 408,645	\$ 332,141
Services and Charges	204,394	289,076	289,076	242,859
Capital	34,664	33,600	33,600	0
	<u>530,783</u>	<u>731,321</u>	<u>731,321</u>	<u>575,000</u>
 Total Police Activity:	 <u>\$ 530,783</u>	 <u>\$ 731,321</u>	 <u>\$ 731,321</u>	 <u>\$ 575,000</u>
 Total Fund	 <u><u>\$ 530,783</u></u>	 <u><u>\$ 731,321</u></u>	 <u><u>\$ 731,321</u></u>	 <u><u>\$ 575,000</u></u>

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TIF Bond Fund (3370)

The **Tax Increment Financing (TIF) Bond Fund** accounts for the accumulation of resources for and the payment of bond debt incurred for TIF capital project expenditures.

City of Fayetteville, Arkansas
2015 Operating Budget
TIF Bond Fund (3370)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 129,250	\$ 123,000	\$ 120,168	\$ 141,000
Investment Earnings	6	0	0	0
Total Revenues	<u>129,256</u>	<u>123,000</u>	<u>120,168</u>	<u>141,000</u>
Expenses:				
Principal Payment	55,000	67,682	65,000	75,000
Interest Expense	35,498	49,018	49,018	59,700
Professional Services	171	2,300	2,300	2,300
Paying Agent Fees	3,850	4,000	3,850	4,000
Total Expenses	<u>94,519</u>	<u>123,000</u>	<u>120,168</u>	<u>141,000</u>
Income / (Loss)	<u>\$ 34,737</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 94,519</u>	<u>\$ 123,000</u>	<u>\$ 120,168</u>	<u>\$ 141,000</u>

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 99,691	\$ 134,428	\$ 134,428	\$ 134,428
Income / (Loss)	34,737	0	0	0
Ending Designated Fund Balance	<u>\$ 134,428</u>	<u>\$ 134,428</u>	<u>\$ 134,428</u>	<u>\$ 134,428</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 TIF Bond Fund (3370)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
TIF Bonds Expense Program (9370):				
Services and Charges	\$ 171	\$ 2,300	\$ 2,300	\$ 2,300
Debt Service	94,348	120,700	117,868	138,700
	<u>94,519</u>	<u>123,000</u>	<u>120,168</u>	<u>141,000</u>
 Total Citywide Activity:	 \$ <u>94,519</u>	 \$ <u>123,000</u>	 \$ <u>120,168</u>	 \$ <u>141,000</u>
 Total Fund	 \$ <u><u>94,519</u></u>	 \$ <u><u>123,000</u></u>	 \$ <u><u>120,168</u></u>	 \$ <u><u>141,000</u></u>

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Parking Deck Bond Fund (3380)

The Parking Deck Project Fund accounts for the bond proceeds issued to construct and equip a new parking deck facility including liner buildings.

City of Fayetteville, Arkansas
 2015 Operating Budget
 Parking Deck Bond Fund (3380)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Interest Income	\$ 29	\$ 0	\$ 30	\$ 0
Transfer from Off-Street Parking	316,337	300,000	299,100	300,000
Total Revenues	316,366	300,000	299,130	300,000
Expenses:				
Principal Payment	60,000	120,000	120,000	120,000
Interest Expense	169,953	180,000	180,000	180,000
Total Expenses	229,953	300,000	300,000	300,000
 Income / (Loss)	 \$ 86,413	 \$ 0	 \$ (870)	 \$ 0
 Total Budget	 \$ 229,953	 \$ 300,000	 \$ 300,000	 \$ 300,000

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 190,731	\$ 277,144	\$ 277,144	\$ 276,274
Income / (Loss)	86,413	0	(870)	0
Ending Designated Fund Balance	\$ 277,144	\$ 277,144	\$ 276,274	\$ 276,274

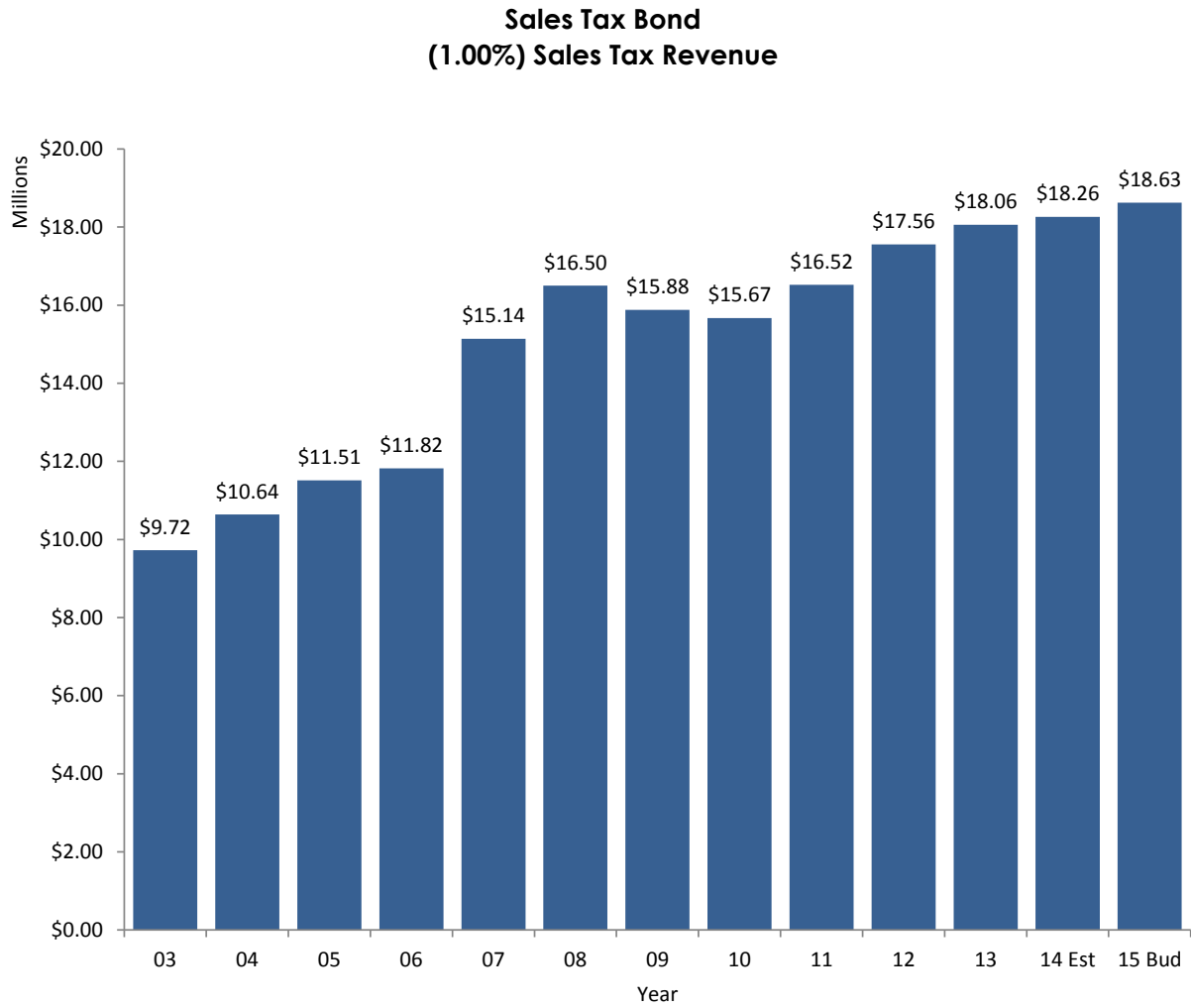
City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Parking Deck Bond Fund (3380)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Parking Deck Bond Expense Program (9380):				
Debt Service	\$ 229,953	\$ 300,000	\$ 300,000	\$ 300,000
	229,953	300,000	300,000	300,000
Total Fund	\$ 229,953	\$ 300,000	\$ 300,000	\$ 300,000

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Sales Tax Bond Fund (3440)

The **Sales Tax Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for the City's streets and to trail system.



City of Fayetteville, Arkansas
2015 Operating Budget
Sales Tax Bond Fund (3440)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Sales Tax - City	\$ 18,055,491	\$ 18,592,000	\$ 18,260,700	\$ 18,626,000
Investment Earnings	705	0	301	0
Proceeds from Bond Sales	81,000	0	0	0
Total Revenues	18,137,196	18,592,000	18,261,001	18,626,000
Expenses:				
Principal Payment	10,998,256	15,223,651	15,223,651	14,954,283
Interest Expense	3,609,224	3,354,449	3,354,449	3,660,317
Professional Services	8,486	700	700	1,400
Bond Issuance Cost	78,018	0	0	0
Paying Agent Fees	5,750	13,200	13,200	10,000
Total Expenses	14,699,734	18,592,000	18,592,000	18,626,000
 Income / (Loss)	 \$ 3,437,462	 \$ 0	 \$ (330,999)	 \$ 0
 Total Budget	 \$ 14,699,734	 \$ 18,592,000	 \$ 18,592,000	 \$ 18,626,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 4,044,190	\$ 7,481,652	\$ 7,481,652	\$ 7,150,653
Income / (Loss)	3,437,462	0	(330,999)	0
Ending Undesignated Fund Balance	\$ 7,481,652	\$ 7,481,652	\$ 7,150,653	\$ 7,150,653

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Sales Tax Bond Fund (3440)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Sewer Bonds - Expense Program (9440):				
Services and Charges	\$ 8,486	\$ 700	\$ 700	\$ 1,400
Debt Service	14,691,248	18,591,300	18,591,300	18,624,600
	<u>14,699,734</u>	<u>18,592,000</u>	<u>18,592,000</u>	<u>18,626,000</u>
 Total Citywide Activity:	 <u>\$ 14,699,734</u>	 <u>\$ 18,592,000</u>	 <u>\$ 18,592,000</u>	 <u>\$ 18,626,000</u>
 Total Fund	 <u><u>\$ 14,699,734</u></u>	 <u><u>\$ 18,592,000</u></u>	 <u><u>\$ 18,592,000</u></u>	 <u><u>\$ 18,626,000</u></u>

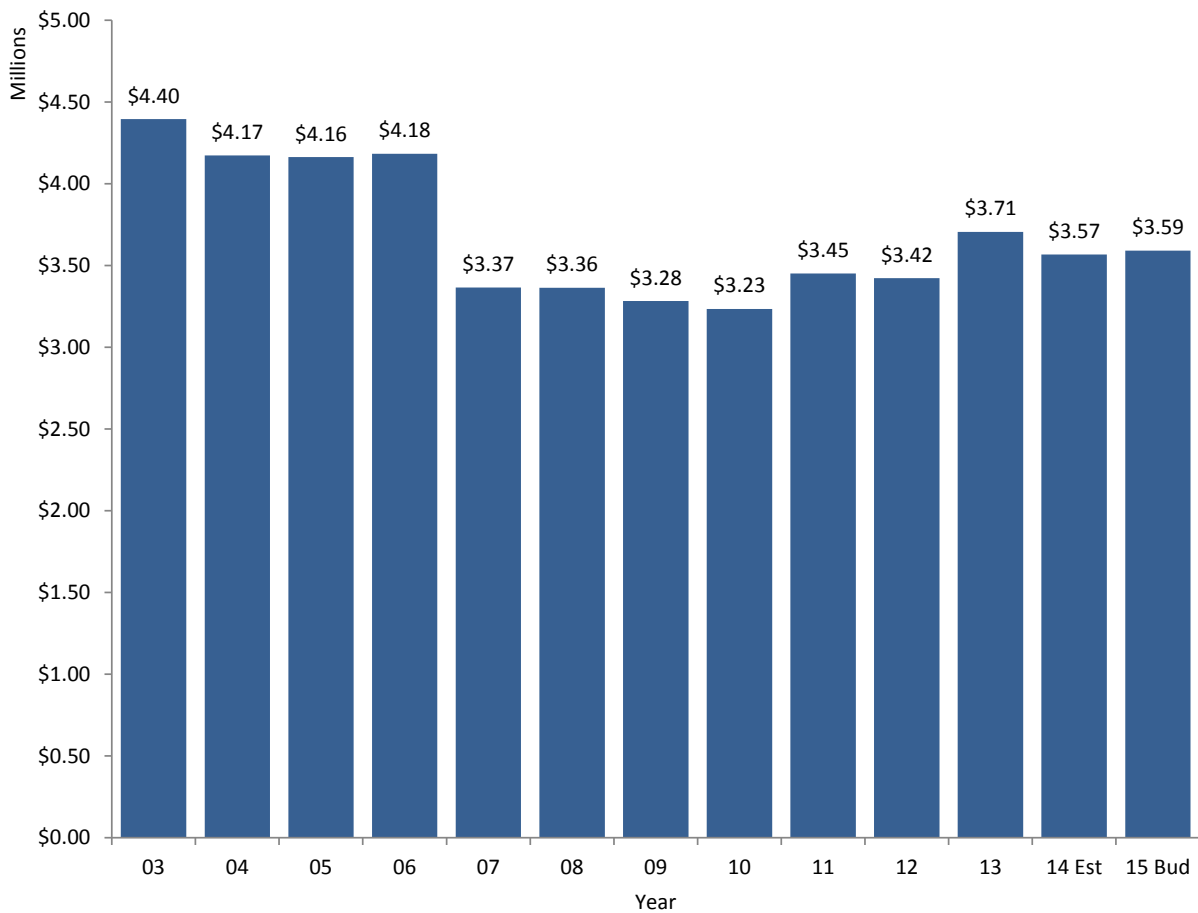
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Replacement & Disaster Recovery Fund (4270)

The **Replacement & Disaster Recovery Fund** accounts for general government monies accumulated and used for the purchase of certain vehicles and equipment (primarily copiers). By policy, the fund attempts to maintain a reserve of three million dollars for disaster recovery.

In 2010, the City Council approved a \$700,000 interfund loan from the Replacement and Disaster Recovery Fund to the Parking Fund for the purchase of equipment. This fund will be paid back from parking revenue within a five year period.

**Replacement & Disaster Recovery Fund
Ending Fund Balance**



City of Fayetteville, Arkansas
 2015 Operating Budget
 Replacement & Disaster Recovery Fund (4270)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Intergovernmental (Grants)	\$ 127,127	\$ 160,608	\$ 178,993	\$ 0
Federal Grants - Capital	25,470	0	0	0
Replacement Copier Revenue	36,954	40,000	40,000	40,000
Investment Earnings	7,570	17,000	28,000	25,000
Other	666	0	716	0
Total Revenues	197,787	217,608	247,709	65,000
Expenses:				
Audit Expense	1,850	2,000	2,000	2,000
Replacement & Disaster Recovery (Other)	6,483	12,000	12,000	0
FEMA Disaster Projects	0	270,345	270,345	0
Fixed Assets	47,652	91,634	91,634	40,000
Vehicles & Equipment	0	9,885	9,885	0
Total Expenses	55,985	385,864	385,864	42,000
 Income / (Loss)	 \$ 141,802	 \$ (168,256)	 \$ (138,155)	 \$ 23,000
 Total Budget	 \$ 55,985	 \$ 385,864	 \$ 385,864	 \$ 42,000

FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 3,563,671	\$ 3,705,473	\$ 3,705,473	\$ 3,567,318
Income / (Loss)	141,802	(168,256)	(138,155)	23,000
Ending Undesignated Fund Balance	3,705,473	3,537,217	3,567,318	3,590,318

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Replacement & Disaster Recovery Fund (4270)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Replacement Fund Expense Program (9270):				
Materials and Supplies	\$ 6,483	\$ 12,000	\$ 12,000	\$ 0
Services and Charges	1,850	2,000	2,000	2,000
Capital	47,652	101,519	101,519	40,000
	<u>55,985</u>	<u>115,519</u>	<u>115,519</u>	<u>42,000</u>
FEMA Disaster Projects Program (9280):				
Materials and Supplies	0	952	952	0
Services and Charges	0	269,393	269,393	0
	<u>0</u>	<u>270,345</u>	<u>270,345</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 55,985</u>	<u>\$ 385,864</u>	<u>\$ 385,864</u>	<u>\$ 42,000</u>
Total Fund	<u>\$ 55,985</u>	<u>\$ 385,864</u>	<u>\$ 385,864</u>	<u>\$ 42,000</u>

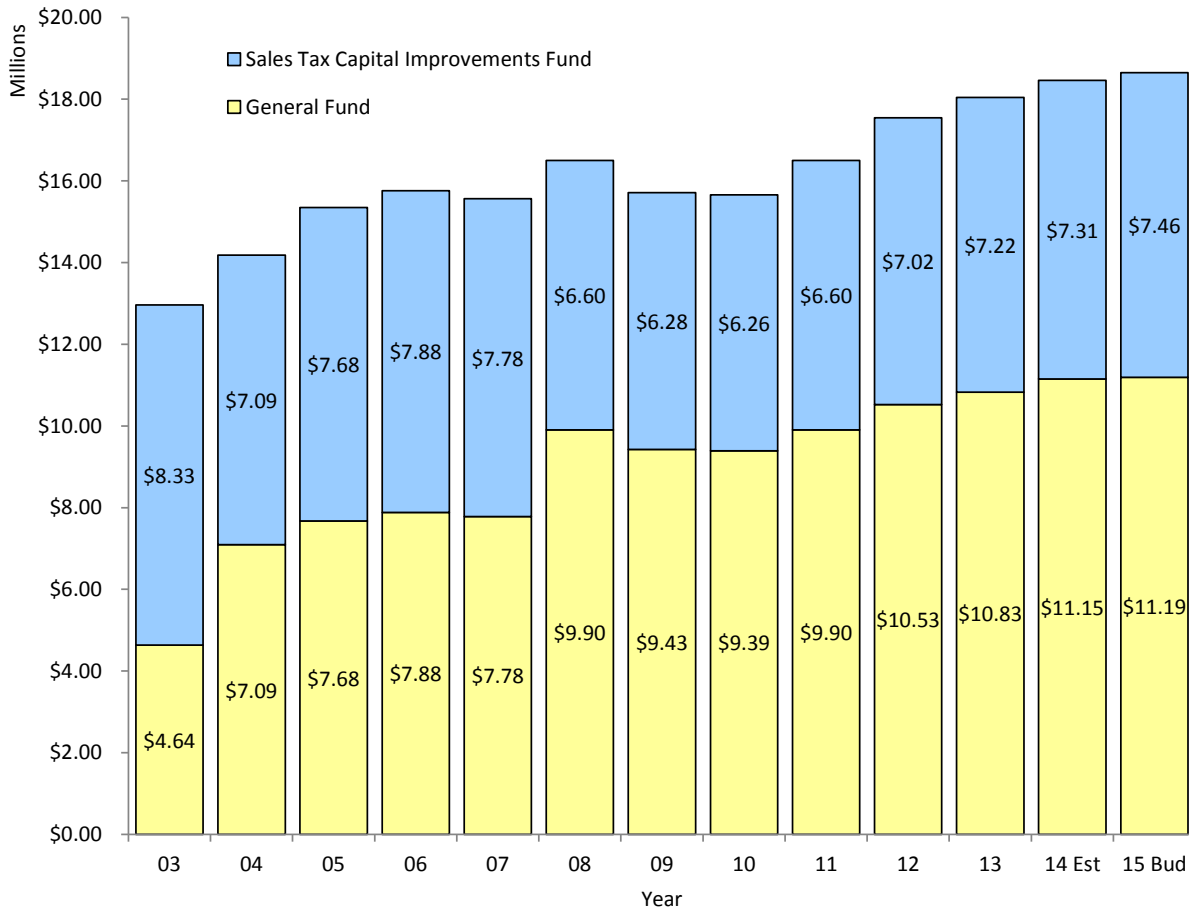
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Sales Tax Capital Improvements Fund (4470)

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use tax which is used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's Five-Year Capital Improvements Program. The \$7,692,000 in planned expenditures for 2015 includes \$7,684,000 in capital improvements.

The capital portion of City Sales Tax for 2015 is expected to be \$146,300 over 2014 collections. This is a percent increase of 2%. Estimated collections for 2014 are expected to be 1.3% over actual 2013.

1% City Sales Tax



City of Fayetteville, Arkansas
2015 Operating Budget
Sales Tax Capital Improvements Fund (4470)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Sales Tax - City	\$ 7,217,279	\$ 7,432,000	\$ 7,314,700	\$ 7,461,000
Intergovernmental (Grants)	4,721,983	10,157,844	10,167,844	0
Charges for Services	541,467	639,936	639,936	74,000
Sidewalk Fees	8,124	0	5,040	0
Investment Earnings	4,308	14,000	35,000	32,000
Other	169,369	15,000	26,104	25,000
Transfer from General	0	2,713,706	2,713,706	0
Total Revenues	<u>12,662,530</u>	<u>20,972,486</u>	<u>20,902,330</u>	<u>7,592,000</u>
Expenses:				
Audit Expense	7,100	7,800	7,800	8,000
Sales Tax Capital Improvements	16,153,356	24,342,087	24,342,087	7,684,000
Transfer to Shop	7,004	0	0	0
Total Expenses	<u>16,167,460</u>	<u>24,349,887</u>	<u>24,349,887</u>	<u>7,692,000</u>
 Income / (Loss)	 <u>\$ (3,504,930)</u>	 <u>\$ (3,377,401)</u>	 <u>\$ (3,447,557)</u>	 <u>\$ (100,000)</u>
 Total Budget	 <u>\$ 16,167,460</u>	 <u>\$ 24,349,887</u>	 <u>\$ 24,349,887</u>	 <u>\$ 7,692,000</u>

FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 7,791,216	\$ 4,286,286	\$ 4,286,286	\$ 838,729
Income / (Loss)	(3,504,930)	(3,377,401)	(3,447,557)	(100,000)
Ending Undesignated Fund Balance	<u>\$ 4,286,286</u>	<u>\$ 908,885</u>	<u>\$ 838,729</u>	<u>\$ 738,729</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Sales Tax Capital Improvements Fund (4470)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Cap Improv Const Fund Exp Program (9470):				
Materials and Supplies	\$ 732,216	\$ 1,391,478	\$ 1,391,478	\$ 684,000
Other Services & Charges	2,005,759	3,629,305	3,629,305	51,000
Cost allocation	862,429	929,523	929,523	0
Maintenance	1,502,578	2,377,585	2,377,585	2,162,000
Other Transfers to Outside Entities	405,000	414,000	414,000	441,000
Capital	10,588,474	15,607,996	15,607,996	4,354,000
Miscellaneous	64,000	0	0	0
Operating Transfers	7,004	0	0	0
	<u>16,167,460</u>	<u>24,349,887</u>	<u>24,349,887</u>	<u>7,692,000</u>
 Total Citywide Activity:	 <u>\$ 16,167,460</u>	 <u>\$ 24,349,887</u>	 <u>\$ 24,349,887</u>	 <u>\$ 7,692,000</u>
 Total Fund	 <u>\$ 16,167,460</u>	 <u>\$ 24,349,887</u>	 <u>\$ 24,349,887</u>	 <u>\$ 7,692,000</u>

City of Fayetteville, Arkansas
Sales Tax Capital Improvements Fund
Capital Budget

Project Category	Project Title	Budgeted 2015
Bridge & Drainage Improvements	Other Drainage Improvements	\$ 200,000
	Stormwater Quality Mgt/Nutrient Reduction	160,000
		<u>360,000</u>
Fire Improvements	Fire Apparatus Purchases	432,000
	Fire Facility Maintenance	125,000
	Fire Information Technology Updates	50,000
	Fire Mobile Radios	36,000
		<u>643,000</u>
Information Technology Improvements	AccessFayetteville Technical Improvements	20,000
	Desktop Management System	30,000
	Document Management	45,000
	ERP Upgrade/Replacement	200,000
	Geographic Information System (GIS)	75,000
	Local Area Network (LAN) Upgrade	135,000
	Microcomputer / Printer Replacements	87,000
	Storage Area Network (SAN)	70,000
	Web Security Filtering	35,000
		<u>697,000</u>
Library Improvements	Library Computer Replacements	35,000
	Library Materials Purchases	406,000
		<u>441,000</u>
Other Capital Improvements	Animal Services Improvements	35,000
	Audit Expense	8,000
	Building Efficiency Improvements	40,000
	Building Improvements	125,000
	City Clerk Document Management Equip.	44,000
	City Hall Audio-Visual Renovation	100,000
	Digital Signage Implementation	15,000
	Parking Lot Improvements (City Employee)	10,000
	Regional Wayfinding Signage Program	60,000
	Telecommunications Systems Upgrades	35,000
	Television Center Digital Conversion	100,000
	Television Center Equipment	50,000
Woolsey Homestead Historic Restoration	70,000	
		<u>692,000</u>

Parks & Recreation Improvements	Forestry and Habitat Improvement	30,000
	Lights of the Ozarks	23,000
	Safety and ADA Compliance	15,000
	Tree Escrow	74,000
	Walker Park Senior Activity & Wellness Center	25,000
		<u>167,000</u>
Police Improvements	Employee Gym Equipment	7,000
	Police Automated External Defibrillator (AED)	41,000
	Police Building Improvements	35,000
	Police Bulletproof Vests & Ballistic Protection	52,000
	Police Mobile Video System Replacement	35,000
	Police Network/Server Replacements	68,000
	Police Record Management System Imp.	150,000
	Police Specialized Equipment	21,000
	Police Technology Improvements	15,000
	Police Unmarked Vehicles	78,000
Police Weapon Replacement	8,000	
		<u>510,000</u>
Street Improvements	Street/ROW/Intersection Cost Shares	350,000
		<u>350,000</u>
Trail Improvements	Trail Development	1,500,000
	Lake Fayetteville Trailhead (BGSO)	190,000
	Mud Creek Trail Lighting	250,000
		<u>1,940,000</u>
Transportation Improvements	In-House Pavement Improvements	1,692,000
	Drainage Maintenance	50,000
	Traffic Signal Improvements	110,000
	Wireless Traffic Signal Control	40,000
		<u>1,892,000</u>
		<u>\$ 7,692,000</u>

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Wastewater System Improvements Project Fund (4480)

The **Wastewater System Improvements Project Fund** accounts for the bond proceeds to construct and equip a new wastewater treatment plant. In 2013, remaining funds from this project were transferred to the Water & Sewer Fund. This project has been completed and is shown for historical purposes only.

City of Fayetteville, Arkansas
 2015 Operating Budget
 Wastewater System Improvements Project Fund (4480)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Investment Earnings	\$ (1,600)	\$ 0	\$ 0	\$ 0
Total Revenues	<u>(1,600)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses:				
Transfer to Water & Sewer	1,515,324	0	0	0
Total Expenses	<u>1,515,324</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ (1,516,924)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,515,324</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 1,516,924	\$ 0	\$ 0	\$ 0
Income / (Loss)	(1,516,924)	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Wastewater System Improvements Project Fund (4480)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Wastewater System Improvements Project Program (9480):				
Operating Transfers	1,515,324	0	0	0
	1,515,324	0	0	0
 Total Citywide Activity:	\$ 1,515,324	\$ 0	\$ 0	\$ 0
 Total Fund	\$ 1,515,324	\$ 0	\$ 0	\$ 0

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Sales Tax Construction Bond Fund (4520)

The **Sales Tax Construction Bond Fund** accounts for the remaining bond proceeds for improvements to streets and trail construction pursuant to the 2006 referendum. Appropriations of these funds will be provided through the re-budget process which will be considered by the City Council during the first quarter of 2015.

City of Fayetteville, Arkansas
 2015 Operating Budget
 Sales Tax Construction Bond Fund (4520)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Investment Earnings	\$ 860	\$ 600	\$ 2,360	\$ 2,000
Other	0	6,400	6,400	3,000
Proceeds from Bond Sales	22,669,000	0	0	0
Total Revenues	22,669,860	7,000	8,760	5,000
Expenses:				
Audit Expense	4,500	7,000	7,000	0
Bond Issuance Cost	357,325	0	0	0
2006A Sales Tax Construction Expense	258,836	1,852,531	1,852,531	0
Street Sales Tax Construction (2009)	1,525,802	2,328,232	2,328,232	0
Trails Sales Tax Construction (2009)	4,296	0	0	0
Street Sales Tax 2013	0	22,392,675	22,392,675	5,000
Total Expenses	2,150,759	26,580,438	26,580,438	5,000
 Income / (Loss)	 \$ 20,519,101	 \$ (26,573,438)	 \$ (26,571,678)	 \$ 0
 Total Budget	 \$ 2,150,759	 \$ 26,580,438	 \$ 26,580,438	 \$ 5,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 5,946,301	\$ 26,465,402	\$ 26,465,402	\$ (106,276)
Income / (Loss)	20,519,101	(26,573,438)	(26,571,678)	0
Ending Undesignated Fund Balance	\$ 26,465,402	\$ (108,036)	\$ (106,276)	\$ (106,276)

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Sales Tax Construction Bond Fund (4520)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
2006A Sales Tax Construction Expense Program (9520):				
Services and Charges	\$ 192,019	\$ 7,176	\$ 7,176	\$ 0
Capital	66,817	1,852,355	1,852,355	0
	<u>258,836</u>	<u>1,859,531</u>	<u>1,859,531</u>	<u>0</u>
2007A Sales Tax Construction Expense Program (9530):				
Street Sales Tax 2009 Program (9540):				
Services and Charges	402,393	18,187	18,187	0
Capital	1,127,909	2,310,045	2,310,045	0
	<u>1,530,302</u>	<u>2,328,232</u>	<u>2,328,232</u>	<u>0</u>
Trails Sales Tax 2009 Program (9550):				
Capital	4,296	0	0	0
	<u>4,296</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 2,150,759</u>	<u>\$ 26,580,438</u>	<u>\$ 26,580,438</u>	<u>\$ 5,000</u>
Total Fund	<u><u>\$ 2,150,759</u></u>	<u><u>\$ 26,580,438</u></u>	<u><u>\$ 26,580,438</u></u>	<u><u>\$ 5,000</u></u>

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Parking Deck Project Fund (4560)

The **Parking Deck Project Fund** accounts for the bond proceeds issued to construct and equip a new parking deck facility with liner buildings within the City's entertainment district. The balance remaining in the current fund will be re-appropriated in early 2015 when the books have been closed.

City of Fayetteville, Arkansas
2015 Operating Budget
Parking Deck Project Fund (4560)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Transfer from Off-Street Parking	\$ 400,000	\$ 234,558	\$ 234,558	\$ 0
Payments from Walton Arts Center	0	1,771,975	1,771,975	0
Investment Earnings	1,600	2,000	2,000	3,000
Gain/Loss on Sale of Investments	(880)	0	0	0
Transfer from General	0	3,660,758	3,660,758	0
Transfer from Sales Tax Capital	0	75,000	75,000	0
Total Revenues	400,720	5,744,291	5,744,291	3,000
Expenses:				
Audit Expense	0	0	0	3,000
Professional Services	359,545	697,079	697,079	0
Fixed Assets	0	100,000	100,000	0
Building Costs	32,000	10,755,666	10,755,666	0
Total Expenses	391,545	11,552,745	11,552,745	3,000
 Income / (Loss)	 \$ 9,175	 \$ (5,808,454)	 \$ (5,808,454)	 \$ 0
 Total Budget	 \$ 391,545	 \$ 11,552,745	 \$ 11,552,745	 \$ 3,000

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 5,857,832	\$ 5,867,007	\$ 5,867,007	\$ 58,553
Income / (Loss)	9,175	(5,808,454)	(5,808,454)	0
Ending Designated Fund Balance	\$ 5,867,007	\$ 58,553	\$ 58,553	\$ 58,553

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Parking Deck Project Fund (4560)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Services and Charges	\$ 359,545	\$ 697,079	\$ 697,079	\$ 3,000
Capital	32,000	10,855,666	10,855,666	0
Total Citywide Activity:	<u>\$ 391,545</u>	<u>\$ 11,552,745</u>	<u>\$ 11,552,745</u>	<u>\$ 3,000</u>
Total Fund	<u><u>\$ 391,545</u></u>	<u><u>\$ 11,552,745</u></u>	<u><u>\$ 11,552,745</u></u>	<u><u>\$ 3,000</u></u>

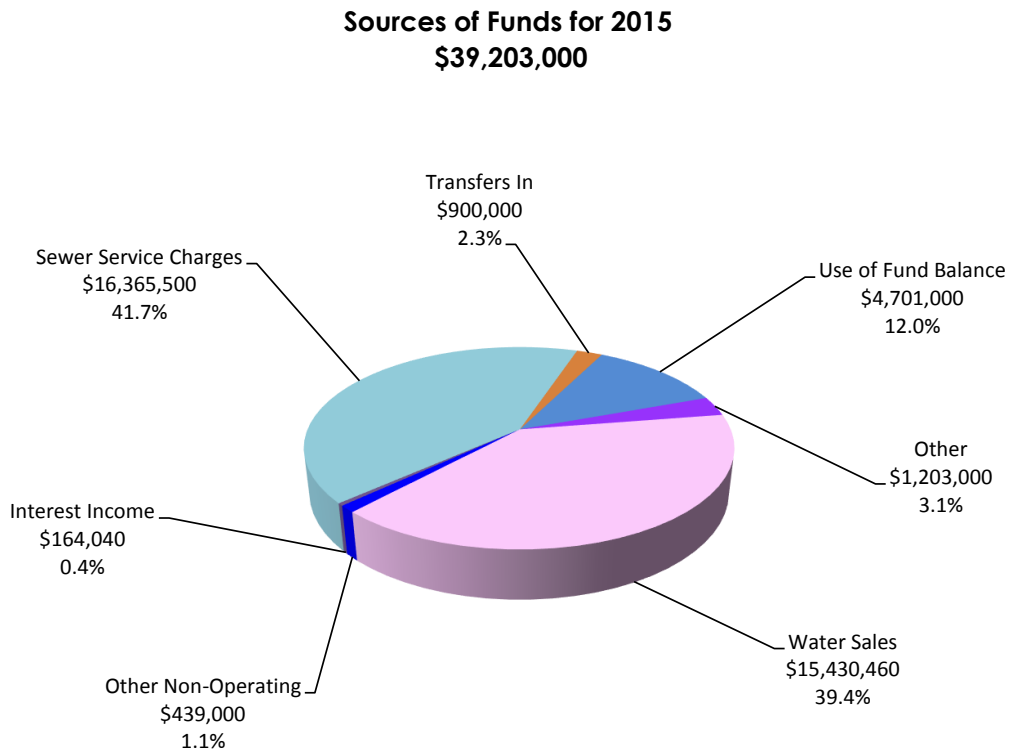
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Water and Sewer Fund (5400)

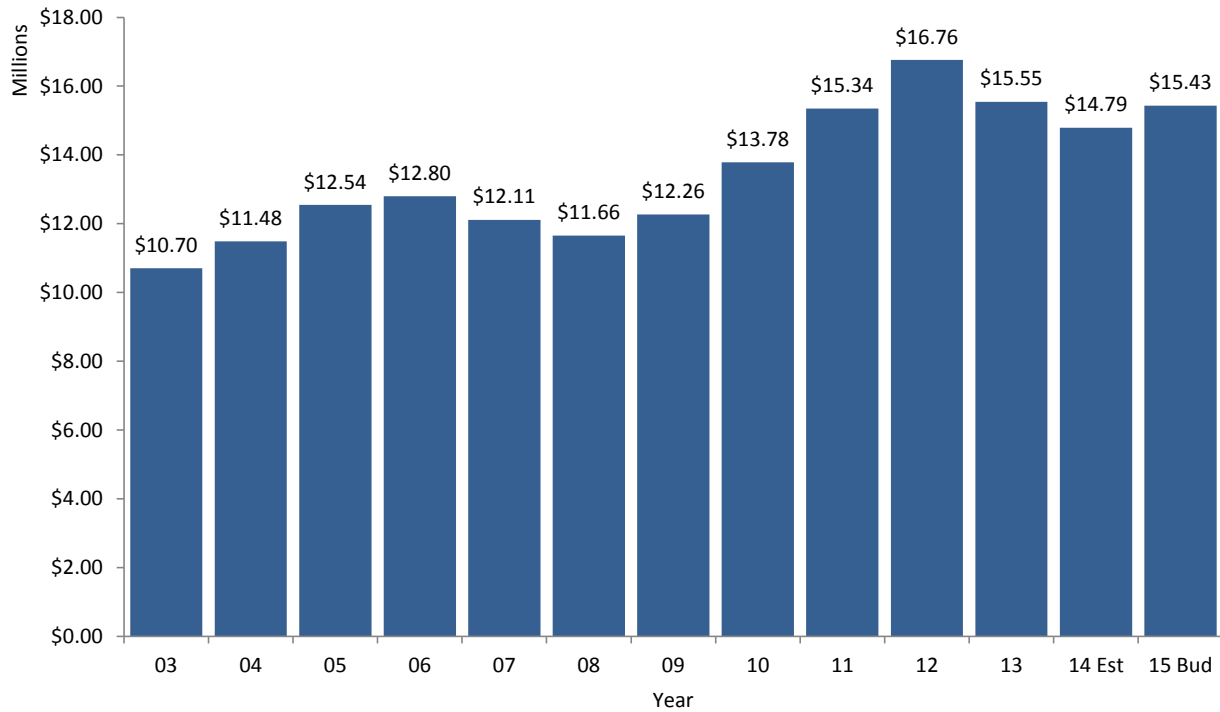
The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections. The 2015 Budget includes a significant amount in capital outlay. This will be over \$9.7 million. Reserves are more than sufficient to cover these expenditures.

Water & Sewer Fund Revenues

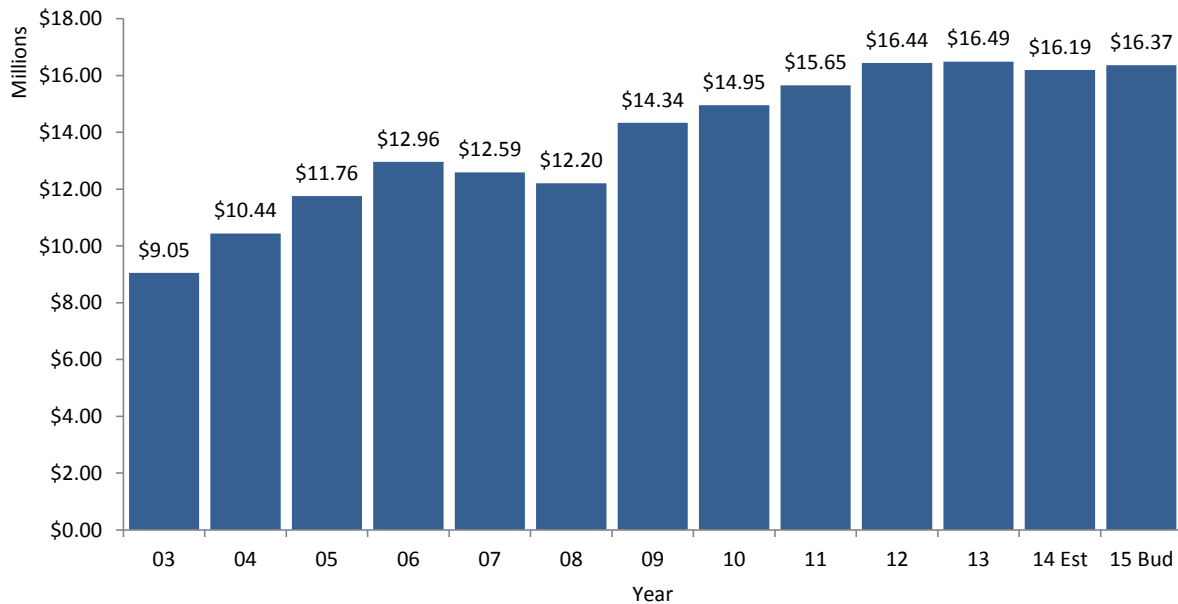
For 2015, the Water & Sewer Fund is projected to have an operating gain of \$5,640,000 before capital expenditures and depreciation expense. System usage projections for 2015 are expected to be approximately the same as 2014



Water Sales: Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund.



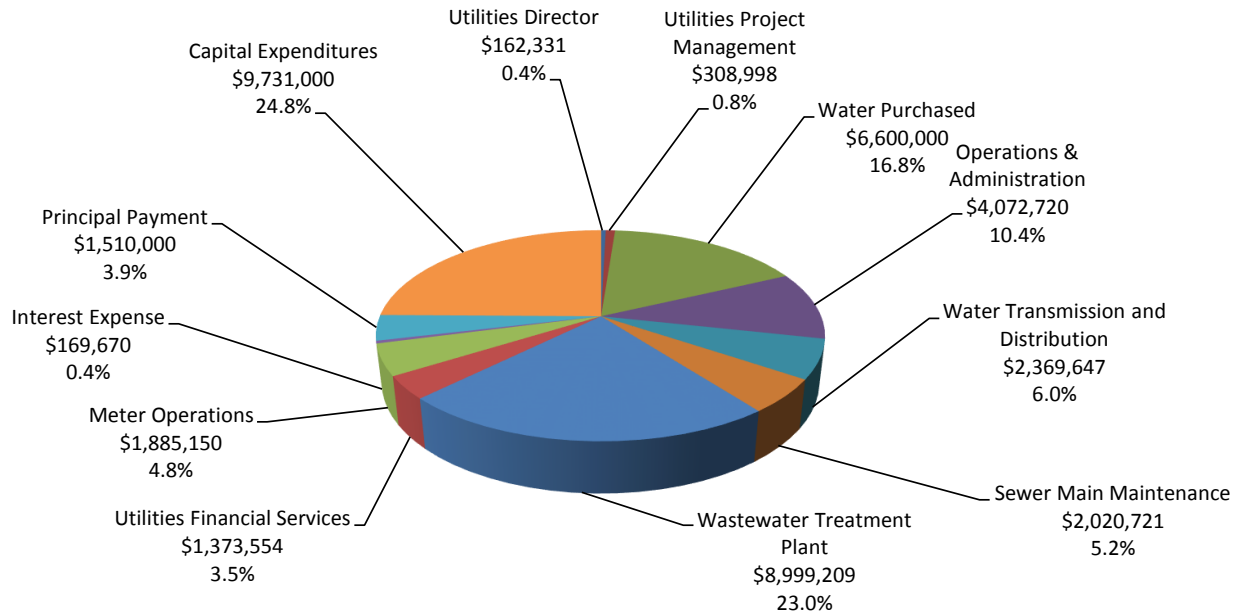
Sewer Charges: Sewer service charge revenue is based on metered customer usage of water and is the other primary source of revenue for the Water & Sewer Fund. The budgeted revenue for 2015 is projected to be approximately \$174,650 over estimated 2014.



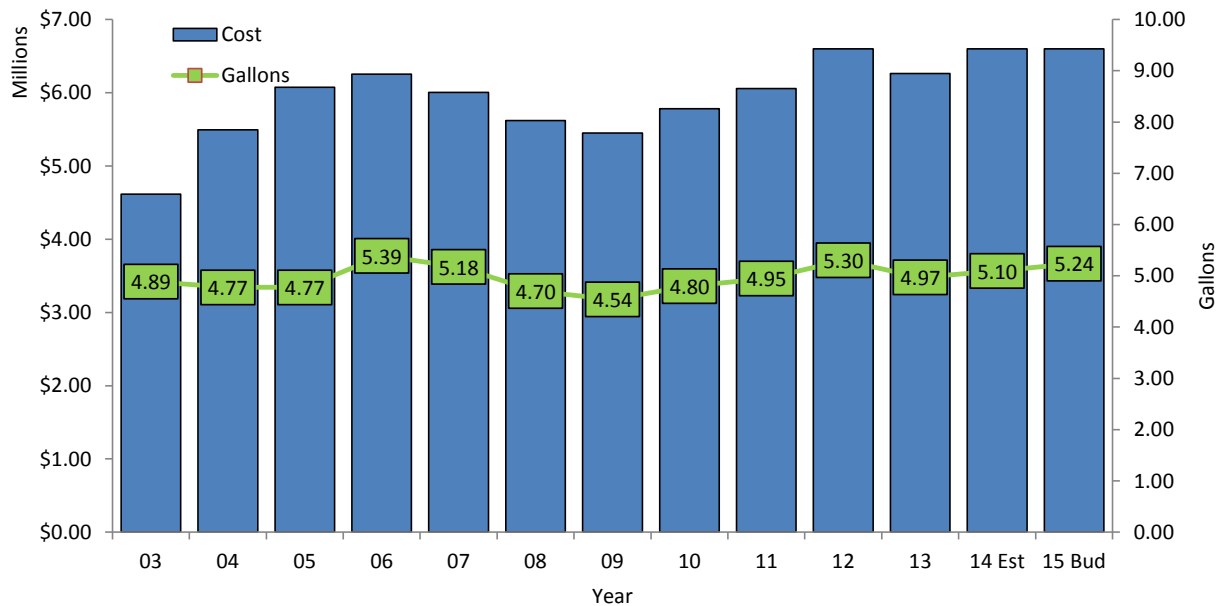
Water & Sewer Fund Expenses

The wastewater treatment plant operations budgeted for 2015 represents the largest expenditure in the fund at \$9.0 million. This represents 23.0% of the total operating expenses. The water purchases are budgeted at \$6.6 million, which represents 16.8% of total operating expenditures.

Use of Funds for 2014
\$39,203,000



Water Purchases



City of Fayetteville, Arkansas
2015 Operating Budget
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Water Sales	\$ 15,547,700	\$ 15,233,000	\$ 14,792,400	\$ 15,430,460
Sewer Service Charges	16,490,279	16,383,000	16,190,850	16,365,500
Other	1,162,604	1,103,000	1,188,900	1,203,000
Interest Income	10,272	78,000	204,800	164,040
Other Non-Operating	546,814	346,000	484,521	439,000
Total Revenues	<u>33,757,669</u>	<u>33,143,000</u>	<u>32,861,471</u>	<u>33,602,000</u>
Expenses:				
Utilities Director	200,614	188,260	188,260	162,331
Utilities Project Management	262,965	332,447	332,447	308,998
Water Purchased	6,263,557	6,600,000	6,600,000	6,600,000
Operations & Administration	3,727,194	4,085,877	4,085,877	4,072,720
Water Transmission and Distribution	2,217,408	2,251,879	2,251,879	2,369,647
Sewer Main Maintenance	1,773,476	2,076,959	2,076,959	2,020,721
Wastewater Treatment Plant	8,076,414	8,918,817	8,918,817	8,999,209
Utilities Financial Services	1,112,341	1,356,936	1,356,936	1,373,554
Meter Operations	1,430,326	1,858,600	1,858,600	1,885,150
Interest Expense	354,694	334,666	334,666	169,670
Total Expenses	<u>25,418,989</u>	<u>28,004,441</u>	<u>28,004,441</u>	<u>27,962,000</u>
 Budget Gain / (Loss) Before Capital	 <u>\$ 8,338,680</u>	 <u>\$ 5,138,559</u>	 <u>\$ 4,857,030</u>	 <u>\$ 5,640,000</u>
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	442,792	724,250	724,250	0
Gain/Loss Sale of Assets	51,439	0	55,190	0
Transfer from Impact Fee Fund	526,588	3,654,396	3,654,396	900,000
Transfer from WWT Improvements	1,515,324	0	0	0
Principal Payment	(1,505,000)	(1,530,000)	(1,530,000)	(1,510,000)
Capital Expenditures	(4,325,315)	(19,924,174)	(19,924,174)	(9,731,000)
Transfer to Shop	0	(67)	(67)	0
Total Capital Revenues / (Expenses)	<u>(3,294,172)</u>	<u>(17,075,595)</u>	<u>(17,020,405)</u>	<u>(10,341,000)</u>
 Budget Gain / (Loss)	 <u>\$ 5,044,508</u>	 <u>\$ (11,937,036)</u>	 <u>\$ (12,163,375)</u>	 <u>\$ (4,701,000)</u>
 Total Budget	 <u>\$ 31,249,304</u>	 <u>\$ 49,458,682</u>	 <u>\$ 49,458,682</u>	 <u>\$ 39,203,000</u>

City of Fayetteville, Arkansas
 2015 Operating Budget
 Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 333,919,982	\$ 335,406,633	\$ 335,406,633	\$ 334,205,402
Budget Gain / (Loss)	5,044,508	(11,937,036)	(12,163,375)	(4,701,000)
Plus: Gain Capital Expenditures	4,325,315	19,924,174	19,924,174	9,731,000
Plus: Capital Contribution	1,472,599	0	0	0
Plus: Bond Principal Payment	1,505,000	1,530,000	1,530,000	1,510,000
Less: Depreciation Expense	(10,860,771)	(10,492,030)	(10,492,030)	(10,586,711)
Ending Total Net Assets	<u>\$ 335,406,633</u>	<u>\$ 334,431,741</u>	<u>\$ 334,205,402</u>	<u>\$ 330,158,691</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 302,320,937	\$ 313,283,081	\$ 313,283,081	\$ 313,937,370
Restricted for Prepays/Debt Service	1,435,282	1,435,282	1,435,282	1,435,282
Unrestricted	31,650,414	19,713,378	19,487,039	14,786,039
Ending Total Net Assets	<u>\$ 335,406,633</u>	<u>\$ 334,431,741</u>	<u>\$ 334,205,402</u>	<u>\$ 330,158,691</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Finance & Internal Services Activity:				
Utilities Financial Services Program (1810):				
Personnel Services	\$ 793,896	\$ 872,025	\$ 872,025	\$ 899,057
Materials and Supplies	44,260	75,000	75,000	74,000
Services and Charges	359,668	486,411	486,411	487,911
Cost allocation	(89,700)	(89,700)	(89,700)	(100,614)
Maintenance	4,217	13,200	13,200	13,200
	<u>1,112,341</u>	<u>1,356,936</u>	<u>1,356,936</u>	<u>1,373,554</u>
Business-Type Activity:				
Water & Wastewater Direct Program (1800):				
Personnel Services	\$ 168,366	\$ 128,951	\$ 128,951	\$ 117,455
Materials and Supplies	980	3,900	3,900	3,900
Services and Charges	5,192	29,333	29,333	12,944
Cost allocation	26,076	26,076	26,076	28,032
	<u>200,614</u>	<u>188,260</u>	<u>188,260</u>	<u>162,331</u>
Meter Operations Program (1820):				
Personnel Services	779,848	881,583	881,583	908,252
Materials and Supplies	57,785	68,869	68,869	66,869
Services and Charges	10,639	19,517	19,517	18,310
Motorpool Charges	61,511	73,110	73,110	76,824
Cost allocation	78,528	78,528	78,528	84,420
Maintenance	1,094	4,145	4,145	7,780
	<u>989,405</u>	<u>1,125,752</u>	<u>1,125,752</u>	<u>1,162,455</u>
Meter Maintenance Program (1830):				
Personnel Services	332,417	389,391	389,391	397,571
Materials and Supplies	20,202	21,759	21,759	38,759
Services and Charges	5,908	8,870	8,870	9,070
Motorpool Charges	16,923	18,275	18,275	18,035
Cost allocation	24,888	24,888	24,888	26,760
Maintenance	375	600	600	500
	<u>400,713</u>	<u>463,783</u>	<u>463,783</u>	<u>490,695</u>
Meter-Capital Expenditure Program (1840):				
Materials and Supplies	40,208	113,733	113,733	0
Services and Charges	0	140,078	140,078	30,000
Maintenance	0	15,254	15,254	202,000
Capital	254,384	753,786	753,786	475,000
	<u>294,592</u>	<u>1,022,851</u>	<u>1,022,851</u>	<u>707,000</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Water Purchased Program (3800):				
Services and Charges	6,263,557	6,600,000	6,600,000	6,600,000
	<u>6,263,557</u>	<u>6,600,000</u>	<u>6,600,000</u>	<u>6,600,000</u>
Water/Sewer Maint Admin Program (4000):				
Personnel Services	822,741	1,103,242	1,103,242	1,028,915
Materials and Supplies	126,545	145,161	145,161	140,661
Services and Charges	1,803,354	1,858,014	1,858,014	1,855,960
Motorpool Charges	24,668	16,130	16,130	12,737
Cost allocation	883,152	883,152	883,152	949,392
Maintenance	66,734	80,178	80,178	85,055
Debt Service	10,336	21,000	21,000	21,000
Capital	0	66,491	66,491	0
	<u>3,737,530</u>	<u>4,173,368</u>	<u>4,173,368</u>	<u>4,093,720</u>
Utilities Proj Management Program (4020):				
Personnel Services	240,425	203,267	203,267	259,634
Materials and Supplies	4,849	10,608	10,608	10,608
Services and Charges	2,631	98,705	98,705	20,573
Motorpool Charges	6,947	6,867	6,867	5,183
Maintenance	8,113	13,000	13,000	13,000
	<u>262,965</u>	<u>332,447</u>	<u>332,447</u>	<u>308,998</u>
Water Distribution Program (4310):				
Personnel Services	756,776	850,204	850,204	852,501
Materials and Supplies	735,105	659,110	659,110	718,559
Services and Charges	193,956	150,934	150,934	187,665
Motorpool Charges	291,606	310,732	310,732	313,088
Cost allocation	74,688	74,688	74,688	80,292
Maintenance	4,325	3,000	3,000	3,000
	<u>2,056,456</u>	<u>2,048,668</u>	<u>2,048,668</u>	<u>2,155,105</u>
Water Storage/Pump Maint Program (4330):				
Personnel Services	134,469	146,982	146,982	146,223
Materials and Supplies	15,114	35,743	35,743	39,493
Motorpool Charges	0	8,890	8,890	16,598
Cost allocation	9,696	9,696	9,696	10,428
Maintenance	1,673	1,900	1,900	1,800
	<u>160,952</u>	<u>203,211</u>	<u>203,211</u>	<u>214,542</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Sewer Main Maintenance Program (4410):				
Personnel Services	968,017	1,116,049	1,116,049	1,110,361
Materials and Supplies	306,623	325,200	325,200	335,825
Services and Charges	36,234	123,223	123,223	76,954
Motorpool Charges	380,765	425,155	425,155	407,917
Cost allocation	77,832	77,832	77,832	83,664
Maintenance	4,005	9,500	9,500	6,000
	<u>1,773,476</u>	<u>2,076,959</u>	<u>2,076,959</u>	<u>2,020,721</u>
WWTP Admin & SCADA Program (5100):				
Materials and Supplies	0	1,073	1,073	1,073
Services and Charges	1,573,870	1,697,503	1,697,503	1,650,674
Maintenance	842	885	885	885
	<u>1,574,712</u>	<u>1,699,461</u>	<u>1,699,461</u>	<u>1,652,632</u>
WWTP Eastside Operations Program (5110):				
Materials and Supplies	62,725	111,101	111,101	111,101
Services and Charges	3,465,122	3,705,726	3,705,726	3,826,783
Motorpool Charges	249,222	255,035	255,035	262,731
Cost allocation	47,820	47,820	47,820	51,408
Maintenance	1,372	8,153	8,153	8,153
	<u>3,826,261</u>	<u>4,127,835</u>	<u>4,127,835</u>	<u>4,260,176</u>
WWTP West Side Operations Program (5120):				
Materials and Supplies	27,801	99,655	99,655	99,655
Services and Charges	1,305,404	1,254,184	1,254,184	1,540,686
Motorpool Charges	59,118	72,958	72,958	56,515
Cost allocation	47,544	47,544	47,544	51,108
Maintenance	0	3,549	3,549	3,549
	<u>1,439,867</u>	<u>1,477,890</u>	<u>1,477,890</u>	<u>1,751,513</u>
WWTP Lab & IPP Program (5130):				
Services and Charges	472,011	465,334	465,334	489,099
	<u>472,011</u>	<u>465,334</u>	<u>465,334</u>	<u>489,099</u>
WWTP Lift Station Maint Program (5140):				
Materials and Supplies	11,401	39,969	39,969	39,969
Services and Charges	692,087	721,173	721,173	805,820
Motorpool Charges	2,711	0	0	0
	<u>706,199</u>	<u>761,142</u>	<u>761,142</u>	<u>845,789</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Capital Water Mains Program (5600):				
Services and Charges	364,811	447,178	447,178	0
Capital	1,468,172	7,632,973	7,632,973	3,755,000
	<u>1,832,983</u>	<u>8,080,151</u>	<u>8,080,151</u>	<u>3,755,000</u>
Water & Sewer Connections Program (5620):				
Personnel Services	141,070	182,769	182,769	180,296
Materials and Supplies	56,584	88,914	88,914	97,050
Services and Charges	21,241	27,493	27,493	30,000
Motorpool Charges	24,438	70,192	70,192	42,158
Cost allocation	13,488	13,488	13,488	14,496
Maintenance	320	1,304	1,304	0
	<u>257,141</u>	<u>384,160</u>	<u>384,160</u>	<u>364,000</u>
Water Capital 2009 Bonds Program (5640):				
Services and Charges	17,746	9,659	9,659	0
Capital	418,776	0	0	0
	<u>436,522</u>	<u>9,659</u>	<u>9,659</u>	<u>0</u>
Sewer Mains Construction Program (5700):				
Services and Charges	695,675	471,760	471,760	0
Capital	488,599	5,766,088	5,766,088	3,340,000
	<u>1,184,274</u>	<u>6,237,848</u>	<u>6,237,848</u>	<u>3,340,000</u>
Sewer Capital 2009 Bonds Program (5740):				
Capital	67,500	155,429	155,429	0
	<u>67,500</u>	<u>155,429</u>	<u>155,429</u>	<u>0</u>
WWTP East - Capital Program (5800):				
Materials and Supplies	0	6,300	6,300	0
Services and Charges	470	247,592	247,592	0
Maintenance	56,894	133,263	133,263	0
Capital	292,511	4,236,650	4,236,650	1,797,000
Operating Transfers	0	67	67	0
	<u>349,875</u>	<u>4,623,872</u>	<u>4,623,872</u>	<u>1,797,000</u>
Water And Sewer Bonds Program (6800):				
Debt Service	1,849,358	1,843,666	1,843,666	1,658,670
	<u>1,849,358</u>	<u>1,843,666</u>	<u>1,843,666</u>	<u>1,658,670</u>
Total Business-Type Activity	<u>\$ 31,249,304</u>	<u>\$ 49,458,682</u>	<u>\$ 49,458,682</u>	<u>\$ 39,203,000</u>
Total Fund	<u>\$ 31,249,304</u>	<u>\$ 49,458,682</u>	<u>\$ 49,458,682</u>	<u>\$ 39,203,000</u>

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Recycling & Trash Collection Fund (5500)

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. During the end of 2009, the operation of the transfer station, which had previously been contracted out, was brought in house. This budget reflects changes needed to continue that operation at the City. After capital expenditures, the fund will have a loss of \$2,731,000. However, there are more than sufficient reserves to accommodate the expenditures.

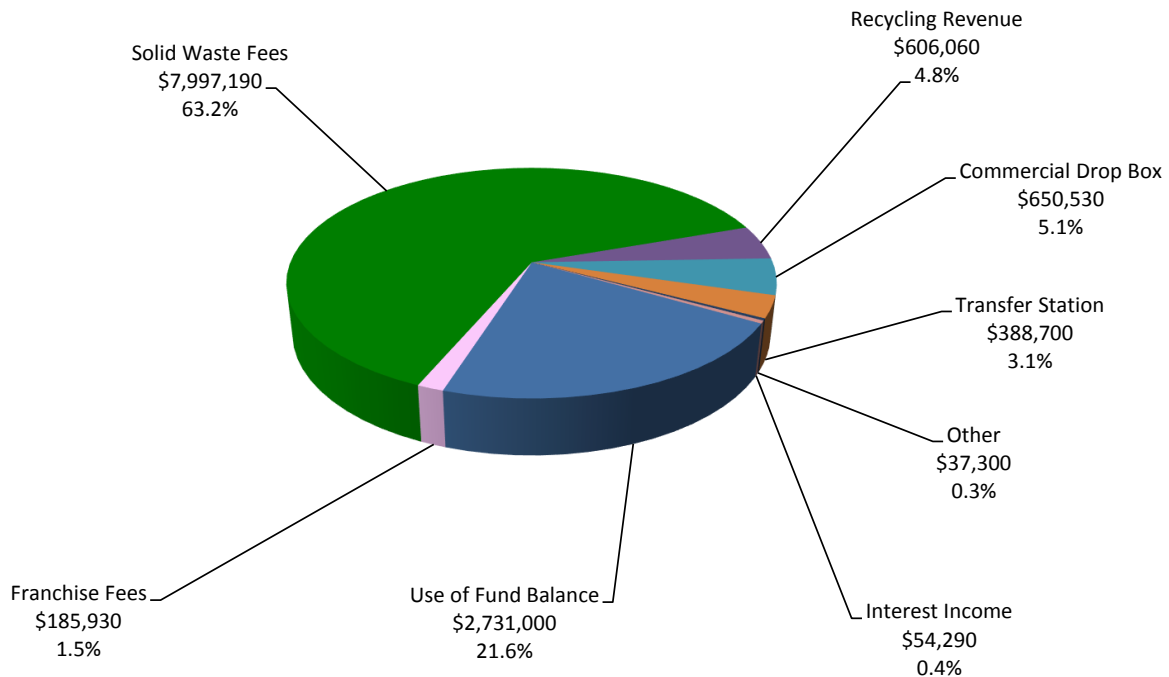
Recycling & Trash Collection Fund Revenues

For 2015, the Recycling & Trash Collection Fund sources of funds are budgeted at \$12,651,000. Solid Waste fees make up the largest source of revenue (63.2%). However, \$2,731,000 is being used from reserves (primarily for capital).

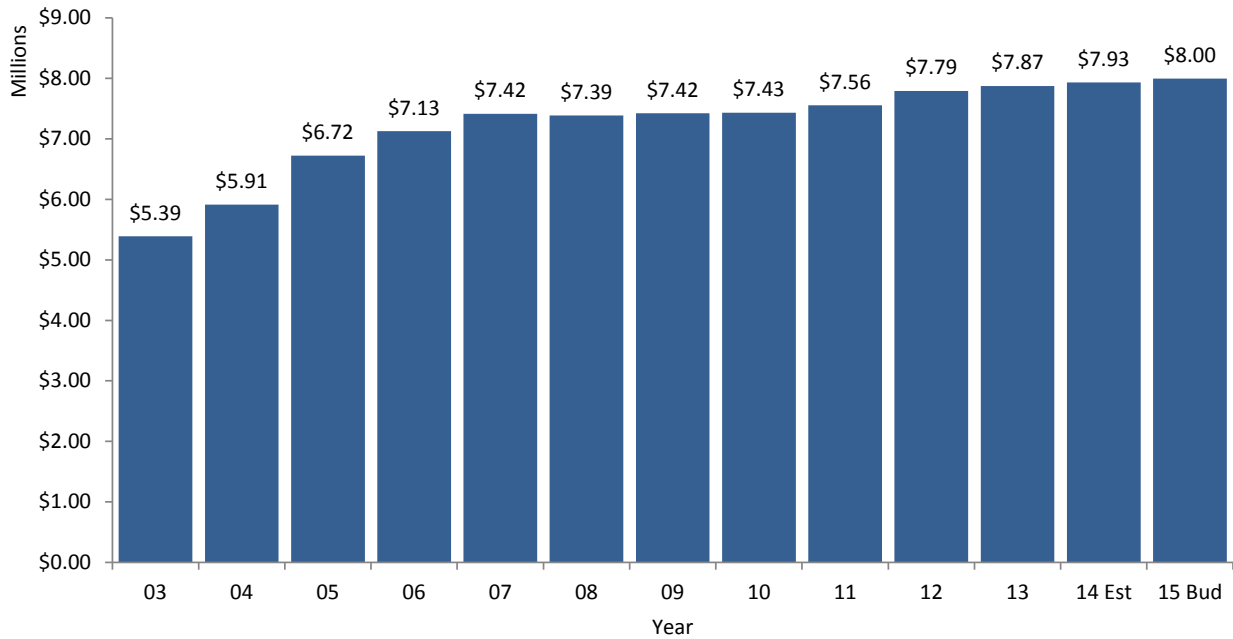
Recycling Revenues

Recycling revenue includes the sale of materials collected at curbside and at the recycling centers. The estimated revenue for that program is \$606,060 for 2015. Also, a portion of the solid waste fees are attributable to recycling activity. That portion is estimated to be approximately \$1,514,000 for 2015.

Sources of Funds for 2015
\$12,651,000



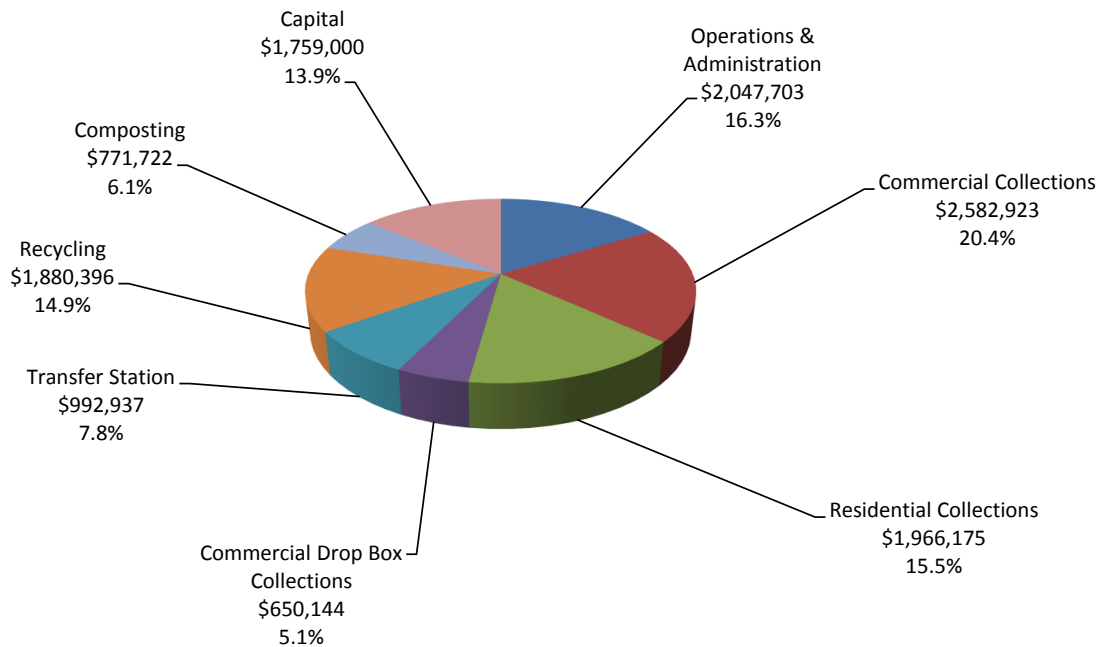
Solid Waste Fees: The 2014 revenue estimates are approximately \$11,100 over 2013 actual collections. The 2015 revenues are projected to be slightly up compared to 2014 estimates.



Recycling & Trash Collection Fund Expenses

Expenses for the Recycling & Trash Collection Fund are budgeted at \$12,651,000 for 2015. The commercial collections program and related activity make up the largest segment of the budget.

**Use of Funds for 2015
\$12,651,000**



City of Fayetteville, Arkansas
2015 Operating Budget
Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
<u>Revenues:</u>				
Franchise Fees	\$ 162,169	\$ 170,500	\$ 215,700	\$ 185,930
Solid Waste Fees	7,873,985	7,784,160	7,931,500	7,997,190
Recycling Revenue	604,954	566,350	631,359	606,060
Commercial Drop Box	826,053	816,500	650,533	650,530
Transfer Station	403,314	399,600	388,700	388,700
Other	29,142	31,490	37,502	37,300
Interest Income	4,428	40,400	59,900	54,290
Total Revenues	<u>9,904,045</u>	<u>9,809,000</u>	<u>9,915,194</u>	<u>9,920,000</u>
<u>Expenses:</u>				
Operations & Administration	1,622,847	1,954,607	1,954,607	2,047,703
Commercial Collections	2,234,507	2,570,875	2,570,875	2,582,923
Residential Collections	1,864,320	2,032,350	2,032,350	1,966,175
Commercial Drop Box Collections	690,247	658,353	658,353	650,144
Transfer Station	940,245	1,048,750	1,048,750	992,937
Recycling	1,784,000	1,989,663	1,989,663	1,880,396
Composting	537,931	626,802	626,802	771,722
Solid Waste Projects	38,830	160,492	160,492	0
Total Expenses	<u>9,712,927</u>	<u>11,041,892</u>	<u>11,041,892</u>	<u>10,892,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 191,118</u>	<u>\$ (1,232,892)</u>	<u>\$ (1,126,698)</u>	<u>\$ (972,000)</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	45,376	84,339	84,339	0
Gain/Loss Sale of Assets	18,500	0	0	0
Capital Expenditures	(705,779)	(2,841,751)	(2,841,751)	(1,759,000)
Total Capital Revenues / (Expenses)	<u>(641,903)</u>	<u>(2,757,412)</u>	<u>(2,757,412)</u>	<u>(1,759,000)</u>
Budget Gain / (Loss)	<u>\$ (450,785)</u>	<u>\$ (3,990,304)</u>	<u>\$ (3,884,110)</u>	<u>\$ (2,731,000)</u>
Total Budget	<u>\$ 10,418,706</u>	<u>\$ 13,883,643</u>	<u>\$ 13,883,643</u>	<u>\$ 12,651,000</u>

City of Fayetteville, Arkansas
 2015 Operating Budget
 Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 12,353,482	\$ 12,188,654	\$ 12,188,654	\$ 10,642,086
Budget Gain / (Loss)	(450,785)	(3,990,304)	(3,884,110)	(2,731,000)
Plus: Gain Capital Expenditures	705,779	2,841,751	2,841,751	1,759,000
Less: Depreciation Expense	(419,822)	(504,209)	(504,209)	(616,703)
Ending Total Net Assets	\$ 12,188,654	\$ 10,535,892	\$ 10,642,086	\$ 9,053,383
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 3,129,217	\$ 5,466,759	\$ 5,466,759	\$ 6,609,056
Unrestricted	9,059,437	5,069,133	5,175,327	2,444,327
Ending Total Net Assets	\$ 12,188,654	\$ 10,535,892	\$ 10,642,086	\$ 9,053,383

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Business-Type Activity:				
Operations & Administration Program (5000):				
Personnel Services	\$ 458,865	\$ 640,001	\$ 640,001	\$ 668,965
Materials and Supplies	34,779	47,968	47,968	60,363
Services and Charges	697,370	800,094	800,094	787,190
Motorpool Charges	6,227	11,073	11,073	14,149
Cost allocation	410,796	410,796	410,796	441,600
Maintenance	14,810	44,475	44,475	75,236
Debt Service	0	200	200	200
	<u>1,622,847</u>	<u>1,954,607</u>	<u>1,954,607</u>	<u>2,047,703</u>
Commercial Collections Program (5010):				
Personnel Services	627,101	725,179	725,179	700,329
Materials and Supplies	194,418	374,663	374,663	362,047
Services and Charges	722,755	734,602	734,602	759,133
Motorpool Charges	620,791	662,027	662,027	687,958
Cost allocation	67,404	67,404	67,404	72,456
Maintenance	2,038	7,000	7,000	1,000
	<u>2,234,507</u>	<u>2,570,875</u>	<u>2,570,875</u>	<u>2,582,923</u>
Residential Collections Program (5020):				
Personnel Services	580,785	633,421	633,421	648,307
Materials and Supplies	175,520	236,120	236,120	215,413
Services and Charges	385,369	394,091	394,091	402,559
Motorpool Charges	673,978	718,850	718,850	646,440
Cost allocation	47,868	47,868	47,868	51,456
Maintenance	800	2,000	2,000	2,000
	<u>1,864,320</u>	<u>2,032,350</u>	<u>2,032,350</u>	<u>1,966,175</u>
Commercial Drop Box Collections Program (5030):				
Personnel Services	142,723	161,421	161,421	151,252
Materials and Supplies	122,274	118,145	118,145	103,145
Services and Charges	301,923	290,950	290,950	304,515
Motorpool Charges	114,267	77,777	77,777	76,488
Cost allocation	9,060	9,060	9,060	9,744
Maintenance	0	1,000	1,000	5,000
	<u>690,247</u>	<u>658,353</u>	<u>658,353</u>	<u>650,144</u>

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transfer Station Program (5040):				
Personnel Services	132,458	133,855	133,855	110,941
Materials and Supplies	15,754	18,346	18,346	18,346
Services and Charges	742,332	844,122	844,122	784,636
Motorpool Charges	43,925	46,403	46,403	72,762
Cost allocation	3,024	3,024	3,024	3,252
Maintenance	2,752	3,000	3,000	3,000
	<u>940,245</u>	<u>1,048,750</u>	<u>1,048,750</u>	<u>992,937</u>
Recycling Program (5060):				
Personnel Services	897,057	1,019,980	1,019,980	970,627
Materials and Supplies	221,956	215,818	215,818	237,798
Services and Charges	76,325	147,466	147,466	125,300
Motorpool Charges	455,911	504,253	504,253	437,199
Cost allocation	87,732	87,732	87,732	94,308
Maintenance	45,019	14,414	14,414	15,164
Capital	45,799	9,400	9,400	0
	<u>1,829,799</u>	<u>1,999,063</u>	<u>1,999,063</u>	<u>1,880,396</u>
Composting Program (5070):				
Personnel Services	257,915	303,538	303,538	366,060
Materials and Supplies	50,253	57,027	57,027	63,301
Services and Charges	2,763	4,883	4,883	1,900
Motorpool Charges	196,894	230,914	230,914	307,777
Cost allocation	29,940	29,940	29,940	32,184
Maintenance	166	500	500	500
	<u>537,931</u>	<u>626,802</u>	<u>626,802</u>	<u>771,722</u>
Solid Waste Projects Program (5080):				
Materials and Supplies	17,867	113,021	113,021	0
Services and Charges	133,872	566,903	566,903	0
Capital	547,071	2,312,919	2,312,919	1,759,000
	<u>698,810</u>	<u>2,992,843</u>	<u>2,992,843</u>	<u>1,759,000</u>
Total Business-Type Activity	<u>\$ 10,418,706</u>	<u>\$ 13,883,643</u>	<u>\$ 13,883,643</u>	<u>\$ 12,651,000</u>
Total Fund	<u>\$ 10,418,706</u>	<u>\$ 13,883,643</u>	<u>\$ 13,883,643</u>	<u>\$ 12,651,000</u>

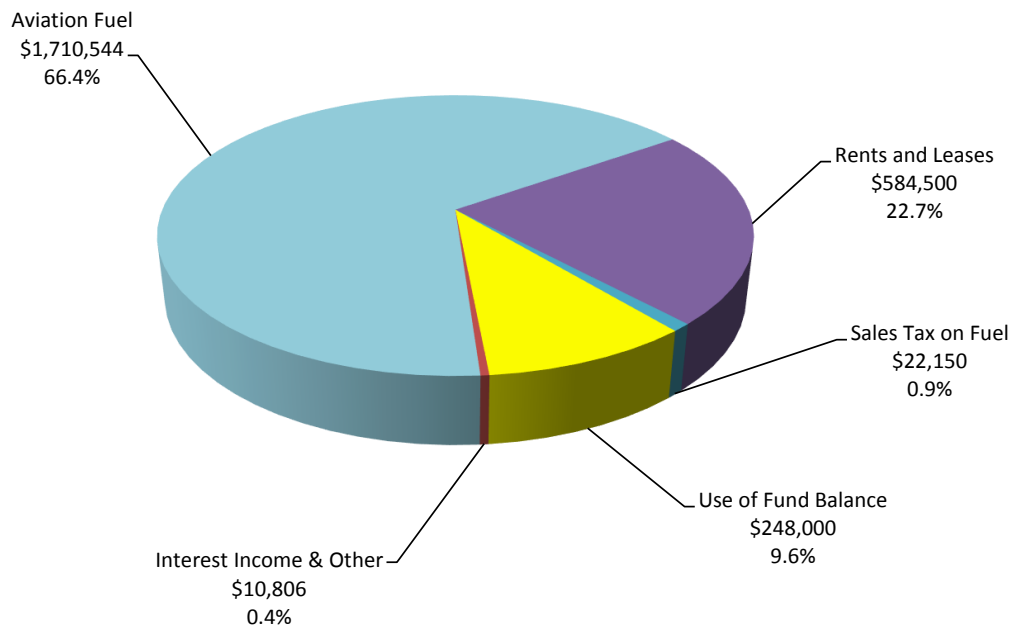
Airport Fund (5550)

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from FBO fuel sales and rents and leases. In 2015, the Airport Fund is projected to use reserves of \$248,000. Of that amount \$230,000 is for capital expenditures for which the division will request grants.

Airport Fund Revenues

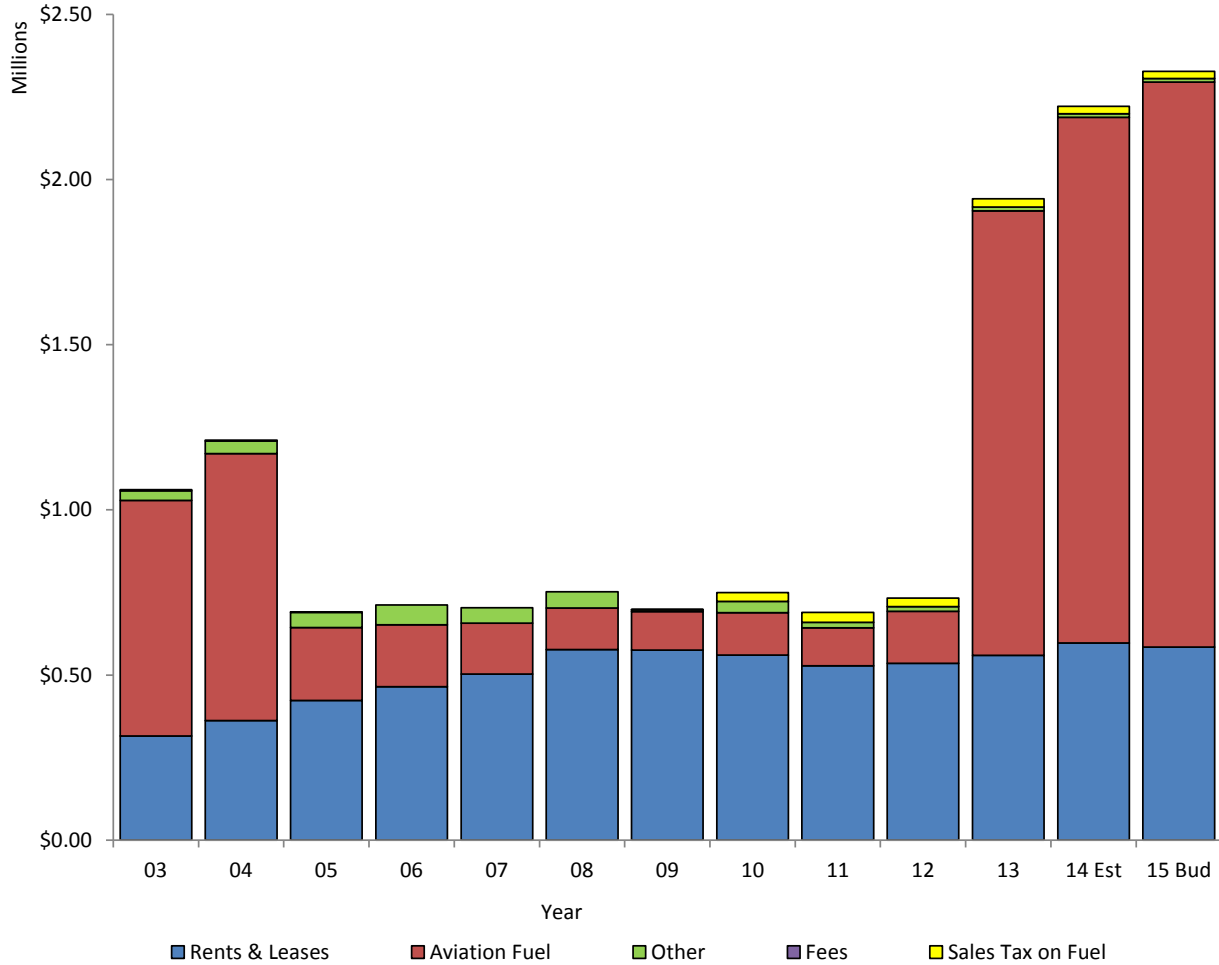
For 2015, the Airport Fund sources of funds are budgeted at \$2,576,000. Aviation Fuel revenue is projected to be \$1,710,544 or 66.4% of the total revenue, as the City took over Fixed Based Operations in March of 2013. Rents and Leases make up the second largest source of revenue (22.7%).

Sources of Funds for 2014
\$2,576,000



Total Operating Revenue

This chart shows all of the Airport Fund's operating revenues by type. Primary revenues are comprised of Fuel Sales and Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. The City again took over running the Fixed Based Operations (FBO) in March of 2013. Due to the FBO, Aviation Fuel has become the major source of revenue. A portion of the airport terminal building is leased to two pilot training schools, the U.S. Post Office and several other business operations.



City of Fayetteville, Arkansas
2015 Operating Budget
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
<u>Revenues:</u>				
Sales Tax - County	\$ 12,232	\$ 14,000	\$ 10,900	\$ 10,850
Sales Tax - City	12,829	18,000	11,300	11,300
Rents & Leases	559,730	563,700	597,000	584,500
Aviation Fuel	1,345,842	1,867,500	1,591,600	1,710,544
Other	10,794	8,000	8,040	8,440
Interest Income	238	1,800	2,690	2,366
Total Revenues	<u>1,941,665</u>	<u>2,473,000</u>	<u>2,221,530</u>	<u>2,328,000</u>
<u>Expenses:</u>				
Airport Administration	443,088	455,492	455,492	421,024
Airport Maintenance	194,106	236,184	236,184	277,890
Airport Operations	1,246,941	1,736,422	1,736,422	1,626,431
Airport Capital Expense	352	31,000	31,000	0
General Fund Loan Interest	6,056	5,591	5,591	5,125
General Fund Loan Principal	0	15,530	15,530	15,530
Transfer to Shop	27,275	0	0	0
Total Expenses	<u>1,917,818</u>	<u>2,480,219</u>	<u>2,480,219</u>	<u>2,346,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 23,847</u>	<u>\$ (7,219)</u>	<u>\$ (258,689)</u>	<u>\$ (18,000)</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	235,767	41,105	41,105	0
Gain/Loss Sale of Assets	1,350	0	0	0
Capital Expenditures	(328,498)	(264,366)	(264,366)	(230,000)
Total Capital Revenues / (Expenses)	<u>(91,381)</u>	<u>(223,261)</u>	<u>(223,261)</u>	<u>(230,000)</u>
Budget Gain / (Loss)	<u>\$ (67,534)</u>	<u>\$ (230,480)</u>	<u>\$ (481,950)</u>	<u>\$ (248,000)</u>
Total Budget	<u>\$ 2,246,316</u>	<u>\$ 2,744,585</u>	<u>\$ 2,744,585</u>	<u>\$ 2,576,000</u>

City of Fayetteville, Arkansas
2015 Operating Budget
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 13,009,937	\$ 11,622,699	\$ 11,622,699	\$ 10,023,490
Budget Gain / (Loss)	(67,534)	(230,480)	(481,950)	(248,000)
Plus: Gain Capital Expenditures	328,498	264,366	264,366	230,000
Plus: Bond Principal Payment	0	15,530	15,530	15,530
Less: Depreciation Expense	(1,648,202)	(1,397,155)	(1,397,155)	(1,376,540)
Ending Total Net Assets	\$ 11,622,699	\$ 10,274,960	\$ 10,023,490	\$ 8,644,480
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 11,333,017	\$ 10,200,228	\$ 10,200,228	\$ 9,053,688
* Unrestricted	289,682	74,732	(176,738)	(409,208)
Ending Total Net Assets	\$ 11,622,699	\$ 10,274,960	\$ 10,023,490	\$ 8,644,480

* A long term interfund loan from the General Fund is recorded as a liability but not deducted from net investments in capital assets which is in keeping with generally accepted accounting principals. However, the approximat amount of that liability is \$174,000 as of September 2014 which could be considered a part of unrestricted net assets. In 2015, the Airport will attempt to obtain grants for \$230,000 requested in the capital account.

The 2014 estimated unrestricted fund balance is based on all expenditures being made pursuant to the approved budget. The actual fund balance will be evaluated at the end of 2014 and if there is not a sufficient amount to fund the 2015 budget request, the budget will be adjusted during the first quarter of 2015.

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Business-Type Activity:				
Airport Administration Program (3940):				
Personnel Services	\$ 203,224	\$ 231,866	\$ 231,866	\$ 202,237
Materials and Supplies	30,862	4,812	4,812	6,951
Services and Charges	198,433	207,199	207,199	205,461
Motorpool Charges	2,654	3,700	3,700	1,611
Cost allocation	7,915	7,915	7,915	4,764
Debt Service	6,056	21,121	21,121	20,655
	<u>449,144</u>	<u>476,613</u>	<u>476,613</u>	<u>441,679</u>
Airport Maintenance Program (3950):				
Personnel Services	95,165	109,884	109,884	160,339
Materials and Supplies	10,079	16,238	16,238	17,678
Services and Charges	3,738	6,658	6,658	8,682
Motorpool Charges	28,696	30,315	30,315	27,571
Maintenance	56,428	73,089	73,089	63,620
Operating Transfers	27,275	0	0	0
	<u>221,381</u>	<u>236,184</u>	<u>236,184</u>	<u>277,890</u>
Airport Operations Program (3955):				
Personnel Services	179,597	266,877	266,877	264,586
Materials and Supplies	983,981	1,291,637	1,291,637	1,215,766
Services and Charges	46,516	138,907	138,907	116,207
Motorpool Charges	1,646	3,534	3,534	3,601
Cost allocation	0	16,667	16,667	3,744
Maintenance	13,084	18,800	18,800	22,527
Capital	38,000	0	0	0
	<u>1,284,941</u>	<u>1,736,422</u>	<u>1,736,422</u>	<u>1,626,431</u>
Airport Capital Expense Program (3960):				
Materials and Supplies	0	31,000	31,000	0
Services and Charges	17,879	36,050	36,050	0
Capital	272,971	228,316	228,316	230,000
	<u>290,850</u>	<u>295,366</u>	<u>295,366</u>	<u>230,000</u>
Total Business-Type Activity	<u>\$ 2,246,316</u>	<u>\$ 2,744,585</u>	<u>\$ 2,744,585</u>	<u>\$ 2,576,000</u>
Total Fund	<u>\$ 2,246,316</u>	<u>\$ 2,744,585</u>	<u>\$ 2,744,585</u>	<u>\$ 2,576,000</u>

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Town Center and Parking Facility Fund (5600)

The **Town Center and Parking Facility Fund** accounts for the Town Center Building and the associated special obligation debt. Budgeted revenues and expenditures are balanced for 2015 on a cash basis.

These budget amounts will be adjusted in 2015 to accommodate the new bonds. The sale of the new bonds is scheduled to close in late November of 2014.

City of Fayetteville, Arkansas
2015 Operating Budget
Town Center Fund (5600)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Contribution from Advertising/Promotion	\$ 680,417	\$ 696,000	\$ 675,400	\$ 690,000
Interest Income	15	0	0	0
Total Revenues	<u>680,432</u>	<u>696,000</u>	<u>675,400</u>	<u>690,000</u>
Expenses:				
Audit Expense	550	600	600	600
Principal Payment	610,000	625,000	625,000	650,000
Interest Expense	69,122	48,634	46,945	23,075
Town Center Expense	1,904	2,825	1,905	2,000
Paying Agent Fees	13,492	18,941	13,493	14,325
Total Expenses	<u>695,068</u>	<u>696,000</u>	<u>687,943</u>	<u>690,000</u>
Budget Gain / (Loss)	<u>\$ (14,636)</u>	<u>\$ 0</u>	<u>\$ (12,543)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 695,068</u>	<u>\$ 696,000</u>	<u>\$ 687,943</u>	<u>\$ 690,000</u>

ESTIMATED CHANGE IN NET ASSETS

Beginning Total Net Assets	\$ 3,433,983	\$ 3,661,587	\$ 3,661,587	\$ 3,906,284
Budget Gain / (Loss)	(14,636)	0	(12,543)	0
Plus: Bond Principal Payment	610,000	625,000	625,000	650,000
Less: Depreciation Expense	(367,760)	(367,760)	(367,760)	(367,760)
Ending Total Net Assets	<u>\$ 3,661,587</u>	<u>\$ 3,918,827</u>	<u>\$ 3,906,284</u>	<u>\$ 4,188,524</u>

NET ASSET ANALYSIS

Net Investment in Capital Assets	\$ 3,498,693	\$ 3,130,933	\$ 3,130,933	\$ 2,763,173
Restricted for Prepays/Debt Service	156,268	156,268	156,268	156,268
Unrestricted	6,626	631,626	619,083	1,269,083
Ending Total Net Assets	<u>\$ 3,661,587</u>	<u>\$ 3,918,827</u>	<u>\$ 3,906,284</u>	<u>\$ 4,188,524</u>

Note: Ending net assets represent investments in the Town Center building and attached garage.

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Town Center Fund (5600)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Town Center Expense Program (9600):				
Services and Charges	\$ 2,454	\$ 3,425	\$ 2,505	\$ 2,600
Debt Service	692,614	692,575	685,438	687,400
	<u>695,068</u>	<u>696,000</u>	<u>687,943</u>	<u>690,000</u>
 Total Citywide Activity	 \$ <u>695,068</u>	 \$ <u>696,000</u>	 \$ <u>687,943</u>	 \$ <u>690,000</u>
 Total Fund	 \$ <u><u>695,068</u></u>	 \$ <u><u>696,000</u></u>	 \$ <u><u>687,943</u></u>	 \$ <u><u>690,000</u></u>

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Police Pension Fund (6800)

The **Police Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board. Revenues include insurance premium tax distributions, a special City property tax, and special fees and forfeitures.

City of Fayetteville, Arkansas
2015 Operating Budget
Police Pension Fund (6800)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 498,888	\$ 509,000	\$ 523,500	\$ 552,000
State Insurance Turnback	213,971	212,100	221,399	221,400
Fines & Forfeitures	125,196	112,800	99,900	100,090
Investment Earnings	197,239	172,100	178,600	178,510
Gain/Loss on Sale of Investments	160,067	0	476,000	0
Gain/Loss in Fair Value of Investments	95,443	0	0	0
Other	2,094	0	4,210	0
Transfer from Gen Prop Tax	0	0	0	0
Transfer from Gen Ins Turnback	0	0	0	0
Total Revenues	<u>1,292,898</u>	<u>1,006,000</u>	<u>1,503,609</u>	<u>1,052,000</u>
Expenses:				
Audit Expense	3,400	3,500	3,500	3,500
Professional Services	0	150	150	0
Bank Service Charges	99	250	250	725
Benefit Payments	1,605,532	1,605,000	1,605,000	1,606,525
Materials and Supplies	57	100	100	250
Total Expenses	<u>1,609,088</u>	<u>1,609,000</u>	<u>1,609,000</u>	<u>1,611,000</u>
 Budget Gain / (Loss)	 <u>\$ (316,190)</u>	 <u>\$ (603,000)</u>	 <u>\$ (105,391)</u>	 <u>\$ (559,000)</u>
 Total Budget	 <u>\$ 1,609,088</u>	 <u>\$ 1,609,000</u>	 <u>\$ 1,609,000</u>	 <u>\$ 1,611,000</u>
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 7,854,503	\$ 7,538,313	\$ 7,538,313	\$ 7,432,922
Budget Gain / (Loss)	<u>(316,190)</u>	<u>(603,000)</u>	<u>(105,391)</u>	<u>(559,000)</u>
Ending Total Net Assets	<u>\$ 7,538,313</u>	<u>\$ 6,935,313</u>	<u>\$ 7,432,922</u>	<u>\$ 6,873,922</u>

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Police Pension Fund (6800)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Police Pension Expense Program (9800):				
Materials and Supplies	\$ 57	\$ 100	\$ 100	\$ 250
Services and Charges	1,609,031	1,608,900	1,608,900	1,610,750
	1,609,088	1,609,000	1,609,000	1,611,000
Total Citywide Activity	\$ 1,609,088	\$ 1,609,000	\$ 1,609,000	\$ 1,611,000
Total Fund	\$ 1,609,088	\$ 1,609,000	\$ 1,609,000	\$ 1,611,000

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Fire Pension Fund (6810)

The **Fire Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board. Revenues include the proceeds of a special City property tax and insurance premium tax distributions from the State.

City of Fayetteville, Arkansas
2015 Operating Budget
Fire Pension Fund (6810)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 498,886	\$ 509,000	\$ 523,500	\$ 552,000
State Insurance Turnback	264,296	276,563	287,844	301,300
Investment Earnings	115,895	95,000	102,840	98,700
Gain/Loss on Sale of Investments	93,762	0	133,256	0
Gain/Loss in Fair Value of Investments	376,760	0	0	0
Other	11	0	305	0
Total Revenues	1,349,610	880,563	1,047,745	952,000
Expenses:				
Audit Expense	3,400	3,500	3,500	3,500
Professional Services	0	3,000	3,000	3,000
Bank Service Charges	53	150	150	150
Benefit Payments	1,432,524	1,422,563	1,422,563	1,428,123
Materials and Supplies	0	100	100	100
Services and Charges	250	250	250	127
Total Expenses	1,436,227	1,429,563	1,429,563	1,435,000
 Budget Gain / (Loss)	 \$ (86,617)	 \$ (549,000)	 \$ (381,818)	 \$ (483,000)
 Total Budget	 \$ 1,436,227	 \$ 1,429,563	 \$ 1,429,563	 \$ 1,435,000
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 4,711,473	\$ 4,624,856	\$ 4,624,856	\$ 4,243,038
Budget Gain / (Loss)	(86,617)	(549,000)	(381,818)	(483,000)
Ending Total Net Assets	4,624,856	4,075,856	4,243,038	3,760,038

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Fire Pension Fund (6810)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Fire Pension Expense Program (9810):				
Materials and Supplies	\$ 0	\$ 100	\$ 100	\$ 100
Services and Charges	1,436,227	1,429,463	1,429,463	1,434,900
	1,436,227	1,429,563	1,429,563	1,435,000
 Total Citywide Activity	 \$ 1,436,227	 \$ 1,429,563	 \$ 1,429,563	 \$ 1,435,000
 Total Fund	 \$ 1,436,227	 \$ 1,429,563	 \$ 1,429,563	 \$ 1,435,000

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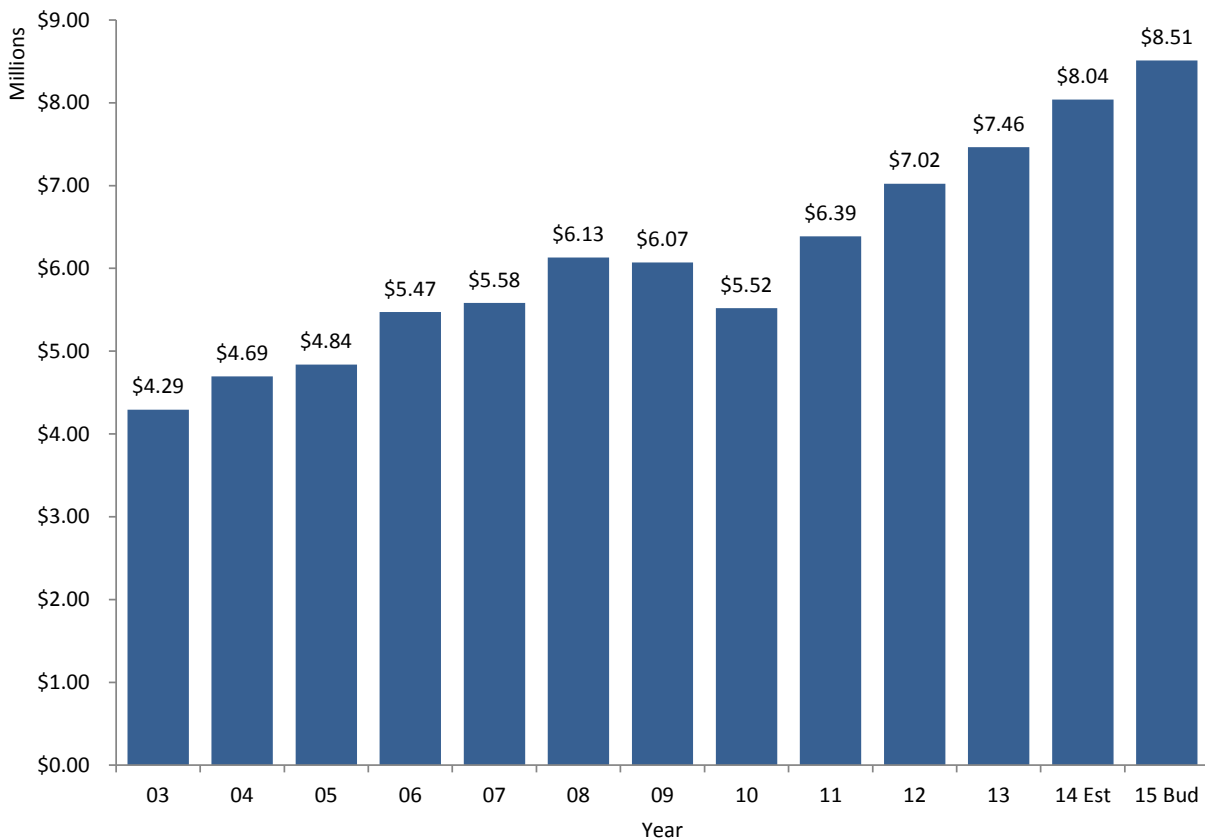
Shop Fund (9700)

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2015 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will exceed expenditures after capital for 2015.

Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool and Maintenance Charges, Shop Overhead Charges, Shop Overhead Insurance Charges, and Fuel Charges) as a whole make up 99.3% of total Shop Fund. These revenues are budgeted at \$8,511,300 for 2015. These can be broken down in components as follows. The Replacement Charges (\$4,188,780) is the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool and Maintenance Charges (\$1,840,560), Shop Overhead Charges (\$556,920) and Shop Overhead Insurance Charges (\$167,040) are the monthly fees user divisions pay to the Shop Fund for the on-going maintenance that is provided for the life of the vehicles and equipment. Fuel Charges (\$1,758,000) represents revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



City of Fayetteville, Arkansas
2015 Operating Budget
Shop Fund (9700)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
<u>Revenues:</u>				
Maintenance Charges	\$ 25,230	\$ 28,000	\$ 30,800	\$ 27,600
Fuel Charges	1,572,822	1,777,100	1,631,700	1,758,000
Replacement Charges	3,747,226	3,999,300	4,003,200	4,188,780
Motor Pool Charges	1,563,287	1,664,700	1,664,600	1,812,960
Shop Overhead Charges	426,348	561,600	563,500	556,920
Shop Overhead Insurance	129,182	144,300	144,700	167,040
Shop Rental Pool Revenue	23,244	18,000	12,600	18,000
Other	39,377	0	56,900	0
Interest Income	5,809	35,000	49,100	36,700
Total Revenues	<u>7,532,525</u>	<u>8,228,000</u>	<u>8,157,100</u>	<u>8,566,000</u>
<u>Expenses:</u>				
Vehicle Maintenance	2,794,938	2,982,086	2,982,086	3,021,602
Gasoline/Diesel Expense	1,519,367	1,741,000	1,741,000	1,708,398
Total Expenses	<u>4,314,305</u>	<u>4,723,086</u>	<u>4,723,086</u>	<u>4,730,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 3,218,220</u>	<u>\$ 3,504,914</u>	<u>\$ 3,434,014</u>	<u>\$ 3,836,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Gain/Loss Sale of Assets	524,602	250,000	674,609	0
Transfer from General	104,668	20,500	20,500	0
Transfer from Street	0	12,000	12,000	0
Transfer from Sales Tax Capital	7,004	0	0	0
Transfer from Airport	27,275	0	0	0
Capital Expenditures	(5,748,759)	(6,115,121)	(6,115,121)	(3,726,000)
Transfer to General	(5,874)	0	0	0
Total Capital Revenues / (Expenses)	<u>(5,091,084)</u>	<u>(5,832,621)</u>	<u>(5,408,012)</u>	<u>(3,726,000)</u>
Budget Gain / (Loss)	<u>\$ (1,872,864)</u>	<u>\$ (2,327,707)</u>	<u>\$ (1,973,998)</u>	<u>\$ 110,000</u>
Total Budget	<u>\$ 10,068,938</u>	<u>\$ 10,838,207</u>	<u>\$ 10,838,207</u>	<u>\$ 8,456,000</u>

City of Fayetteville, Arkansas
2015 Operating Budget
Shop Fund (9700)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 18,480,614	\$ 19,657,487	\$ 19,657,487	\$ 20,916,989
Budget Gain / (Loss)	(1,872,864)	(2,327,707)	(1,973,998)	110,000
Plus: Gain Capital Expenditures	5,748,759	6,115,121	6,115,121	3,726,000
Less: Depreciation Expense	(2,699,022)	(2,881,621)	(2,881,621)	(3,054,520)
Ending Total Net Assets	\$ 19,657,487	\$ 20,563,280	\$ 20,916,989	\$ 21,698,469
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 12,340,005	\$ 15,573,505	\$ 15,573,505	\$ 16,244,985
Unrestricted	7,317,482	4,989,775	5,343,484	5,453,484
Ending Total Net Assets	\$ 19,657,487	\$ 20,563,280	\$ 20,916,989	\$ 21,698,469

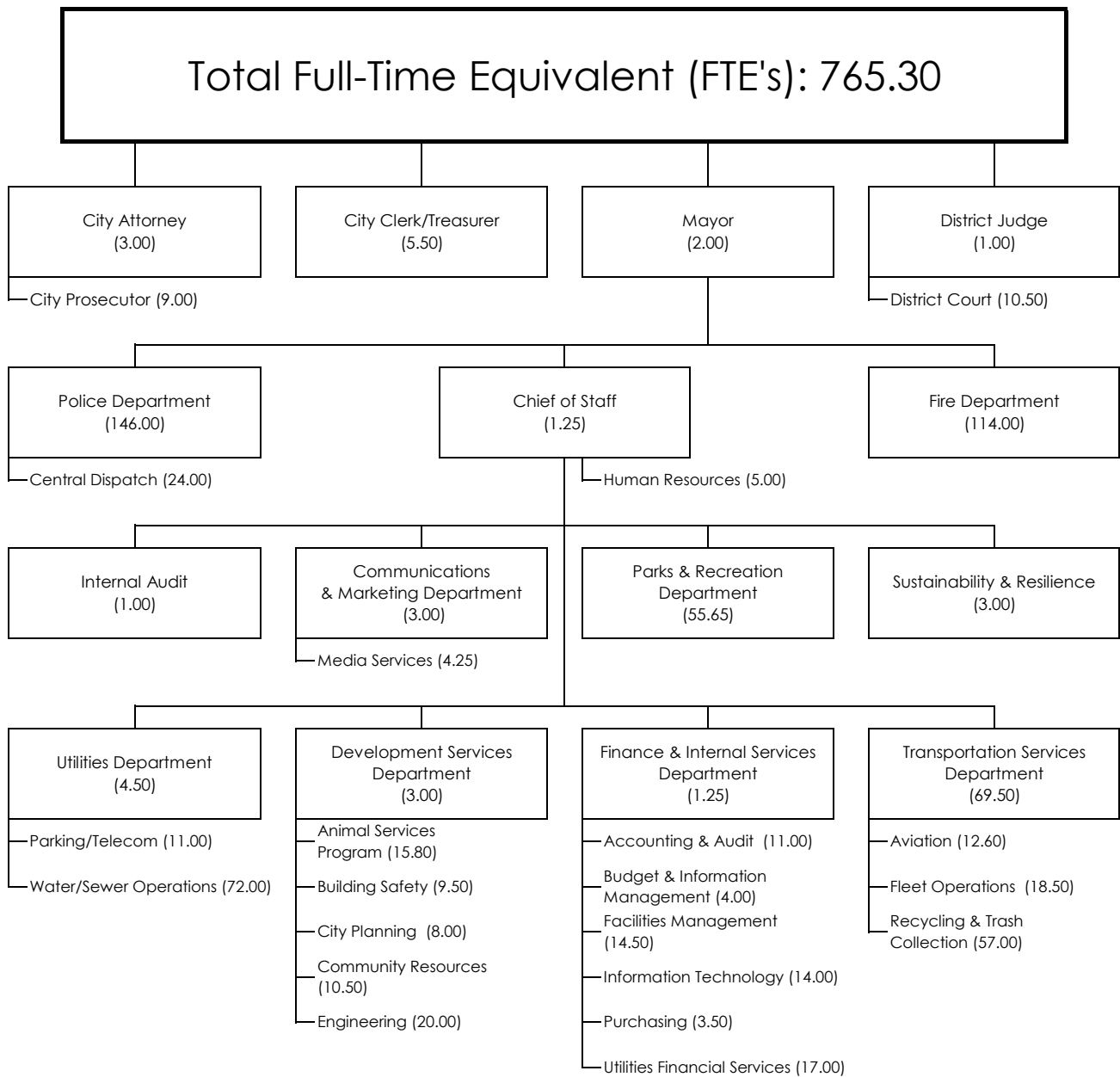
City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Shop Fund (9700)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Vehicle Maintenance Program (1910):				
Personnel Services	\$ 1,043,584	\$ 1,132,539	\$ 1,132,539	\$ 1,125,137
Materials and Supplies	2,417,647	2,645,065	2,645,065	2,639,195
Services and Charges	431,304	506,368	506,368	510,724
Motorpool Charges	56,613	57,573	57,573	56,778
Cost allocation	318,468	318,468	318,468	342,348
Maintenance	45,389	55,487	55,487	55,818
Capital	0	6,000	6,000	9,000
Operating Transfers	5,874	0	0	0
	<u>4,318,879</u>	<u>4,721,500</u>	<u>4,721,500</u>	<u>4,739,000</u>
Capital Expense Program (1920):				
Materials and Supplies	321	4,800	4,800	0
Services and Charges	979	2,786	2,786	0
Capital	5,748,759	6,109,121	6,109,121	3,717,000
	<u>5,750,059</u>	<u>6,116,707</u>	<u>6,116,707</u>	<u>3,717,000</u>
Total Transportation Services Activity	<u>\$ 10,068,938</u>	<u>\$ 10,838,207</u>	<u>\$ 10,838,207</u>	<u>\$ 8,456,000</u>
Total Fund	<u>\$ 10,068,938</u>	<u>\$ 10,838,207</u>	<u>\$ 10,838,207</u>	<u>\$ 8,456,000</u>

CITY OF FAYETTEVILLE, ARKANSAS PERSONNEL SECTION

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart. The total amount shown includes 15.50 frozen FTE's.

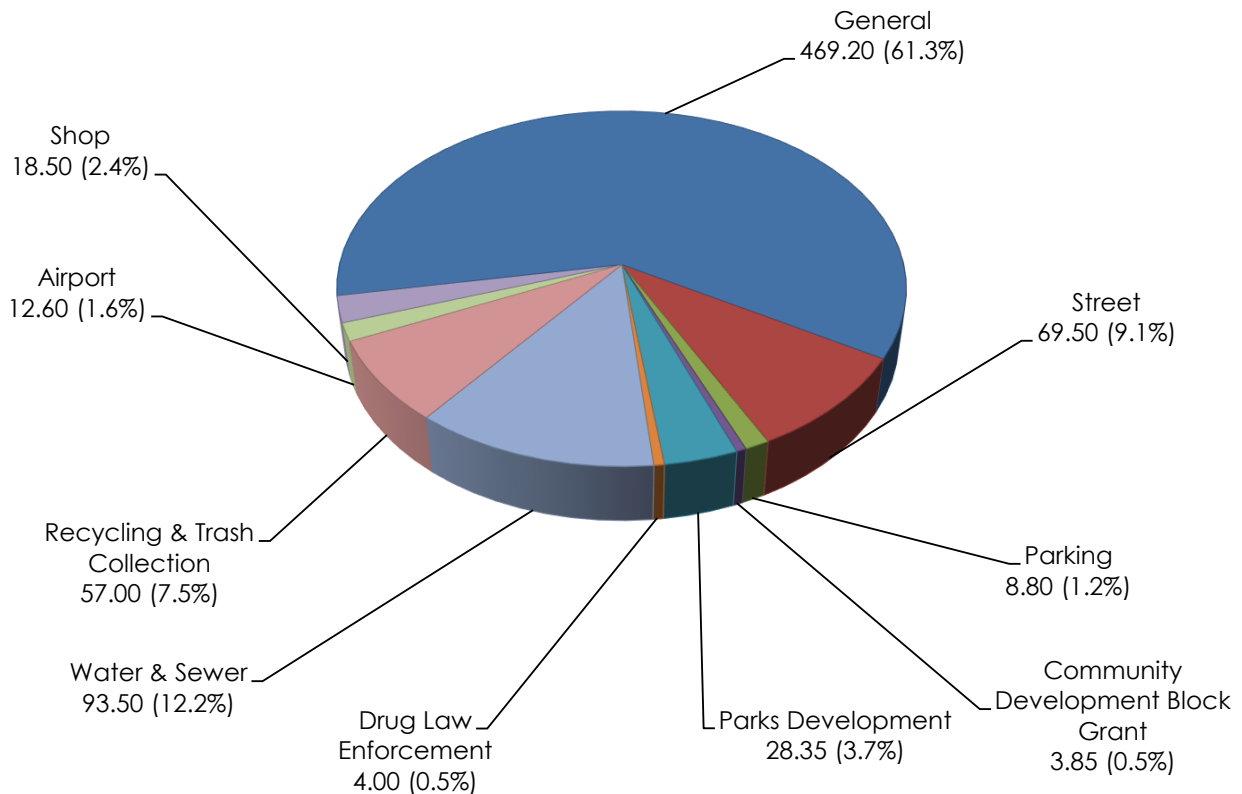
The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity. In addition, a schedule of frozen positions is listed that includes a 2015 Projected Savings.



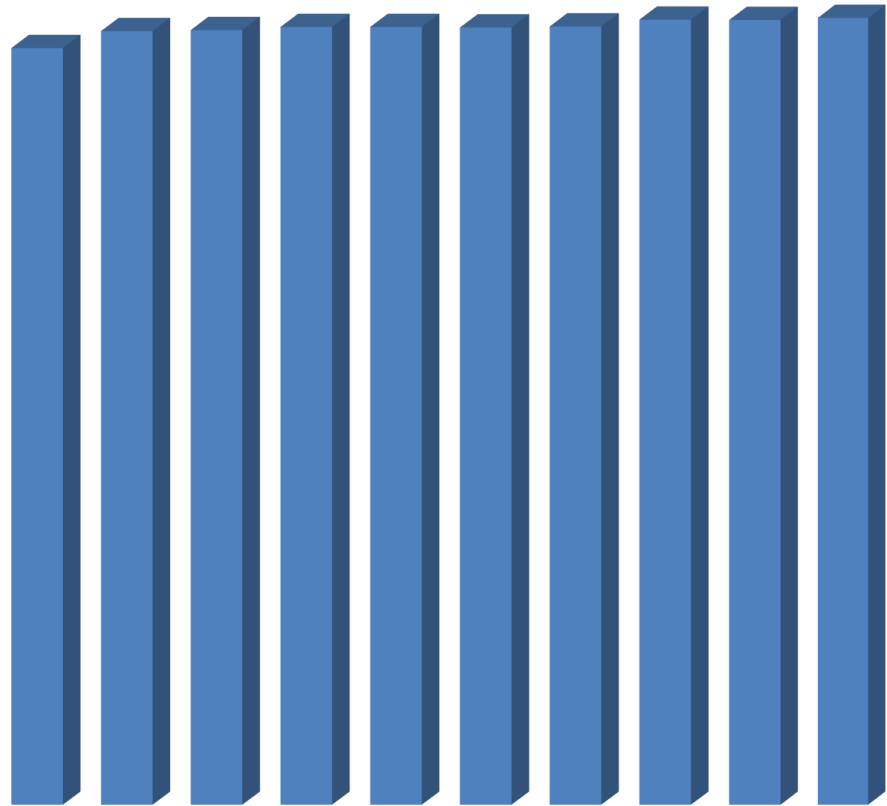
City of Fayetteville, Arkansas
 Personnel Summary by Funding Source
 Full-Time Equivalent Basis

Fund	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
1010 - General	471.50	469.20	454.70	14.50	469.20
2100 - Street	68.50	68.50	69.50	-	69.50
2130 - Parking	6.80	8.80	8.80	-	8.80
2180 - Community Development Block Grant	3.85	3.85	3.85	-	3.85
2250 - Parks Development	27.35	27.35	28.35	-	28.35
2930 - Drug Law Enforcement	4.00	4.00	4.00	-	4.00
5400 - Water & Sewer	93.50	93.50	93.50	-	93.50
5500 - Recycling & Trash Collection	57.00	57.00	57.00	-	57.00
5550 - Airport	12.60	12.60	11.60	1.00	12.60
9700 - Shop	18.50	18.50	18.50	-	18.50
Total	763.60	763.30	749.80	15.50	765.30

**Full-Time Equivalent Basis by Fund
 (765.30 FTE's)**



City of Fayetteville, Arkansas
Personnel History by Funding Source (2006-2015)



Fund	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General	474.63	483.13	482.33	482.33	480.13	470.55	470.60	471.50	469.20	469.20
Street	68.50	68.50	68.50	68.50	68.50	68.50	68.50	68.50	68.50	69.50
Parking	-	1.00	1.00	1.00	3.50	6.00	7.00	6.80	8.80	8.80
Community Development Block Grant	4.75	4.75	4.75	4.75	4.55	4.55	4.55	3.85	3.85	3.85
Parks Development	19.05	20.05	21.85	21.85	21.85	27.40	27.35	27.35	27.35	28.35
Drug Law Enforcement	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Water & Sewer	90.50	91.50	91.50	93.50	93.50	93.50	93.50	93.50	93.50	93.50
Recycling & Trash Collection	51.60	55.60	55.60	56.60	56.00	57.00	57.00	57.00	57.00	57.00
Airport	5.50	5.50	5.50	5.50	6.00	6.00	6.00	12.60	12.60	12.60
Shop	17.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50
Total	736.03	752.53	753.53	756.53	756.53	756.00	757.00	763.60	763.30	765.30
Change from Prior Year	8.00	16.50	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	2.00

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
1010 - GENERAL FUND:					
0150 - Mayor's Administration	2.00	2.00	2.00	-	2.00
0210 - City Attorney	3.00	3.00	3.00	-	3.00
0310 - City Prosecutor	9.00	9.00	9.00	-	9.00
0400 - District Judge	1.00	1.00	1.00	-	1.00
0550 - Communications	3.00	3.00	3.00	-	3.00
0600 - Media Services	4.25	4.25	4.25	-	4.25
0700 - Chief of Staff	1.25	1.25	1.25	-	1.25
0750 - Internal Consulting	1.00	-	-	-	-
1100 - Chief Financial Officer	1.25	1.25	1.25	-	1.25
1210 - Human Resource Operations	5.00	5.00	4.00	1.00	5.00
1310 - Accounting & Audit	11.50	11.00	11.00	-	11.00
1330 - Budget & Information Management	4.00	4.00	3.00	1.00	4.00
1360 - Internal Audit	1.00	1.00	1.00	-	1.00
1380 - Utilities Management	2.20	2.20	2.20	-	2.20
1410 - General Maintenance	8.00	8.00	7.50	0.50	8.00
1420 - Janitorial	6.50	6.50	6.50	-	6.50
1510 - City Clerk/Treasurer	5.50	5.50	5.50	-	5.50
1610 - Purchasing	3.50	3.50	3.50	-	3.50
1710 - Information Technology	13.00	14.00	13.00	1.00	14.00
2010 - Criminal Cases	5.50	5.50	5.50	-	5.50
2020 - Probation & Fine Collection	0.50	0.50	0.50	-	0.50
2030 - Small Claims & Civil Cases	4.50	4.50	4.50	-	4.50
2600 - Central Dispatch	24.00	24.00	23.00	1.00	24.00
2710 - Animal Patrol/Emergency Response	5.50	5.50	5.50	-	5.50
2720 - Animal Shelter	8.30	8.30	8.30	-	8.30
2730 - Veterinarian/Clinic	2.00	2.00	2.00	-	2.00
2900 - Police Support Services	35.00	36.00	35.00	1.00	36.00
2940 - Police Patrol	108.60	106.00	105.50	0.50	106.00
3010 - Fire Prevention	5.00	5.00	5.00	-	5.00
3020 - Fire Operations	107.00	107.00	105.00	2.00	107.00
3030 - Fire Training	2.00	2.00	2.00	-	2.00
5210 - Swimming Pool	4.35	4.35	4.35	-	4.35
5220 - Parks Administration/Recreation Programs	7.40	7.70	7.70	-	7.70
5250 - Lake Maintenance	0.15	0.15	0.15	-	0.15
5260 - Parks Maintenance	12.10	12.10	10.10	2.00	12.10
5280 - Yvonne Richardson Community Center	3.00	3.00	3.00	-	3.00
6200 - Development Services Director	2.00	3.00	3.00	-	3.00
6210 - Engineering Design Services	6.00	5.00	5.00	-	5.00
6220 - Engineering Operations & Administration	8.00	8.00	8.00	-	8.00
6230 - Engineering Land Acquisition	2.00	2.00	2.00	-	2.00
6240 - Engineering Public Construction	5.00	5.00	5.00	-	5.00
6300 - City Planning	8.00	8.00	6.00	2.00	8.00
6310 - Sustainability & Resilience	3.00	3.00	3.00	-	3.00
6400 - Building Safety	10.00	9.50	7.00	2.50	9.50
6420 - Code Compliance	6.65	6.65	6.65	-	6.65
	471.50	469.20	454.70	14.50	469.20

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
2100 - STREET FUND:					
4100 - Operations & Administration	8.00	9.00	9.00	-	9.00
4110 - Right-of-Way Maintenance	3.50	4.00	5.00	-	5.00
4120 - Street Maintenance	24.00	20.00	20.00	-	20.00
4130 - Drainage Maintenance	7.50	10.00	10.00	-	10.00
5315 - Traffic Engineering & Planning	6.00	6.00	6.00	-	6.00
5520 - Trail Construction	9.50	9.50	9.50	-	9.50
5530 - Sidewalks	10.00	10.00	10.00	-	10.00
	<u>68.50</u>	<u>68.50</u>	<u>69.50</u>	<u>-</u>	<u>69.50</u>
2130 - PARKING FUND:					
9130 - Off-Street Parking	4.30	4.30	4.30	-	4.30
9131 - Entertainment District Parking	2.50	4.50	4.50	-	4.50
	<u>6.80</u>	<u>8.80</u>	<u>8.80</u>	<u>-</u>	<u>8.80</u>
2180 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND:					
4930 - Administration & Planning	1.05	1.05	1.05	-	1.05
4940 - Housing Services	1.80	1.80	1.80	-	1.80
4945 - Redevelopment	1.00	1.00	1.00	-	1.00
	<u>3.85</u>	<u>3.85</u>	<u>3.85</u>	<u>-</u>	<u>3.85</u>
2250 - PARKS DEVELOPMENT FUND:					
9250 - Parks Development	27.35	27.35	28.35	-	28.35
	<u>27.35</u>	<u>27.35</u>	<u>28.35</u>	<u>-</u>	<u>28.35</u>
2930 - DRUG LAW ENFORCEMENT FUND:					
2960 - Drug Enforcement	4.00	4.00	4.00	-	4.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>	<u>4.00</u>
5400 - WATER & SEWER FUND:					
1800 - Utilities Director	1.50	1.50	1.50	-	1.50
1810 - Utilities Financial Services	17.00	17.00	17.00	-	17.00
1820 - Meter Reading	15.00	15.00	15.00	-	15.00
1830 - Meter Maintenance & Backflow Prevention	6.00	6.00	6.00	-	6.00
4000 - Operations & Administration	11.00	11.00	11.00	-	11.00
4020 - Utilities Project Management	3.00	3.00	3.00	-	3.00
4310 - Water Distribution Maintenance	15.35	15.35	15.35	-	15.35
4330 - Water Storage & Pump Maintenance	2.00	2.00	2.00	-	2.00
4410 - Sewer Mains Maintenance	19.35	19.35	19.35	-	19.35
5620 - Water & Sewer Connections	3.30	3.30	3.30	-	3.30
	<u>93.50</u>	<u>93.50</u>	<u>93.50</u>	<u>-</u>	<u>93.50</u>

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
5500 - Recycling & Trash Collection					
5000 - Operations & Administration	5.00	5.00	5.00	-	5.00
5010 - Commercial Collections	11.50	11.50	11.50	-	11.50
5020 - Residential Collections	10.00	10.00	10.00	-	10.00
5030 - Commercial Drop Box Collections	2.50	2.50	2.50	-	2.50
5040 - Transfer Station	2.50	2.50	2.50	-	2.50
5060 - Recycling	19.50	18.50	18.50	-	18.50
5070 - Composting	6.00	7.00	7.00	-	7.00
	<u>57.00</u>	<u>57.00</u>	<u>57.00</u>	<u>-</u>	<u>57.00</u>
5550 - AIRPORT FUND:					
3940 - Airport Administration	3.00	3.00	3.00	-	3.00
3950 - Airport Maintenance	3.00	3.00	2.00	1.00	3.00
3955 - Airport Operations	6.60	6.60	6.60	-	6.60
	<u>12.60</u>	<u>12.60</u>	<u>11.60</u>	<u>1.00</u>	<u>12.60</u>
9700 - SHOP FUND:					
1910 - Vehicle Maintenance	18.50	18.50	18.50	-	18.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>-</u>	<u>18.50</u>
Total Positions - Citywide	<u>763.60</u>	<u>763.30</u>	<u>749.80</u>	<u>15.50</u>	<u>765.30</u>

City of Fayetteville, Arkansas
Personnel Variation Summary (2015)

Fund / Division	Title	Additions/ (Reductions)
<u>Parks Development Fund</u>		
Parks & Recreation	Recreation Programs Manager ¹	1.00
<u>Street Fund</u>		
Transportation	Maintenance Worker III ²	1.00
		<u>2.00</u>

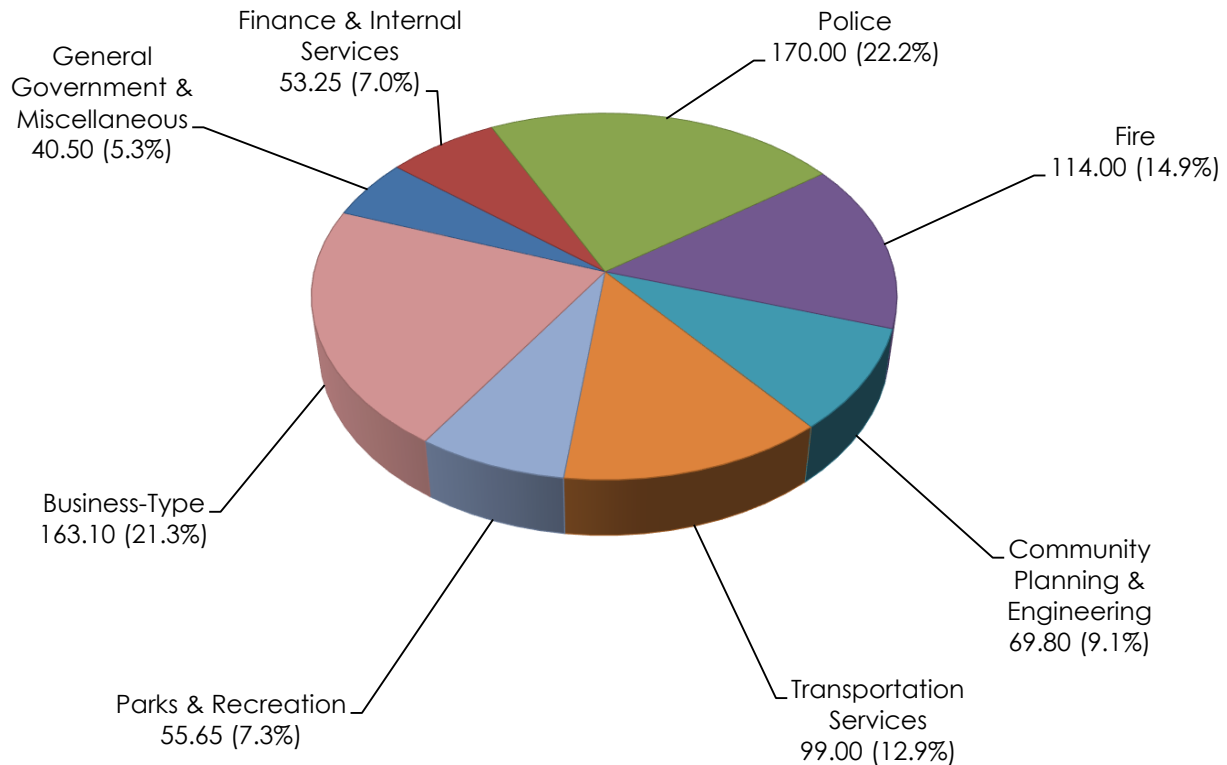
NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A Recreation Programs Manager (FTE 1.00) is being added to the Parks & Recreation Division in the 2015 Budget. This position is funded out of the Parks Development Fund.
2. A Maintenance Worker III (FTE 1.00) is being added to the Transportation Department in the 2015 Budget. This position is funded out of the Street Fund.

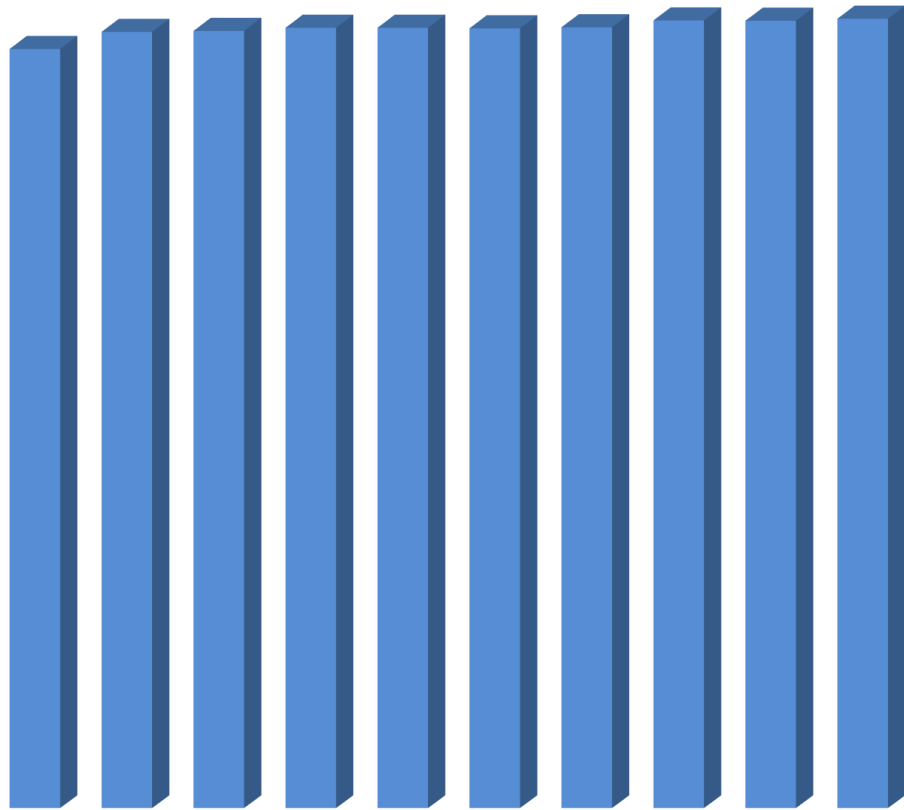
City of Fayetteville, Arkansas
 Personnel Summary by Activity
 Full-Time Equivalent Basis

Activity	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
General Government & Miscellaneous	41.50	40.50	40.50	-	40.50
Finance & Internal Services	52.75	53.25	49.75	3.50	53.25
Police	171.60	170.00	167.50	2.50	170.00
Fire	114.00	114.00	112.00	2.00	114.00
Community Planning & Engineering	70.30	69.80	65.30	4.50	69.80
Transportation Services	96.00	98.00	99.00	-	99.00
Parks & Recreation	54.35	54.65	53.65	2.00	55.65
Business-Type	163.10	163.10	162.10	1.00	163.10
Total	763.60	763.30	749.80	15.50	765.30

**Full-Time Equivalent Basis by Activity
 (765.30 FTE's)**



City of Fayetteville, Arkansas
Personnel History by Activity (2006-2015)



Activity	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General Government	40.40	41.40	41.40	41.40	41.50	41.50	41.50	41.50	40.50	40.50
Finance & Internal Services	52.75	53.25	53.25	53.25	53.25	52.75	52.75	52.75	53.25	53.25
Police	170.63	171.63	171.63	171.63	171.63	171.60	171.60	171.60	170.00	170.00
Fire	109.00	113.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00
Community Planning/Engineering	71.80	73.30	73.30	73.30	70.30	70.30	70.30	70.30	69.80	69.80
Transportation Services	91.50	93.50	93.50	93.50	96.00	95.00	96.00	96.00	98.00	99.00
Parks & Recreation	51.85	53.35	53.35	53.35	54.35	54.35	54.35	54.35	54.65	55.65
Business-Type	148.10	153.10	153.10	156.10	155.50	156.50	156.50	163.10	163.10	163.10
Total	736.03	752.53	753.53	756.53	756.53	756.00	757.00	763.60	763.30	765.30
Change from Prior Year	8.00	16.50	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	2.00

City of Fayetteville, Arkansas
Personnel Summary by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:					
Mayors Administration Division	2.00	2.00	2.00	-	2.00
City Attorney Division	3.00	3.00	3.00	-	3.00
City Prosecutor Division	9.00	9.00	9.00	-	9.00
City Clerk/Treasurer Division	5.50	5.50	5.50	-	5.50
Fayetteville District Court Division	11.50	11.50	11.50	-	11.50
Chief of Staff Division	1.25	1.25	1.25	-	1.25
Internal Audit Division	1.00	1.00	1.00	-	1.00
Internal Consulting Division	1.00	-	-	-	-
Communications & Marketing Division	3.00	3.00	3.00	-	3.00
Media Services Division	4.25	4.25	4.25	-	4.25
Total General Government & Miscellaneous Activity	41.50	40.50	40.50	-	40.50
FINANCE & INTERNAL SERVICES ACTIVITY:					
Chief Financial Officer Division	1.25	1.25	1.25	-	1.25
Accounting & Audit Division	11.50	11.00	11.00	-	11.00
Facilities Management Division	14.50	14.50	14.00	0.50	14.50
Budget & Information Management Division	4.00	4.00	3.00	1.00	4.00
Human Resources Division	5.00	5.00	4.00	1.00	5.00
Information Technology Division	13.00	14.00	13.00	1.00	14.00
Purchasing Division	3.50	3.50	3.50	-	3.50
Total Finance & Internal Services Activity	52.75	53.25	49.75	3.50	53.25
POLICE ACTIVITY:					
Police Division	147.60	146.00	144.50	1.50	146.00
Central Dispatch Division	24.00	24.00	23.00	1.00	24.00
Total Police Activity	171.60	170.00	167.50	2.50	170.00
FIRE ACTIVITY:					
Fire Division	114.00	114.00	112.00	2.00	114.00
Total Fire Activity	114.00	114.00	112.00	2.00	114.00
COMMUNITY PLANNING & ENGINEERING ACTIVITY:					
Sustainability & Resilience Division	3.00	3.00	3.00	-	3.00
Development Services Division	2.00	3.00	3.00	-	3.00
Engineering Division	21.00	20.00	20.00	-	20.00
City Planning Division	8.00	8.00	6.00	2.00	8.00
Community Resources Division	10.50	10.50	10.50	-	10.50
Building Safety Division	10.00	9.50	7.00	2.50	9.50
Animal Services Division	15.80	15.80	15.80	-	15.80
Total Community Planning & Engineering Activity	70.30	69.80	65.30	4.50	69.80

City of Fayetteville, Arkansas
Personnel Summary by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
TRANSPORTATION SERVICES ACTIVITY:					
Transportation Services Division	68.50	68.50	69.50	-	69.50
Fleet Operations Division	18.50	18.50	18.50	-	18.50
Parking & Telecommunications Division	9.00	11.00	11.00	-	11.00
Total Transportation Services Activity	<u>96.00</u>	<u>98.00</u>	<u>99.00</u>	<u>-</u>	<u>99.00</u>
PARKS & RECREATION ACTIVITY:					
Parks & Recreation Division	54.35	54.65	53.65	2.00	55.65
Total Parks & Recreation Activity	<u>54.35</u>	<u>54.65</u>	<u>53.65</u>	<u>2.00</u>	<u>55.65</u>
BUSINESS-TYPE ACTIVITY:					
Utilities Financial Services Division	17.00	17.00	17.00	-	17.00
Utilities Director Division	4.50	4.50	4.50	-	4.50
Water & Sewer Maintenance Division	72.00	72.00	72.00	-	72.00
Recycling & Trash Collection Division	57.00	57.00	57.00	-	57.00
Aviation Division	12.60	12.60	11.60	1.00	12.60
Total Business-Type Activity	<u>163.10</u>	<u>163.10</u>	<u>162.10</u>	<u>1.00</u>	<u>163.10</u>
Total Positions - Citywide	<u>763.60</u>	<u>763.30</u>	<u>749.80</u>	<u>15.50</u>	<u>765.30</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:					
Mayors Administration Division:					
Mayor	1.00	1.00	1.00	-	1.00
Mayor's Office Administrator	1.00	1.00	1.00	-	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>
City Attorney Division:					
City Attorney	1.00	1.00	1.00	-	1.00
Assistant City Attorney	1.00	1.00	1.00	-	1.00
Paralegal City Attorney	1.00	1.00	1.00	-	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
City Prosecutor Division:					
Prosecuting Attorney	1.00	1.00	1.00	-	1.00
Deputy City Prosecutor	1.00	1.00	1.00	-	1.00
Office Manager/Hot Check Administrator	1.00	1.00	1.00	-	1.00
Senior Legal Assistant	2.00	2.00	2.00	-	2.00
Legal Assistant	1.00	1.00	1.00	-	1.00
Hot Check Program Clerk	1.00	1.00	1.00	-	1.00
Secretary - Prosecutor's Office	1.00	1.00	1.00	-	1.00
Law Clerk	0.50	1.00	1.00	-	1.00
Clerk	0.50	-	-	-	-
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>-</u>	<u>9.00</u>
City Clerk/Treasurer Division:					
City Clerk/Treasurer	1.00	1.00	1.00	-	1.00
Document Management Manager	1.00	1.00	1.00	-	1.00
Deputy City Clerk	1.00	1.00	1.00	-	1.00
Senior Clerk Codifier	1.00	1.00	1.00	-	1.00
Senior Secretary - City Clerk	1.00	1.00	1.00	-	1.00
Records Clerk	0.50	0.50	0.50	-	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>-</u>	<u>5.50</u>
Fayetteville District Court Division:					
District Judge	1.00	1.00	1.00	-	1.00
District Court Administrator	1.00	1.00	1.00	-	1.00
Court Services Officer	0.50	0.50	0.50	-	0.50
Lead Court Clerk	1.00	1.00	1.00	-	1.00
Deputy Court Clerk II	2.00	2.00	2.00	-	2.00
Deputy Court Clerk I	6.00	6.00	6.00	-	6.00
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>-</u>	<u>11.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Chief of Staff Division:					
Chief of Staff	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	0.25	0.25	0.25	-	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>-</u>	<u>1.25</u>
Internal Audit Division:					
Internal Auditor	1.00	1.00	1.00	-	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>
Internal Consulting Division:					
Director Internal Consulting	1.00	-	-	-	-
	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Communications & Marketing Division:					
Communications & Marketing Director	1.00	1.00	1.00	-	1.00
Community Outreach Coordinator	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	1.00	1.00	1.00	-	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
Media Services Division:					
Media Services Director	1.00	1.00	1.00	-	1.00
Video Production Technician	2.25	2.25	2.25	-	2.25
Programming Coordinator	1.00	1.00	1.00	-	1.00
	<u>4.25</u>	<u>4.25</u>	<u>4.25</u>	<u>-</u>	<u>4.25</u>
Total General Government & Miscellaneous Activity	<u>41.50</u>	<u>40.50</u>	<u>40.50</u>	<u>-</u>	<u>40.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
FINANCE & INTERNAL SERVICES ACTIVITY:					
Chief Financial Officer Division:					
Finance Director	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	0.25	0.25	0.25	-	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>-</u>	<u>1.25</u>
Accounting & Audit Division:					
Accounting Director	1.00	1.00	1.00	-	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00	-	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00	-	1.00
Contract/Grant Financial Accountant	1.00	1.00	1.00	-	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00	-	1.00
Accountant - Revenues	1.00	1.00	1.00	-	1.00
Accountant - Payroll	1.00	1.00	1.00	-	1.00
Accounting Clerk - Payables	1.00	1.00	1.00	-	1.00
Accounting Clerk - Receivable	1.00	1.00	1.00	-	1.00
Accounting Clerk - Cash	1.00	1.00	1.00	-	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00	-	1.00
Intern I	0.50	-	-	-	-
	<u>11.50</u>	<u>11.00</u>	<u>11.00</u>	<u>-</u>	<u>11.00</u>
Facilities Management Division:					
Construction & Contract Manager	1.00	1.00	0.50	0.50	1.00
Building Maintenance Supervisor	1.00	1.00	1.00	-	1.00
HVAC Technician	1.00	1.00	1.00	-	1.00
Crew Leader - Building Services	1.00	1.00	1.00	-	1.00
Crew Leader - Building Maintenance	1.00	1.00	1.00	-	1.00
Maintenance Worker II - Building Maintenance	1.00	1.00	1.00	-	1.00
Operations Assistant - Building Maintenance	-	1.00	1.00	-	1.00
Senior Secretary - Building Maintenance	1.00	-	-	-	-
Maintenance Worker I - Building Maintenance	1.00	1.00	1.00	-	1.00
Custodian	6.50	6.50	6.50	-	6.50
	<u>14.50</u>	<u>14.50</u>	<u>14.00</u>	<u>0.50</u>	<u>14.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Budget & Information Management Division:					
Budget Director	1.00	1.00	1.00	-	1.00
Senior Research Analyst	1.00	1.00	1.00	-	1.00
Financial Analyst - Budget	1.00	1.00	1.00	-	1.00
Budget Analyst	1.00	1.00	-	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>1.00</u>	<u>4.00</u>
Human Resources Division:					
Human Resources Director	1.00	1.00	1.00	-	1.00
Senior Human Resources Officer	1.00	1.00	1.00	-	1.00
Benefits Administrator	2.00	2.00	1.00	1.00	2.00
Human Resources Assistant	1.00	1.00	1.00	-	1.00
	<u>5.00</u>	<u>5.00</u>	<u>4.00</u>	<u>1.00</u>	<u>5.00</u>
Information Technology Division:					
Information Technology Director	1.00	1.00	1.00	-	1.00
IT Project Manager	-	1.00	-	1.00	1.00
Senior Programmer/Analyst	1.00	1.00	1.00	-	1.00
Network Engineer	1.00	1.00	1.00	-	1.00
GIS Coordinator	1.00	1.00	1.00	-	1.00
Systems Administrator	1.00	1.00	1.00	-	1.00
Database Administrator	1.00	1.00	1.00	-	1.00
Systems Analyst	1.00	1.00	1.00	-	1.00
Business Systems Analyst	1.00	1.00	1.00	-	1.00
GIS Technician II	4.00	4.00	4.00	-	4.00
Help Desk Analyst	1.00	1.00	1.00	-	1.00
	<u>13.00</u>	<u>14.00</u>	<u>13.00</u>	<u>1.00</u>	<u>14.00</u>
Purchasing Division:					
Purchasing Manager	1.00	1.00	1.00	-	1.00
Purchasing Agent	1.00	1.00	1.00	-	1.00
Purchasing Technician	1.00	1.00	1.00	-	1.00
Purchasing Clerk	0.50	0.50	0.50	-	0.50
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>-</u>	<u>3.50</u>
Total Finance & Internal Services Activity	<u>52.75</u>	<u>53.25</u>	<u>49.75</u>	<u>3.50</u>	<u>53.25</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
POLICE ACTIVITY:					
Police Division:					
Police Chief	1.00	1.00	1.00	-	1.00
Deputy Chief of Police	2.00	1.00	1.00	-	1.00
Police Captain	3.00	3.00	3.00	-	3.00
Support Services Manager	1.00	1.00	1.00	-	1.00
IT Manager - Police	1.00	1.00	1.00	-	1.00
Police Lieutenant	5.00	5.00	5.00	-	5.00
Systems Analyst	1.00	1.00	1.00	-	1.00
Assistant Support Services Manager	1.00	1.00	1.00	-	1.00
Police Sergeant	15.00	15.00	15.00	-	15.00
Police Corporal	59.00	58.00	58.00	-	58.00
Property/Evidence Manager	1.00	1.00	1.00	-	1.00
Evidence Technician	-	2.00	2.00	-	2.00
Senior Crime Scene Technician	1.00	1.00	1.00	-	1.00
Records Coordinator	1.00	1.00	1.00	-	1.00
Police Officer	36.00	37.00	37.00	-	37.00
Senior Police Support Specialist	2.00	2.00	2.00	-	2.00
Police Support Specialist	7.50	6.50	6.50	-	6.50
Senior Secretary - Police	5.00	4.00	3.00	1.00	4.00
Police Clerk	2.00	2.00	2.00	-	2.00
Transcriptionist	1.50	1.50	1.00	0.50	1.50
Police Clerk Imaging	0.50	0.50	0.50	-	0.50
Park Patrol	1.10	0.50	0.50	-	0.50
	<u>147.60</u>	<u>146.00</u>	<u>144.50</u>	<u>1.50</u>	<u>146.00</u>
Central Dispatch Division:					
Dispatch Manager	1.00	1.00	1.00	-	1.00
Assistant Dispatch Manager	1.00	1.00	1.00	-	1.00
Dispatch Shift Supervisor	2.00	2.00	2.00	-	2.00
Dispatch Trainer	2.00	2.00	2.00	-	2.00
Dispatcher III	8.00	6.00	6.00	-	6.00
Dispatcher II	2.00	1.00	1.00	-	1.00
Dispatcher I	8.00	11.00	10.00	1.00	11.00
	<u>24.00</u>	<u>24.00</u>	<u>23.00</u>	<u>1.00</u>	<u>24.00</u>
Total Police Activity	<u>171.60</u>	<u>170.00</u>	<u>167.50</u>	<u>2.50</u>	<u>170.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
FIRE ACTIVITY:					
Fire Division:					
Fire Chief	1.00	1.00	1.00	-	1.00
Assistant Fire Chief	2.00	2.00	2.00	-	2.00
Fire Battalion Chief	3.00	3.00	3.00	-	3.00
Fire Battalion Chief - Fire Marshall	1.00	1.00	1.00	-	1.00
Fire Battalion Chief - Training Officer	1.00	1.00	1.00	-	1.00
IT Analyst - Fire	1.00	1.00	1.00	-	1.00
Fire Captain	30.00	30.00	30.00	-	30.00
Fire Captain - Assistant Fire Marshall	3.00	3.00	3.00	-	3.00
Fire Captain - Training Officer	1.00	1.00	1.00	-	1.00
Fire Captain - Safety Officer	1.00	1.00	-	1.00	1.00
Financial Analyst - Fire	1.00	1.00	1.00	-	1.00
Driver/Operator/Firefighter	27.00	27.00	27.00	-	27.00
Firefighter	40.00	40.00	39.00	1.00	40.00
Life Safety Education Specialist	1.00	1.00	1.00	-	1.00
Secretary - Fire	1.00	1.00	1.00	-	1.00
	<u>114.00</u>	<u>114.00</u>	<u>112.00</u>	<u>2.00</u>	<u>114.00</u>
Total Fire Activity	<u>114.00</u>	<u>114.00</u>	<u>112.00</u>	<u>2.00</u>	<u>114.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
COMMUNITY PLANNING & ENGINEERING ACTIVITY:					
Sustainability & Resilience Division:					
Sustainability & Resilience Director	1.00	1.00	1.00	-	1.00
Planner - Long Range	1.00	1.00	1.00	-	1.00
Sustainability Project Coordinator	-	1.00	1.00	-	1.00
Designer & Project Coordinator	1.00	-	-	-	-
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
Development Services Division:					
Development Services Director	1.00	1.00	1.00	-	1.00
Development Services Administrator	1.00	1.00	1.00	-	1.00
Business License Clerk	-	1.00	1.00	-	1.00
	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
Engineering Division:					
City Engineer	1.00	1.00	1.00	-	1.00
Assistant City Engineer	2.00	-	-	-	-
Staff Engineer	3.00	2.00	2.00	-	2.00
Review Engineer	1.00	-	-	-	-
Trails Coordinator	1.00	1.00	1.00	-	1.00
Surveyor	1.00	1.00	1.00	-	1.00
Land Agent II	1.00	1.00	1.00	-	1.00
Public Works Inspection Manager	1.00	-	-	-	-
Engineering Design Manager	-	1.00	1.00	-	1.00
Development Construction Manager	-	1.00	1.00	-	1.00
PW Sidewalk/ADA Administrator	-	1.00	1.00	-	1.00
Staff Engineer (Unlicensed)	1.00	2.00	2.00	-	2.00
Land Agent I	1.00	1.00	1.00	-	1.00
CAD Drafter	2.00	2.00	2.00	-	2.00
PW Projects Inspector	4.00	4.00	4.00	-	4.00
Land Survey Technician	1.00	1.00	1.00	-	1.00
Engineering Services Coordinator	1.00	1.00	1.00	-	1.00
	<u>21.00</u>	<u>20.00</u>	<u>20.00</u>	<u>-</u>	<u>20.00</u>
City Planning Division:					
City Planning Director	1.00	1.00	1.00	-	1.00
Senior Planner	1.00	1.00	1.00	-	1.00
Planner - Current Planning	2.00	2.00	1.00	1.00	2.00
Planning Technician - Current Planning	1.00	1.00	1.00	-	1.00
Residential Permits Coordinator	1.00	1.00	1.00	-	1.00
Development Coordinator	1.00	1.00	1.00	-	1.00
Permit Clerk	1.00	1.00	-	1.00	1.00
	<u>8.00</u>	<u>8.00</u>	<u>6.00</u>	<u>2.00</u>	<u>8.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Community Resources Division:					
Community Services Director	1.00	1.00	1.00	-	1.00
CDBG Programs Administrator	-	1.00	1.00	-	1.00
Code Compliance Administrator	1.00	1.00	1.00	-	1.00
Community Services Project Coordinator	1.00	1.00	1.00	-	1.00
Administrative Assistant - Community Resources	1.00	1.00	1.00	-	1.00
CDBG Programs Technician	-	1.00	1.00	-	1.00
Code Compliance Officer	4.00	4.00	4.00	-	4.00
CDBG Programs Assistant	-	0.50	0.50	-	0.50
Housing Manager	1.00	-	-	-	-
Redevelopment Officer	1.00	-	-	-	-
Housing Assistant	0.50	-	-	-	-
	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>	<u>-</u>	<u>10.50</u>
Building Safety Division:					
Building Safety Director	1.00	1.00	1.00	-	1.00
Building Official - Plans Examiner	1.00	1.00	1.00	-	1.00
Inspector - Commercial & Residential	2.00	2.00	2.00	-	2.00
Inspector - Residential	3.00	3.00	2.00	1.00	3.00
Commercial Permits Coordinator	1.00	1.00	1.00	-	1.00
Inspections Clerk	1.50	1.00	-	1.00	1.00
Clerk Typist	0.50	0.50	-	0.50	0.50
	<u>10.00</u>	<u>9.50</u>	<u>7.00</u>	<u>2.50</u>	<u>9.50</u>
Animal Services Division:					
Veterinarian	1.00	1.00	1.00	-	1.00
Animal Services Superintendent	1.00	1.00	1.00	-	1.00
Animal Services Program Manager	1.00	1.00	1.00	-	1.00
Animal Services Program Administrator	1.00	1.00	1.00	-	1.00
Animal Services Officer	3.00	3.00	3.00	-	3.00
Animal Services Technician	-	2.00	2.00	-	2.00
Shelter Attendant	6.80	6.80	6.80	-	6.80
Veterinary Assistant	1.00	-	-	-	-
Secretary - Animal Services	1.00	-	-	-	-
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>	<u>-</u>	<u>15.80</u>
Total Community Planning & Engineering Activity	<u>70.30</u>	<u>69.80</u>	<u>65.30</u>	<u>4.50</u>	<u>69.80</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
TRANSPORTATION SERVICES ACTIVITY:					
Transportation Services Division:					
Transportation Services Director	1.00	1.00	1.00	-	1.00
Management Accounting Coordinator	1.00	1.00	1.00	-	1.00
Assistant Transportation Manager	2.00	2.00	2.00	-	2.00
Senior Field Operations Supervisor	2.00	2.00	1.00	-	1.00
Traffic Control Supervisor	1.00	1.00	1.00	-	1.00
Field Operations Supervisor - Transportation	2.00	2.00	2.00	-	2.00
Financial Coordinator - Operations	1.00	1.00	1.00	-	1.00
Traffic Signal Technician	3.00	3.00	3.00	-	3.00
Crew Leader - Transportation	1.00	1.00	3.00	-	3.00
Maintenance Worker - Transportation Facility	1.00	1.00	1.00	-	1.00
Construction Lead Worker	7.00	8.00	7.00	-	7.00
Traffic Technician	2.00	2.00	2.00	-	2.00
Operations Assistant	3.00	3.00	3.00	-	3.00
Maintenance Worker IV - Construction	3.00	3.00	3.00	-	3.00
Maintenance Worker IV - Asphalt	5.00	4.00	4.00	-	4.00
Maintenance Worker IV - Concrete	1.00	1.00	1.00	-	1.00
Maintenance Worker IV - Drainage	4.00	4.00	4.00	-	4.00
Maintenance Worker IV - Right of Way	1.00	1.00	1.00	-	1.00
Maintenance Worker IV - Trails	1.00	1.00	1.00	-	1.00
Maintenance Worker III - Transportation	21.00	21.00	22.00	-	22.00
Maintenance Worker I - Transportation	5.50	5.50	5.50	-	5.50
	<u>68.50</u>	<u>68.50</u>	<u>69.50</u>	<u>-</u>	<u>69.50</u>
Fleet Operations Division:					
Fleet Operations Superintendent	1.00	1.00	1.00	-	1.00
Fleet Services Support Manager	1.00	1.00	1.00	-	1.00
Fleet Operations Supervisor	1.00	1.00	1.00	-	1.00
Lead Equipment Mechanic	2.00	2.00	2.00	-	2.00
Fleet Warranty/Materials Coordinator	1.00	1.00	1.00	-	1.00
Equipment Mechanic III	3.00	3.00	3.00	-	3.00
Automotive Parts Specialist	1.00	1.00	1.00	-	1.00
Equipment Mechanic II	2.00	2.00	2.00	-	2.00
Equipment Mechanic I	5.00	5.00	5.00	-	5.00
Fleet Operations Clerk	1.00	1.00	1.00	-	1.00
Equipment Maintenance Worker	0.50	0.50	0.50	-	0.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>-</u>	<u>18.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Parking & Telecommunications Division:					
Parking & Telecommunications Manager	1.00	1.00	1.00	-	1.00
Telecommunications Engineer	1.00	1.00	1.00	-	1.00
Field Operations Supervisor - Parking	1.00	1.00	1.00	-	1.00
Account Clerk - Parking	2.00	2.00	2.00	-	2.00
Parking Enforcement Officer	4.00	4.00	4.00	-	4.00
Parking Attendant	-	2.00	2.00	-	2.00
	<u>9.00</u>	<u>11.00</u>	<u>11.00</u>	<u>-</u>	<u>11.00</u>
Total Transportation Services Activity	<u>96.00</u>	<u>98.00</u>	<u>99.00</u>	<u>-</u>	<u>99.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
PARKS & RECREATION ACTIVITY:					
Parks & Recreation Division:					
Parks & Recreation Director	1.00	1.00	1.00	-	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00	-	1.00
Recreation Superintendent	1.00	1.00	1.00	-	1.00
Park Planning Superintendent	1.00	1.00	1.00	-	1.00
Park Planner II	1.00	1.00	1.00	-	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00	-	1.00
Horticulturist	2.00	2.00	2.00	-	2.00
Park Planner	1.00	1.00	1.00	-	1.00
Urban Forester	1.00	2.00	2.00	-	2.00
Volunteer & Community Programs Coordinator	-	1.00	1.00	-	1.00
Financial Coordinator - Parks & Recreation	1.00	1.00	1.00	-	1.00
YRCC Director	1.00	1.00	1.00	-	1.00
Crew Leader - Athletic Fields	1.00	1.00	1.00	-	1.00
Recreation Programs Manager - Soccer	1.00	1.00	2.00	-	2.00
Maintenance Worker - Parks Facilities	2.00	2.00	2.00	-	2.00
Crew Leader - Forestry Services	1.00	1.00	1.00	-	1.00
Crew Leader - Grounds Maintenance	1.00	1.00	1.00	-	1.00
Crew Leader Turf	1.00	1.00	1.00	-	1.00
Recreation Programs Manager - Softball	1.00	1.00	1.00	-	1.00
Recreation Programs Manager Youth Softball	1.00	1.00	1.00	-	1.00
YRCC Program Coordinator	-	1.00	1.00	-	1.00
Recreations Coordinator	1.00	-	-	-	-
Horticultural Assistant II	3.00	2.00	2.00	-	2.00
Senior Secretary - Parks & Recreation	1.00	1.00	1.00	-	1.00
Maintenance Worker IV - Parks	5.00	5.00	5.00	-	5.00
Recreation Programs Assistant	0.60	0.80	0.80	-	0.80
Maintenance Worker III - Parks	4.00	4.00	4.00	-	4.00
Urban Forestry Secretary	1.00	-	-	-	-
Maintenance Worker II - Parks	7.00	7.00	5.00	2.00	7.00
Maintenance Worker I - Parks	4.25	4.25	4.25	-	4.25
Urban Forestry Intern	0.50	0.50	0.50	-	0.50
Pool Manager	0.35	0.35	0.35	-	0.35
Assistant Pool Manager	0.40	0.40	0.40	-	0.40
YRCC Recreation Assistant	0.40	0.20	0.20	-	0.20
Camp Counselor	1.00	1.00	1.00	-	1.00
Recreation Site Supervisor	0.65	0.95	0.95	-	0.95
Lifeguard	2.87	2.87	2.87	-	2.87
Pool Cashier	0.33	0.33	0.33	-	0.33
	<u>54.35</u>	<u>54.65</u>	<u>53.65</u>	<u>2.00</u>	<u>55.65</u>
Total Parks & Recreation Activity	<u>54.35</u>	<u>54.65</u>	<u>53.65</u>	<u>2.00</u>	<u>55.65</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
BUSINESS-TYPE ACTIVITY:					
Utilities Financial Services Division:					
Billing & Collections Manager	1.00	1.00	1.00	-	1.00
Senior Financial Analyst - Utilities	1.00	1.00	1.00	-	1.00
Billing & Collections Coordinator	1.00	1.00	1.00	-	1.00
Senior Customer Service Representative Utilities	1.00	1.00	1.00	-	1.00
Senior Customer Service Representative Billing	2.00	2.00	2.00	-	2.00
Senior Customer Service Representative Cashier	1.00	1.00	1.00	-	1.00
Customer Service Representative I	10.00	10.00	10.00	-	10.00
	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>-</u>	<u>17.00</u>
Utilities Director Division:					
Utilities Director	1.00	1.00	1.00	-	1.00
Utilities Technical & Design Team Leader	1.00	1.00	1.00	-	1.00
Construction & Contract Manager	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	0.50	0.50	0.50	-	0.50
Project Coordinator - Utilities	1.00	1.00	1.00	-	1.00
	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>	<u>-</u>	<u>4.50</u>
Water & Sewer Maintenance Division:					
Water & Sewer Operations Manager	1.00	1.00	1.00	-	1.00
Assistant Water/Sewer Operations Manager	1.00	1.00	1.00	-	1.00
Water Services Supervisor	1.00	1.00	1.00	-	1.00
Water Services Technical Supervisor	1.00	1.00	1.00	-	1.00
Field Superintendent - Water & Wastewater	2.00	2.00	2.00	-	2.00
Field Service Representative	3.00	3.00	3.00	-	3.00
Lead Warehouse Attendant	1.00	1.00	1.00	-	1.00
Pump & Tank Technician	3.00	3.00	3.00	-	3.00
GIS Technician - Water/Sewer	1.00	1.00	1.00	-	1.00
Meter Operations Assistant	1.00	1.00	1.00	-	1.00
Backflow Prevention Operations Assistant	1.00	1.00	1.00	-	1.00
Crew Leader - Water/License	12.00	12.00	12.00	-	12.00
Office Manager - Water/Sewer	1.00	1.00	1.00	-	1.00
Backflow Prevention Technician	1.00	1.00	1.00	-	1.00
Water Field Service Representative	3.00	3.00	3.00	-	3.00
Maintenance Worker IV - Water/Sewer License	5.00	5.00	5.00	-	5.00
Meter Maintenance Technician	3.00	3.00	3.00	-	3.00
Operations Clerk - Water/Sewer	2.00	2.00	2.00	-	2.00
Warehouse Attendant - Water/Sewer	2.00	2.00	2.00	-	2.00
Meter Reader	9.00	9.00	9.00	-	9.00
Maintenance Worker IV - Water/Sewer No License	5.00	5.00	5.00	-	5.00
Maintenance Worker III - Water/Sewer	13.00	13.00	13.00	-	13.00
	<u>72.00</u>	<u>72.00</u>	<u>72.00</u>	<u>-</u>	<u>72.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Recycling & Trash Collection Division:					
Solid Waste Director	1.00	-	-	-	-
Recycling & Trash Collection Director	-	1.00	1.00	-	1.00
Solid Waste Operations Supervisor	1.00	1.00	1.00	-	1.00
Waste Reduction Coordinator	1.00	1.00	1.00	-	1.00
Solid Waste Commercial Representative	1.00	1.00	1.00	-	1.00
Office Manager - Solid Waste	1.00	1.00	1.00	-	1.00
Crew Leader II SW	1.00	1.00	1.00	-	1.00
Crew Leader - Solid Waste	2.00	2.00	2.00	-	2.00
Relief Driver	4.00	4.00	4.00	-	4.00
Recycling Attendant	2.00	2.00	2.00	-	2.00
Route Driver	38.00	38.00	38.00	-	38.00
Maintenance Worker III - Recycling & Trash	1.00	1.00	1.00	-	1.00
Secretary - Solid Waste	2.00	2.00	2.00	-	2.00
Scale House Attendant	1.00	1.00	1.00	-	1.00
SW Facility Maintenance Worker	1.00	1.00	1.00	-	1.00
	<u>57.00</u>	<u>57.00</u>	<u>57.00</u>	<u>-</u>	<u>57.00</u>
Aviation Division:					
Airport Director	1.00	1.00	1.00	-	1.00
Financial Coordinator - Airport	1.00	1.00	1.00	-	1.00
Lead Maintenance Worker Airport	1.00	1.00	1.00	-	1.00
Maintenance Worker III - Airport	2.00	2.00	1.00	1.00	2.00
Administrative Assistant - Airport	1.00	1.00	1.00	-	1.00
Flight Line Operations Supervisor	1.00	1.00	1.00	-	1.00
Flight Line Operations Technician	4.00	4.00	4.00	-	4.00
Airport Customer Service Representative	1.60	1.60	1.60	-	1.60
	<u>12.60</u>	<u>12.60</u>	<u>11.60</u>	<u>1.00</u>	<u>12.60</u>
Total Business-Type Activity	<u>163.10</u>	<u>163.10</u>	<u>162.10</u>	<u>1.00</u>	<u>163.10</u>
Total Positions - Citywide	<u>763.60</u>	<u>763.30</u>	<u>749.80</u>	<u>15.50</u>	<u>765.30</u>

City of Fayetteville, Arkansas
Frozen Personnel Positions by Activity & Division

Fund / Division	Frozen 2013	Frozen 2014	Frozen 2015	Savings 2015
1010 - GENERAL FUND:				
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:				
Internal Consulting Division:				
Director of Internal Consulting	1.00	-	-	\$ -
FINANCE & INTERNAL SERVICES ACTIVITY:				
Accounting & Audit Division:				
Intern I	0.50	-	-	-
Facilities Management Division:				
Construction & Contract Manager	0.50	0.50	0.50	44,950
Budget & Information Management Division:				
Budget Analyst	1.00	1.00	1.00	55,506
Human Resources Division:				
Benefits Administrator	1.00	1.00	1.00	53,176
Information Technology Division:				
IT Project Manager	-	1.00	1.00	92,190
POLICE ACTIVITY:				
Police Division:				
Deputy Chief of Police	1.00	-	-	-
Police Officer	4.00	-	-	-
Senior Secretary - Police	1.00	1.00	1.00	44,996
Transcriptionist	0.50	0.50	0.50	16,492
Park Patrol	0.60	-	-	-
Central Dispatch Division:				
Dispatcher I	1.00	1.00	1.00	48,784
FIRE ACTIVITY:				
Fire Division:				
Fire Captain - Safety Officer	1.00	1.00	1.00	83,785
Financial Analyst - Fire	-	-	-	-
Firefighter	1.00	1.00	1.00	54,727
COMMUNITY PLANNING & ENGINEERING ACTIVITY:				
Engineering Division:				
Assistant City Engineer	1.00	-	-	-
City Planning Division:				
Director of Current Planning	1.00	-	-	-
Planner - Current Planning	-	1.00	1.00	60,536
Permit Clerk	1.00	1.00	1.00	41,393
Building Safety Division:				
Building Official - Safety	1.00	-	-	-
Inspector - Residential	-	1.00	1.00	53,830
Inspections Clerk	1.50	1.00	1.00	41,925
Clerk Typist	-	0.50	0.50	14,242

City of Fayetteville, Arkansas
Frozen Personnel Positions by Activity & Division

Fund / Division	Frozen 2013	Frozen 2014	Frozen 2015	Savings 2015
PARKS & RECREATION ACTIVITY:				
Parks & Recreation Division:				
Maintenance Worker IV - Parks	1.00	-	-	-
Maintenance Worker II - Parks	1.00	2.00	2.00	76,106
Total Frozen Positions - General Fund	<u>21.60</u>	<u>14.50</u>	<u>14.50</u>	<u>\$ 782,638</u>
5550 - AIRPORT FUND:				
BUSINESS-TYPE ACTIVITY:				
Aviation Division:				
Maintenance Worker III - Airport	1.00	1.00	1.00	\$ 46,110
Total Frozen Positions - Airport Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>\$ 46,110</u>
Total Frozen Positions - Citywide	<u>22.60</u>	<u>15.50</u>	<u>15.50</u>	<u>\$ 828,748</u>
	-	-		

**CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM**

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered as a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the 2015 Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for 2015.

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
<u>Street Fund:</u>		
Willow Bend Development Cost Share	\$ 500,000	\$ 500,000
Sidewalk Improvements	1,250,000	750,000
Winter Weather Operations Center	400,000	400,000
	<u>2,150,000</u>	<u>1,650,000</u>
<u>Parking Fund:</u>		
Parking Lot Improvements & Overlays	25,000	25,000
Spring Street Parking Deck Improvements	25,000	25,000
Meadow Street Parking Deck Improvements	20,000	20,000
	<u>70,000</u>	<u>70,000</u>
<u>Parks Development Fund:</u>		
Regional Park Development	217,000	217,000
	<u>217,000</u>	<u>217,000</u>
<u>Impact Fee Fund:</u>		
Fire Impact Improvements	80,000	80,000
Police Impact Improvements	90,000	90,000
Wastewater Impact Improvements	400,000	400,000
Water Impact Improvements	500,000	500,000
	<u>1,070,000</u>	<u>1,070,000</u>

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
<u>Sales Tax Capital Improvements Fund:</u>		
AccessFayetteville Technical Improvements	20,000	20,000
Animal Services Improvements	35,000	35,000
Audit Expense	8,000	8,000
Building Efficiency Improvements	40,000	40,000
Building Improvements	125,000	125,000
City Clerk Document Management Equipment	44,000	44,000
City Hall Audio-Visual Renovation	100,000	100,000
Desktop Management System	30,000	30,000
Digital Signage Implementation	15,000	15,000
Document Management	45,000	45,000
Drainage Maintenance	50,000	50,000
Employee Gym Equipment	7,000	7,000
ERP Upgrade/Replacement	200,000	200,000
Fire Apparatus Replacements	432,000	432,000
Fire Facility Maintenance	125,000	125,000
Fire Information Technology Updates	50,000	50,000
Fire Mobile Radios	36,000	36,000
Forestry and Habitat Improvement	30,000	30,000
Geographic Information System (GIS)	75,000	75,000
In-House Pavement Improvements	1,692,000	1,692,000
Lake Fayetteville Trailhead (BGSO)	190,000	190,000
Library Computer Replacements	35,000	35,000
Library Material Purchases	406,000	406,000
Lights of the Ozarks	23,000	23,000
Local Area Network (LAN) Upgrade	135,000	135,000
Microcomputer / Printer Replacements	87,000	87,000
Mud Creek Trail Lighting	250,000	250,000
Other Drainage Improvements	160,000	160,000
Parking Lot Improvements (City Employee)	10,000	10,000
Police Automated External Defibrillator (AED)	41,000	41,000
Police Building Improvements	35,000	35,000
Police Bulletproof Vests & Ballistic Protection	52,000	52,000
Police Mobile Video System Replacement	35,000	35,000
Police Network/Server Replacements	68,000	68,000
Police Records Management System Improvements	150,000	150,000
Police Specialized Equipment	21,000	21,000
Police Technology Improvements	15,000	15,000
Police Unmarked Vehicles	78,000	78,000
Police Weapon Replacement	8,000	8,000
Safety and ADA	15,000	15,000

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
Storage Area Network (SAN)	70,000	70,000
Stormwater Quality Management	200,000	200,000
Street ROW / Intersection / Cost Shares	350,000	350,000
Telecommunication Systems Upgrades	35,000	35,000
Television Center Digital Conversion	100,000	100,000
Television Center Equipment	50,000	50,000
Traffic Signal Improvements	110,000	110,000
Trail Development	1,500,000	1,500,000
Tree Escrow	74,000	74,000
Walker Park Senior Activity and Wellness Center	25,000	25,000
Wayfinding Regional Signage Program	60,000	60,000
Web Security Filtering	35,000	35,000
Wireless Traffic Signal Control	40,000	40,000
Woolsey Homestead Historic Restoration Project	70,000	70,000
	7,692,000	7,692,000
<u>Water & Sewer Fund:</u>		
Backflow Prevention Assemblies	10,000	10,000
Building Improvements - WWTP	410,000	410,000
Business Office Improvements	20,000	20,000
Filter Cell Replacement - WWTP	1,000,000	1,000,000
Phosphorus Standards Management	50,000	50,000
Plant Pumps & Equipment - WWTP	270,000	270,000
Sanitary Sewer Rehabilitation	1,000,000	1,000,000
Sewer Rehabilitation Ramsy and Overcrest	2,340,000	2,340,000
Upgrade/Replace Lift Stations - WWTP	67,000	67,000
Utilities Technology Improvements	12,000	12,000
Water & Sewer Building & Office Improvements	170,000	170,000
Water & Sewer Rate/Operations Study	30,000	30,000
Water Impact Fee Cost Sharing Projects	275,000	275,000
Water Meters	315,000	315,000
Water Storage & Pump Station Maintenance	85,000	85,000
Water System Rehabilitation & Replacement	2,095,000	2,095,000
Water/Sewer Equipment Expansions	150,000	150,000
Water/Sewer Relocations - Bond Projects	1,300,000	1,300,000
	9,599,000	9,599,000

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
<u>Solid Waste Fund:</u>		
Container Maintenance Building Upgrade	25,000	25,000
Solid Waste Compactors	134,000	134,000
Solid Waste Containers	100,000	100,000
Solid Waste Office & Transfer Station Expansion	1,500,000	1,500,000
	1,759,000	1,759,000
<u>Airport Fund:</u>		
Airport Boiler Improvements	25,000	25,000
Airport Fire Sprinkler Repl White Hangar	75,000	75,000
Airport Lighting Improvements	20,000	20,000
Airport Roof Replacements	110,000	110,000
	230,000	230,000
<u>Shop Fund:</u>		
Backhoes/Loaders - Replacement	593,000	593,000
Construction Equipment - Replacement	356,000	356,000
Light/Medium Trucks - Replacement	568,000	568,000
Heavy Utility Vehicles - Replacement	386,000	386,000
Other Vehicles/Equipment - Replacement	233,000	233,000
Police/Passenger Vehicles - Replacement	346,000	346,000
Solid Waste Vehicles - Replacement	860,000	860,000
Tractors/Mowers - Replacement	375,000	375,000
	3,717,000	3,717,000
	\$ 26,504,000	\$ 26,004,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP will be reviewed and updated on an annual basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of responsible and progressive financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public through hearings at committee and ward meetings.

What Projects Are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$10,000 are not considered capital and are normally funded through program operating budgets. Projects that cost between \$5,000 and \$10,000 are handled through the operating budget.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

Financing

The City finances capital improvements on essentially a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Recycling & Trash Collection funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2015, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

Project Cost Determination

All projects are costed using a "Basis of Cost Estimate" table that provides the estimated basis used for the requested funds. If two or more basis of cost estimates is used to calculate a funding request, the estimate that represents the majority of the estimated funds is used.

Basis of Cost Estimate Table for CIP 2015-2019
Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Costs
Cost Estimated by Engineer, Architect, or Vendor
Preliminary Estimate
Ball Park "Guesstimate"

Priority Selection of Projects

The CIP will rely on priorities defined by the Mayor, City Council, and City staff. As always, criteria such as government imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings all provide committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

City of Fayetteville, Arkansas
2015 Capital Projects
Summary by Project Category

Project Category	Sales Tax Capital Improvement Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Airport Improvements	\$ 0	\$ 0	\$ 230,000	\$ 0	\$ 230,000
Bridge & Drainage Improvements	360,000	0	0	0	360,000
Fire Improvements	643,000	80,000	0	0	723,000
Information Technology Improvements	697,000	0	0	0	697,000
Library Improvements	441,000	0	0	0	441,000
Parking Improvements	0	70,000	0	0	70,000
Other Capital Improvements	692,000	0	0	0	692,000
Parks & Recreation Improvements	167,000	217,000	0	0	384,000
Police Improvements	510,000	90,000	0	346,000	946,000
Recycling & Trash Collection Improvements	0	0	1,759,000	860,000	2,619,000
Street Improvements	350,000	0	0	0	350,000
Trail Improvements	1,940,000	0	0	0	1,940,000
Transportation Improvements	1,892,000	1,650,000	0	0	3,542,000
Vehicles & Equipment	0	0	0	2,511,000	2,511,000
Wastewater Treatment Improvements	0	0	1,797,000	0	1,797,000
Water & Sewer Improvements	0	900,000	7,245,000	0	8,145,000
Water & Sewer Services Improvements	0	0	557,000	0	557,000
	<u>\$ 7,692,000</u>	<u>\$ 3,007,000</u>	<u>\$ 11,588,000</u>	<u>\$ 3,717,000</u>	<u>\$ 26,004,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
2100 - STREET:						
<u>Transportation Improvements</u>						
Engineering (D610)						
Willow Bend Development Cost Share	\$ 500,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000
Transportation (D800)						
Sidewalk Improvements	750,000	1,000,000	1,500,000	1,500,000	1,500,000	6,250,000
Winter Weather Operations Center	400,000	0	0	0	0	400,000
	<u>1,650,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>7,650,000</u>
Transportation - Total	<u>1,650,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>7,650,000</u>
2130 - PARKING:						
<u>Other Capital Improvements</u>						
Parking & Telecommunications (D840)						
Parking Lot Improvements and Overlays	25,000	25,000	25,000	25,000	25,000	125,000
Spring Street Parking Deck Improvements	25,000	25,000	25,000	25,000	25,000	125,000
Meadow Street Parking Deck Improvements	20,000	20,000	20,000	20,000	20,000	100,000
	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>350,000</u>
Parking - Total	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>350,000</u>
2250 - PARKS DEVELOPMENT:						
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (D460)						
Regional Park Development	217,000	120,000	120,000	0	0	457,000
Community Park Improvements	0	459,000	550,000	789,000	821,000	2,619,000
Gulley Park Land Acquisition	0	270,000	130,000	0	0	400,000
	<u>217,000</u>	<u>849,000</u>	<u>800,000</u>	<u>789,000</u>	<u>821,000</u>	<u>3,476,000</u>
Parks Development - Total	<u>217,000</u>	<u>849,000</u>	<u>800,000</u>	<u>789,000</u>	<u>821,000</u>	<u>3,476,000</u>
2300 - IMPACT FEE:						
<u>Fire Improvements</u>						
Fire Department (D300)						
Fire Impact Fee Improvements	80,000	83,000	86,000	89,000	92,000	430,000
	<u>80,000</u>	<u>83,000</u>	<u>86,000</u>	<u>89,000</u>	<u>92,000</u>	<u>430,000</u>
<u>Police Improvements</u>						
Police (D200)						
Police Impact Fee Improvements	90,000	92,000	94,000	96,000	98,000	470,000
	<u>90,000</u>	<u>92,000</u>	<u>94,000</u>	<u>96,000</u>	<u>98,000</u>	<u>470,000</u>
<u>Water & Sewer Improvements</u>						
Utilities Director (D900)						
Wastewater Impact Fee Improvements	400,000	400,000	400,000	400,000	400,000	2,000,000
Water Impact Fee Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>4,500,000</u>
Impact Fee - Total	<u>1,070,000</u>	<u>1,075,000</u>	<u>1,080,000</u>	<u>1,085,000</u>	<u>1,090,000</u>	<u>5,400,000</u>
4470 - SALES TAX CAPITAL IMPROVEMENTS:						
<u>Bridge & Drainage Improvements</u>						
Engineering (D610)						
Stormwater Quality Management	200,000	200,000	200,000	200,000	200,000	1,000,000
Other Drainage Improvements	160,000	160,000	160,000	160,000	160,000	800,000
	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	<u>1,800,000</u>
<u>Fire Improvements</u>						
Fire Department (D300)						
Fire Apparatus Replacements	432,000	432,000	1,347,000	865,000	924,000	4,000,000
Fire Mobile Radios	36,000	0	0	0	0	36,000
Firefighter Safety Equipment	0	30,000	38,000	8,000	17,000	93,000
Fire Facility Maintenance	125,000	125,000	125,000	150,000	150,000	675,000
Fire Information Technology Updates	50,000	40,000	40,000	40,000	20,000	190,000
	<u>643,000</u>	<u>627,000</u>	<u>1,550,000</u>	<u>1,063,000</u>	<u>1,111,000</u>	<u>4,994,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
<u>Information Technology Improvements</u>						
Information Technology (D440)						
Local Area Network (LAN) Upgrades	135,000	135,000	125,000	125,000	150,000	670,000
Storage Area Network (SAN)	70,000	200,000	40,000	40,000	40,000	390,000
Microcomputer / Printer Replacements	87,000	60,000	75,000	60,000	75,000	357,000
Geographic Information System (GIS)	75,000	55,000	60,000	75,000	60,000	325,000
ERP Upgrade/Replacement	200,000	200,000	0	0	0	400,000
AccessFayetteville Technical Improvement	20,000	20,000	20,000	20,000	20,000	100,000
Document Management	45,000	15,000	15,000	20,000	20,000	115,000
Desktop Management System	30,000	0	0	0	0	30,000
Hansen Version 8 Upgrade	0	195,000	0	0	0	195,000
Web Security Filtering	35,000	0	0	0	0	35,000
	697,000	880,000	335,000	340,000	365,000	2,617,000
<u>Library Improvements</u>						
Library (D150)						
Library Materials Purchases	406,000	425,000	489,000	506,000	524,000	2,350,000
Library Computer Replacements	35,000	100,000	30,000	109,000	98,000	372,000
	441,000	525,000	519,000	615,000	622,000	2,722,000
<u>Other Capital Improvements</u>						
Animal Services (D650)						
Animal Services Improvements	35,000	35,000	5,000	0	0	75,000
Accounting & Audit (D510)						
Audit Expense	8,000	8,000	8,000	8,000	8,000	40,000
Building Maintenance (D530)						
Building Improvements	125,000	129,000	132,000	136,000	140,000	662,000
City Clerk/Treasurer (D130)						
City Clerk Document Management Equipment	44,000	0	45,000	0	0	89,000
City Planning (D620)						
Comprehensive Land Use Plan Update	0	100,000	0	0	0	100,000
Planning Commission Tablet Replacements	0	6,000	0	0	0	6,000
Development Services (D600)						
Wayfinding Regional Signage Program	60,000	65,000	0	0	0	125,000
Government Channel (D710)						
Television Center Digital Conversion	100,000	0	0	0	0	100,000
City Hall Audio-Visual Renovation	100,000	0	0	0	0	100,000
Video Production Digital Server & Archive System	0	120,000	0	0	0	120,000
Television Center Equipment	50,000	50,000	50,000	50,000	50,000	250,000
Digital Signage Implementation	15,000	15,000	0	0	0	30,000
Mayors Administration (D100)						
Woolsey Homestead Historic Restoration Project	70,000	0	120,000	90,000	0	280,000
Parking & Telecommunications (D840)						
Telecommunication Systems Upgrades	35,000	10,000	20,000	20,000	20,000	105,000
Parking Lot Improvements (City Employee)	10,000	10,000	10,000	10,000	10,000	50,000
Sustainability & Resilience (D410)						
Building Efficiency Improvements	40,000	40,000	40,000	40,000	40,000	200,000
	692,000	588,000	430,000	354,000	268,000	2,332,000
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (D460)						
Tree Escrow	74,000	0	0	0	0	74,000
Safety and ADA	15,000	15,000	15,000	15,000	15,000	75,000
Forestry and Habitat Improvement	30,000	62,000	34,000	32,000	26,000	184,000
Park Paving Improvements	0	58,000	58,000	58,000	58,000	232,000
Parks & Recreation Master Plan	0	0	0	0	200,000	200,000
Lake Improvements	0	0	0	250,000	0	250,000
Lights of the Ozarks	23,000	23,000	23,000	23,000	23,000	115,000
Walker Park Senior Activity and Wellness Center	25,000	100,000	150,000	0	0	275,000
	167,000	258,000	280,000	378,000	322,000	1,405,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
Police Improvements						
Police (D200)						
Police Bulletproof Vests & Ballistic Protection	52,000	13,000	10,000	23,000	62,000	160,000
Police Weapon Replacement	8,000	14,000	40,000	0	0	62,000
Police Building Improvements	35,000	25,000	25,000	75,000	25,000	185,000
Police Unmarked Vehicles	78,000	83,000	83,000	54,000	102,000	400,000
Police Records Management System Improvements	150,000	150,000	0	0	0	300,000
Police Technology Improvements	15,000	25,000	25,000	75,000	25,000	165,000
Police Network/Server Replacements	68,000	50,000	0	0	32,000	150,000
Police Mobile Video System Replacement	35,000	0	210,000	0	38,000	283,000
Police Specialized Equipment	21,000	21,000	8,000	40,000	242,000	332,000
Employee Gym Equipment	7,000	10,000	10,000	10,000	10,000	47,000
Police Automated External Defibrillator (AED)	41,000	0	0	0	0	41,000
Police Take Home Vehicles	0	57,000	60,000	62,000	65,000	244,000
Radio System Replacement - Citywide	0	0	0	700,000	200,000	900,000
Police Virtual Server & Storage Area Network	0	180,000	0	0	0	180,000
Police eTicket Equipment Replacement	0	44,000	0	0	0	44,000
Police Equipment Replacement	0	0	10,000	0	10,000	20,000
Central Dispatch Improvements	0	0	165,000	0	0	165,000
Police K9 Replacement	0	0	0	12,000	12,000	24,000
Police Radio Replacement	0	0	0	0	42,000	42,000
Police Mobile Computer Terminal Replacement	0	0	0	0	225,000	225,000
	<u>510,000</u>	<u>672,000</u>	<u>646,000</u>	<u>1,051,000</u>	<u>1,090,000</u>	<u>3,969,000</u>
Street Improvements						
Engineering (D610)						
Street ROW / Intersection / Cost Sharing	350,000	100,000	100,000	100,000	100,000	750,000
	<u>350,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>750,000</u>
Trail Improvements						
Transportation Services (D800)						
Trail Development	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Lake Fayetteville Trailhead (BGSO)	190,000	0	0	0	0	190,000
Mud Creek Trail Lighting	250,000	0	0	0	0	250,000
	<u>1,940,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>7,940,000</u>
Transportation Improvements						
Transportation Services (D800)						
In-House Pavement Improvements	1,692,000	1,852,000	2,207,000	2,316,000	2,433,000	10,500,000
Sidewalk Improvements	0	250,000	0	0	0	250,000
Traffic Signal Improvements	110,000	110,000	110,000	110,000	150,000	590,000
Wireless Traffic Signal Control	40,000	40,000	40,000	40,000	0	160,000
Drainage Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
	<u>1,892,000</u>	<u>2,302,000</u>	<u>2,407,000</u>	<u>2,516,000</u>	<u>2,633,000</u>	<u>11,750,000</u>
Sales Tax Capital Improvements - Total	<u>7,692,000</u>	<u>7,812,000</u>	<u>8,127,000</u>	<u>8,277,000</u>	<u>8,371,000</u>	<u>40,279,000</u>
5400 - WATER & SEWER:						
Wastewater Treatment Improvements						
Utilities Director (D900)						
Phosphorus Standards Management	50,000	50,000	50,000	50,000	50,000	250,000
Wastewater Treatment Plant (D930)						
W.W.T.P. Building Improvements	410,000	30,000	45,000	30,000	30,000	545,000
Plant Pumps and Equipment - W.W.T.P	270,000	305,000	295,000	405,000	355,000	1,630,000
Upgrade and Replace Lift Stations - W.W.T.P	67,000	125,000	130,000	50,000	100,000	472,000
Filter Cell Replacement - W.W.T.P	1,000,000	1,000,000	1,000,000	1,000,000	0	4,000,000
	<u>1,797,000</u>	<u>1,510,000</u>	<u>1,520,000</u>	<u>1,535,000</u>	<u>535,000</u>	<u>6,897,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
Water & Sewer Improvements						
Water & Sewer Maintenance (D910)						
Sewer Rehabilitation Ramsey and Overcrest	2,340,000	0	0	0	0	2,340,000
Sanitary Sewer Rehabilitation	1,000,000	2,000,000	1,500,000	1,500,000	1,500,000	7,500,000
Water/Sewer Relocations - Bond Projects	1,300,000	1,000,000	500,000	500,000	500,000	3,800,000
Water/Sewer Equipment Expansions	150,000	145,000	168,000	21,000	20,000	504,000
Water Storage & Pump Station Maintenance	85,000	0	0	0	0	85,000
Water System Rehabilitation/Replacement	2,095,000	1,825,000	2,055,000	1,885,000	2,065,000	9,925,000
Water Impact Fee Cost Sharing Projects	275,000	200,000	200,000	200,000	200,000	1,075,000
	<u>7,245,000</u>	<u>5,170,000</u>	<u>4,423,000</u>	<u>4,106,000</u>	<u>4,285,000</u>	<u>25,229,000</u>
Water & Sewer Services Improvements						
Utilities Financial Services (D520)						
Utilities Financial Services Improvements	20,000	20,000	20,000	20,000	20,000	100,000
Utilities Technology Improvements	12,000	20,000	20,000	20,000	30,000	102,000
Water & Sewer Maintenance (D910)						
Water Meters	315,000	325,000	325,000	325,000	325,000	1,615,000
Water/Sewer Building and Office Improvements	170,000	50,000	50,000	50,000	50,000	370,000
Water & Sewer Rate/Operations Study	30,000	0	170,000	0	0	200,000
Backflow Prevention Assemblies	10,000	10,000	10,000	10,000	10,000	50,000
	<u>557,000</u>	<u>425,000</u>	<u>595,000</u>	<u>425,000</u>	<u>435,000</u>	<u>2,437,000</u>
Water & Sewer - Total	<u>9,599,000</u>	<u>7,105,000</u>	<u>6,538,000</u>	<u>6,066,000</u>	<u>5,255,000</u>	<u>34,563,000</u>
5500 - RECYCLING & TRASH COLLECTION:						
Recycling & Trash Collection Improvements						
Recycling & Trash Collection (D920)						
RTC Office & Trans Station Exp	1,500,000	0	0	0	0	1,500,000
Container Maintenance Building Upgrade	25,000	0	0	0	0	25,000
Trash Collection Containers	100,000	100,000	50,000	50,000	50,000	350,000
Trash Collection Compactors	134,000	138,000	142,000	146,000	150,000	710,000
	<u>1,759,000</u>	<u>238,000</u>	<u>192,000</u>	<u>196,000</u>	<u>200,000</u>	<u>2,585,000</u>
Recycling & Trash Collection - Total	<u>1,759,000</u>	<u>238,000</u>	<u>192,000</u>	<u>196,000</u>	<u>200,000</u>	<u>2,585,000</u>
5550 - AIRPORT:						
Aviation Improvements						
Aviation (D810)						
Airport Lighting Improvements	20,000	20,000	20,000	20,000	0	80,000
Airport Boiler Improvements	25,000	25,000	25,000	0	0	75,000
Airport Fire Sprinkler Repl White Hangar	75,000	0	0	0	0	75,000
Airport Self Serve Station Upgrade	0	12,000	0	0	0	12,000
Airport Roof Replacements	110,000	0	0	0	0	110,000
	<u>230,000</u>	<u>57,000</u>	<u>45,000</u>	<u>20,000</u>	<u>0</u>	<u>352,000</u>
Airport - Total	<u>230,000</u>	<u>57,000</u>	<u>45,000</u>	<u>20,000</u>	<u>0</u>	<u>352,000</u>
9700 - SHOP:						
Vehicles & Equipment Improvements						
Fleet Operations (D830)						
Fleet - Police / Passenger Vehicles	346,000	286,000	232,000	294,000	295,000	1,453,000
Fleet - RTC Vehicles / Equipment	860,000	755,000	990,000	1,166,000	792,000	4,563,000
Fleet - Construction Equipment	356,000	255,000	140,000	260,000	0	1,011,000
Fleet - Backhoes / Loaders	593,000	504,000	389,000	0	102,000	1,588,000
Fleet - Heavy Utility Vehicles	386,000	384,000	664,000	278,000	280,000	1,992,000
Fleet - Tractors / Mowers	375,000	85,000	243,000	257,000	364,000	1,324,000
Fleet - Light / Medium Utility Vehicles	568,000	901,000	517,000	510,000	530,000	3,026,000
Fleet - Other Vehicles / Equipment	233,000	772,000	709,000	474,000	360,000	2,548,000
	<u>3,717,000</u>	<u>3,942,000</u>	<u>3,884,000</u>	<u>3,239,000</u>	<u>2,723,000</u>	<u>17,505,000</u>
Shop - Total	<u>3,717,000</u>	<u>3,942,000</u>	<u>3,884,000</u>	<u>3,239,000</u>	<u>2,723,000</u>	<u>17,505,000</u>
All Funding Sources - Total	<u>\$ 26,004,000</u>	<u>\$ 22,648,000</u>	<u>\$ 22,236,000</u>	<u>\$ 21,242,000</u>	<u>\$ 20,030,000</u>	<u>\$ 112,160,000</u>

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Street Fund (2100)	
<u>Transportation Improvements (5520)</u>	
Willow Bend Development Cost Share (15001): This project will fund a cost share with an affordable housing project, to provide up to \$1 million towards the cost of street and drainage infrastructure in the project.	\$ 500,000
Sidewalk Improvements (02053): This project is to provide funding to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.	750,000
Winter Weather Operations Center (15002): A Winter Weather Operations Center will provide increased salt storage up to four times current capacity. The building will increase storage allowing for off peak purchases at lower costs. A GPS operations center will allow up to the minute tracking of snow removal vehicles which will allow improved coordination of streets treated. A blending system for mixing salt brine, beet juice, and calcium chloride will result in optimum mixes of material to provide the most efficient system of chemicals as conditions dictate. This building can also provide additional dry storage in non winter months for construction materials such as topsoil. Storage can also be utilized to protect and prolong the life cycle of vehicles and equipment that are currently stored outdoors.	400,000
Total Street Fund Projects:	1,650,000
Parking Fund (2130)	
<u>Parking Improvements (9130)</u>	
Parking Lot Improvements and Overlays (06001): The City currently has 12 public parking lots and one municipal parking deck located in the Downtown Business District and the Entertainment District. The surface lots are all asphalt lots that periodically require general maintenance such as crack seal, seal coat, re-striping, pot hole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking maintenance program provides routine maintenance and improvements in rotation for these lots as needed.	25,000
Spring Street Parking Deck Improvements (15003): This project is for the ongoing maintenance of the new parking deck currently being constructed on Spring Street.	25,000
Meadow Street Parking Deck Improvements (15004): This project is for the ongoing maintenance of the Meadow Street Parking Deck that is a 19-year old parking garage located directly behind the Chancellor Hotel.	20,000
Total Parking Fund Projects:	70,000
Parks Development Fund (2250)	
<u>Parks Development Capital (9255)</u>	
Regional Park Development (02002): This project is for the development of the Regional Park which includes constructing soccer, softball and baseball fields, playgrounds, pavilions, trails, volleyball, tennis and basketball courts, parking, roads, landscaping, an amphitheater and more.	217,000
Total Parks Development Fund Projects:	217,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Impact Fee Fund (2300)	
<u>Fire Improvements</u>	
Fire Impact Improvements (07003): The purpose of this project is to accumulate funding for fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	80,000
<u>Police Improvements</u>	
Police Impact Improvements (07001): The purpose of this project is to accumulate funding for police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	90,000
<u>Water & Sewer Improvements</u>	
Wastewater Impact Improvements (07004): The purpose of this project is to accumulate funding for wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	400,000
Water Impact Improvements (07002): The purpose of this project is to accumulate funding for water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	500,000
Total Impact Fee Fund Projects:	1,070,000
Sales Tax Capital Improvements Fund (4470)	
<u>Bridge & Drainage Improvements:</u>	
Stormwater Quality Management/Nutrient Reduction (02097): This is an ongoing project that includes activities required to comply with the City's National Pollutant Discharge Elimination System (NPDES) Permit that is administered by the Arkansas Department of Environmental Quality. The funding is also used for other stormwater projects that focus on improving water quality in accordance with the City's Nutrient Reduction Plan, including stream restoration projects, funding for water quality groups, and project management and administration.	200,000
Other Drainage Improvements (02108): This project provides funding for drainage projects needed to mitigate flooding, repair and upgrade existing systems, cost share with developments when applicable, provide funding for storm drainage materials for use in projects constructed by in-house crews, etc. Current funds in this project will be used for a large drainage project that has been prioritized in the Washington/Willow Historic District to mitigate a long unresolved flooding issue. The estimated cost of this project is \$1 million. Future funding will be accumulated where possible for additional large drainage projects.	160,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>Fire Improvements</u>	
<p>Fire Apparatus Replacements (03019): This project is for the planned replacement of fire apparatus. The Fire Department has experienced a dramatic increase in emergency call volume which is impacting the replacement cycle for the fleet. The general industry standard guideline is for a fire engine to serve on the front line for seven (7) years and in the reserve fleet for three (3) years for a total of 10 years of reliable service. For a Ladder truck or aerial apparatus, the guideline is to serve for 10 years on the front line and five (5) years in the reserve fleet. This timeline is subject to change with the consideration of other factors such as maintenance cost, hours of operation, call volume, downtime, and number of miles.</p>	432,000
<p>Fire Mobile Radios (10015): This project is to purchase FFD 800 Megahertz mobile radios for communicating with the City's automatic aid Fire Departments. The FFD mobile radios are much more powerful with greater penetration into and out of buildings than the "county communications" radios currently in use which operate at 450 Megahertz. Staff has recently lost communication with interior fire attack personnel. This endangers not only the firefighters in the facility but also other personnel operating on the fire scene. This additional capability would fix this problem and provide for greater safety for firefighters.</p>	36,000
<p>Fire Facility Maintenance (02006): This project allows for necessary repairs to the Fire Department's existing fire stations, office locations, and facilities. Repairs include but are not limited to roofing, plumbing or drainage repairs and replacements, remodeling, fencing, driveway replacements, generators, stability assessments, fire escape replacements, and structural repairs.</p>	125,000
<p>Fire Information Technology Updates (10017): This project will allow for the replacement of systems before becoming technologically obsolete or inoperable without interrupting daily operations. With computer devices in the front line apparatus as well as all fire stations, one employee is currently supporting and maintaining over 80 computers, mobile devices, and software applications for 110 personnel. As technology infiltrates personal protective equipment such as face pieces and sensors, there will be a growing demand to support and maintain new technology. In addition, there is personnel accountability technology that helps account for the overall status of personnel and records movements into and out of an emergency incident giving the Incident Commander full situational awareness of all responders' locations and assignments.</p>	50,000
<u>Information Technology Improvements</u>	
<p>AccessFayetteville Technical Improvements (04047): This project provides funding for expansion, enhancements, third party application integration, promotion, and maintenance of the City of Fayetteville's website. Cityoffayetteville-ar.gov utilizes a hosted Content Management System (CMS) that is configured and maintained by a third party. The CMS allows end users to add, edit, and approve the content that is displayed on the website.</p>	20,000
<p>Desktop Management System (15005): This project is to purchase and install a PC desktop management program to enable automated security patches, software updates, operating system upgrades, automated software distribution, and enhanced PC support.</p>	30,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Document Management (02094): This project is to add additional scanners and licenses as new applications are added to the Electronic Document Management System (EDMS). Each year several new applications are added to the system. Users that need to scan and index documents require a license. In 2015, a major upgrade is planned to the Teleforms and AppExtender portions of the EDMS.</p>	45,000
<p>ERP Upgrade/Replacement (13008): This project is for the upgrading/replacing of the current Financial, Human Resources, and Utility Billing system with a commercial Enterprise Resource Planning (ERP) system. The City's current system was purchased in 1992 and has reached its end of life.</p>	200,000
<p>Geographic Information System (GIS) (02055): This project is to upgrade and expand the City's base GIS computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base. Geographic Information Systems (GIS) are organized collections of computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. This system provides necessary information for planning, engineering, Hansen, and public utility projects. Additionally, GIS provides applications to assist many city divisions including Police, Fire, Transportation, and Parks & Recreation.</p>	75,000
<p>Local Area Network (LAN) Upgrade (02056): This project is to upgrade and expand the City's Local Area Network (LAN)/Network infrastructure. The LAN is used by all divisions in the City across thirty locations connecting approximately 850 devices. While most components of the LAN are on a three to five year lifecycle, consideration is given to increases in the system's user base and advances in technology that create a need for hardware and operating system upgrades. In the next five years, most of the existing servers, switches, and other network hardware will be replaced. Staff also has plans to add technology that will increase the speed and reliability of the different aspects of the LAN. Specifically, redundant and/or battery protected power supplies for all infrastructure equipment, a separate network for backups, network management and testing tools, WAN optimization hardware, additional monitoring and alerting, and tools to help manage and deploy security policy.</p>	135,000
<p>Microcomputer / Printer Replacements (02057): This project is for the replacement of failing and outdated personal computers (PC's), printers, and monitors. In order to make use of increased functionality of new PC software, PC hardware must be continuously evaluated and updated. This project will fund the continued rollout of virtual desktops allowing a standardized desktop to be deployed across the City.</p>	87,000
<p>Storage Area Network (09031): This project provides storage for the City's increasing data needs. In order to provide fast, reliable access to data, a centralized enterprise class storage system is required. As the City utilizes technology and applications to increase efficiencies and productivity, more data is produced. This project expands on an existing enterprise class storage system with a major upgrade in 2016.</p>	70,000
<p>Web Security Filtering (15006): This project is to upgrade the existing Web security/filtering software with a more robust platform for better viewing and management of web security. The upgrade will allow managers better insight into web reporting and tools to help increase efficiency across the City.</p>	35,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>Library Improvements</u>	
<p>Library Materials Purchases (02049): The project provides library materials including fiction, non-fiction, reference, music and video cd's, and periodicals. Fiction and non-fiction materials are provided in hardback and ebook formats. The total library material collection size is approximately 270,000 items with items added on a monthly basis. The Fayetteville Public Library seeks to provide a collection of materials that is commensurate with benchmark cities (Lawrence, Kansas; Ames, Iowa; Champaign, IL.; Denton Texas; and, Iowa City, Iowa) as well as the national average for cities 50,000 to 99,000. During 2012 and 2013 over 1.3 million items were checked out. Additionally, library collections are moving more toward digital materials which places more pressure on the materials budget.</p>	406,000
<p>Library Computer Replacements (04004): This project is to provide new and/or upgraded technology infrastructure and services to library staff and patrons. Technology replacement cycle is typically five (5) years or less depending upon utilization. The project includes but is not limited to: all personal computing stations (staff and public); circulating technology equipment including laptops, iPads, and DVD players; server infrastructure; 88 cameras; 55 phones; networking equipment; Starr Island learning stations consisting of six touch screen systems; and various pieces of trending digital equipment for a patron technology innovation center/maker space.</p>	35,000
<u>Other Capital Improvements</u>	
<p>Animal Services Improvements (14002): This project is for improvements to the kennel building and to replace the entire exterior fence line at the Animal Shelter. The kennel building improvements include replacing five (5) rusted exterior door frames, replacing the back and front chain-link kennel cage doors with stainless steel doors (36 doors total), and to purchase and install an industrial dishwasher. The fence has many repaired holes as well as trees growing through it. New fencing will ensure the safety and containment of sheltered animals. This project will also provide for the installation of stainless steel cages in the clinic to be utilized for the isolation of animals as needed and will replace the plastic cages that have been in use for 20 years.</p>	35,000
<p>Audit Expense:</p>	8,000
<p>Building Improvements (02046): This project consists of the repair and replacement of damaged and worn roofs and HVAC systems and provides for other improvements such as remodels to city owned buildings.</p>	125,000
<p>City Clerk Document Management Equipment (14003): This project is to replace one large format and two high capacity scanners and a microfilm reader and reader printer. Due to the age of the scanners, compatibility issues with current programs and updates are occurring. The scanners are able to scan in city documents for electronic retrieval. The microfilm equipment reads archived documents.</p>	44,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Wayfinding Regional Signage Program (13013): This project continues the Regional Wayfinding Signage Program. The program originally started with a grant from the Walton Family Foundation and continued with CIP/A&P Commission funding in 2013. The wayfinding signage program provides visitors and residents with a cohesive wayfinding sign experience through vehicular and pedestrian signs throughout the City, coordinated with seven (7) other cities in Northwest Arkansas. Wayfinding programs guide travelers to major public civic, cultural, visitor, and recreational destinations, therefore this program is of economic benefit for citizens and visitors. The success of the first two phases of this program have resulted in approximately 20 new locations requested to be signed by elected officials and citizens. Private funding and other public funding sources will be sought to facilitate the full project.</p>	60,000
<p>City Hall Audio-Visual Renovation (13004): This project is to replace the audio/visual systems in the meeting rooms in the City Administration Building. The components and systems are no longer able to meet the needs of the many people making presentations. The systems are inconsistent from room to room, do not interact with any other systems including video production and cause confusion and frustration for the users. Replacements of the A/V components with a system-based approach will bring the installations up to date, allow for future expansion and capacity, and make the operation of systems consistent from room to room. This will also provide for better ergonomics and ease of use, integration of the systems with other presentation and distribution systems, and modernize the systems overall. Staff will consolidate the management of A/V resources under one division to provide for better budgeting and support.</p>	100,000
<p>Digital Signage Implementation (15007): This project is to purchase digital signs for every point of public contact in a City building such as City Administration, Police Department, District Court, Animal Shelter, etc. Digital signage is a cost-effective means by which the City can communicate to the public timely and relevant information. Digital signage allows information and messages to be easily changed and updated, helping ensure accuracy and immediacy. The displays offer many advantages over printed posters, handbills and permanent signs because the information can be changed quickly and easily, there is no waste so paper costs are reduced and distribution costs are minimal.</p>	15,000
<p>Television Center Digital Conversion (13015): This project is to convert the Television Center's technology from analog to digital. The video production and telecasting industry made the conversion to digital technology several years ago. The systems used in the Television Center are still old, analog technology and the equipment has become scarce, unavailable, and expensive to repair. Due to the nature of the systems involved, the conversion cannot be phased in.</p>	100,000
<p>Television Center Equipment (02061): This project is to replace and upgrade equipment at the Television Center. This equipment includes production technology, studio equipment, lighting, sound, signal processing, telecasting equipment, etc. The Center also provides small equipment support for the audio/visual needs of the Administration and replacement of needed equipment when necessary, such as projectors, screens, PA systems, and other A/V support equipment.</p>	50,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Woolsey Homestead Historic Restoration Project (15008): This project is a three (3) phase renovation. Phase 1 – Imperative items completed in the first year focus on environmental site assessment and selective demolition. Clean up around the exterior of the main house, removal of vegetation, collapsed front porch, and loose wood and rubbish. Other items are: salvage of brick; removal of modern finishes and fixtures; seal off openings or any other exposed structure; water-proofing the structure; partial removal of the flooring; and installation of fencing for security. Phase 2 – Priority items estimated to be completed in the next one to three years include: focused attention on additional shoring measures, roof replacement, civil site surveys and architectural master planning. Phase 3 – Significant Items in the final year are restoration to the 1840's period, removal of all later additions, long-term foundation and framing restoration, and cemetery marker restoration and conservation.</p>	70,000
<p>Telecommunications Systems Upgrades (04001): This project is for system upgrades, additional equipment and new software features that become available for users. These funds will also cover additional licenses needed for users adding onto various modules such as the paging system, recording system, etc.</p>	35,000
<p>Parking Lot Improvements (City Employee) (11004): This project is for ongoing improvements to City employee lots that are not utilized by the general public.</p>	10,000
<p>Building Efficiency Improvements (15009): This project is for improvements of energy efficiency, weatherization and water conservation to city facilities and includes the repair and replacement of inefficient HVAC equipment, lighting upgrades, insulation, window repair/replacement, and water efficiency projects. Energy assessments may need to be performed on several buildings to identify the scope of specific projects.</p>	40,000
<u>Parks & Recreation Improvements</u>	
<p>Walker Park Senior Activity and Wellness Center (15010): This project will add space to the Walker Park Senior Activity and Wellness Center's kitchen area by moving inner walls and updating kitchen equipment such as commercial ovens, fryers and refrigeration. The Walker Park Senior Activity and Wellness Center feeds almost 300 people per day including the Hillcrest Towers Congregate and Home Delivered Meals, Fayetteville Meals On Wheels program and the Elizabeth Richardson Center. The existing kitchen is unable to accommodate the amount of food preparation required to adequately serve the senior population. The center is requesting a kitchen expansion and renovation.</p>	25,000
<p>Safety & ADA (15011): This project will be used to bring previous projects into ADA compliance such as swings, play equipment, and sidewalk connections. Additionally, funds are used to address safety hazards that may occur over time.</p>	15,000
<p>Forestry and Habitat Improvements (15012): This project is for tree plantings and replacements in areas where trees are damaged such as on boulevards and in areas where old trees are being lost in parks. In addition, funding is requested for median right-of-way tree replacements for Hwy 265, Garland Avenue, Van Ache, and Ruppel Road. Median replacements are for the first three years after planting assuming 15% mortality rate over three years. The Celebration of Trees, which is required for the City's Tree City USA designation, is funded annually from this project. Additionally, habitat restoration projects such as the Lake Fayetteville prairie restoration, are funded in this project. Habitat improvements are intended to restore or compliment existing natural areas as well as reduce maintenance. Funds in this project are also used for the annual operational motor pool cost for a stump grinder and chipper.</p>	30,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Lights of the Ozarks (02001): The Lights of the Ozarks display is an extremely popular annual event that takes place from Thanksgiving to New Years Eve. Approximately 500,000 lights are displayed around the downtown square where an estimated 300,000 people come to view the display.</p>	23,000
<p>Tree Escrow (08001): This project is used to plant trees in the street rights-of-way by contract or in-house staff. Funds may also be used to maintain the trees or to purchase equipment for maintenance. Funds in this project are contributed by developers who cannot meet their preservation requirements and must be spent within seven years from receipt.</p>	74,000
<u>Police Improvements</u>	
<p>Police Building Improvements (02047): This project is for major repairs of the Police Department's building including but not limited to security door lock systems, major plumbing and electrical issues, roof repairs and replacement, minor re-models for the police facility, and buildings at the radio tower sites and warehouse.</p>	35,000
<p>Employee Gym Equipment (13028): This project is to upgrade and replace older, outdated equipment at the City's gym. Ongoing maintenance of the equipment and facility are vital to the health and wellness of city employees. An updated gym supports the City Wellness Committee's effort to provide a convenient and reliable place to exercise, decreases lost work time due to injury or illness, and minimizes potential increases in health insurance premiums for the City and its employees.</p>	7,000
<p>Police Bulletproof Vests & Ballistic Protection (13011): This project provides the 50% local match and any shortfall from federal funding for the purchase of bulletproof vests for new officers, the replacement of expired bulletproof vests, and new/replacement tactical bulletproof vests for members of the Emergency Response Team (ERT). Federal, State, and Local mandates exist for all officers to wear bulletproof vests when engaging in law enforcement activities. This project further funds ballistic protection equipment for the ERT including ballistic shields, plates, and blanket. The level III shield is designed to stop small arms ammunition, and is lighter and more mobile. The level IV shield is heavier and rated to stop larger ammunition fired from rifles. The ERT members also have level IV ballistic plates carried within their ballistic vests. The ballistic blanket can be quickly deployed for high risk situations including the protection of officers and civilians as a personal shield or in vehicle transport.</p>	52,000
<p>Police Weapon Replacement (15013): This project is to replace some of the equipment on the rifles used by the Emergency Response Team. While the rifles are in serviceable condition, the barrels, optics, and other items used for precision shooting are showing signs of wear and need to be replaced in 2015. In 2016, six (6) patrol rifles will need to be replaced. The Police Department will need to replace the handguns of all the officers in the department. The handguns are showing signs of wear and the Department has started to replace some of the internal parts of the weapons to maintain the accuracy and reliability. The Police Department has a ten year replacement schedule and the handguns will need to be replaced in 2017. These weapons need to be replaced and maintained as scheduled to ensure officers have reliable equipment to perform required duties.</p>	8,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Police Automated External Defibrillator (AED) (15014): This project is to equip all 27 police patrol vehicles with automated external defibrillators (AED). As officers are often the first responder in emergencies, AEDs are a valuable tool to have in the event of a cardiac arrest or heart attack and are an important part of giving CPR as recommended by the American Heart Association. Currently, the Police Department has two AED's. One is kept at the Department and the other is assigned to a patrol supervisor's vehicle. The use of an AED is taught to the officers during Basic Life Support for Healthcare Providers (CPR) classes, so there will not be any additional training costs associated with his purchase.</p>	41,000
<p>Police Network/Server Replacements (14008): This project is for the scheduled replacement of obsolete core and edge network switches and to replace all the modem and routers that support ongoing Police Department operations. The switches provide connectivity between all desktop computers and records management servers. Upgrade, updates, and technical support for the switch hardware/firmware are no longer available after five years of operation. The modem/routers provide a secure, wireless network connection from the mobile data terminals to the department's internal network and Global Positioning System (GPS) tracking data to central dispatch's Automatic Vehicle Location (AVL) system.</p>	68,000
<p>Police Records Management System (14009): This project replaces the police records management system that has been in use since 1998 and includes integrated computer aided dispatch (CAD), law enforcement records, fire records, and a mobile data system. Costs include data conversion, implementation costs and hardware/software upgrades.</p>	150,000
<p>Police Specialized Equipment (02062): This project is to replace outdated and/or malfunctioning equipment used during police operations. Examples of this equipment include traffic control equipment, bicycle replacement, wireless remote surveillance cameras, crisis negotiation throw phone, portable speed display signs for use in school zones, radar units, a total station system for accident reconstruction, tasers, and other items used in police operations. This type of project is necessary to the efficient, on-going, and safe operations of the Police Department. The purchase of two hybrid UTV's to patrol the City's multi-use trails and a self-contained, temporary surveillance system that provides an additional measure of monitoring and safety for officers and the public in trouble spots, collisions, inclement weather, special events and traffic flow problems were unfunded.</p>	21,000
<p>Police Technology Improvements (06002): This is an ongoing project for the replacement of obsolete or malfunctioning department desktop computers, software, printers, and other peripheral equipment.</p>	15,000
<p>Police Mobile Video System Replacement (15015): This project provides for the replacement of the police mobile video systems. Mobile video is an important component of each patrol unit by documenting evidence to support prosecution and makes citizen complaints more easily investigated. All patrol vehicles are equipped with video recording devices that capture traffic stops and other relevant events. This video is uploaded to disk-based storage cabinets of sufficient capacity to accommodate video uploads for a period of one year. Video is then accessible over the network by authorized personnel for review and dissemination per law enforcement requirements.</p>	35,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Police Unmarked Vehicles (06003): This project is to purchase unmarked vehicles that are a necessity for an effective Police Department. The Department utilizes unmarked vehicles for a variety of tasks including: gathering intelligence for investigation of narcotics, theft, vandalism, domestic terrorism, and civil disobedience; conducting pre-raid intelligence for the deployment of the Emergency Response Team; conducting alcohol enforcement patrols; and any activity that must be kept covert to be effective. The Department is recommending a three year replacement for vehicles used in undercover capacities and a five year replacement for vehicles used in a unmarked capacity. During undercover investigations, the same vehicles are used to affect arrests and to conduct surveillance making it necessary to replace these vehicles more often.</p>	78,000
<u>Street Improvements</u>	
<p>Street ROW/Intersection/Cost Sharing (02116): This project provides funding for developer cost shares to complete street improvements associated with developments that are necessary but are not the full responsibility of the developer and provides for construction of miscellaneous street projects.</p>	350,000
<u>Trail Improvements</u>	
<p>Trail Development (02016): This project is to provide funding to increase production of the trails program. Funding provides resources for new trail development and asphalt replacement on existing trails.</p>	1,500,000
<p>Lake Fayetteville Trailhead (BGSO) (15016): This project is for the construction of a 40 space parking lot to serve as a trail head for the Lake Fayetteville Trail and Razorback Greenway. The lot would be located along Highway 265 adjacent to the Botanical Gardens of the Ozarks.</p>	190,000
<p>Mud Creek Trail Lighting (15017): This project is for lighting Mud Creek Trail from Old Missouri Road to Steele Boulevard. This 2.35 mile multi-use paved trail connects with Scull Creek and Frisco Trails to create a continuous 7.6-mile trail.</p>	250,000
<u>Transportation Improvements</u>	
<p>In-House Pavement Improvements (02052): This project provides resources for the systematic overlay of existing streets and includes curb cuts, curb and guttering, pavement striping, and preparation costs for overlays. The goal of this project is to overlay a minimum of nine (9) miles of asphalt each year. Overlaying each street within a 15 year cycle is intended to optimize the longevity of roadways and minimize significant maintenance requirements resulting in fewer complete renovations at a substantially greater cost. Micro surfacing has been introduced as a pavement preservation method to extend the life of existing asphalt streets and providing maintenance of an additional six (6) miles of surface.</p>	1,692,000
<p>Traffic Signal Improvements (02063): This project provides funding for the installation of new traffic signals, upgrades, replacement of UPS back-up system batteries and the reflective sign material mandated by the latest version of the FHWA Manual on Uniform Traffic Control (MUTCD). All these functions are to enhance the safety and movement of pedestrians and vehicles throughout the City. New signal locations are determined as warranted by specific guidelines contained in the MUTCD. Upgrades are to provide more efficient operation by reduced travel time/delay, decreased exhaust emissions and increased safety. The UPS system requires complete replacement of all batteries every four years to remain reliable in the event of power interruptions. The sign material is to meet the minimum levels of reflectivity set forth in the MUTCD for night time visibility.</p>	110,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Wireless Traffic Signal Control (15018): This project is ongoing and provides funding for the implementation of a wireless ethernet communication system for traffic signals (both data and video). Currently 20 intersections are on-line in this system with 11 more scheduled to be added this year.	40,000
Drainage Maintenance (11021): This project will fund drainage projects as needed.	50,000
Total Sales Tax Capital Improvements Fund Projects:	7,692,000
Water & Sewer Fund (5400)	
<u>Meter Operations Capital (1840)</u>	
Utilities Financial Services Office Improvements (03038): This project is for various improvements in office hardware, software, communications, computers, safety features, and office configuration. Examples of specific improvements include the purchase of advanced communications capability to improve customer service and employee efficiency. This project should leverage technological improvements.	20,000
Utilities Technology Improvements (15019): The purpose of this project is to upgrade technology in the Utilities Financial Services Office. This will include hardware and software for customer swipe and pay stations at each of the cash registers and a new customer counter, kiosks and software for customer self services applications, and a camera surveillance system.	12,000
Water Meters (02065): This project is for the replacement of old water meters that are no longer repairable, expansion meters for new water service, and for purchasing new meters with technological advancements over older style meters. The hand held and remote style meter reading mechanisms will be replaced in addition to the meters themselves.	315,000
Water/Sewer building and Office Improvements (15020): This project is for structural maintenance, repair, and replacement of the existing water/sewer operations building and also any water/sewer operations office improvements that need to be done.	170,000
Backflow Prevention Assemblies (02066): This project is for installation and/or replacement of backflow prevention assemblies on city facilities to meet requirements from city ordinances and the Arkansas Department of Health regulations.	10,000
Water and Sewer Rate Study (02064): This project is to conduct a water and sewer rate study, which is required every three to five years.	30,000
Water/Sewer Equipment Expansions (13019): This project is for expansion equipment for the Water/Sewer Operations Division. The list includes a tandem axle dump truck, leak detection equipment, a bulldozer, an upgraded inventory bar code system, a boring machine, a powered wheel barrel, a light tower, skid steer attachments, new equipment to meet evolving stormwater regulations, and other equipment as identified through time.	150,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>Capital Water Mains (5600)</u>	
Water Storage & Pump Station Maintenance (15021): This project is for the maintenance of system wide water pump stations and grounds. The pump station roofs, buildings and fencing need to be repaired and replaced. There is a need for meter and valve replacement. The ground tanks need power washing. New and upgraded generators are needed.	85,000
Water/Sewer Impact Fee Cost Sharing (04039): This project involves all cases where impact fees are used to cost share with and thus supplement other funding sources to increase capacity in either the water distribution, pumping and storage system or the wastewater collection and treatment system.	275,000
Water System Rehabilitation & Replacement (12009): This project provides for upgrading, replacing, or rehabilitating existing water infrastructure consisting of water storage, pumping, and distribution assets system wide. Specific work will be determined based on the need to stop leaks, reduce water loss, increase local or area flow and/or pressure in areas with insufficient capacity, in order to meet current and projected future domestic, commercial, and industrial flow, and fire flow demands. Projects may create loops, purchase easements, and replace or rehabilitate existing pipes, pump stations, and/or storage assets. This project may use water/sewer funds, impact fees and cost shares where appropriate.	2,095,000
Water/Sewer Relocations - Bond Projects (11011): This project is for various water and sewer relocations for street bond and other transportation projects where the street bond fund does not have sufficient funds to cover the utility relocations. Projects are to be paid first from any remaining water/sewer revenue bond funds, if available. Capacity increases should be paid from impact fee funds, if available.	1,300,000
<u>Sewer Mains Construction (5700)</u>	
Sanitary Sewer Rehabilitation (02017): This project analyzes, repairs, upgrades, and replaces sewer collection system components to ensure adequate capacity and reduce storm and ground water flows entering the system. Rehabilitation is required system wide and increases the capacity of the overall system by reducing demand used by infiltration and inflow. This project includes replacing, lining, and bursting existing sewer mains and manholes, upgrading lift stations, installing some main extensions and relief lines/capacity upgrades, upgrading the system model, purchasing easements, and sanitary sewer evaluation studies. As this may include capacity increases, impact fees may be spent.	1,000,000
Sewer Rehabilitation Ramsey and Overcrest (15022): This project is to replace approximately 7,000 feet of 15 inch gravity sewer line from Ramsey Avenue to Overcrest Street. This project will eliminate sanitary sewer overflows in the vicinity of Ramsey Avenue to Overcrest Street. This line will be up sized for ultimate build out in the area.	2,340,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>WWTP Capital (5800)</u>	
Building Improvements - W.W.T.P. (02032): This project is for structural maintenance, repair, and replacement of the existing buildings or parts of the buildings at both wastewater treatment plants.	410,000
Filter Cell Replacement - W.W.T.P. (15023): This project is to replace part of the filtration system that removes suspended solids from the partially treated wastewater effluent before it is disinfected. The new filter cells will remove more suspended solids, thus increasing the clarity of water discharged to the White River as well as reducing disinfection costs. The existing system was installed at the Noland WWTP in 1988 and has become increasingly difficult and costly to operate and maintain.	1,000,000
Phosphorus Standards Management (10027): This project supports efforts by the City operating independently or as part of a regional Northwest Arkansas team relating to phosphorus and other potential changes to stream standards, water quality standards and regulations, and wastewater discharge requirements. Some of the funds may be paid into regional efforts coordinated through Northwest Arkansas Regional Planning, the Northwest Arkansas Council, or other similar cooperative efforts.	50,000
Plant Pumps and Equipment - W.W.T.P. (02069): This project allows WWTP personnel to adapt to the needs of each season and year and still maintain compliance. Many pieces of the WWTP equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. The plant cannot operate and continue to produce permit complying effluent without adequate equipment.	270,000
Upgrade/Replace Lift Stations - W.W.T.P. (02068): This project is to maintain the lift stations for the wastewater treatment plants. The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increases the flow to various stations requiring additional or higher capacity equipment.	67,000
Total Water & Sewer Fund Projects:	<u>9,599,000</u>

Recycling & Trash Collection Fund (5500)

Recycling & Trash Collection Improvements

RTC Office & Transfer Station Expansion (13021): This project is for the expansion of the transfer station. The existing transfer station was built in 1996 so repairs and modifications will be needed in the future. The expansion would occur if a new recycling facility were built. A new roof for the facility is needed due to leaks and expansion would include a new floor, deconstruction and electrical replacement, new pumping system, and new walls and door.	1,500,000
Container Maintenance Building Upgrade (15024): This project is for the purchase and installation of gas radiant heaters in the existing compost facility container maintenance building. This would also require the installation of natural gas service to the structure.	25,000
Trash Collection Containers (15025): This project is for the purchase of 20, 30, and 40 cubic yard open top containers.	100,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Trash Collection Compactors (10001): This project is for the purchase of compactors. The drop box program utilizes compactor boxes to efficiently handle solid waste from large quantity generators. Compactor boxes decrease the frequency of collection and are serviced with existing drop box trucks. Aesthetics are improved by having a compactor as opposed to multiple dumpsters to service.</p>	134,000
Total Solid Waste Fund Projects:	1,759,000

Airport Fund (5550)

Aviation Improvements

<p>Airport Lighting Improvements (15026): This project will replace outdated and inefficient lighting at Drake Field Airport in multiple locations. Walk-thru assessments were performed to identify possible energy efficiency and opportunities. New LED lighting was noted for the tarmac, parking lot, T-hangers, FBO hanger and roadway Lighting. The lighting improvements are eligible for \$22,500 worth of utility incentives. The estimated energy savings for the installation of all recommended upgrades is approximately \$12,000 per year. The additional benefit of completing these lighting upgrades is reduction in maintenance costs of the outdated lighting.</p>	20,000
<p>Airport Boiler Improvements (15027): This project will replace one of the outdated boilers with new equipment as the Drake Field Airport currently has two boilers that are nearing the end of their useful life. The other boiler would remain as a back-up. Preliminary estimates for a new 94% efficient 1.5 MMBTU boiler are \$50,000 - \$75,000. The project is eligible for a \$6,000 incentive from Source Gas. The new boiler would save approximately 2,000 therms or \$1,200 per year (not including maintenance costs).</p>	25,000
<p>Airport Fire Sprinkler Replacement - White Hangar (13027): This project is to replace the fire protection sprinkler system in the historic White Hangar. The existing system has been in a deteriorated condition for at least a decade. Repairs have been made as needed, fixing leaks and replacing sections of piping and the system is tested regularly to ensure its functioning. However, due to its obsolete design as a "dry system," the piping is corroded throughout. The leaks and breaks that have occurred in the piping are almost exclusively due to this corrosion of the steel piping. The building is a unique historic structure that should be preserved. The fire protection sprinkler system is integral to protecting the building and its contents.</p>	75,000
<p>Airport Roof Replacements (13025): This project will be for replacing the flat roof membrane on the buildings currently occupied by the Arkansas Air & Military Museum and the FAA Facilities Maintenance. These buildings were the original brick terminal and boarding area structures constructed in the 1960s. The roof membrane of both buildings appears to be original construction that was coated with an elastomeric material after leaks developed. Airport maintenance has performed spot maintenance to repair leaks but leaks continue to occur and the membranes exhibit significant deterioration such that new roofs are warranted. The project will also provide for replacing or refurbishing the standing seam metal roof on the buildings currently occupied by tenants, Devol Aviation Aircraft Maintenance and Wings Avionics Inc.</p>	110,000

Total Airport Fund Projects:	230,000
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**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Shop Fund (9700)	
<u>Fleet Operations Capital (1920)</u>	
Backhoes/Loaders - Replacement (02076): The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service. Replacements for 2015 include three backhoes, four attachments, two loaders, one toolcat, and one skid steer loader.	593,000
Construction Equipment - Replacement (02077): The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service. Replacements for 2015 include one large truck mounted excavator.	356,000
Heavy Utility Vehicles - Replacement (02079): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Replacements for 2015 include three dump trucks.	386,000
Light/Medium Trucks - Replacement (02078): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Replacements for 2015 include 17 trucks.	568,000
Other Vehicles/Equipment - Replacement (02080): The purpose of this project is to replace obsolete or high maintenance vehicles and equipment which are no longer suited for regular service. Replacements for 2015 include two spreaders, two compressors, one sweeper, one generator, one chipper, one forklift, and one trailer.	233,000
Police/Passenger Vehicles - Replacement (02081): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2015 include one small SUV, a sedan, six police vehicles, and two motorcycles.	346,000
RTC Equipment - Replacement (02082): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2015 include one rear load trash truck, two recycling trucks, and one front load trash truck.	860,000
Tractors/Mowers - Replacement (02083): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2015 include two small and three large tractors, two brush hogs, and four zero turn mowers.	375,000
Total Shop Fund Projects:	<u>3,717,000</u>
Total Capital Improvements Program - 2015 Projects	<u>\$ 26,004,000</u>

City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds through tax exempt municipal bonds. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

Bond Ratings

The City's debt policy says that the communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are vitally important because generally speaking, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The two major investment services for bond ratings are Standard & Poor's Corporation and Moody's Investor Service. The following schedule briefly describes the ratings provided by the respective agencies for municipal bonds.

Moody's and Standard & Poor's Credit Ratings for Municipal Bonds

<u>Ratings</u>		<u>Description</u>
Moody 's	Standard & Poor's	
Aaa	AAA	Best quality, extremely strong capacity to pay principal and interest.
Aa	AA	High quality, very strong capacity to pay principal and interest.
A-1 A	A	Upper medium quality, and strong capacity to pay principal and interest.
Baa-1 & Baa	BBB	Medium grade quality, adequate capacity to pay principal and interest.
Ba and lower	BB and lower	Speculative quality, low capacity to pay principal and interest.

Description of Outstanding Bonds

Special Obligation Bonds

Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005: The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the Indenture. The proceeds of the bonds were issued for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

Sales and Use Tax Capital Improvement Bonds, Series 2006A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system. The original issue amount was \$50,000,000.

Sales and Use Tax Capital Improvement Bonds, Series 2007A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing the costs of certain improvements to the City's wastewater treatment plants, sewerage, and related facilities. The original issue amount was \$14,340,000.

Sales and Use Tax Capital Improvement Bonds, Series 2009A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to City streets and to the City's trail system. The original issue amount was \$11,250,000.

Sales and Use Tax Capital Improvement Bonds, Series 2013: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs for certain street improvements. The original issue amount was \$22,750,000.

Revenue Bonds

Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003: These bonds are special obligations of the City and were issued for the purpose of refinancing the Hotel & Restaurant Gross Receipts Tax Refunding bonds, Series 1998. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. As a result of the refunding, the City has a projected net present value savings of approximately \$334,000 over the remaining life of the bonds. The original issue amount was \$6,335,000.

Parking Revenue Improvement Bonds, Series 2012: The bonds are payable solely from the net parking revenues. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2012 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2012 Bonds. The original issue amount was \$6,220,000.

Water & Sewer System Refunding, Series 2012: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 2002B water and sewer system bonds. The refunding was issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000B bond issue. The original issue amount was \$3,665,000.

Water & Sewer System Refunding, Series 2014: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 2009 water and sewer system bonds. The refunding was issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2009 bond issue. The original issue amount was \$6,330,000

City of Fayetteville, Arkansas
 Bonds Outstanding
 December 31, 2014

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Amount
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.500%	\$ 3,130,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	2006-2021	3.00-5.00%	45,835,000
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	2007-2026	4.20-4.47%	11,860,000
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	2015-2021	3.00-3.85%	10,195,000
Sales and Use Tax Capital Improvement Bonds, Series 2013	2013	2015-2024	2.00-3.18%	20,250,000
				91,270,000
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003	2003	2004-2015	2.55-3.55%	650,000
Parking Revenue Improvement Bonds, Series 2012	2012	2013-2037	1.00-3.63%	6,040,000
Water & Sewer System Refunding, Series 2012	2012	2012-2017	1.00-2.00%	2,155,000
Water & Sewer System Refunding, Series 2014	2014	2014-2020	2.00-5.00%	6,165,000
				15,010,000
				\$ 106,280,000

City of Fayetteville, Arkansas
2015 Debt Service Payment Schedule

Description	Bond Issue	Outstanding		
		Principal	Interest	Total
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	\$ 75,000	\$ 0	\$ 75,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	6,175,000	2,096,476	8,271,476
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	940,000	550,870	1,490,870
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	1,450,000	389,626	1,839,626
Sales and Use Tax Capital Improvement Bonds, Series 2013	2013	0	623,345	623,345
		<u>8,640,000</u>	<u>3,660,317</u>	<u>11,676,972</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003	2003	650,000	23,076	673,076
Parking Revenue Improvement Bonds, Series 2012	2012	120,000	174,520	294,520
Water & Sewer System Refunding, Series 2012	2012	705,000	43,100	748,100
Water & Sewer System Refunding, Series 2014	2014	805,000	219,850	1,024,850
		<u>2,280,000</u>	<u>460,546</u>	<u>2,740,546</u>
		<u>\$ 10,920,000</u>	<u>\$ 4,120,863</u>	<u>\$ 14,729,191</u>

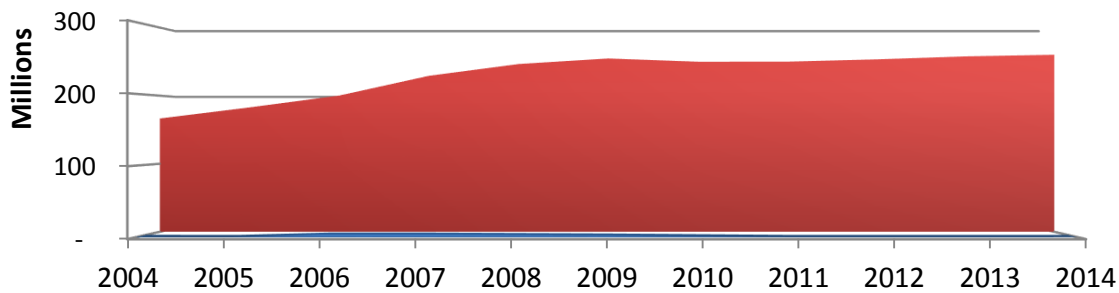
City of Fayetteville, Arkansas
 Computation of Legal Debt Margin
 December 31, 2014

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2014 Assessed Value		\$	1,333,934,687	*
Debt Limit - 20% of Assessed Value			266,786,937	
General Obligation Bonds Payable	\$	-		
Less: Debt Service Fund		-		
Total Debt Applicable to Debt Limit			-	
Legal Debt Margin		\$	266,786,937	

Debt Applicable to Debt Limit 2004-2014



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount of the special source (such as sales tax) can generate within terms of bond covenants.

* Note: The assessed value does not include City utilities.

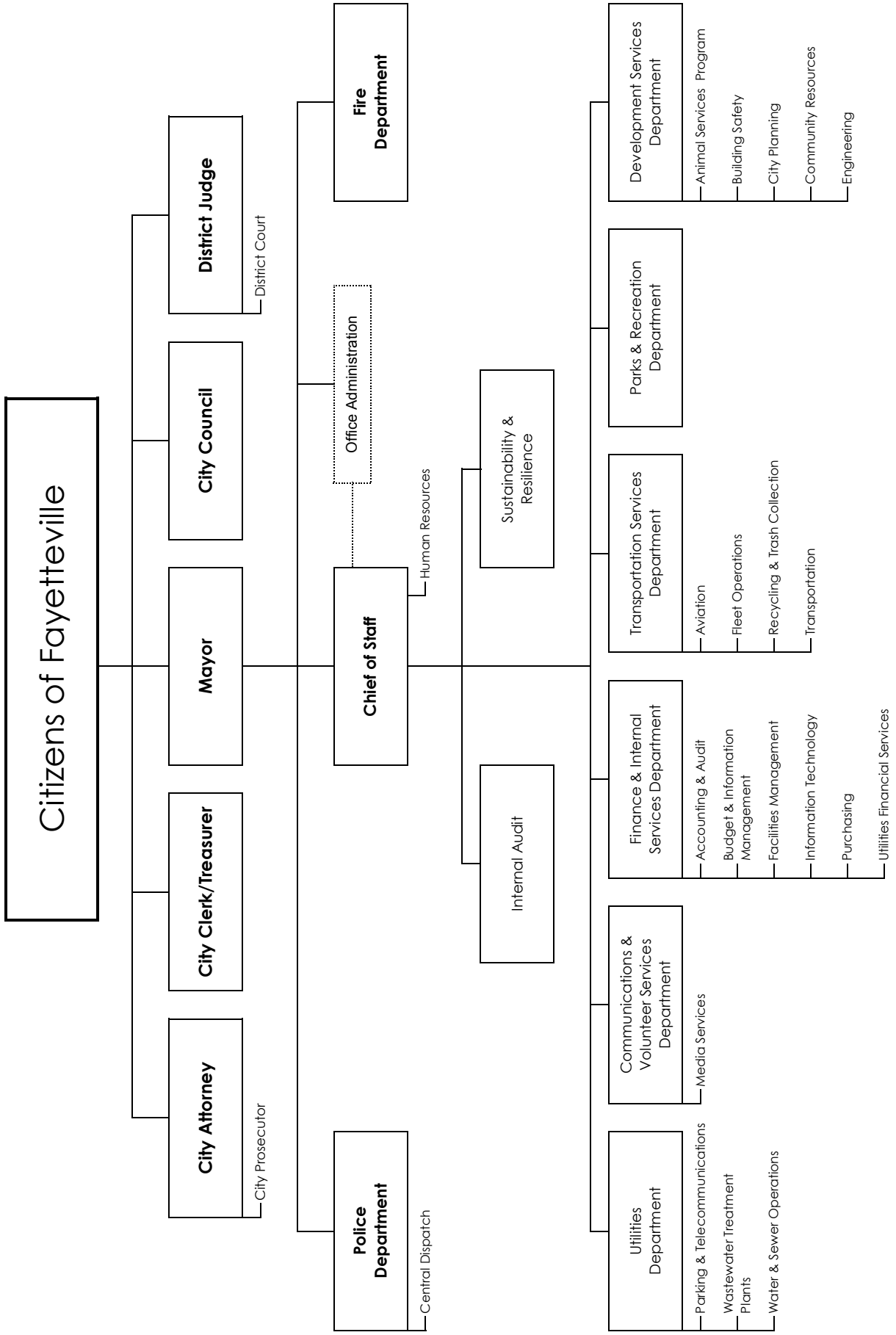
City of Fayetteville, Arkansas
Total Debt to Maturity Schedule - All Funds
December 31, 2015

Principal Amount

Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2015	109,778,055	0	10,920,000	98,858,055	4,120,863	15,040,863
2016	96,849,328	0	10,645,000	86,204,328	3,675,335	14,320,335
2017	84,855,000	0	11,150,000	73,705,000	3,228,997	14,378,997
2018	73,705,000	0	11,690,000	62,015,000	2,749,771	14,439,771
2019	62,015,000	0	12,190,000	49,825,000	2,238,795	14,428,795
2020	49,825,000	0	11,240,000	38,585,000	1,700,583	12,940,583
2021	38,585,000	0	7,330,000	31,255,000	1,338,336	8,668,336
2022	31,255,000	0	7,270,000	23,985,000	968,958	8,238,958
2023	23,985,000	0	8,555,000	15,430,000	719,643	9,274,643
2024	15,430,000	0	7,820,000	7,610,000	416,466	8,236,466
2025	7,610,000	0	715,000	6,895,000	177,476	892,476
2026	6,895,000	0	260,000	6,635,000	118,845	378,845
2027	6,635,000	0	265,000	6,370,000	111,298	376,298
2028	6,370,000	0	275,000	6,095,000	103,193	378,193
2029	6,095,000	0	3,400,000	2,695,000	12,004,540	15,404,540
2030	2,620,000	0	290,000	2,330,000	85,755	375,755
2031	2,330,000	0	300,000	2,030,000	76,610	376,610
2032	2,030,000	0	310,000	1,720,000	67,155	377,155
2033	1,720,000	0	320,000	1,400,000	56,550	376,550
2034	1,400,000	0	330,000	1,070,000	44,769	374,769
2035	1,070,000	0	345,000	725,000	32,534	377,534
2036	725,000	0	355,000	370,000	19,847	374,847
2037	370,000	0	370,000	0	6,706	376,706
	<u>\$ 109,778,055</u>	<u>\$ 0</u>	<u>\$ 106,345,000</u>	<u>\$ 3,433,055</u>	<u>\$ 34,063,023</u>	<u>\$ 140,408,023</u>

City of Fayetteville, Arkansas

Organizational Chart



Officials of the City of Fayetteville, Arkansas

Elected Officials

Mayor	Lioneld Jordan	479.575.8330	mayor@fayetteville-ar.gov
Ward 1, Position 1	Adella Gray	479.442.4958	Ward1_pos1@fayetteville-ar.gov
Ward 1, Position 2	Sarah Marsh	479.442.3095	Ward1_pos2@fayetteville-ar.gov
Ward 2, Position 1	Mark Kinion	479.521.7632	Ward2_pos1@fayetteville-ar.gov
Ward 2, Position 2	Matthew Petty	479.442.5536	Ward2_pos2@fayetteville-ar.gov
Ward 3, Position 1	Justin Tennant	479.973.5202	Ward3_pos1@fayetteville-ar.gov
Ward 3, Position 2	Martin W. Schoppmeyer, Jr.	479.442.3535	Ward3_pos2@fayetteville-ar.gov
Ward 4, Position 1	Rhonda Adams	479.442.4612	Ward4_pos1@fayetteville-ar.gov
Ward 4, Position 2	Alan Long	479.442.5415	Ward4_pos2@fayetteville-ar.gov
City Attorney	Kit Williams	479.575.8313	kwilliams@fayetteville-ar.gov
City Clerk/Treasurer	Sondra Smith	479.575.8323	City_clerk@fayetteville-ar.gov
District Judge	David Stewart	479.587.3590	dstewart@fayetteville-ar.gov

Management Staff

Executive Staff

Chief of Staff	Don Marr	479.575.8330	dmarr@fayetteville-ar.gov
Police Chief	Greg Tabor	479.587.3565	police@fayetteville-ar.gov
Fire Chief	David Dayringer	479.575.8365	fire@fayetteville-ar.gov

Senior Department Directors

Communications & Marketing Director	Lindsley Smith	479.575.8330	lsmith@fayetteville-ar.gov
Development Services Director	Jeremy Pate	479.575.8265	jpate@fayetteville-ar.gov
Chief Financial Officer	Paul A. Becker	479.575.8330	pbecker@fayetteville-ar.gov
Parks & Recreation Director	Connie Edmonston	479.444.3471	parks_and_recreation@fayetteville-ar.gov
Transportation Services Director	Terry Gulley	479.575.8228	transportation@fayetteville-ar.gov
Utilities Director	Vacant	479.575.8330	

Division Heads

Accounting Director	Marsha Hertweck	479.575.8281	accounting@fayetteville-ar.gov
Billing & Collection Manager	Cheryl Partain	479.521.1258	cpartain@fayetteville-ar.gov
Budget Director	Kevin Springer	479.575.8347	budget_research@fayetteville-ar.gov
Building Maintenance Superintendent	Wade Abernathy	479.575.8363	wabernathy@fayetteville-ar.gov
City Engineer	Chris Brown	479.575.8206	engineering@fayetteville-ar.gov
City Prosecutor	Casey Jones	479.575.8377	cjones@fayetteville-ar.gov
Community Resources Director	Yolanda Fields	479.575.8260	community_services@fayetteville-ar.gov
Director of Aviation	John Roscoe	479.718.7642	jroscoe@fayetteville-ar.gov
Dispatch Manager	Kathy Stocker	479.587.3555	police@fayetteville-ar.gov
District Court Administrator	Dena Stockalper	479.587.3591	district_court@fayetteville-ar.gov
Fleet Operations Superintendent	Jesse Beeks	479.444.3495	fleet@fayetteville-ar.gov
Director of Media Services	Fritz Gisler	479.444.3434	fgisler@fayetteville-ar.gov
Human Resources Director	Missy Leflar	479.575.8278	mleflar@fayetteville-ar.gov
Information Technologies Director	Vacant	479.575.8320	
Internal Auditor	Leslie Smith	479.575.8261	lsmith@fayetteville-ar.gov
Parking & Telecommunications Manager	Sharon Waters	479.575.8280	parking@fayetteville-ar.gov
Purchasing Manager	Peggy Vice	479.575.8256	purchasing@fayetteville-ar.gov
Recycling & Trash Collection Director	Jeff Coles	479.575.8398	solid_waste@fayetteville-ar.gov
Sustainability & Resilience Director	Peter Nierengarten	479.575.8272	jcoleman@fayetteville-ar.gov
Water & Wastewater Operations Manager	Tim Nyander	479.575.8386	water_and_sewer_maintenance@fayetteville-ar.gov

City of Fayetteville, Arkansas
 2015 Operating Budget
 Outside Agency Funding

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
General Fund (1010):				
Fayetteville Boys & Girls Club	\$ 205,350	\$ 215,175	\$ 215,175	\$ 215,175
Public Access Provider Your Media	105,000	105,000	105,000	105,000
NWAEDD (Senior Center)	53,350	74,314	74,314	84,514
Arkansas Air & Military Museum	14,500	14,500	14,500	14,500
*NWA Regional Planning	40,469	40,469	40,469	51,506
*Central Emergency Medical Service	270,000	270,000	270,000	270,000
Total General Fund Outside Agency Funding	<u>688,669</u>	<u>719,458</u>	<u>719,458</u>	<u>740,695</u>
Street Fund (2100):				
Ozark Regional Transit	296,000	300,000	300,000	300,000
Razorback Transit	50,000	50,000	50,000	213,759
Total Street Fund Outside Agency Funding	<u>346,000</u>	<u>350,000</u>	<u>350,000</u>	<u>513,759</u>
Total Outside Agency Funding	<u>\$ 1,034,669</u>	<u>\$ 1,069,458</u>	<u>\$ 1,069,458</u>	<u>\$ 1,254,454</u>

* These Outside Agencies Have Interlocal Governmental Agreements.

LISTING OF ACRONYMS

A&P.....	Advertising & Promotion
ADA	Americans with Disabilities Act
ADEQ	Arkansas Department of Environmental Quality
ADH.....	Arkansas Department of Health
AED	Automated External Deliberator
AEP	Arkansas Electric Power
AHTD	Arkansas Highway Transportation Department
ARFF	Aircraft Rescue Fire Fighting
A/V	Audio/Visual
AVL.....	Automatic Vehicle Location
BOD	Biochemical Oxygen Demand
BIMS	Budget & Information Management System
CAD	Computer Aided Design
CAFR.....	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CAT	Community Access Television
CDBG.....	Community Development Block Grant
CIP.....	Capital Improvements Program
CMS	Content Management System
COLA	Cost of Living Adjustment
CPI.....	Consumer Price Index
CPR	Cardiovascular Pulmonary Resuscitation
DDS	Data Security Standards
DOT	Department of Transportation
DTF	Drug Task Force
DWI	Driving While Intoxicated
ECM	Enterprise Content Management
ED.....	Economic Development
EDMS.....	Electronic Document Management System
EMS	Emergency Medical Services
EMT.....	Emergency Medical Technician
EPA.....	Environmental Protection Agency
ERP	Enterprise Resource Planning
ERS.....	Emergency Response Station
FAA	Federal Aviation Administration
FAR	Federal Aviation Regulation
FASB	Financial Accounting Standards Board
FBO	Fixed Based Operator
FCC.....	Federal Communication Commission
FEDC	Fayetteville Economic Development Council
FEMA.....	Federal Emergency Management Agency
FHWA	Federal Highway Administration
FOIA	Freedom of Information Act
FTE	Full-Time Equivalent
GA.....	General Aviation
GAAP.....	Generally Accepted Accounting Principles
GASB.....	Governmental Accounting Standards Board
GFOA.....	Government Finance Officers Association

LISTING OF ACRONYMS, (continued)

GHG.....	Greenhouse Gas
GIS.....	Geographic Information System
GPS.....	Global Positioning System
HIRL.....	High Intensity Runway Lights
HMI.....	Human Machine Integration
HMR.....	Hotel/Motel Restaurant Tax
HOME.....	HOME Grant Program
HUD.....	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IPP.....	Industrial Pretreatment Program
ISO.....	International Standards Organization
IT.....	Information Technology
LAN.....	Local Area Network
LED.....	Light Emitting Diode
LOPFI.....	Local Police and Fire Retirement
MCT.....	Mobile Computer Terminal
MDT.....	Mobile Data Terminal
MGD.....	Million Gallons per Day
MLK.....	Martin Luther King
MRF.....	Materials Recovery Facility
MUTCD.....	Manual on Uniform Traffic Control Devices
MVR.....	Mobile Video Recorder
NPDES.....	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
NWACC.....	Northwest Arkansas Community College
NWAEDD.....	Northwest Arkansas Economic Development District
O&M.....	Operation & Maintenance
ORT.....	Ozark Regional Transit
PA.....	Public Address
PAPI.....	Precision Approach Path Indicator
PC.....	Personal Computer
PCI.....	Payment Card Industry
PO.....	Purchase Order
PRAB.....	Parks & Recreation Advisory Board
RFP.....	Request for Proposals
ROW.....	Right-of-Way
RLF.....	Revolving Loan Fund
RTC.....	Recycling & Trash Collection
RTU.....	Remote Terminal Units
SCADA.....	Supervisory Control & Data Acquisition
SQL.....	Structured Query Language
SSRS.....	SQL Server Reporting Services
TIF.....	Tax Increment Financing
TSS.....	Total Suspended Solids
UDC.....	Unified Development Code
UPS.....	Uninterruptable Power Supply

LISTING OF ACRONYMS, (continued)

USACE.....	United States Army Corps of Engineers
UV.....	Ultra Violet
W&S, W/S	Water & Sewer
WAN.....	Wide Area Network
WSIP	Wastewater System Improvements Project
WWT	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
W/WW	Water/Wastewater
YRCC	Yvonne Richardson Community Center

GLOSSARY

ACCOUNTING SYSTEM. Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

ACCRUAL. Revenue and expenses are recorded when they are incurred.

AD VALOREM. A basis for levy of taxes upon property based on value.

AGENCY FUND. A fund consisting of resources received and held by the governmental unit as an agent for others.

APPROPRIATION. An authorization granted by the board to incur liabilities for specific purposes.

ASSETS. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

BALANCED BUDGET. A budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND. A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND DISCOUNT. The excess of the face value of a bond over the price for which it is acquired or sold.

BOND PREMIUM. The excess of the price at which a bond is acquired or sold over its face value.

BONDED DEBT. The portion of indebtedness represented by outstanding bonds.

BUDGET. A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CONTROL. The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE. A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET. This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

CAPITAL IMPROVEMENT. Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

GLOSSARY, (continued)

CAPITAL IMPROVEMENT PROGRAM. An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five year period.

CAPITAL OUTLAY. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

CASH. Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

CONSTRUCTION WORK IN PROGRESS. The cost of construction work that has been started but not yet completed and placed in service.

CONTINGENCY FUND. Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for identified expenses, such as salary increases, but for which amounts are uncertain.

CONTRACTUAL SERVICE. An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

DEBT SERVICE. The amount of money necessary to pay interest on an outstanding debt, the principal of maturing bonds, and required contributions to a sinking fund for term bonds.

DEBT SERVICE FUND. A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

DEMAND. Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

DEPARTMENT. Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

DEPRECIATION. Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DESIGNATED FUND. Funds created to account for assets set aside for a specific purpose.

DIVISION. Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy used by the City. Each Division reports to one of more departments.

EFFECTIVENESS. Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

ENCUMBRANCE. An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

GLOSSARY, (continued)

ENTERPRISE FUND. A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

EXPENDITURE. Under the current financial resources measurement focus (modified accrual basis), decreases in net financial resources not classified as other uses.

EXPENSE. An outflow of resources that results in the consumption of net assets by the entity during the reporting period..

FIDUCIARY FUND. Any fund held by a governmental unit as an agent or trustee.

FISCAL YEAR. A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

FIXED ASSET. Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment. Fixed assets depreciate

FRANCHISE TAX. Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

FULL-TIME EQUIVALENT POSITION (FTE). A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

FUND. A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE. Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balances are available for appropriation.

FUND EQUITY. The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is undesignated Fund Balance.

GENERAL FUND. A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

GOAL. A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

GOVERNMENTAL FUND. A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenue sources.

GLOSSARY, (continued)

GRANT. A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

INCOME. A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

INTERGOVERNMENTAL REVENUE. Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

INTERNAL SERVICE FUND. A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

INVESTMENT. Securities held for the production of income in the form of interest and dividends.

LIABILITY. Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE-ITEM. A detailed classification of an expense or expenditure classified by object within each Division.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL BASIS. Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

NET INCOME. A term used in governmental enterprise to designate the excess of total revenues over total expenses.

NONOPERATING EXPENSE. Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

NONOPERATING INCOME. Proprietary fund income that is not derived from the basic operations of such enterprises.

OBJECT CODE. Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

OBJECTIVE. An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

OPERATING TRANSFER. Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

GLOSSARY, (continued)

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE BUDGET. A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

PERFORMANCE MEASURES. Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

PROGRAM. Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

PROGRAM BUDGET. A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

PROGRAM OBJECTIVES. A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

PRODUCTIVITY. Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

PROPRIETARY FUND. Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

RESERVE. An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

RETAINED EARNINGS. The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

REVENUE. Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

SPECIAL REVENUE FUND. A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

TAX. A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

GLOSSARY, (continued)

UNRESERVED FUND BALANCE. The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

USER CHARGE. A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

WORKLOAD. Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

City of Fayetteville, Arkansas
 2015 Operating Budget
 Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Sales Tax - County	\$ 12,232	\$ 14,000	\$ 10,900	\$ 10,850
Sales Tax - City	12,829	18,000	11,300	11,300
Rents & Leases	559,730	563,700	597,000	584,500
Aviation Fuel	1,345,842	1,867,500	1,591,600	1,710,544
Other	10,794	8,000	8,040	8,440
Interest Income	238	1,800	2,690	2,366
Total Revenues	1,941,665	2,473,000	2,221,530	2,328,000
Expenses:				
Airport Administration	443,088	455,492	455,492	421,024
Airport Maintenance	194,106	236,184	236,184	277,890
Airport Operations	1,246,941	1,736,422	1,736,422	1,626,431
Airport Capital Expense	352	31,000	31,000	0
General Fund Loan Interest	6,056	5,591	5,591	5,125
General Fund Loan Principal	0	15,530	15,530	15,530
Transfer to Shop	27,275	0	0	0
Total Expenses	1,917,818	2,480,219	2,480,219	2,346,000
Budget Gain / (Loss) Before Capital	\$ 23,847	\$ (7,219)	\$ (258,689)	\$ (18,000)
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	235,767	41,105	41,105	0
Gain/Loss Sale of Assets	1,350	0	0	0
Capital Expenditures	(328,498)	(264,366)	(264,366)	(230,000)
Total Capital Revenues / (Expenses)	(91,381)	(223,261)	(223,261)	(230,000)
Budget Gain / (Loss)	\$ (67,534)	\$ (230,480)	\$ (481,950)	\$ (248,000)
Total Budget	\$ 2,246,316	\$ 2,744,585	\$ 2,744,585	\$ 2,576,000

City of Fayetteville, Arkansas
2015 Operating Budget
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 13,009,937	\$ 11,622,699	\$ 11,622,699	\$ 10,023,490
Budget Gain / (Loss)	(67,534)	(230,480)	(481,950)	(248,000)
Plus: Gain Capital Expenditures	328,498	264,366	264,366	230,000
Plus: Bond Principal Payment	0	15,530	15,530	15,530
Less: Depreciation Expense	(1,648,202)	(1,397,155)	(1,397,155)	(1,376,540)
Ending Total Net Assets	<u>\$ 11,622,699</u>	<u>\$ 10,274,960</u>	<u>\$ 10,023,490</u>	<u>\$ 8,644,480</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 11,333,017	\$ 10,200,228	\$ 10,200,228	\$ 9,053,688
* Unrestricted	289,682	74,732	(176,738)	(409,208)
Ending Total Net Assets	<u>\$ 11,622,699</u>	<u>\$ 10,274,960</u>	<u>\$ 10,023,490</u>	<u>\$ 8,644,480</u>

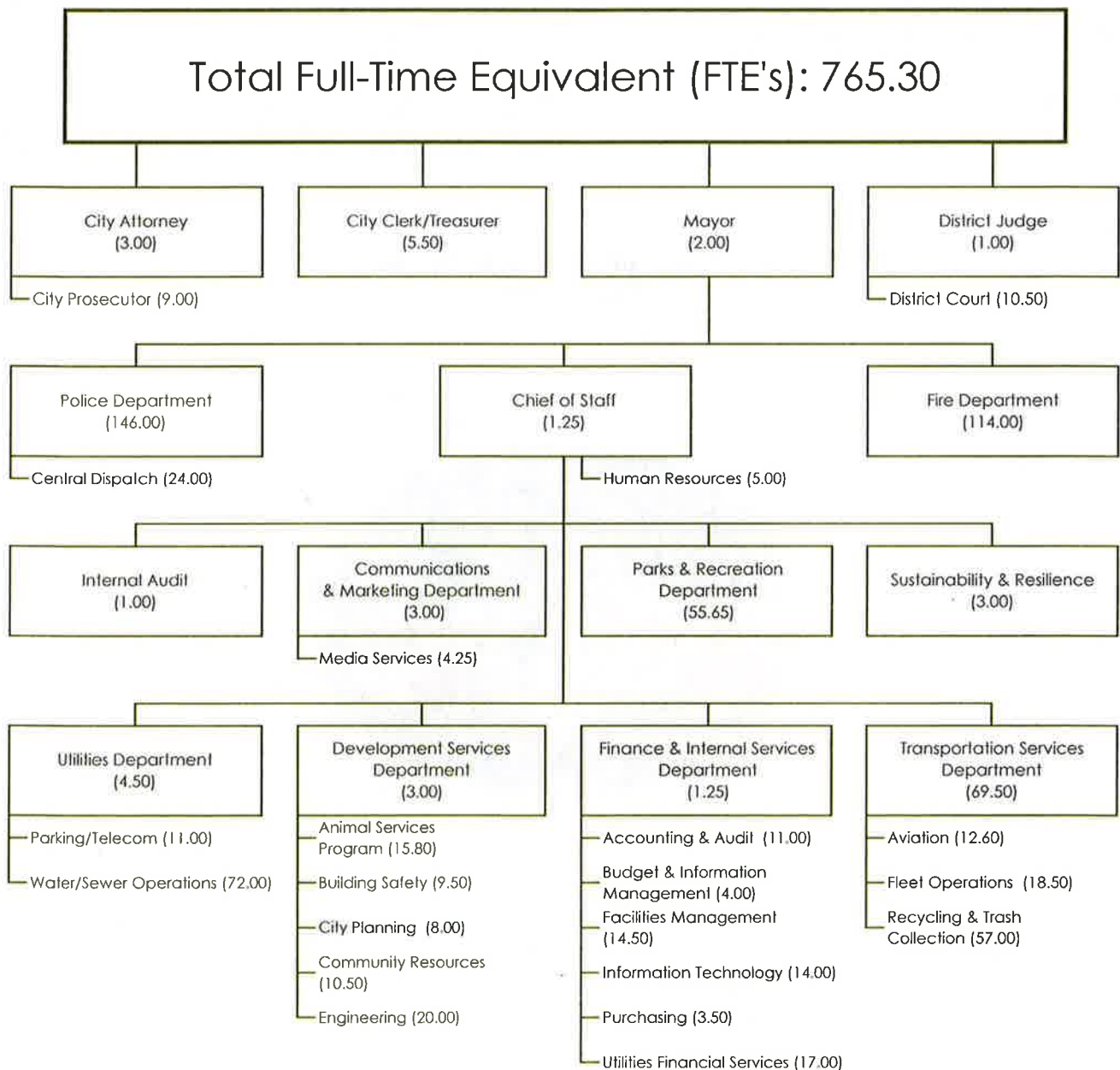
* A long term interfund loan from the General Fund is recorded as a liability but not deducted from net investments in capital assets which is in keeping with generally accepted accounting principals. However, the approximant amount of that liability is \$174,000 as of September 2014 which could be considered a part of unrestricted net assets. In 2015, the Airport will attempt to obtain grants for \$230,000 requested in the capital account.

The 2014 estimated unrestricted fund balance is based on all expenditures being made pursuant to the approved budget. The actual fund balance will be evaluated at the end of 2014 and if there is not a sufficient amount to fund the 2015 budget request, the budget will be adjusted during the first quarter of 2015.

CITY OF FAYETTEVILLE, ARKANSAS PERSONNEL SECTION

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart. The total amount shown includes **15.50** frozen FTE's.

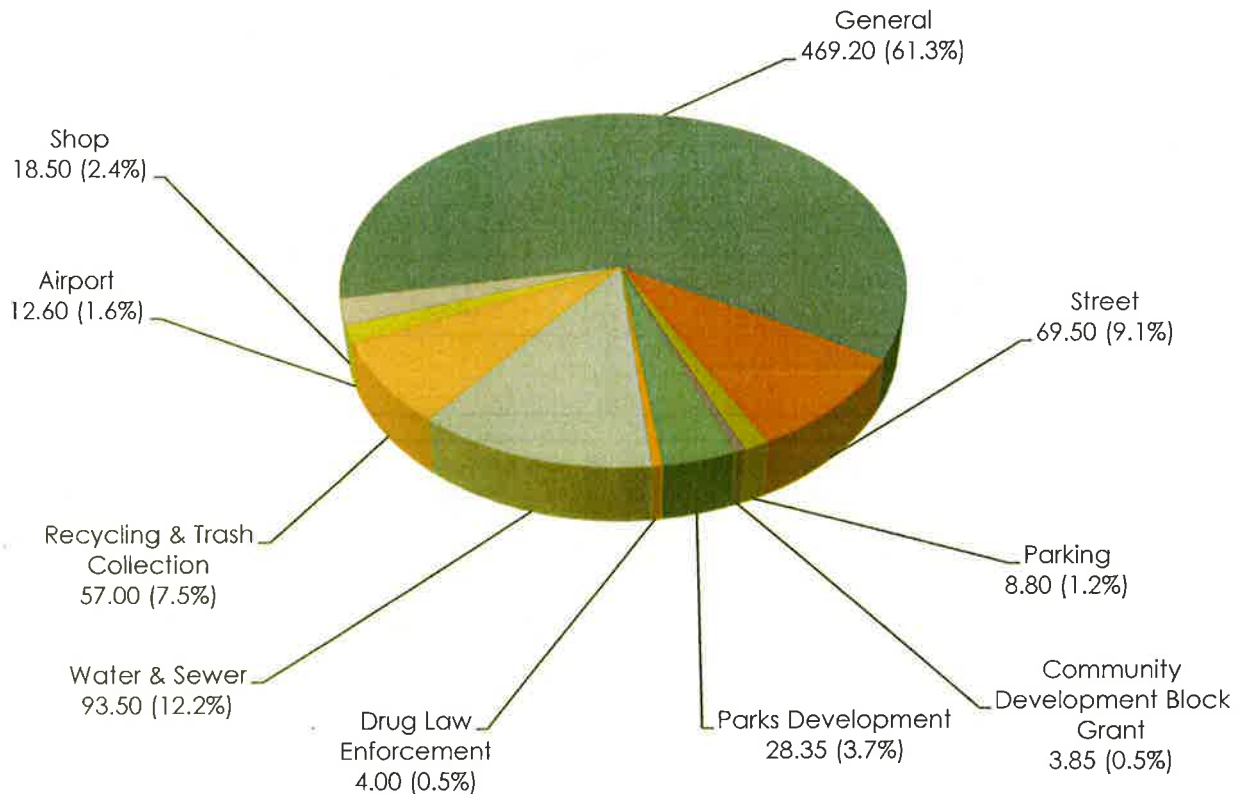
The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity. In addition, a schedule of frozen positions is listed that includes a 2015 Projected Savings.



City of Fayetteville, Arkansas
 Personnel Summary by Funding Source
 Full-Time Equivalent Basis

Fund	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
1010 - General	471.50	469.20	454.70	14.50	469.20
2100 - Street	68.50	68.50	69.50	-	69.50
2130 - Parking	6.80	8.80	8.80	-	8.80
2180 - Community Development Block Grant	3.85	3.85	3.85	-	3.85
2250 - Parks Development	27.35	27.35	28.35	-	28.35
2930 - Drug Law Enforcement	4.00	4.00	4.00	-	4.00
5400 - Water & Sewer	93.50	93.50	93.50	-	93.50
5500 - Recycling & Trash Collection	57.00	57.00	57.00	-	57.00
5550 - Airport	12.60	12.60	11.60	1.00	12.60
9700 - Shop	18.50	18.50	18.50	-	18.50
Total	763.60	763.30	749.80	15.50	765.30

**Full-Time Equivalent Basis by Fund
 (765.30 FTE's)**



City of Fayetteville, Arkansas
Personnel Variation Summary (2015)

Fund / Division	Title	Additions/ (Reductions)
Parks Development Fund		
Parks & Recreation	Recreation Programs Manager ¹	1.00
Street Fund		
Transportation	Maintenance Worker III ²	1.00
		<u>2.00</u>

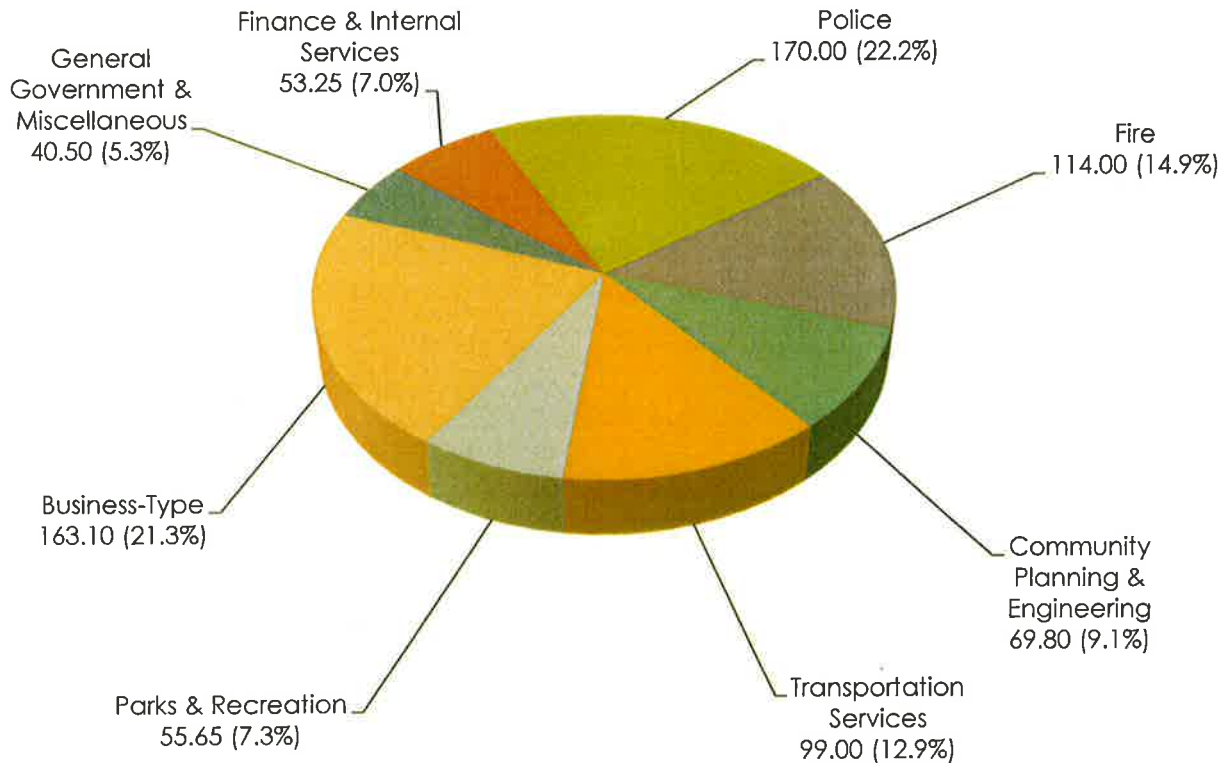
NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A Recreation Programs Manager (FTE 1.00) is being added to the Parks & Recreation Division in the 2015 Budget. This position is funded out of the Parks Development Fund.
2. A Maintenance Worker III (FTE 1.00) is being added to the Transportation Department in the 2015 Budget. This position is funded out of the Street Fund.

City of Fayetteville, Arkansas
 Personnel Summary by Activity
 Full-Time Equivalent Basis

Activity	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
General Government & Miscellaneous	41.50	40.50	40.50	-	40.50
Finance & Internal Services	52.75	53.25	49.75	3.50	53.25
Police	171.60	170.00	167.50	2.50	170.00
Fire	114.00	114.00	112.00	2.00	114.00
Community Planning & Engineering	70.30	69.80	65.30	4.50	69.80
Transportation Services	96.00	98.00	99.00	-	99.00
Parks & Recreation	54.35	54.65	53.65	2.00	55.65
Business-Type	163.10	163.10	162.10	1.00	163.10
Total	763.60	763.30	749.80	15.50	765.30

**Full-Time Equivalent Basis by Activity
 (765.30 FTE's)**



City of Fayetteville, Arkansas
Frozen Personnel Positions by Activity & Division

Fund / Division	Frozen 2013	Frozen 2014	Frozen 2015	Savings 2015
1010 - GENERAL FUND:				
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:				
Internal Consulting Division:				
Director of Internal Consulting	1.00	-	-	\$ -
FINANCE & INTERNAL SERVICES ACTIVITY:				
Accounting & Audit Division:				
Intern I	0.50	-	-	-
Facilities Management Division:				
Construction & Contract Manager	0.50	0.50	0.50	44,950
Budget & Information Management Division:				
Budget Analyst	1.00	1.00	1.00	55,506
Human Resources Division:				
Benefits Administrator	1.00	1.00	1.00	53,176
Information Technology Division:				
IT Project Manager	-	1.00	1.00	92,190
POLICE ACTIVITY:				
Police Division:				
Deputy Chief of Police	1.00	-	-	-
Police Officer	4.00	-	-	-
Senior Secretary - Police	1.00	1.00	1.00	44,996
Transcriptionist	0.50	0.50	0.50	16,492
Park Patrol	0.60	-	-	-
Central Dispatch Division:				
Dispatcher I	1.00	1.00	1.00	48,784
FIRE ACTIVITY:				
Fire Division:				
Fire Captain - Safety Officer	1.00	1.00	1.00	83,785
Financial Analyst - Fire	-	-	-	-
Firefighter	1.00	1.00	1.00	54,727
COMMUNITY PLANNING & ENGINEERING ACTIVITY:				
Engineering Division:				
Assistant City Engineer	1.00	-	-	-
City Planning Division:				
Director of Current Planning	1.00	-	-	-
Planner - Current Planning	-	1.00	1.00	60,536
Permit Clerk	1.00	1.00	1.00	41,393
Building Safety Division:				
Building Official - Safety	1.00	-	-	-
Inspector - Residential	-	1.00	1.00	53,830
Inspections Clerk	1.50	1.00	1.00	41,925
Clerk Typist	-	0.50	0.50	14,242

City of Fayetteville, Arkansas
Frozen Personnel Positions by Activity & Division

Fund / Division	Frozen 2013	Frozen 2014	Frozen 2015	Savings 2015
PARKS & RECREATION ACTIVITY:				
Parks & Recreation Division:				
Maintenance Worker IV - Parks	1.00	0	-	-
Maintenance Worker II - Parks	1.00	2.00	2.00	76,106
Total Frozen Positions - General Fund	<u>21.60</u>	<u>14.50</u>	<u>14.50</u>	<u>\$ 782,638</u>
5550 - AIRPORT FUND:				
BUSINESS-TYPE ACTIVITY:				
Aviation Division:				
Maintenance Worker III - Airport	1.00	1.00	1.00	\$ 46,110
Total Frozen Positions - Airport Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>\$ 46,110</u>
Total Frozen Positions - Citywide	<u>22.60</u>	<u>15.50</u>	<u>15.50</u>	<u>\$ 828,748</u>

This was added to the Final Agenda Packet for the November 18, 2014 City Council meeting and all 234 pages have been replaced with updated information.

City of Fayetteville, Arkansas

2015 Annual Budget and Work Program

City Council and Other Elected Officials

Adella Gray, Ward 1 - Position 1
Sarah Marsh, Ward 1 - Position 2
Mark Kinion, Ward 2 - Position 1
Matthew Petty, Ward 2 - Position 2
Justin Tennant, Ward 3 - Position 1
Martin W. Schoppmeyer, Jr., Ward 3 - Position 2
Rhonda Adams, Ward 4 - Position 1
Alan Long, Ward 4 - Position 2

Kit Williams, City Attorney
Sondra Smith, City Clerk/Treasurer
David Stewart, District Judge

Submitted by

Lioneld Jordan, Mayor
Don Marr, Chief of Staff
Paul A. Becker, Chief Financial Officer
Greg Tabor, Police Chief
David Dayringer, Fire Chief

Prepared by

Kevin Springer, Budget Director
Barbara Fell, Senior Financial Analyst
Liz Hutchens, Financial Analyst



MISSION STATEMENT

The City of Fayetteville's mission statement is a direct result of a volunteer team of employees charged with creating a mission statement that expressed the service core of City operations, reflected our beliefs concerning City services, and was easy to remember. All City employees were given an opportunity to provide input for the mission statement. The mission statement was then adopted by the City Council and is as follows:

To protect and improve our quality of life by listening to and serving the people with pride and fairness.

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City of Fayetteville, Arkansas
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November 6, 2014

Members of City Council and
Citizens of Fayetteville

I am pleased to submit my proposed budget for 2015 for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the aldermanic form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations as well as necessary adjustments to the Capital Improvements Program for 2015.

Once again, the current budget was formulated in the context of my primary budget goals considering current economic conditions.

2015 Budgetary Goals

My primary goals for 2015 are as follows:

- *To provide the same level of services to the public*
- *To retain the work force at the current level*
- *To avoid increases in taxes to the citizen by keeping the millage rate the same as 2009*
- *To continue to provide services to the citizen in the most efficient and effective manner possible*
- *To fund needed Capital Improvements to the greatest extent possible*
- *To present a General Fund operating budget that is balanced with operating revenue estimates*

Financial Environment

The local economic conditions in Fayetteville continued to improve in fiscal 2014 but at a slower pace than 2013. City sales taxes are up approximately 1.4% compared to prior year through the end of the third quarter of fiscal 2014. We have also seen continuing activity in large scale development as the University of Arkansas expands student enrollment. Unemployment is at 4.1%, which does compare favorably to the rest of the State and Nation. The worldwide economic problems continue to exist. For these reasons, this budget has been formulated on conservative revenue and expenditure estimates. However, I am presenting a balanced budget for the General Fund.

For 2015, we have forecasted revenue sources to be equal to 2014 projections except for sales tax for which we estimate a 2.0% increase over expected collections. The budget continues to have authorized positions unfunded (frozen). Many of the cuts made during previous years will remain in force. I have not included a salary increase in my proposed budget. At the close of the 2014 fiscal year, I intend to analyze the City's financial position and if at all possible recommend a salary package for employees to the Council as well as an additional step for fire personnel.

Conclusion

This budget is based on realistic revenue and expenditure estimates. I believe that it continues to provide for the best possible level of services while still guarding against possible weakening economic conditions.

2014 has been a very busy year for the City. With your continued support we have accomplished many things. With the combined efforts of this Administration and City Council support, I am confident that we will again meet the challenges facing the City while continuing to provide our citizens superior service levels.



Lioneld Jordan, Mayor



November 4, 2014

Mayor Lionel Jordan, Members of the City Council and
Citizens of Fayetteville:

The budget being presented is a 2015 operating budget. It does not include re-budgets that represent programs approved and appropriated in prior years which as of the end of fiscal 2014 remain uncompleted. Re-budgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2014. Total rebudgets are likely to be \$60,000,000 or more. These re-budgets will be presented for addition to the 2015 operating budget early in the first quarter of 2015.

In 2014, City and County Sales Taxes increased compared to 2013. By year end, total sales taxes are expected to be approximately 2.04% over prior year. Residential and commercial building has begun to increase but fees associated with permitting and construction will still be below 2013 levels and will probably level off in 2015. Water and Sewer revenue collections have decreased in fiscal 2014 compared to 2013 due to normal weather conditions during the summer months. Water and Sewer revenues should approximate 2013 amount in 2015. Fuel and rent revenues at the airport are over 2013 collections. Revenue projections for HMR tax collections are estimated to be over 2013 actuals. Other fund operations are relatively stable when compared to the prior year.

The 2015 General Fund budget represents a net expenditure increase from 2014 budget of \$706,000 (see page VII for details). This was due to required increases due to pension obligations, insurance increases, maintenance contracts, utilities and telephone, and vehicle replacement charges. Salary increases were also approved in 2014.

For 2015, the General Fund budget has been formulated on the assumption that revenues in 2015 will be slightly lower compared to current 2014 estimates except for a 2% increase in sales taxes (compared to 2014 estimates) which has been incorporated in the revenue estimates.

2015 PROPOSED BUDGET EXECUTIVE SUMMARY

This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments which are included in the expenditure budgets.

Governmental funds are budgeted on the modified accrual basis.

The total budget allocated by expenditure category is displayed in the following table.

Summary of Fund Expenditures by Category (In Dollars)

Category	Adopted 2014	Adopted 2015	Change In Dollars	2015 % of Total Budget
Personnel Services	\$ 46,901,669	\$ 47,771,036	\$ 869,367	33.0%
Materials & Supplies	5,459,483	5,556,478	96,995	3.8%
Services & Charges	18,442,219	18,569,657	127,438	12.8%
Maintenance	4,286,397	4,102,102	(184,295)	2.8%
Fuel	3,617,698	4,562,067	944,369	3.1%
Internal Charges	5,043,244	5,377,269	334,025	3.7%
Purchased Water	6,600,000	6,600,000	0	4.5%
WWTP Operations	8,537,994	8,999,209	461,215	6.2%
Total Operating Expenses	98,888,704	101,537,818	2,649,114	69.9%
Transfers Out	1,433,000	1,433,000	0	1.0%
Debt Service	21,716,596	21,533,182	(183,414)	14.8%
Capital	13,561,700	20,701,000	7,139,300	14.3%
Total Expenses	\$ 135,600,000	\$ 145,205,000	\$ 9,605,000	100.0%

The 2015 Proposed Budget is \$145,205,000 million. This is an increase when compared to 2014 of \$9,605,000 or 6.6%. Some of that increase is due to changes in operating costs primarily personnel costs associated with salary, pension, and insurance increases. However, the primary cause of the increase is due to the expansion of the capital improvement program.

Replaced with new information

The following table indicates the percentage of total budget allocated by funds.

Fund Totals as Percent of Total Budget

Funding Source	Adopted 2014		Adopted 2015	
	Budget	% of Total	Budget	% of Total
General	\$ 37,460,000	27.9%	\$ 38,166,000	26.3%
Water & Sewer	34,043,000	25.1%	39,203,000	27.0%
Sales Tax Bond	18,592,000	13.7%	18,626,000	12.8%
Recycling & Trash Collection	10,960,000	8.1%	12,651,000	8.7%
Sales Tax Capital Improvements	7,523,000	5.5%	7,692,000	5.3%
Shop	7,328,000	5.4%	8,456,000	5.8%
Street	6,422,000	4.7%	7,571,000	5.2%
Parks Development	2,737,000	2.0%	2,273,000	1.6%
Airport	2,494,000	1.8%	2,576,000	1.8%
Police Pension	1,609,000	1.2%	1,611,000	1.1%
Parking	1,605,000	1.2%	1,560,000	1.1%
Fire Pension	1,417,000	1.0%	1,435,000	1.0%
Impact Fee	1,113,000	0.8%	1,070,000	0.7%
Town Center	696,000	0.5%	690,000	0.5%
Drug Law Enforcement	565,000	0.4%	575,000	0.4%
Community Development Block Grant	562,000	0.4%	559,000	0.4%
Parking Deck Bond	300,000	0.2%	300,000	0.2%
TIF Bond	123,000	0.1%	141,000	0.1%
Replacement & Disaster Recovery	42,000	0.0%	42,000	0.0%
Sales Tax Construction Bond	7,000	0.0%	5,000	0.0%
Parking Deck Project	2,000	0.0%	3,000	0.0%
Wastewater System Improvements Project	0	0.0%	0	0.0%
	<u>\$ 135,600,000</u>	<u>100.0%</u>	<u>\$ 145,205,000</u>	<u>100.0%</u>

An examination of the overall budget indicated that the Water & Sewer Fund is the largest fund being 26.9% of the total. This is because of the increase in the capital improvement projects in 2015. The General Fund is second at 26.2% of the total. The combination of these funds is 53.2% of the total budget. The Sales Tax Bond Fund (budget to repay outstanding bonds) is 12.8% of the budget. Thus the three largest funds represent 66.1% of the total operating budget.

An important part of this budget document is the City's Financial Policies delineated in pages 4 through 8 which are incorporated as a part of the budget. These policies include the following:

- Revenue Policy
- Expenditure Policy
- Debt Policy
- Reserve Policy
- Investment & Cash Management Policy
- Capital Improvement Policy
- Financial Reporting Policy
- Administrative Procedures to Adjust the Approved Budget

Overview of City's Major Funds:

General Fund is normally the major operating fund of the City and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which includes the following: general government services (Mayor's Administration, District Court, City Clerk and City Attorney), fire, police, finance, internal services, animal services, telecommunications, parks and recreation, cable, library funding, engineering, planning, and building safety.

General Fund Revenue:

The General Fund revenue budget was based on the following assumptions:

- City Sales Tax is projected to increase at a rate of 2.0% over 2014 estimates.
- County Sales Tax is projected to increase at a rate of 2.0% over 2014 estimates.
- Franchise Fees are projected to equal current collections which are 5.8% over the estimated 2014 amount.
- Property Taxes are projected to decrease at a rate of 1.0% from 2014 collections.
- The net consolidated impact of other revenues are expected to be essentially flat compared to the 2014 budget.
- Maintaining the revenue split for City Sales Tax to 60% operations and 40% capital.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2015 are projected to be as follows:

City's Share of County Sales Tax	\$12.3	million
City Sales Tax	11.2	million
Alcoholic Beverage Taxes	0.6	million
Franchise Fees	5.8	million
Intergovernmental Income	2.3	million
Fines & Forfeitures	1.5	million
Charges for Services	1.5	million
Property Tax Millage	1.8	million
Licenses & Permits	1.0	million
Other	0.2	million
Total	<u>\$38.2</u>	<u>million</u>

General Fund Expenditures:

Payroll expenditures are based on full employment.

The significant increases in General Fund for 2015 compared to 2014 are as follows:

2014 General Fund Budget - Adopted	\$ 37,460,000
Additions:	
Personnel	\$ 605,820
Workers Compensation	85,300
Health Insurance	51,422
LOPFI Pension	57,060
Outside Agencies (Senior Center)	10,200
NWA Regional Planning	11,037
Cost Allocation	(176,980)
Insurances (Vehicles/Building/Personal)	35,746
Motorpool	87,262
Software Maintenance/Lease	39,956
Utilities/Telephone	114,145
Fuel	17,754
Minor Equipment	4,236
Radio Maintenance	43,519
Other - Additions	41,723
	<u>1,028,200</u>
Reductions:	
Salary Contingency	(297,200)
Election Cost	(25,000)
	<u>(322,200)</u>
2015 General Fund Budget - Proposed	<u><u>\$ 38,166,000</u></u>

Major policy issues to be considered for General Fund in the future include:

- The need to fund employee wages at a full step level in 2015 and in future years.
- Continue to explore an independent funding method for the Fayetteville Public Library.
- Examination of the User Fee/Cost Reimbursement rates based on a cost analysis.
- Continued examination the City's overall long term revenue stream to match required long term expenditures as identified.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

State turnback comes from motor fuel taxes collected by the State (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback has been flat. A total of \$3.5 million is projected for 2015. The new half cent transportation tax passed by statewide referendum is expected to provide an additional \$1.3 million of which \$750,000 will be allocated to sidewalk construction in 2015. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate in excess of \$1 million. The Street Fund budget is expected to use fund balance of \$1,500,000 for capital programs in 2015.

The **Parking Fund** has been established to account for the revenue and expense associated with the paid parking program. A revenue bond issue for the construction of a parking facility was issued in December of 2012. Net revenue from this fund is pledged for payment of that bond issue. This fund has a budgeted increase of \$6,000 for 2015.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995 as modified by the 2012 referendum. The \$2.3 million in planned expenditures for 2015 includes \$217,000 in capital improvements. The fund has a budgeted surplus of \$750,000 for 2015. This will replenish reserves used to accelerate funding for capital expenditures in 2014.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. All projected revenues are budgeted for this fund. The collection of these fees will be less compared to 2014 estimated.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. The 2015 planned expenditures include \$7,684,000 in capital improvements.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections. The capital expenditure portion of this program will be \$9.7 million. This is a substantial increase in new programs over the prior year.

For 2015, the Water & Sewer Fund is projected to have operating gain of \$5,640,000 excluding depreciation expense and before capital expenditures. The wastewater treatment plant operations are budgeted at \$8.5 million, which represents 25% of the total operating expenses. The water purchases budgeted for 2015 represent the second largest expenditure for operations in the fund at \$9.0 million. This represents approximately 22.9% of total operating expenditures. This fund is budgeted to use reserves of \$4,701,000 mainly due to capital.

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. During the end of 2009, the operation of the transfer station was brought in house and is currently being operated by the City. For 2015, the Solid Waste Fund is projected to have a loss of \$2,731,000 primarily due to increases capital costs. However, there are sufficient reserves to accommodate this deficit.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from fuel sales and rents and leases. For 2015, the Airport Fund is projected to have an operating loss of \$18,000 before depreciation expense and capital expenditures. The total budget deficit is \$248,000.

In March 2013, the City once again took over the running of fixed base operations at the Airport which accounts for the large expenditure budget increase and related revenue increase.

The **Shop Fund** is an internal service fund that provides for the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. The Shop Fund will have a projected \$110,000 gain for 2015 after capital expenditures of \$3,726,000.

2015 Capital Budget

This plan contains a total of \$26,004,000 for capital projects in 2015. A detail listing of all of the projects planned for 2015 are included under the Capital and Debt section.

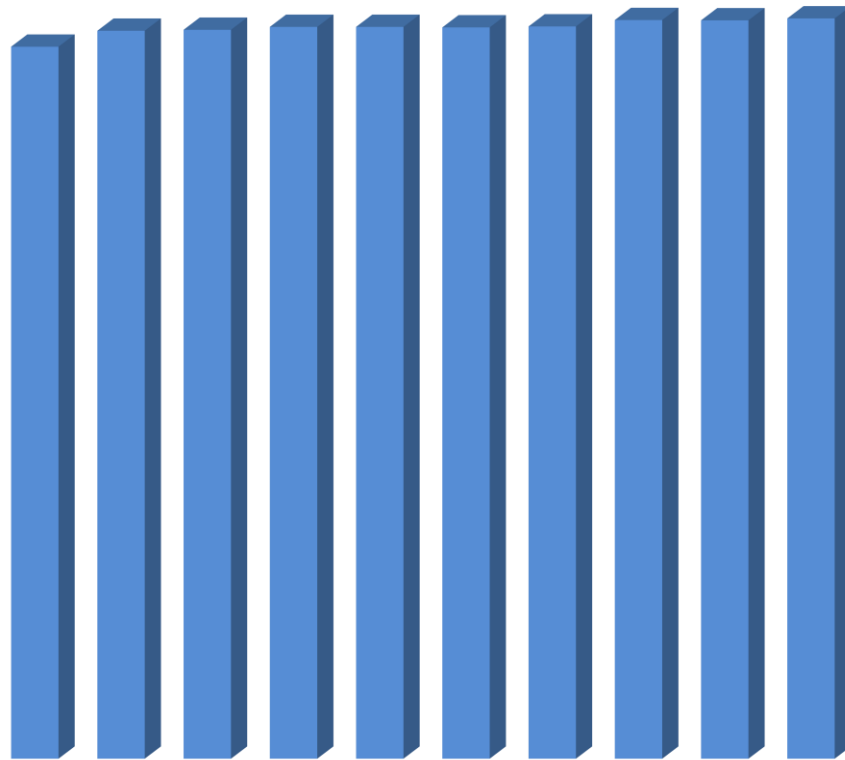
Debt Issues – 2014

In 2014 the City will issue \$10,995,000 in HMR bonds approved by the voters. The closing date of these bonds will be November 20, 2014 and appropriation of that issue is expected to occur in December of 2014

Personnel Changes

Below is a history of total positions by activity from 2006-2015.

City of Fayetteville, Arkansas
Personnel History by Activity (2006-2015)



Activity	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General Government	40.40	41.40	41.40	41.40	41.50	41.50	41.50	41.50	40.50	40.50
Finance & Internal Services	52.75	53.25	53.25	53.25	53.25	52.75	52.75	52.75	53.25	53.25
Police	170.63	171.63	171.63	171.63	171.63	171.60	171.60	171.60	170.00	170.00
Fire	109.00	113.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00
Community Planning/Engineering	71.80	73.30	73.30	73.30	70.30	70.30	70.30	70.30	69.80	69.80
Transportation Services	91.50	93.50	93.50	93.50	96.00	95.00	96.00	96.00	98.00	99.00
Parks & Recreation	51.85	53.35	53.35	53.35	54.35	54.35	54.35	54.35	54.65	55.65
Business-Type	148.10	153.10	153.10	156.10	155.50	156.50	156.50	163.10	163.10	163.10
Total	736.03	752.53	753.53	756.53	756.53	756.00	757.00	763.60	763.30	765.30
Change from Prior Year	8.00	16.50	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	2.00

CLOSING

The funding proposals contained in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City financial Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2015. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,



Paul A. Becker
Chief Financial Officer

Respectfully submitted,



Kevin Springer
Budget Director

RESOLUTION NO. ???-14

A RESOLUTION ADOPTING THE PROPOSED 2015 ANNUAL BUDGET AND WORK PROGRAM AS AMENDED.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the Proposed 2015 Annual Budget and Work Program. A copy of the Budget, marked Exhibit "A" is attached hereto and made a part hereof.

PASSED and **APPROVED** this the 18th day of November, 2014.

APPROVED:

ATTEST:

By: _____
LIONELD JORDAN, Mayor

By: _____
SONDRA E. SMITH, City Clerk/Treasurer

CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET PROCESS

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Solid Waste Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when the liability is incurred but revenues are recognized when they are due and owing to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process for the 2014 Budget and Work Program are described below:

1. **Budget Preparation Package, July 2014**

The budget preparation package was distributed to all Department Directors and Division Heads. The package included budget preparation software. In addition, target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately. Training was conducted on an individual basis with the Budget Staff and Department Directors and Division Heads, as requested.

2. **Capital Requests, May – September 2014**

Five Year Capital Improvements modification requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by the Finance Director and Budget staff to see if original cost and continuing costs were within the available funding range. Capital items with a cost that exceeds \$10,000 should appear in the Five Year Capital Improvements Programs.

3. **Budget Work Papers Submitted by Division Heads, August 2014**

The Division Heads returned budget submissions requesting 2015 funding to the budget office. The budget office then verified that budget submissions were correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, August 2014**

During this period, meetings, as needed, were conducted with each Department Director. At these meetings, the submitted program budgets were evaluated in their entirety and additions and cuts were made to balance the funds with the service requirements. The 2015 Proposed Budget and Work Program was the result of this process.

5. **Consideration and Approval of the Budget, Beginning to Adoption 2014**

The proposed budget is discussed with the Mayor beginning in September and through November. The Mayor will present the comprehensive Proposed 2015 Budget and Work Program to the City Council on November 7. Public discussions on the budget will be conducted at agenda sessions and City Council meetings as needed beginning November 13. A special meeting is scheduled for November 17.

6. **Implementing the 2015 Budget, January 2015**

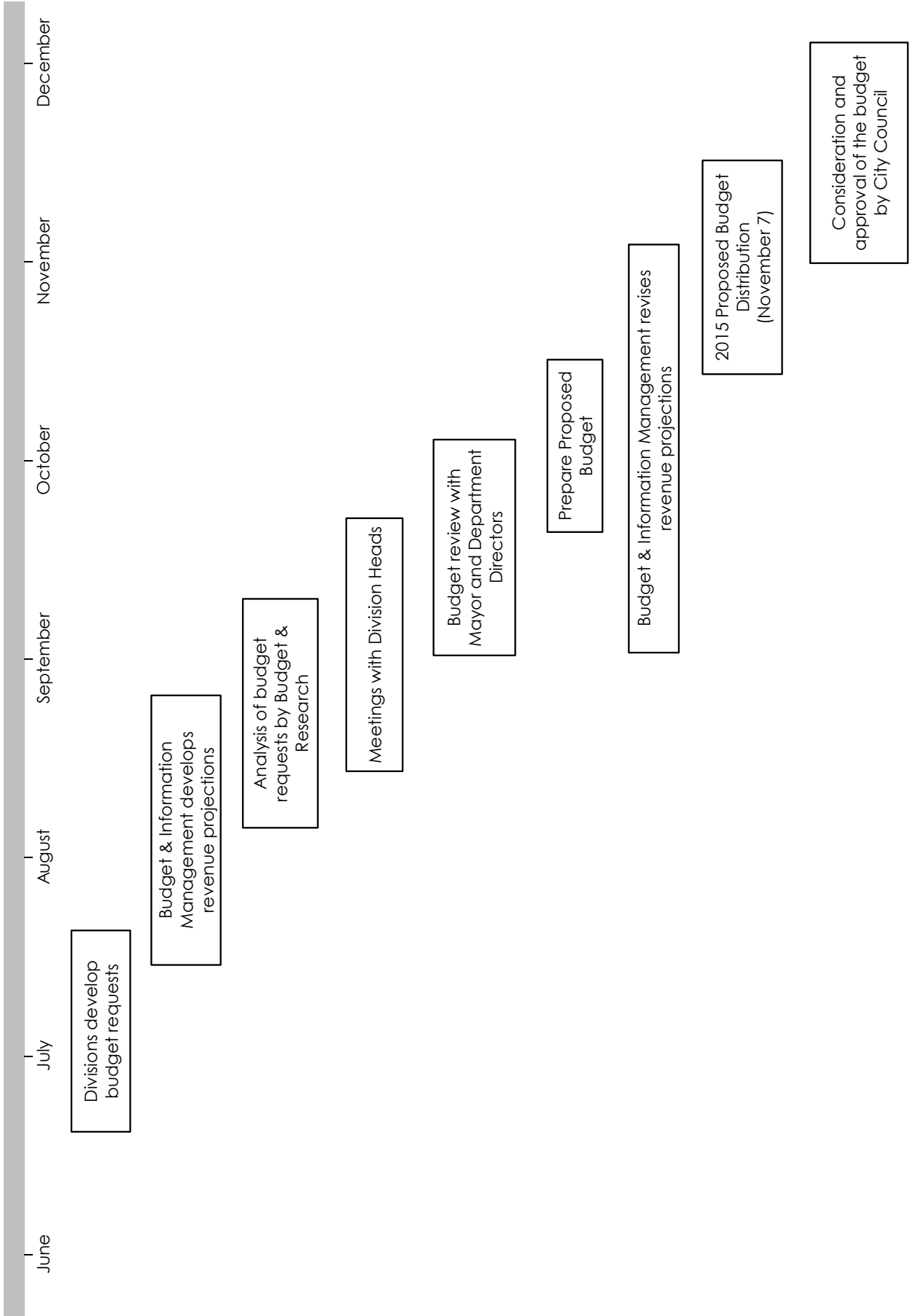
Work papers are created and distributed to allow each division head to split their budget into the projected funding level needed for each month. These work papers are collected and input into the computer system to assist in the control of the adopted budget throughout 2015.

7. **Adjusting the 2015 Budget, Throughout 2015**

The budget may be adjusted throughout 2015. Depending on the amount of the adjustment, approval may come from the Budget Director, Finance Director, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council and public on City operations and services. In accord with continuing efforts to apprise the public of City activities, the Proposed 2015 Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site. Public notification of this information is made in a local newspaper and on the Cable Access Television channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the Budget.

CITY OF FAYETTEVILLE, ARKANSAS
THE 2015 BUDGET PROCESS



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CITY OF FAYETTEVILLE, ARKANSAS
FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.
- The City will review annually and revise, where necessary, its cost allocation formula.

- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will strive to adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will attempt to refrain from budgeting non-recurring or one-time revenue for ongoing expenses.
- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.

Replaced with new information

- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

DEBT POLICY

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax revenues and the principle amount of General and Street Fund debt shall not exceed 5% of assessed taxable property.

- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

RESERVE POLICY

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.
- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

INVESTMENT AND CASH MANAGEMENT POLICY

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- The City will limit its investments to the types of securities provided for by Arkansas statutes.

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- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

CAPITAL IMPROVEMENT POLICY

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will seek input from the public by holding public hearings in relation to the establishment of major projects and major project priorities.
- The City will incorporate the reasonable findings and recommendations of the other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.

FINANCIAL REPORTING POLICY

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

**CITY OF FAYETTEVILLE, ARKANSAS
ADMINISTRATIVE PROCEDURES
TO ADJUST THE APPROVED BUDGET**

PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

DEFINITION AND EXPLANATION:

During the fiscal year needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting nor Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e. Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project or another program).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

BUDGET ADJUSTMENT APPROVAL PROCESS:

Budget Amendments

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement. Budget amendments appropriate additional revenue or allocation of reserves.

Budget Adjustments

- 1) Budget adjustments within categories, within divisions of a fund, can be made with the approval of the Budget Director (see page 10 for a division listing).
- 2) Budget adjustments between categories within a division of a fund can be made with the approval of the Budget Director and Finance Director.
- 3) Budget adjustments within the personnel services category between departments within a fund will be approved by the Budget Director, the Finance Director, and the Chief of Staff.
- 4) Budget adjustments between categories within an approved project will be approved by the Budget Director.
- 5) All other budget adjustments must be approved by the City Council.

BUDGET AMENDMENT REPORTING:

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

**CITY OF FAYETTEVILLE, ARKANSAS
BUDGET ORGANIZATIONAL STRUCTURE**

FUND	In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
ACTIVITY	Activities are the major groups of items which are functionally related, regardless of the Department or Division that is responsible. This type of classification provides a useful Budget summary that is consistent even though changes in the organizational structure may occur.
DEPARTMENT	Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into eight operating departments: Police, Fire, Parks & Recreation, Utilities, Development Services, Communications & Marketing, Transportation Services, and Finance & Internal Services. Each Department, except Police and Fire, has a director who reports to the Chief of Staff.
DIVISION	Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Solid Waste & Recycling Division is part of the Transportation Services Department. A listing of divisions is on the following page.
PROGRAM	Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Solid Waste & Recycling Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting.
CATEGORY	Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Motor Pool Charges, Capital, Transfers to Outside Agencies, Cost Reimbursements, and Operating Transfers.

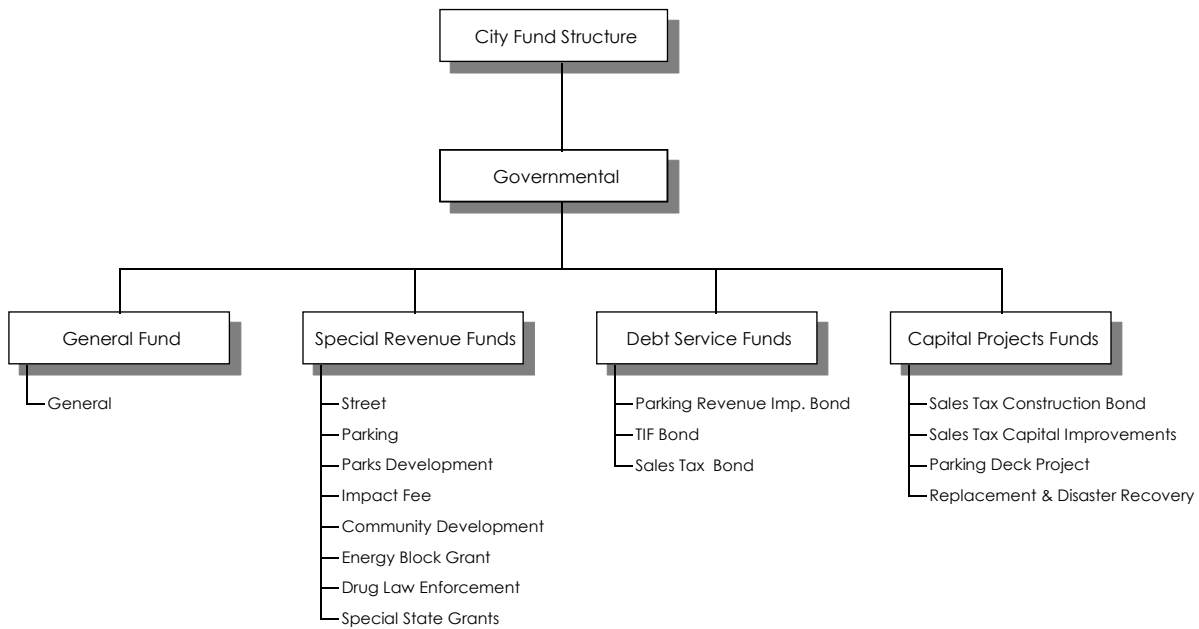
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LISTING OF DEPARTMENTS AND DIVISIONS

DEPARTMENT	DIVISIONS
General Government	Mayors Administration City Council City Attorney City Prosecutor City Clerk/Treasurer Fayetteville District Court Library
Chief of Staff	Chief of Staff Human Resources Internal Audit Sustainability & Resilience
Police Department	Police Central Dispatch
Fire Department	Fire Department
Parks & Recreation Department	Parks & Recreation
Finance & Internal Services Department	Chief Financial Officer Accounting & Audit Budget & Information Management Facilities Management Information Technology Purchasing Utilities Financial Services
Development Services Department	Development Services Animal Services Building Safety City Planning Community Resources Engineering
Communications & Marketing Department	Communications & Marketing Media Services
Transportation Services Department	Transportation Services Aviation Fleet Operations Recycling & Trash Collection
Utilities Department	Utilities Director Parking & Telecommunications Water & Sewer Maintenance Wastewater Treatment Plant

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City of Fayetteville, Arkansas Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

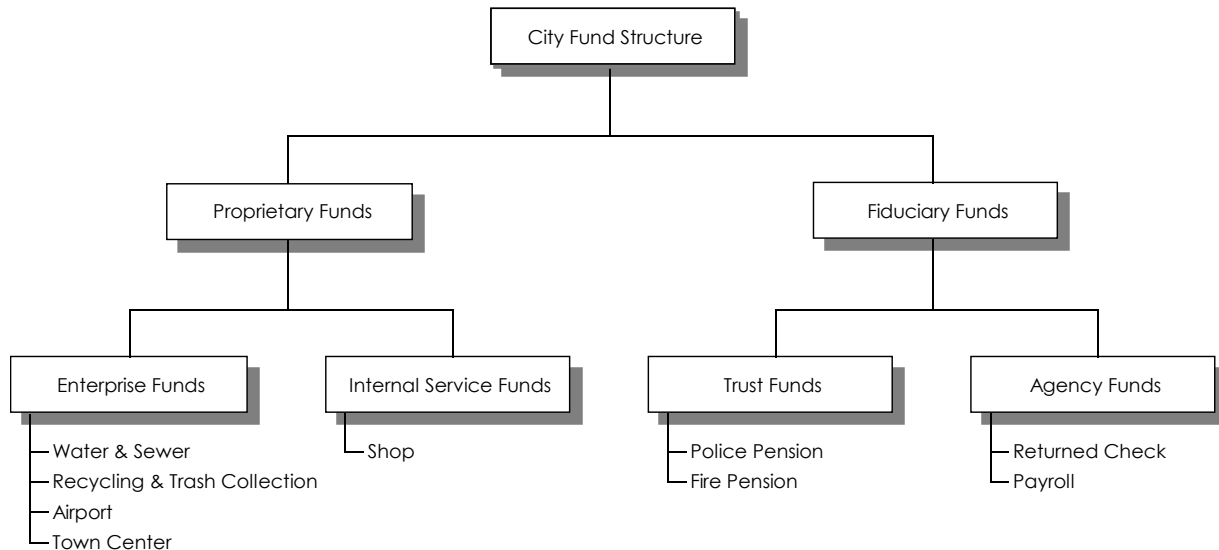
Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

City of Fayetteville, Arkansas Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

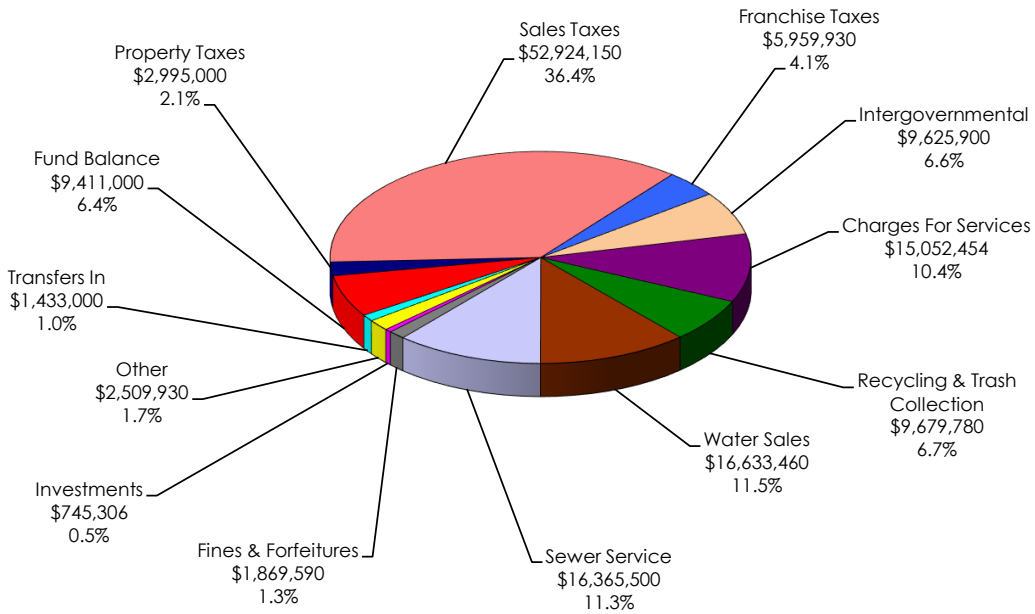
Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature and do not involve measurement of results of operation.

In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

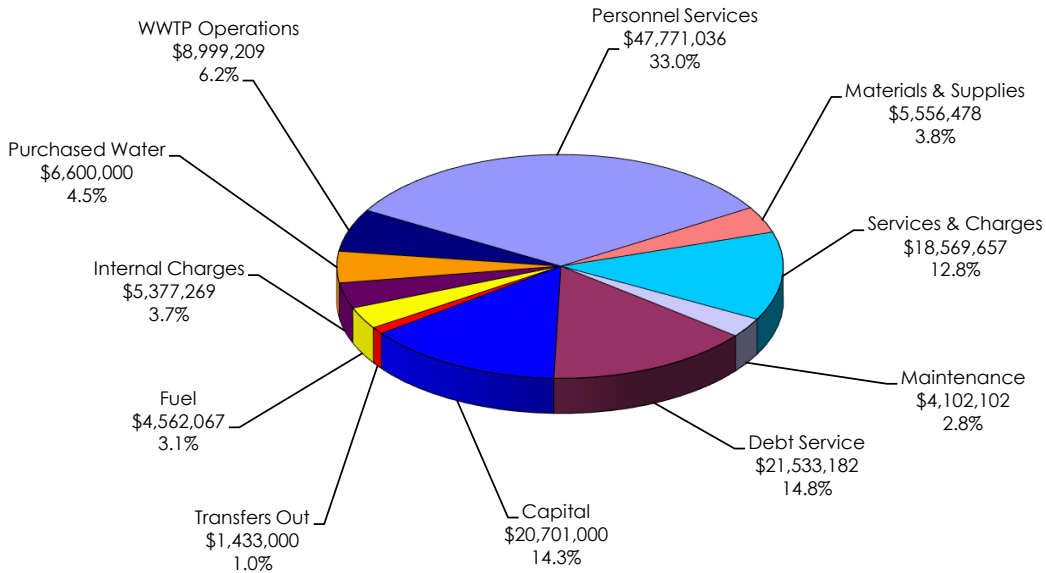
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City of Fayetteville, Arkansas

Sources of Funds for 2015 \$145,205,000



Uses of Funds for 2015 \$145,205,000



Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

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City of Fayetteville, Arkansas Multi-Year Comparison Budget Expenditures

	Adopted 2011	Adopted 2012	Adopted 2013	Adopted 2014	Proposed 2015
<u>Major Funding Sources:</u>					
General	\$ 33,885,500	\$ 34,139,200	\$ 36,057,000	\$ 37,460,000	\$ 38,166,000
Street	4,390,000	4,706,600	4,708,000	6,422,000	7,571,000
Parking	1,065,100	1,101,800	1,162,000	1,605,000	1,560,000
Community Development Block Grant	695,800	589,000	541,000	562,000	559,000
Parks Development	2,424,600	2,358,000	3,074,000	2,737,000	2,273,000
Drug Law Enforcement	494,000	544,000	568,000	565,000	575,000
Water & Sewer	30,901,000	30,908,000	34,920,000	34,043,000	39,203,000
Recycling & Trash Collection	9,208,300	9,950,100	11,774,000	10,960,000	12,651,000
Airport	770,800	768,000	955,000	2,494,000	2,576,000
Shop	7,239,900	8,231,500	8,486,000	7,328,000	8,456,000
	<u>91,075,000</u>	<u>93,296,200</u>	<u>102,245,000</u>	<u>104,176,000</u>	<u>113,590,000</u>
<u>Other Funding Sources:</u>					
Impact Fee	1,260,000	921,000	1,060,000	1,113,000	1,070,000
Fire Bond	424,800	0	0	0	0
TIF Bond	63,700	100,000	100,000	123,000	141,000
Parking Deck Bond	0	0	0	300,000	300,000
Sales Tax Bond	15,373,700	16,372,400	17,871,000	18,592,000	18,626,000
Replacement & Disaster Recovery	45,100	41,000	42,000	42,000	42,000
Sales Tax Capital Improvements	6,390,000	6,702,600	8,253,000	7,523,000	7,692,000
Wastewater System Improvements Project	0	97,600	1,520,000	0	0
Sales Tax Construction Bond	6,000	2,000	7,000	7,000	5,000
Parking Deck Project	0	0	0	2,000	3,000
Town Center	702,700	695,200	697,000	696,000	690,000
Police Pension	1,692,800	1,633,000	1,629,000	1,609,000	1,611,000
Fire Pension	1,480,400	1,470,000	1,468,000	1,417,000	1,435,000
	<u>27,439,200</u>	<u>28,034,800</u>	<u>32,647,000</u>	<u>31,424,000</u>	<u>31,615,000</u>
	<u>\$ 118,514,200</u>	<u>\$ 121,331,000</u>	<u>\$ 134,892,000</u>	<u>\$ 135,600,000</u>	<u>\$ 145,205,000</u>

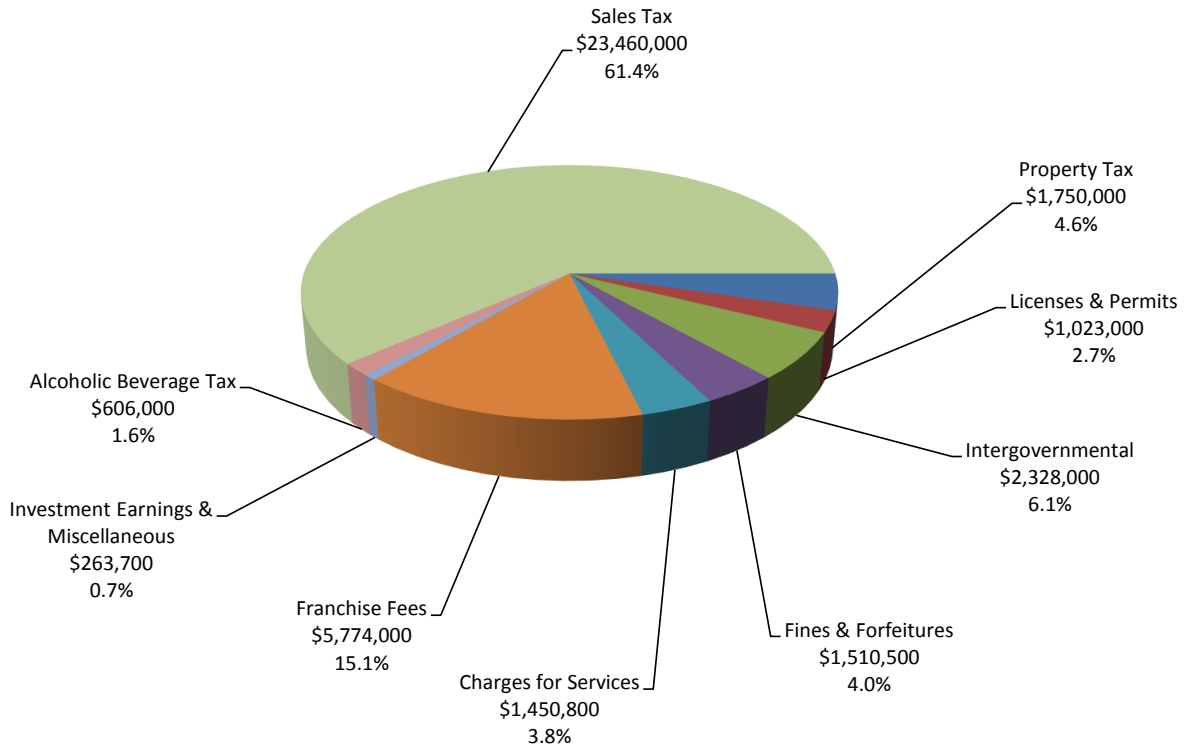
This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

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General Fund (1010)

General Fund Revenues

Total estimated revenue available in 2015 to support the General Fund is approximately \$38.2 million. These overall General Fund Revenue projections are based on historical trend data, expected population increases, and current performance of the national, state, and local economies and statistical information.

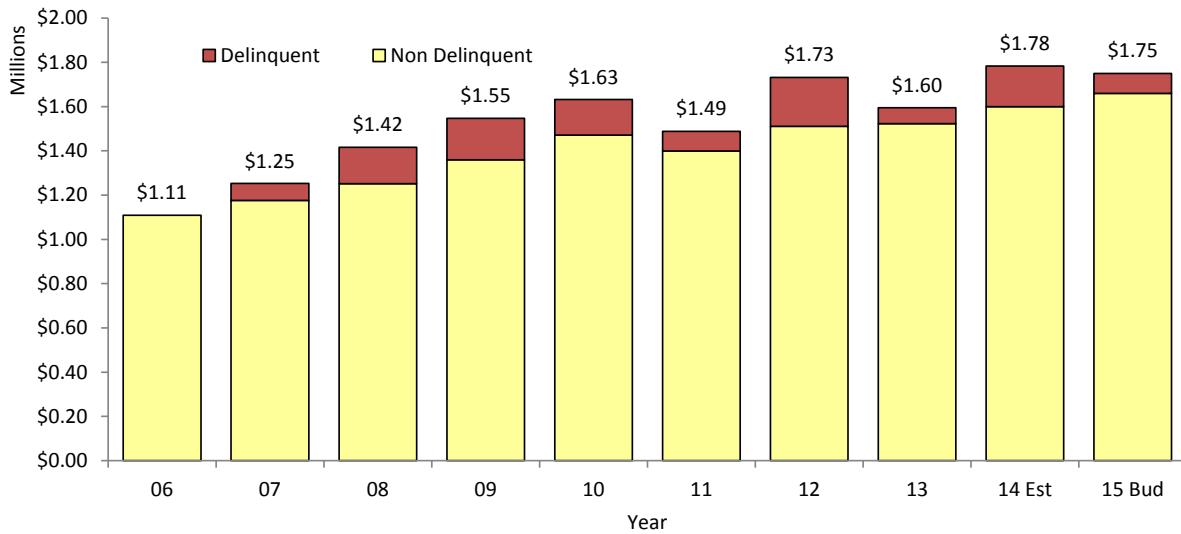
Sources of Funds for 2015
\$38,166,000



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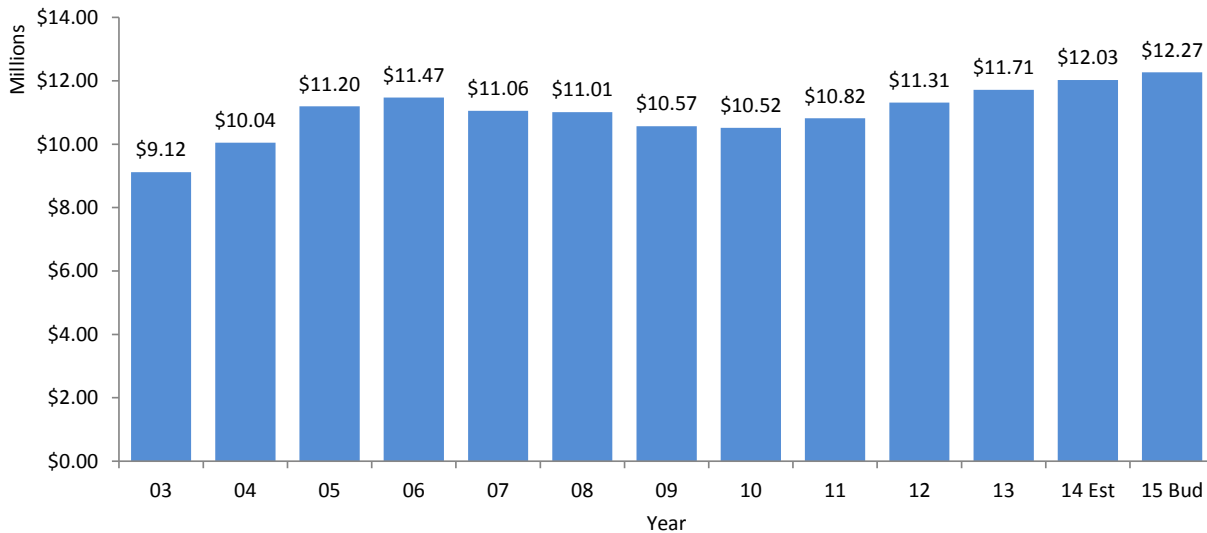
Property Taxes: Property Tax revenue makes up 4.6% of total General Fund Revenue. The tax rate currently approved is 1.3 mils. 2015 revenue is projected to decrease by 1.9% over 2014 estimated collections due to lower estimated delinquent collections. 2006 marked the first year that Property Taxes were collected for General Fund operations since 1993 at which time the tax rate was at 3.8 mils. The City of Fayetteville has a discretionary limit of 5.0 mils, which is set by law. By law, millage decisions must be made by the end of October of each year by the City Council and filed with the County.

Property Taxes



County Sales Tax: The largest source of General Fund revenue (32.1%) is the County Sales Tax. The City receives a prorated share (36.2%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth averaged 2.53% per year from 2003 to 2013. Budgeted 2015 revenue is projected to be 2.0% higher than current 2014 estimated collections which are tracking .88% over budget.

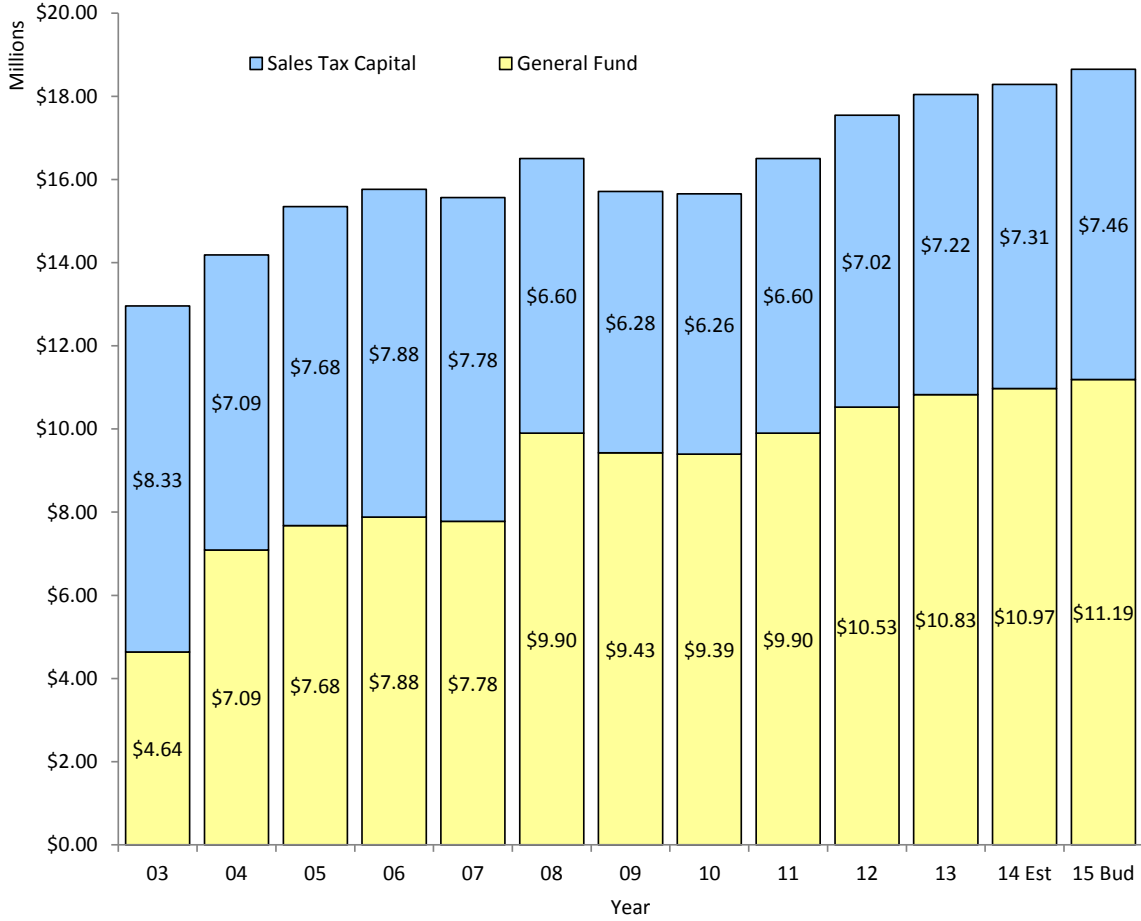
County Sales Tax



Replaced with new information

City Sales Tax: The second largest source of General Fund revenue is the City Sales Tax at 29.3% of total revenue. Average growth for the City's 1% sales tax has been 6.3% in 2012 and 2.8% in 2013. 2014 revenue is expected to be 1.4% higher than the 2013 actuals. The 2015 budget is estimated to be 2% over 2014 estimated collections. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2015, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund.

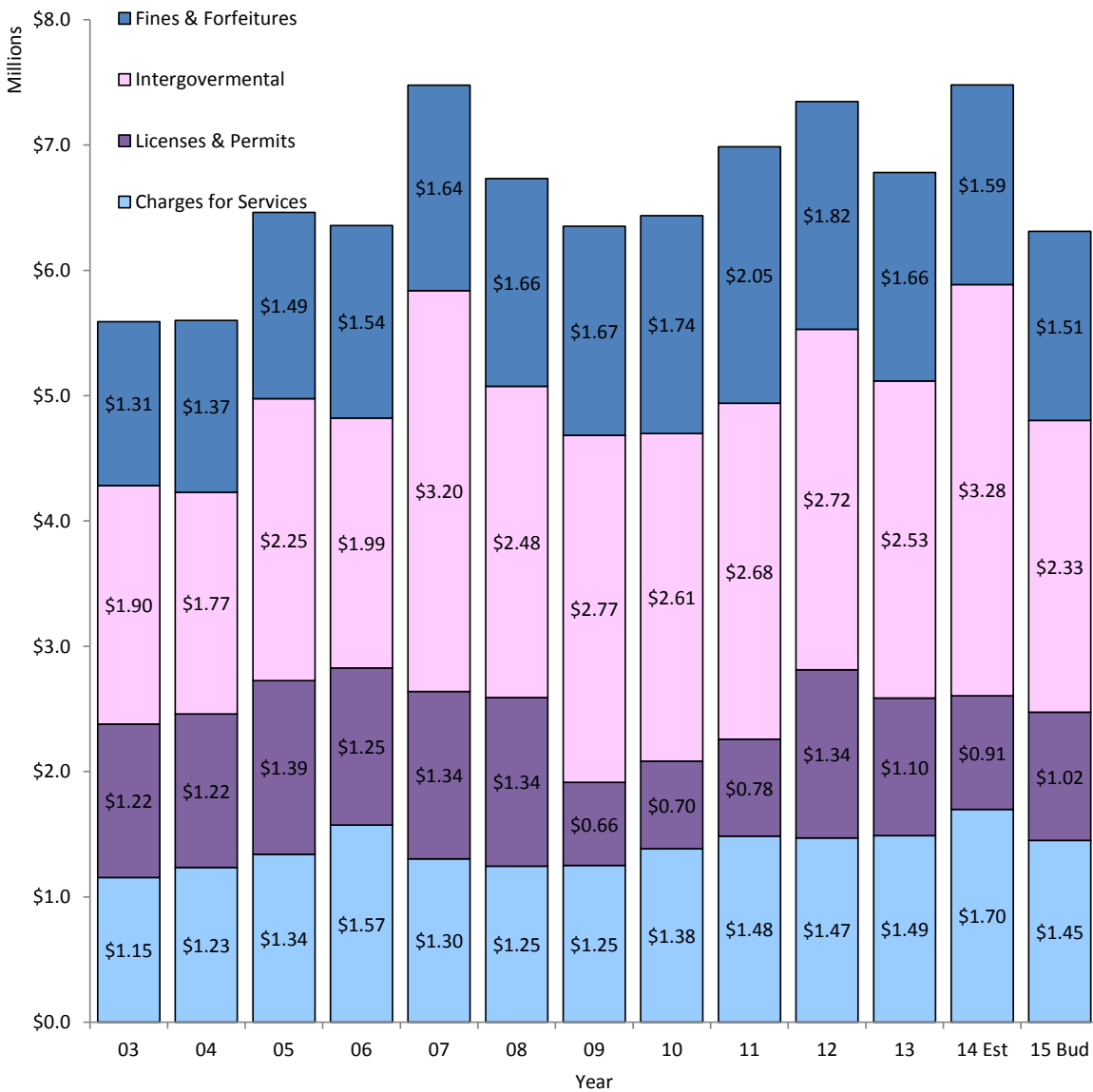
Total City Sales Tax Collected by Fund



Replaced with new information

Other Revenues: Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 16.5% of total General Fund revenue. Licenses & Permits mainly consist of Building Permits which are projected to be less in 2015 compared to estimated 2014 revenue due to a slow down in permitting. Intergovernmental revenues consist of State Turnback and State/Federal grants and are projected to be less in 2015 compared to estimated 2014 revenue. This is because grant revenue is not estimated until the actual grant is awarded. Charges for Services consists of a multitude of fees such as parks and recreation fees, 911 reimbursements, and planning fees which are expected to be less in 2015 compared to estimated 2014 revenue. Fines & Forfeitures revenues consist of court fines and are also expected to be less than estimated 2014 revenue.

General Fund - Other Revenue

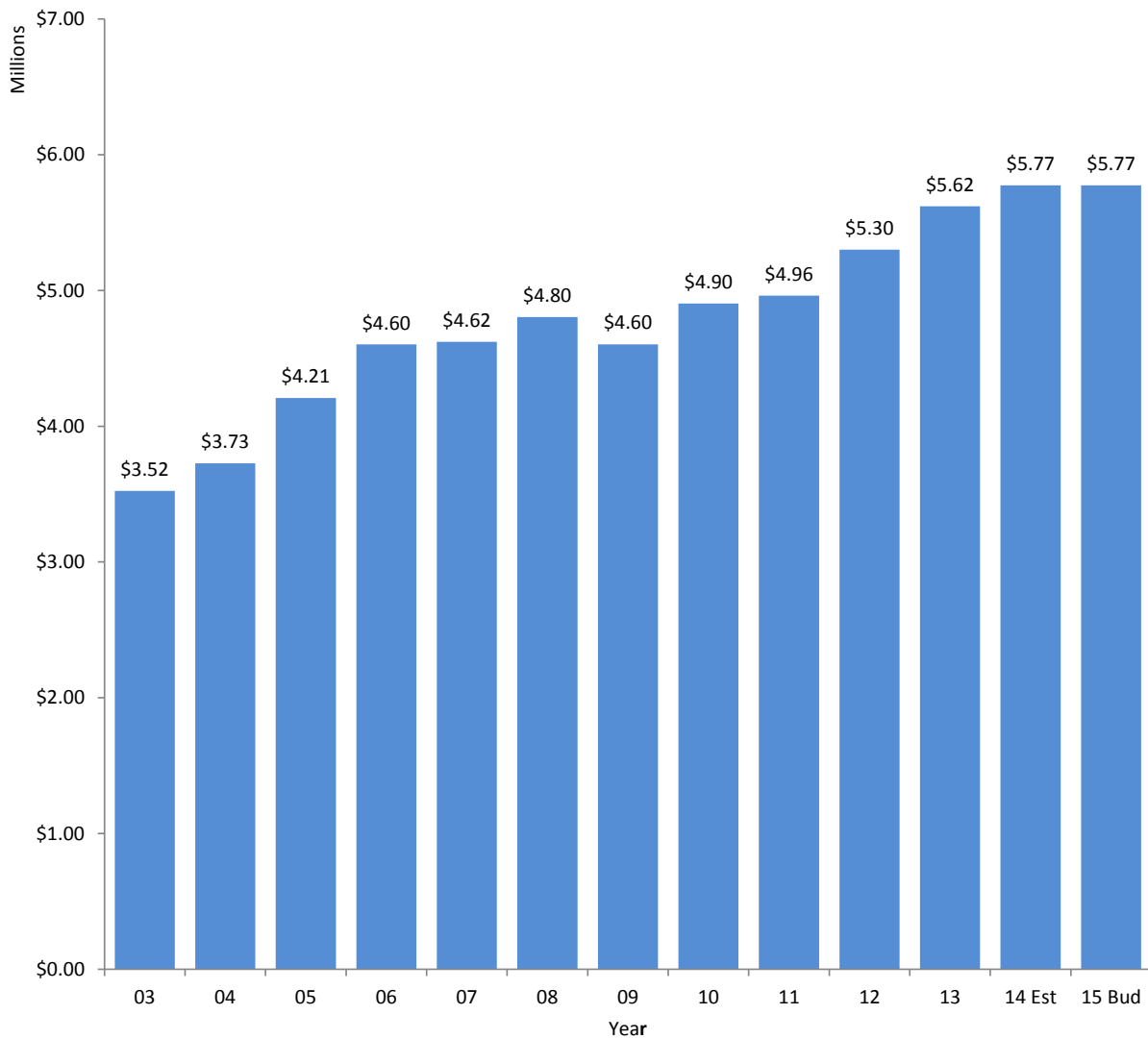


Replaced with new information

Franchise Fees: Franchise fees as a category makes up 15.1% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP and the City of Fayetteville's Solid Waste and Water & Sewer Divisions show the fee as an additional item on the consumer's invoice.

Currently, Source Gas pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. AT&T and Prairie Grove Telephone pay 4% of all access line billing. AT&T Video and Cox Communications pay 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Solid Waste utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers. Collections in 2014 are 5.8% over budget. The 2015 budget is set at the expected amount to be received in 2014

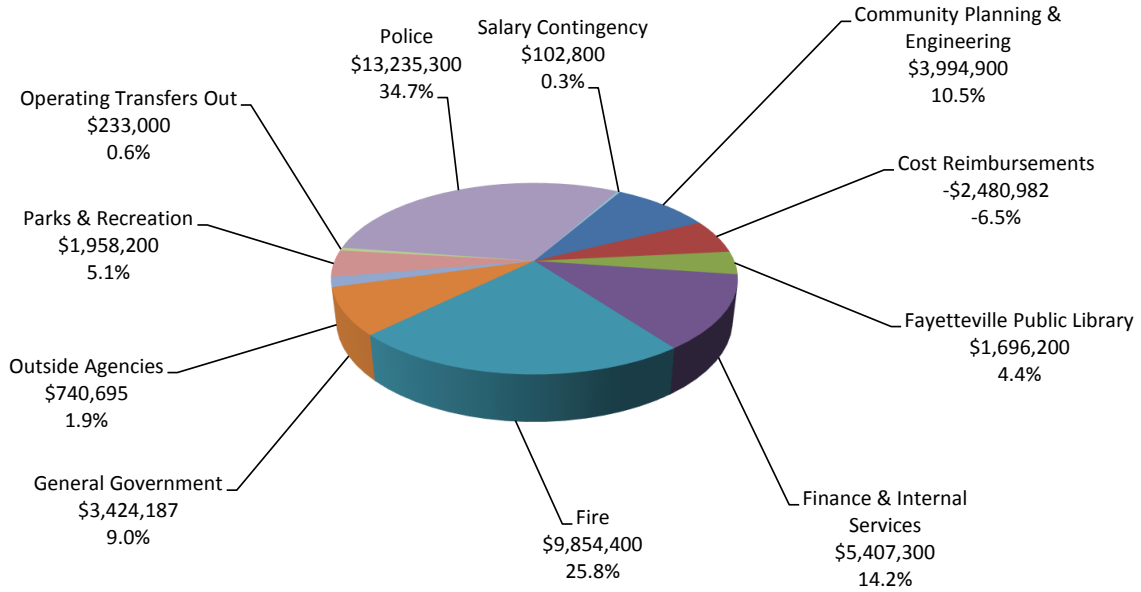
Franchise Fees



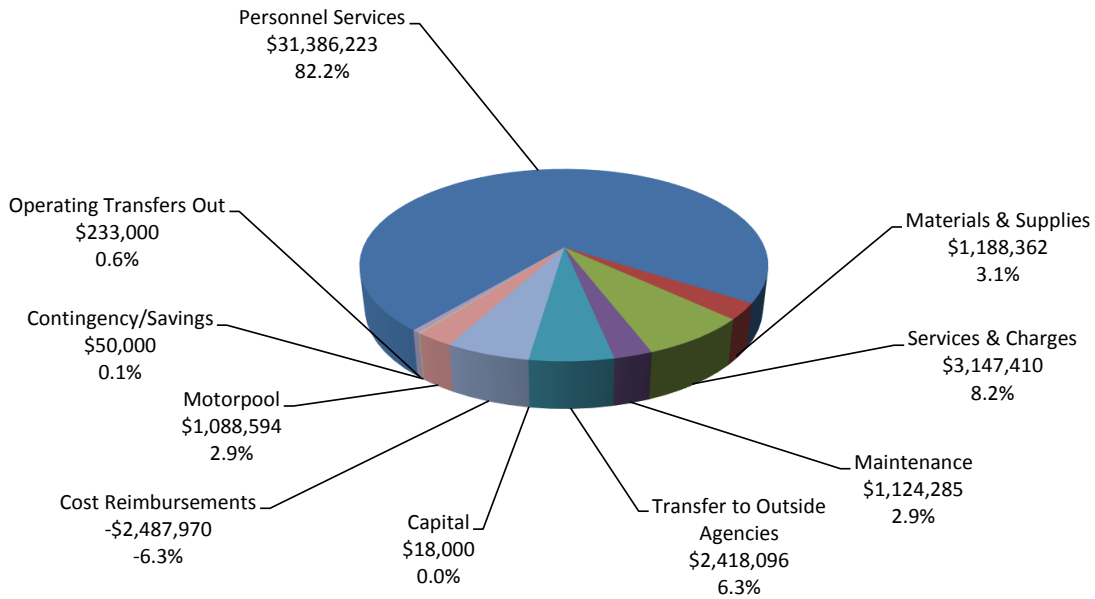
General Fund Expenses

Total uses of funds in 2015 for the City's General Fund totals \$38,166,000. The charts below show the total General Fund expenditure budget by operating department and expense category.

2015 Uses of Funds by Activity
\$38,166,000



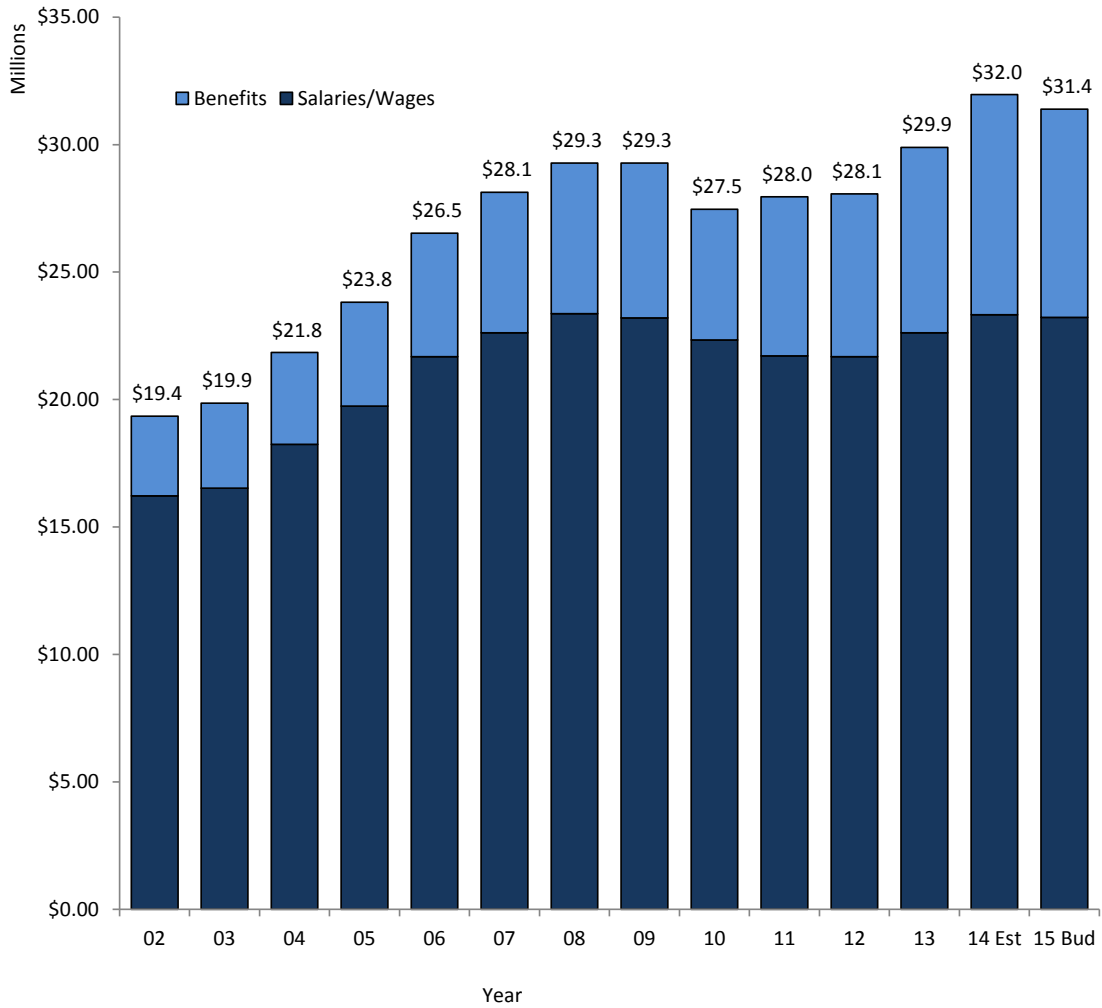
2015 Uses of Funds by Category
\$38,166,000



Replaced with new information

Personnel Services: Personnel Services represent the largest category (82.2%) of expense for the City's General Fund. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker's Compensation expenses. The Personnel Services category has averaged 4.18% growth per year from 2003 to 2013. A \$102,800 contingency amount has been included in this budget for accrued benefit payouts and potential personnel service adjustments in 2015.

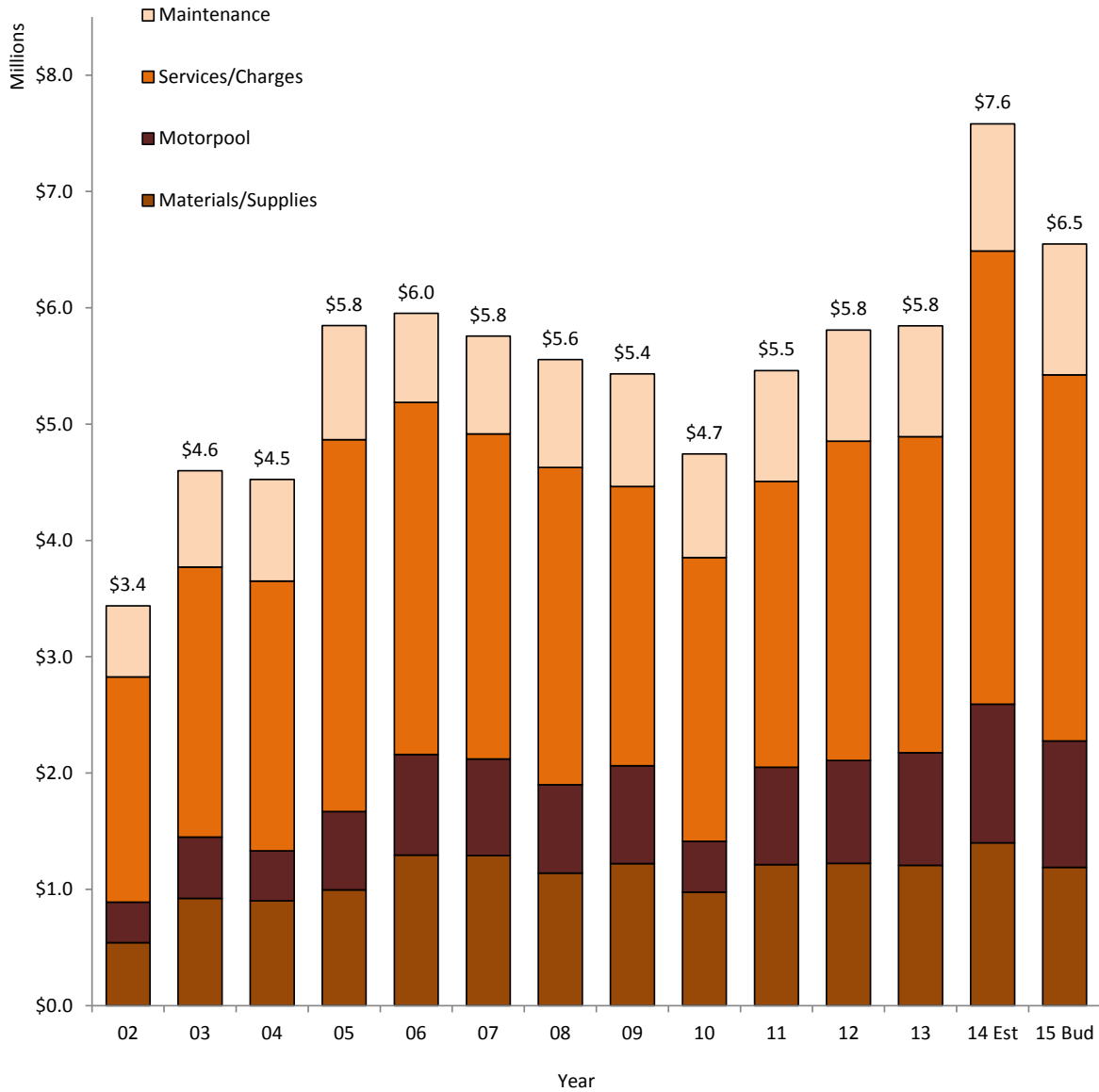
Personnel Services



Replaced with new information

Other Expenses: Other expenses represent 15.2% of the General Fund expenditures for 2015. Other expenses represent the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 8.2% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 3.1% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.9% of the total General Fund budget. The Motorpool Category represents 2.8% of the total General Fund budget.

Other Expenses

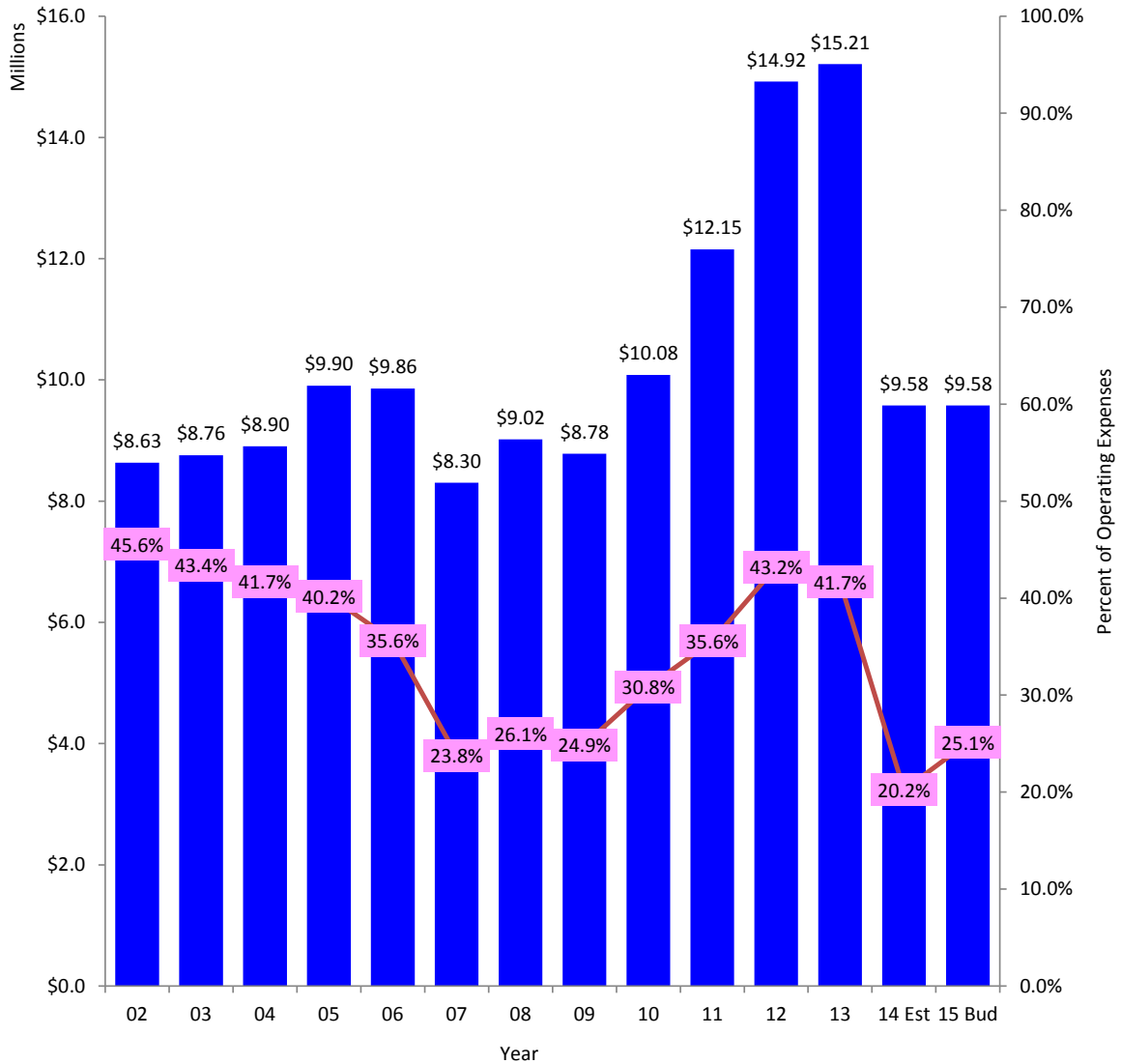


General Fund - Fund Balance

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days (or 16.5%) of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$6,180,900.

Major decreases in fund balance were incurred in 2014 primarily because of the purchase of Mount Kessler, the transfer of funds to the Parking Deck Project and the granting of wage increases.

**General Fund
Ending Undesignated Fund Balance & % of Expense**



Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 1,595,311	\$ 1,784,000	\$ 1,784,000	\$ 1,750,000
Sales Tax - County	11,712,197	12,045,000	12,027,400	12,269,000
Sales Tax - City	10,825,919	11,147,000	10,972,000	11,191,000
Alcoholic Beverage Taxes	570,308	588,000	588,000	606,000
Franchise Fees	5,619,859	5,460,000	5,774,000	5,774,000
Licenses & Permits	1,098,338	907,000	907,000	1,023,000
Intergovernmental	2,529,150	3,207,413	3,282,382	2,328,000
Charges for Services	1,488,855	1,697,745	1,697,745	1,450,800
Fines & Forfeitures	1,664,366	1,593,394	1,593,394	1,510,500
Investment Earnings	11,747	40,000	40,000	70,000
Other	260,070	1,383,921	3,060,109	193,700
Transfer from Shop	5,874	0	0	0
Total Revenues	37,381,994	39,853,473	41,726,030	38,166,000
Expenses:				
General Government Activity	3,211,045	3,762,372	3,762,372	3,424,187
- Outside Agencies	1,034,669	719,458	719,458	740,695
- Salary Contingency	0	477,024	477,024	102,800
- Fayetteville Public Library	1,672,051	1,696,198	1,696,198	1,696,200
- Cost Reimbursements	(2,304,002)	(2,304,002)	(2,304,002)	(2,480,982)
Finance and Internal Services Activity	4,672,347	5,138,037	5,138,037	5,407,300
Police Activity	12,676,366	15,088,094	15,088,094	13,235,300
Fire Activity	9,878,441	10,015,086	10,015,086	9,854,400
Community Planning & Engineering	3,635,603	4,109,725	4,109,725	3,994,900
Parks and Recreation Activity	1,738,272	1,950,596	1,950,596	1,958,200
Transfer to Water & Sewer	0	74,500	74,500	0
Transfer to Sales Tax Capital	0	2,713,706	2,713,706	0
Transfer to Parking Deck Project	0	3,660,758	3,660,758	0
Transfer to Shop	104,668	20,500	20,500	0
Transfer to Drug Grant	183,456	233,000	233,000	233,000
Total Expenses	36,502,916	47,355,052	47,355,052	38,166,000
Income / (Loss)	\$ 879,078	\$ (7,501,579)	\$ (5,629,022)	\$ 0
Total Budget	\$ 36,502,916	\$ 47,355,052	\$ 47,355,052	\$ 38,166,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 14,918,703	\$ 15,208,497	\$ 15,208,497	\$ 9,579,475
Income / (Loss)	879,078	(7,501,579)	(5,629,022)	0
Designated FB Change (Increase)	(589,284)	0	0	0
Ending Undesignated Fund Balance	\$ 15,208,497	\$ 7,706,918	\$ 9,579,475	\$ 9,579,475

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
General Government/Miscellaneous Activity:				
Mayor's Administration Program (0150):				
Personnel Services	\$ 204,253	\$ 208,924	\$ 208,924	\$ 206,182
Materials and Supplies	4,176	15,650	15,650	5,450
Services and Charges	38,642	51,882	51,882	51,268
Maintenance	0	100	100	100
	<u>247,071</u>	<u>276,556</u>	<u>276,556</u>	<u>263,000</u>
City Council Program (0160):				
Personnel Services	108,345	108,348	108,348	108,348
Materials and Supplies	460	625	625	675
Services and Charges	8,342	18,127	18,127	18,077
	<u>117,147</u>	<u>127,100</u>	<u>127,100</u>	<u>127,100</u>
City Attorney Program (0210):				
Personnel Services	289,988	285,660	285,660	295,688
Materials and Supplies	2,254	3,400	3,400	3,400
Services and Charges	12,738	20,012	20,012	20,012
	<u>304,980</u>	<u>309,072</u>	<u>309,072</u>	<u>319,100</u>
City Prosecutor Program (0310):				
Personnel Services	535,132	564,228	564,228	563,106
Materials and Supplies	10,933	10,104	10,104	9,304
Services and Charges	8,084	13,305	13,305	19,090
Maintenance	6,429	7,700	7,700	7,700
	<u>560,578</u>	<u>595,337</u>	<u>595,337</u>	<u>599,200</u>
District Judge Program (0400):				
Personnel Services	140,870	146,083	146,083	152,681
Materials and Supplies	14	21,300	21,300	50
Services and Charges	23,038	9,499	9,499	11,469
Maintenance	11,821	12,261	12,261	11,900
	<u>175,743</u>	<u>189,143</u>	<u>189,143</u>	<u>176,100</u>
Communications/Marketing Program (0550):				
Personnel Services	199,576	219,419	219,419	216,724
Materials and Supplies	2,951	4,154	4,154	4,034
Services and Charges	3,420	10,660	10,660	8,042
	<u>205,947</u>	<u>234,233</u>	<u>234,233</u>	<u>228,800</u>

Replaced with new information

City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Government Channel Program (0600):				
Personnel Services	184,136	196,566	196,566	198,598
Materials and Supplies	7,266	5,730	5,730	7,650
Services and Charges	33,278	55,747	55,747	49,185
Motorpool Charges	0	1,035	1,035	1,242
Maintenance	6,140	3,300	3,300	3,625
	<u>230,820</u>	<u>262,378</u>	<u>262,378</u>	<u>260,300</u>
Chief of Staff Program (0700):				
Personnel Services	63,486	67,615	67,615	65,752
Materials and Supplies	759	6,099	6,099	5,475
Services and Charges	37,270	14,817	14,817	10,868
Motorpool Charges	0	2,675	2,675	8,605
	<u>101,515</u>	<u>91,206</u>	<u>91,206</u>	<u>90,700</u>
Internal Consulting Program (0750):				
Internal Audit Program (1360):				
Personnel Services	89,325	72,362	72,362	86,000
Materials and Supplies	294	879	879	600
Services and Charges	2,114	2,921	2,921	3,200
	<u>91,733</u>	<u>76,162</u>	<u>76,162</u>	<u>89,800</u>
City Clerk/Treasurer Program (1510):				
Personnel Services	274,231	303,436	303,436	305,691
Materials and Supplies	7,873	12,500	12,500	12,750
Services and Charges	47,605	57,109	57,109	31,859
Maintenance	11,634	13,000	13,000	13,000
	<u>341,343</u>	<u>386,045</u>	<u>386,045</u>	<u>363,300</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Criminal Cases Program (2010):				
Personnel Services	316,486	332,998	332,998	335,553
Materials and Supplies	5,124	7,413	7,413	7,732
Services and Charges	1,032	4,190	4,190	6,515
	<u>322,642</u>	<u>344,601</u>	<u>344,601</u>	<u>349,800</u>
Probation/Fine Collection Program (2020):				
Personnel Services	19,777	21,674	21,674	22,042
Materials and Supplies	0	494	494	350
Services and Charges	459	1,080	1,080	1,108
	<u>20,236</u>	<u>23,248</u>	<u>23,248</u>	<u>23,500</u>
Small Claims/Civil Cases Program (2030):				
Personnel Services	145,271	217,795	217,795	229,547
Materials and Supplies	2,623	3,600	3,600	3,600
Services and Charges	790	1,650	1,650	1,650
Maintenance	0	103	103	103
	<u>148,684</u>	<u>223,148</u>	<u>223,148</u>	<u>234,900</u>
Library Program (5240):				
Services and Charges	17,350	18,797	18,797	18,799
Transfers To Outside Entities	1,654,701	1,677,401	1,677,401	1,677,401
	<u>1,672,051</u>	<u>1,696,198</u>	<u>1,696,198</u>	<u>1,696,200</u>
Miscellaneous Program (6600):				
Personnel Services	0	477,024	477,024	102,800
Materials and Supplies	8,155	9,123	9,123	12,513
Services and Charges	282,795	581,320	581,320	248,769
Cost allocation	(2,304,002)	(2,304,002)	(2,304,002)	(2,480,982)
Maintenance	13,701	15,700	15,700	19,305
Transfers To Outside Entities	1,034,669	719,458	719,458	740,695
Capital	37,955	18,000	18,000	18,000
Operating Transfers Out	104,668	6,469,464	6,469,464	0
	<u>(822,059)</u>	<u>5,986,087</u>	<u>5,986,087</u>	<u>(1,338,900)</u>
Total General Government/Miscellaneous Activity:				
	<u>\$ 3,718,431</u>	<u>\$ 10,820,514</u>	<u>\$ 10,820,514</u>	<u>\$ 3,482,900</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Finance & Internal Services Activity:				
Finance Director Program (1100):				
Personnel Services	\$ 151,468	\$ 156,473	\$ 156,473	\$ 158,144
Materials and Supplies	68	250	250	250
Services and Charges	3,229	3,906	3,906	3,906
	<u>154,765</u>	<u>160,629</u>	<u>160,629</u>	<u>162,300</u>
Human Resources Program (1210):				
Personnel Services	342,888	355,949	355,949	354,354
Materials and Supplies	3,456	4,950	4,950	4,950
Services and Charges	2,931	7,546	7,546	7,546
Maintenance	0	150	150	150
	<u>349,275</u>	<u>368,595</u>	<u>368,595</u>	<u>367,000</u>
Employee Benefits/Service Program (1220):				
Personnel Services	381,771	407,154	407,154	477,200
Materials and Supplies	3,341	50	50	50
Services and Charges	134,068	182,989	182,989	178,043
Maintenance	37,661	41,507	41,507	44,007
	<u>556,841</u>	<u>631,700</u>	<u>631,700</u>	<u>699,300</u>
Accounting and Audit Program (1310):				
Personnel Services	696,026	736,958	736,958	740,186
Materials and Supplies	5,881	10,811	10,811	9,000
Services and Charges	23,155	26,794	26,794	27,814
Maintenance	491	1,000	1,000	1,000
	<u>725,553</u>	<u>775,563</u>	<u>775,563</u>	<u>778,000</u>
Budget and Research Program (1330):				
Personnel Services	264,844	274,497	274,497	270,690
Materials and Supplies	2,709	5,255	5,255	5,156
Services and Charges	1,309	5,225	5,225	5,324
Maintenance	1,700	2,930	2,930	2,930
	<u>270,562</u>	<u>287,907</u>	<u>287,907</u>	<u>284,100</u>
Utilities Management Program (1380):				
Personnel Services	151,834	156,992	156,992	160,878
Materials and Supplies	9,841	15,105	15,105	15,105
Services and Charges	259,823	243,528	243,528	305,028
Motorpool Charges	3,301	3,353	3,353	2,989
Maintenance	0	80	80	0
	<u>424,799</u>	<u>419,058</u>	<u>419,058</u>	<u>484,000</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
General Maintenance Program (1410):				
Personnel Services	364,167	416,924	416,924	435,418
Materials and Supplies	5,784	9,753	9,753	8,953
Services and Charges	14,556	22,022	22,022	21,744
Motorpool Charges	11,647	12,521	12,521	11,974
Maintenance	15,289	22,133	22,133	25,011
	<u>411,443</u>	<u>483,353</u>	<u>483,353</u>	<u>503,100</u>
Janitorial Program (1420):				
Personnel Services	187,929	225,101	225,101	246,568
Materials and Supplies	16,674	10,349	10,349	10,549
Services and Charges	10,768	16,612	16,612	15,083
Maintenance	152	400	400	400
	<u>215,523</u>	<u>252,462</u>	<u>252,462</u>	<u>272,600</u>
Purchasing Program (1610):				
Personnel Services	238,257	247,015	247,015	240,236
Materials and Supplies	1,624	780	780	521
Services and Charges	18,829	21,084	21,084	21,343
Maintenance	150	0	0	0
	<u>258,860</u>	<u>268,879</u>	<u>268,879</u>	<u>262,100</u>
Information Technology Program (1710):				
Personnel Services	839,830	913,070	913,070	983,125
Materials and Supplies	19,086	16,439	16,439	23,175
Services and Charges	44,682	134,508	134,508	130,229
Motorpool Charges	2,714	3,659	3,659	4,088
Maintenance	398,414	422,215	422,215	454,183
	<u>1,304,726</u>	<u>1,489,891</u>	<u>1,489,891</u>	<u>1,594,800</u>
Total Finance & Internal Services Activity:	<u>\$ 4,247,548</u>	<u>\$ 4,718,979</u>	<u>\$ 4,718,979</u>	<u>\$ 4,923,300</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Police Activity:				
Central Dispatch Program (2600):				
Personnel Services	\$ 1,207,579	\$ 1,263,892	\$ 1,263,892	\$ 1,254,254
Materials and Supplies	8,139	9,190	9,190	8,990
Services and Charges	51,143	64,669	64,669	65,746
Motorpool Charges	8,515	9,475	9,475	9,836
Maintenance	27,890	30,807	30,807	34,574
	<u>1,303,266</u>	<u>1,378,033</u>	<u>1,378,033</u>	<u>1,373,400</u>
Police Support Services Program (2900):				
Personnel Services	2,190,030	2,312,290	2,312,290	2,299,888
Materials and Supplies	65,305	77,525	77,525	73,578
Services and Charges	433,449	528,680	528,680	526,861
Motorpool Charges	35,618	23,281	23,281	28,023
Maintenance	167,441	186,121	186,121	192,450
Operating Transfers Out	183,456	233,000	233,000	233,000
	<u>3,075,299</u>	<u>3,360,897</u>	<u>3,360,897</u>	<u>3,353,800</u>
Police Projects Program (2920):				
Personnel Services	169,697	317,103	317,103	0
Materials and Supplies	62,825	131,445	131,445	0
Services and Charges	72,931	199,824	199,824	0
Motorpool Charges	23,579	193,372	193,372	0
Maintenance	978	5,291	5,291	0
Transfers To Outside Entities	54,406	47,957	47,957	0
Capital	(2,733)	395,632	395,632	0
	<u>381,683</u>	<u>1,822,285</u>	<u>1,822,285</u>	<u>0</u>
Police Patrol/Warrant Ser Program (2940):				
Personnel Services	7,069,254	7,638,199	7,638,199	7,596,429
Materials and Supplies	327,223	352,415	352,415	343,503
Services and Charges	159,840	225,680	225,680	211,058
Motorpool Charges	521,067	501,398	501,398	547,146
Maintenance	22,152	19,708	19,708	42,364
Capital	0	21,879	21,879	0
	<u>8,099,536</u>	<u>8,759,279</u>	<u>8,759,279</u>	<u>8,740,500</u>
Total Police Activity:	<u>\$ 12,859,784</u>	<u>\$ 15,320,494</u>	<u>\$ 15,320,494</u>	<u>\$ 13,467,700</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Fire Activity:				
Fire Prevention Program (3010):				
Personnel Services	\$ 474,294	\$ 419,024	\$ 419,024	\$ 422,971
Materials and Supplies	29,671	30,952	30,952	37,087
Services and Charges	8,936	14,125	14,125	13,675
Motorpool Charges	41,546	54,535	54,535	47,467
Maintenance	588	250	250	0
	<u>555,035</u>	<u>518,886</u>	<u>518,886</u>	<u>521,200</u>
Fire Operations Program (3020):				
Personnel Services	8,250,332	8,128,429	8,128,429	8,105,046
Materials and Supplies	156,216	157,956	157,956	176,060
Services and Charges	355,899	606,611	606,611	400,874
Motorpool Charges	141,528	165,751	165,751	195,538
Maintenance	95,318	104,185	104,185	118,982
Capital	0	149	149	0
Contingency/Savings	0	6,275	6,275	50,000
	<u>8,999,293</u>	<u>9,169,356</u>	<u>9,169,356</u>	<u>9,046,500</u>
Fire-Hazardous Materials Program (3040):				
Materials and Supplies	52,085	63,050	63,050	13,100
Services and Charges	1,341	17,500	17,500	8,039
Motorpool Charges	3,787	12,151	12,151	13,061
Maintenance	0	1,500	1,500	1,500
	<u>57,213</u>	<u>94,201</u>	<u>94,201</u>	<u>35,700</u>
Fire Training Program (3030):				
Personnel Services	220,951	180,520	180,520	190,867
Materials and Supplies	8,326	10,134	10,134	10,134
Services and Charges	23,664	26,775	26,775	28,775
Motorpool Charges	13,997	15,814	15,814	21,824
	<u>266,938</u>	<u>233,243</u>	<u>233,243</u>	<u>251,600</u>
Total Fire Activity:	<u>\$ 9,878,479</u>	<u>\$ 10,015,686</u>	<u>\$ 10,015,686</u>	<u>\$ 9,855,000</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Community Planning & Engineering Activity:				
Animal-Patrol/Emergency Program (2710):				
Personnel Services	\$ 291,319	\$ 297,392	\$ 297,392	\$ 293,173
Materials and Supplies	20,968	20,030	20,030	18,030
Services and Charges	9,825	11,437	11,437	10,568
Motorpool Charges	24,227	34,103	34,103	39,169
Maintenance	1,479	1,368	1,368	1,460
	<u>347,818</u>	<u>364,330</u>	<u>364,330</u>	<u>362,400</u>
Animal Shelter Program (2720):				
Personnel Services	272,754	291,927	291,927	297,957
Materials and Supplies	24,789	26,112	26,112	26,112
Services and Charges	44,161	54,198	54,198	53,375
Maintenance	10,040	7,156	7,156	11,156
	<u>351,744</u>	<u>379,393</u>	<u>379,393</u>	<u>388,600</u>
Veterinarian and Clinic Program (2730):				
Personnel Services	127,435	131,710	131,710	125,984
Materials and Supplies	53,571	65,837	65,837	65,837
Services and Charges	14,694	3,276	3,276	3,329
Maintenance	560	450	450	450
	<u>196,260</u>	<u>201,273</u>	<u>201,273</u>	<u>195,600</u>
Animal Services Projects Program (2740):				
Materials and Supplies	35,016	2,144	2,144	0
Services and Charges	8,505	4,561	4,561	0
Maintenance	4,819	43,336	43,336	0
	<u>55,194</u>	<u>50,167</u>	<u>50,167</u>	<u>0</u>
Planning Development Man Program (6200):				
Personnel Services	156,658	222,443	222,443	226,434
Materials and Supplies	134	550	550	550
Services and Charges	659	1,316	1,316	1,316
	<u>157,451</u>	<u>224,309</u>	<u>224,309</u>	<u>228,300</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Engineering Design Servc Program (6210):				
Personnel Services	138,026	185,995	185,995	181,417
Materials and Supplies	8,270	8,937	8,937	17,352
Services and Charges	2,220	1,925	1,925	2,085
Motorpool Charges	4,691	4,915	4,915	4,566
Maintenance	82	600	600	80
	153,289	202,372	202,372	205,500
Engr Oper & Admin Program (6220):				
Personnel Services	521,578	556,040	556,040	478,711
Materials and Supplies	4,491	5,753	5,753	5,301
Services and Charges	15,973	24,431	24,431	24,431
Motorpool Charges	3,424	3,740	3,740	3,407
Maintenance	0	1,150	1,150	150
	545,466	591,114	591,114	512,000
Engr Right of Way Program (6230):				
Personnel Services	81,245	84,298	84,298	82,200
Materials and Supplies	478	470	470	970
Services and Charges	20	830	830	830
Maintenance	0	500	500	0
	81,743	86,098	86,098	84,000
Engr Public Construction Program (6240):				
Personnel Services	224,456	299,854	299,854	291,032
Materials and Supplies	9,128	13,039	13,039	12,325
Services and Charges	1,757	2,810	2,810	3,085
Motorpool Charges	17,150	19,839	19,839	21,058
Maintenance	0	500	500	0
	252,491	336,042	336,042	327,500
Current Planning Program (6300):				
Personnel Services	349,415	369,720	369,720	385,679
Materials and Supplies	11,646	16,105	16,105	17,665
Services and Charges	11,861	33,686	33,686	24,535
Motorpool Charges	5,910	7,261	7,261	6,071
Maintenance	0	2,350	2,350	350
Capital	(81)	0	0	0
	378,751	429,122	429,122	434,300
Planning Commission Program (6305):				
Personnel Services	32,698	43,605	43,605	43,652
Services and Charges	0	648	648	648
	32,698	44,253	44,253	44,300

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Long Range Planning Program (6310):				
Personnel Services	202,967	218,197	218,197	211,758
Materials and Supplies	2,549	1,130	1,130	2,300
Services and Charges	14,588	16,647	16,647	23,342
Maintenance	0	9,830	9,830	9,500
	<u>220,104</u>	<u>245,804</u>	<u>245,804</u>	<u>246,900</u>
Building Safety Program (6400):				
Personnel Services	420,268	469,328	469,328	469,287
Materials and Supplies	12,120	17,331	17,331	18,286
Services and Charges	13,952	19,230	19,230	20,275
Motorpool Charges	19,157	18,814	18,814	20,737
Maintenance	7,878	10,115	10,115	8,115
	<u>473,375</u>	<u>534,818</u>	<u>534,818</u>	<u>536,700</u>
Community Code Enforcement Program (6420):				
Personnel Services	330,526	362,282	362,282	374,242
Materials and Supplies	8,033	10,774	10,774	10,774
Services and Charges	36,462	33,823	33,823	31,523
Motorpool Charges	14,198	13,751	13,751	12,261
	<u>389,219</u>	<u>420,630</u>	<u>420,630</u>	<u>428,800</u>
Total Community Planning & Engineering Activity:	<u>\$ 3,635,603</u>	<u>\$ 4,109,725</u>	<u>\$ 4,109,725</u>	<u>\$ 3,994,900</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Parks & Recreation Activity:				
Swimming Pool Program (5210):				
Personnel Services	\$ 76,431	\$ 98,237	\$ 98,237	\$ 103,600
Materials and Supplies	11,310	14,845	14,845	14,136
Services and Charges	28,534	24,557	24,557	19,130
Motorpool Charges	968	1,178	1,178	750
Maintenance	9,676	5,484	5,484	4,284
	<u>126,919</u>	<u>144,301</u>	<u>144,301</u>	<u>141,900</u>
Parks Admin/Rec Programs Program (5220):				
Personnel Services	447,733	476,828	476,828	486,445
Materials and Supplies	79,299	82,589	82,589	86,956
Services and Charges	116,218	124,068	124,068	115,599
Motorpool Charges	5,746	6,836	6,836	9,700
	<u>648,996</u>	<u>690,321</u>	<u>690,321</u>	<u>698,700</u>
Lake Maintenance Program (5250):				
Personnel Services	6,877	7,497	7,497	8,327
Materials and Supplies	1,726	2,480	2,480	2,311
Services and Charges	67,050	70,557	70,557	72,400
Motorpool Charges	342	453	453	282
Maintenance	831	1,030	1,030	1,180
	<u>76,826</u>	<u>82,017</u>	<u>82,017</u>	<u>84,500</u>
Parks Maintenance Program (5260):				
Personnel Services	324,002	350,067	350,067	379,997
Materials and Supplies	87,481	98,566	98,566	70,448
Services and Charges	151,936	213,730	213,730	242,650
Motorpool Charges	61,687	79,301	79,301	77,862
Cost allocation	(6,318)	(6,988)	(6,988)	(6,988)
Maintenance	98,031	91,601	91,601	110,331
	<u>716,819</u>	<u>826,277</u>	<u>826,277</u>	<u>874,300</u>
Yvonne Richardson Center Program (5280):				
Personnel Services	117,947	125,472	125,472	121,362
Materials and Supplies	5,318	6,618	6,618	5,265
Services and Charges	41,771	45,511	45,511	27,290
Motorpool Charges	1,731	1,294	1,294	938
Maintenance	1,945	28,785	28,785	3,945
	<u>168,712</u>	<u>207,680</u>	<u>207,680</u>	<u>158,800</u>
Total Parks & Recreation Activity:	<u>\$ 1,738,272</u>	<u>\$ 1,950,596</u>	<u>\$ 1,950,596</u>	<u>\$ 1,958,200</u>
Total Fund	<u>\$ 36,502,916</u>	<u>\$ 47,355,052</u>	<u>\$ 47,355,052</u>	<u>\$ 38,166,000</u>

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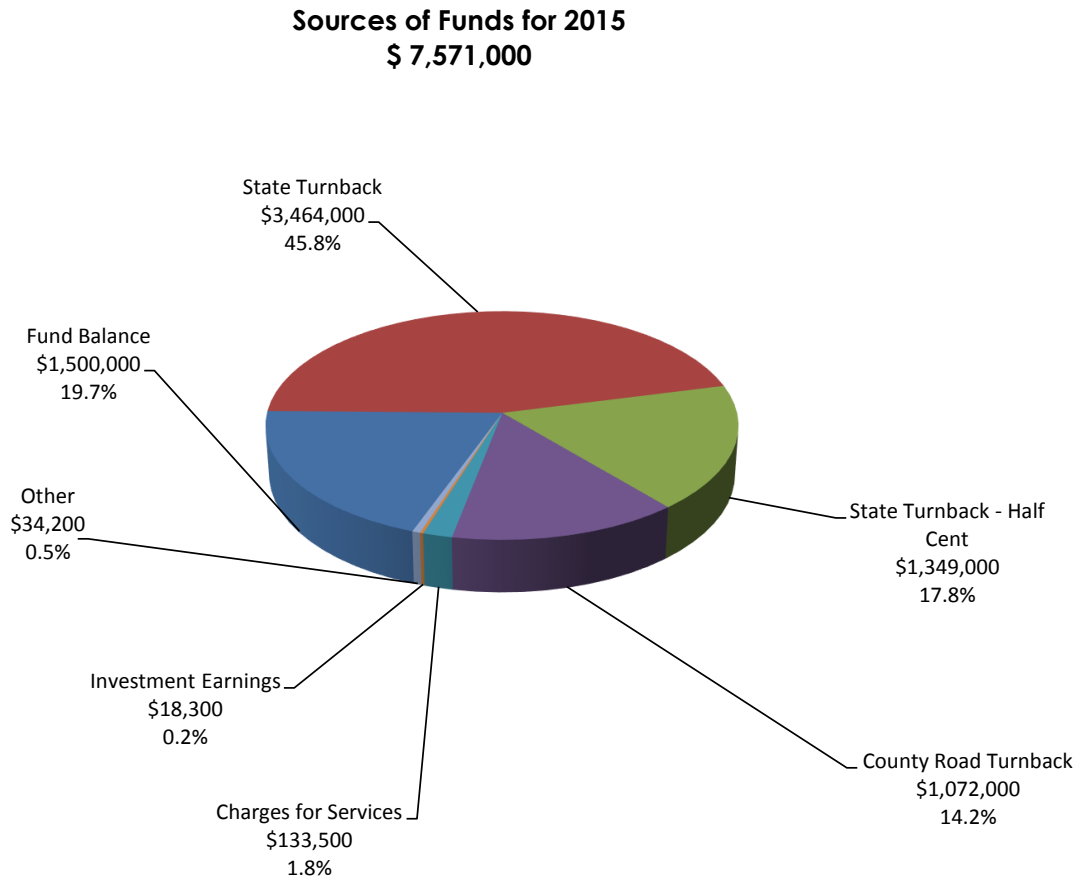
Street Fund (2100)

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

Street Fund Revenues

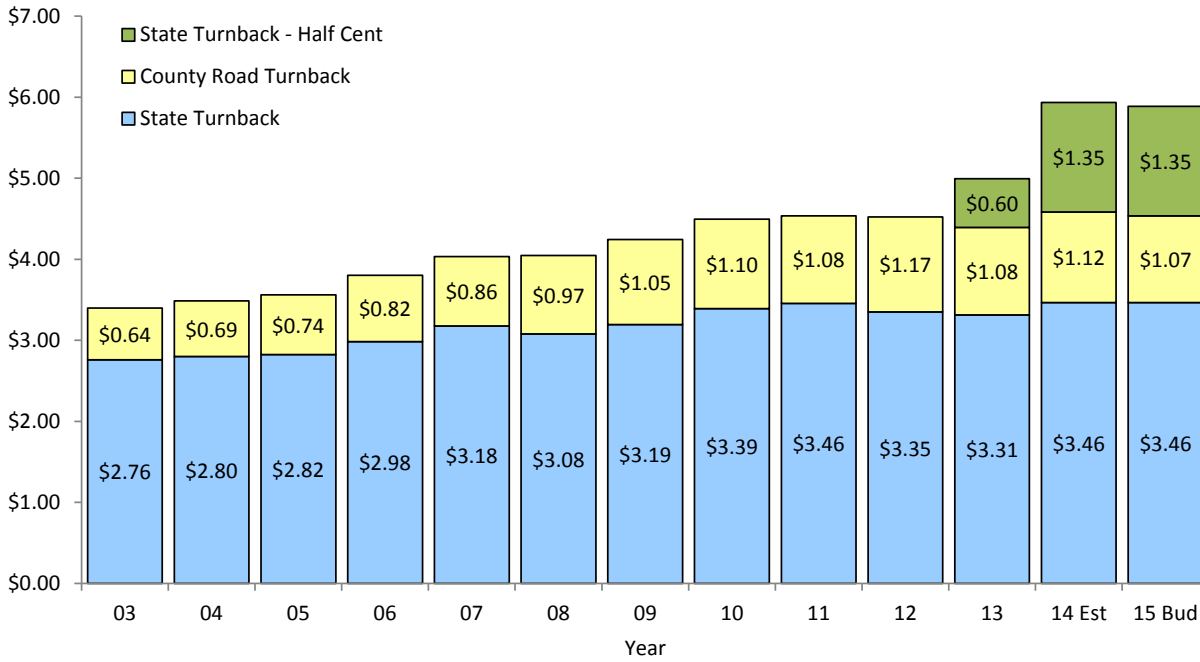
Revenues for Street Fund are primarily motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. Projections for 2015 are based on the per capita rate of \$65.41 from the State and calculated based on the 2010 census population of 73,580. The increased turnback amount included a new revenue source being remitted from the State of Arkansas. This is from the State's new half cent gasoline tax and is expected to generate approximately \$1.3 million in 2015. \$750,000 of this amount is being allocated to sidewalk construction.

The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current 2015 county levy is 1.1 mil, with a maximum of 3.0 mil.



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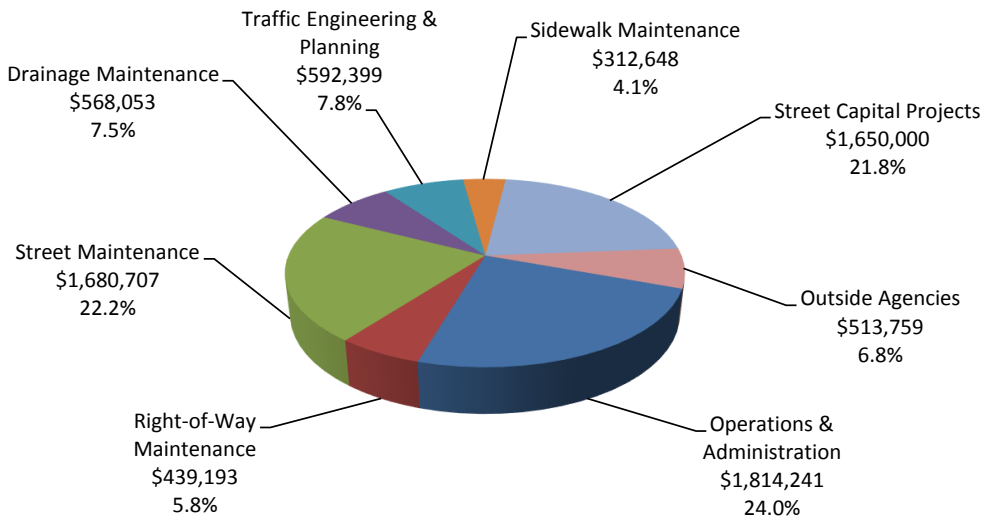
Street Fund Revenue History



Street Fund Expenses

The primary purpose of funds expended from the Street Fund relate to the maintenance, repair and construction of streets within the City of Fayetteville. Associated drainage maintenance activities as well as street sweeping are also programs supported by the Street Fund. There is \$750,000 budgeted in sidewalk improvements in the street capital projects.

Uses of Funds for 2015 \$ 7,571,000



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City of Fayetteville, Arkansas
2015 Operating Budget
Street Fund (2100)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Intergovernmental (Grants)	\$ 7,500	\$ 34,500	\$ 34,500	\$ 0
State Turnback	3,311,577	3,316,000	3,464,000	3,464,000
State Turnback - Half Cent	603,263	1,310,000	1,349,000	1,349,000
County Road Turnback	1,079,980	1,120,000	1,120,000	1,072,000
Charges for Services	250,961	108,000	133,500	133,500
Investment Earnings	160	11,000	22,100	18,300
Other	48,962	57,000	34,670	34,200
Total Revenues	<u>5,302,403</u>	<u>5,956,500</u>	<u>6,157,770</u>	<u>6,071,000</u>
Expenses:				
Operations & Administration	1,440,897	1,612,332	1,612,332	1,814,241
Right-of-Way Maintenance	247,643	310,415	310,415	439,193
Street Maintenance	1,356,372	1,460,103	1,460,103	1,680,707
Drainage Maintenance	562,064	669,744	669,744	568,053
Traffic Engineering & Planning	589,946	630,516	630,516	592,399
Trail Construction	20	8,054	8,054	0
Sidewalk Maintenance	285,260	380,781	380,781	312,648
Street Capital Projects	0	1,042,000	1,042,000	1,650,000
Outside Agencies	0	458,694	458,694	513,759
Transfer to Shop	0	12,000	12,000	0
Total Expenses	<u>4,482,202</u>	<u>6,584,639</u>	<u>6,584,639</u>	<u>7,571,000</u>
Income / (Loss)	\$ <u>820,201</u>	\$ <u>(628,139)</u>	\$ <u>(426,869)</u>	\$ <u>(1,500,000)</u>
Total Budget	\$ <u>4,482,202</u>	\$ <u>6,584,639</u>	\$ <u>6,584,639</u>	\$ <u>7,571,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 2,777,636	\$ 3,597,837	\$ 3,597,837	\$ 3,170,968
Income / (Loss)	820,201	(628,139)	(426,869)	(1,500,000)
Ending Undesignated Fund Balance	<u>\$ 3,597,837</u>	<u>\$ 2,969,698</u>	<u>\$ 3,170,968</u>	<u>\$ 1,670,968</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Operations & Administration Program (4100):				
Personnel Services	\$ 546,100	\$ 681,368	\$ 681,368	\$ 779,284
Materials and Supplies	39,297	38,160	38,160	39,488
Services and Charges	742,483	742,898	742,898	906,293
Motorpool Charges	6,922	10,845	10,845	13,868
Cost allocation	39,835	39,835	39,835	42,828
Maintenance	66,260	99,226	99,226	32,480
Transfers To Outside Entities	0	458,694	458,694	513,759
	<u>1,440,897</u>	<u>2,071,026</u>	<u>2,071,026</u>	<u>2,328,000</u>
Right-of-Way Maintenance Program (4110):				
Personnel Services	155,004	194,480	194,480	286,632
Materials and Supplies	20,540	25,616	25,616	41,277
Services and Charges	4	36	36	1,500
Motorpool Charges	71,066	88,383	88,383	107,884
Maintenance	1,029	1,900	1,900	1,900
	<u>247,643</u>	<u>310,415</u>	<u>310,415</u>	<u>439,193</u>
Street Maintenance Program (4120):				
Personnel Services	795,114	780,778	780,778	752,523
Materials and Supplies	284,967	355,111	355,111	343,510
Services and Charges	21,612	5,339	5,339	1,500
Motorpool Charges	863,645	938,692	938,692	1,104,429
Cost allocation	(625,742)	(656,281)	(656,281)	(535,219)
Maintenance	16,776	36,464	36,464	13,964
Operating Transfers Out	0	12,000	12,000	0
	<u>1,356,372</u>	<u>1,472,103</u>	<u>1,472,103</u>	<u>1,680,707</u>
Drainage Maintenance Program (4130):				
Personnel Services	316,052	432,292	432,292	324,072
Materials and Supplies	102,083	92,578	92,578	91,230
Services and Charges	12,828	4,750	4,750	6,750
Motorpool Charges	130,643	137,250	137,250	144,127
Maintenance	458	2,874	2,874	1,874
	<u>562,064</u>	<u>669,744</u>	<u>669,744</u>	<u>568,053</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Traffic Engineering & Planning Program (5315):				
Personnel Services	376,249	396,024	396,024	326,638
Materials and Supplies	112,809	117,271	117,271	119,894
Services and Charges	2,659	6,712	6,712	2,000
Motorpool Charges	50,462	52,909	52,909	56,567
Maintenance	47,767	57,600	57,600	87,300
	<u>589,946</u>	<u>630,516</u>	<u>630,516</u>	<u>592,399</u>
Street Capital Projects Program (5500):				
Services and Charges	0	25,440	25,440	0
Maintenance	0	308,000	308,000	0
Capital	0	708,560	708,560	1,650,000
	<u>0</u>	<u>1,042,000</u>	<u>1,042,000</u>	<u>1,650,000</u>
Trail Construction Program (5520):				
Personnel Services	0	8,054	8,054	0
Materials and Supplies	53,431	41,059	41,059	54,810
Motorpool Charges	159,272	185,103	185,103	186,608
Cost allocation	(212,683)	(226,162)	(226,162)	(241,418)
	<u>20</u>	<u>8,054</u>	<u>8,054</u>	<u>0</u>
Sidewalks Program (5530):				
Personnel Services	177,162	252,452	252,452	200,120
Materials and Supplies	30,195	35,096	35,096	32,762
Services and Charges	2,210	317	317	0
Motorpool Charges	84,300	106,903	106,903	94,453
Cost allocation	(17,687)	(16,687)	(16,687)	(16,687)
Maintenance	2,626	2,700	2,700	2,000
Capital	6,454	0	0	0
	<u>285,260</u>	<u>380,781</u>	<u>380,781</u>	<u>312,648</u>
Total Transportation Services Activity:	<u>\$ 4,482,202</u>	<u>\$ 6,584,639</u>	<u>\$ 6,584,639</u>	<u>\$ 7,571,000</u>
Total Fund	<u>\$ 4,482,202</u>	<u>\$ 6,584,639</u>	<u>\$ 6,584,639</u>	<u>\$ 7,571,000</u>

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Parking Fund (2130)

The **Parking Fund** accounts for funds received from meter revenues and parking lot rentals. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

The Parking Fund is also used to pay debt service for the 2012 Parking Improvements Revenue Bond Issue. Payments for contractual services provided to the City by The Walton Arts Center are also made from the Parking Fund.

In 2010, the City Council approved a \$700,000 interfund loan from the Replacement and Disaster Recovery Fund to the Parking Fund for the purchase of equipment. This loan will be paid back from parking revenue within a five year period. At year end the remaining liability will be \$97,424.

For 2015, this fund is expected to have an increase in fund balance of \$6,000.

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Parking Fund (2130)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Downtown District Parking Revenue	\$ 479,601	\$ 518,300	\$ 526,770	\$ 531,850
Entertainment District Parking Revenue	1,022,974	1,026,400	1,044,960	1,029,460
Investment Earnings	258	2,700	3,820	3,600
Other	5,886	600	2,790	1,090
Total Revenues	1,508,719	1,548,000	1,578,340	1,566,000
Expenses:				
Downtown District Parking	433,498	539,638	539,638	546,880
Entertainment District Parking	193,665	247,628	247,628	264,463
Entertainment District Parking Facility	0	120,000	120,000	30,500
Transfer to Walton Arts Center	295,222	250,000	250,000	250,000
Principal Payment	140,879	143,723	143,723	97,424
Interest Expense	6,354	3,511	3,511	733
Parking Lot Improvements	(55)	113,055	113,055	70,000
Transfer to Parking Deck Bond	316,337	300,000	300,000	300,000
Transfer to Parking Deck Project	400,000	234,558	234,558	0
Total Expenses	1,785,900	1,952,113	1,952,113	1,560,000
 Income / (Loss)	 \$ (277,181)	 \$ (404,113)	 \$ (373,773)	 \$ 6,000
 Total Budget	 \$ 1,785,900	 \$ 1,952,113	 \$ 1,952,113	 \$ 1,560,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 407,304	\$ 271,002	\$ 271,002	\$ 40,952
Income / (Loss)	(277,181)	(404,113)	(373,773)	6,000
Reduction of Interfund Loan Liability	140,879	143,723	143,723	97,424
Ending Undesignated Fund Balance	\$ 271,002	\$ 10,612	\$ 40,952	\$ 144,376

*The negative Fund Balance is due to the interfund loan from the Replacement and Disaster Recovery Fund.

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Parking Fund (2130)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Off-Street Parking Program (9130):				
Personnel Services	\$ 236,805	\$ 257,089	\$ 257,089	\$ 256,444
Materials and Supplies	31,438	37,005	37,005	48,005
Services and Charges	65,122	90,030	90,030	78,919
Motorpool Charges	1,806	3,513	3,513	3,398
Maintenance	44,266	52,001	52,001	55,750
Transfers To Outside Entities	54,061	100,000	100,000	96,000
Capital	(55)	61,055	61,055	70,000
	<u>433,443</u>	<u>600,693</u>	<u>600,693</u>	<u>616,880</u>
Entertainment District Parking Program (9131):				
Personnel Services	89,763	147,982	147,982	147,296
Materials and Supplies	10,294	11,138	11,138	9,838
Services and Charges	62,643	60,100	60,100	76,240
Motorpool Charges	5,862	6,068	6,068	6,740
Maintenance	25,103	22,340	22,340	24,349
Debt Service	147,233	147,234	147,234	98,157
Transfers To Outside Entities	295,222	250,000	250,000	250,000
Capital	0	52,000	52,000	0
Operating Transfers	716,337	534,558	534,558	300,000
	<u>1,352,457</u>	<u>1,231,420</u>	<u>1,231,420</u>	<u>912,620</u>
Entertainment District Parking Facility Program (9132):				
Services and Charges	0	120,000	120,000	30,500
	<u>0</u>	<u>120,000</u>	<u>120,000</u>	<u>30,500</u>
Total Transportation Services Activity:	<u>\$ 1,785,900</u>	<u>\$ 1,952,113</u>	<u>\$ 1,952,113</u>	<u>\$ 1,560,000</u>
Total Fund	<u>\$ 1,785,900</u>	<u>\$ 1,952,113</u>	<u>\$ 1,952,113</u>	<u>\$ 1,560,000</u>

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Community Development Block Grant Fund (2180)

The **Community Development Block Grant Fund** accounts for the community development grant funds received from the Federal Department of Housing and Urban Development.

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City of Fayetteville, Arkansas
2015 Operating Budget
Community Development Block Grant Fund (2180)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Community Development Grant Funding	\$ 530,034	\$ 1,247,751	\$ 1,247,751	\$ 559,000
Other	7,001	7,475	7,475	0
CDBG Program Income	7,749	1,451	1,451	0
Total Revenues	544,784	1,256,677	1,256,677	559,000
Expenses:				
Administration & Planning	78,529	184,864	184,864	75,379
Housing Services	319,743	779,055	779,055	290,187
Redevelopment	65,177	122,860	122,860	51,934
Public Service	66,835	77,355	77,355	61,500
Public Facilities & Improvements	10,463	92,928	92,928	80,000
Total Expenses	540,747	1,257,062	1,257,062	559,000
 Income / (Loss)	 \$ 4,037	 \$ (385)	 \$ (385)	 \$ 0
 Total Budget	 \$ 540,747	 \$ 1,257,062	 \$ 1,257,062	 \$ 559,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 1,371	\$ 5,408	\$ 5,408	\$ 5,023
Income / (Loss)	4,037	(385)	(385)	0
Ending Undesignated Fund Balance	5,408	5,023	5,023	5,023

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Community Development Block Grant Fund (2180)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Community Planning & Engineering Activity:				
Comm Devel Admin/Planning Program (4930):				
Personnel Services	\$ 71,600	\$ 60,534	\$ 60,534	\$ 63,309
Materials and Supplies	(1,060)	4,491	4,491	3,491
Other Services & Charges	7,989	119,839	119,839	8,579
	<u>78,529</u>	<u>184,864</u>	<u>184,864</u>	<u>75,379</u>
Housing Services Program (4940):				
Personnel Services	58,763	77,569	77,569	74,799
Materials and Supplies	4,713	11,128	11,128	3,428
Other Services & Charges	253,082	687,419	687,419	209,828
Motorpool Charges	3,185	2,939	2,939	2,132
	<u>319,743</u>	<u>779,055</u>	<u>779,055</u>	<u>290,187</u>
Redevelopment Program (4945):				
Personnel Services	35,566	42,805	42,805	44,527
Materials and Supplies	4,431	10,820	10,820	1,820
Other Services & Charges	22,234	64,992	64,992	702
Motorpool Charges	2,946	4,243	4,243	4,885
	<u>65,177</u>	<u>122,860</u>	<u>122,860</u>	<u>51,934</u>
Public Services Program (4970):				
Other Services & Charges	66,835	77,355	77,355	61,500
	<u>66,835</u>	<u>77,355</u>	<u>77,355</u>	<u>61,500</u>
Public Facilities/Improve Program (4990):				
Other Services & Charges	10,463	92,928	92,928	80,000
	<u>10,463</u>	<u>92,928</u>	<u>92,928</u>	<u>80,000</u>
Total Community Planning & Engineering Activity:	<u>\$ 540,747</u>	<u>\$ 1,257,062</u>	<u>\$ 1,257,062</u>	<u>\$ 559,000</u>
Total Fund	<u>\$ 540,747</u>	<u>\$ 1,257,062</u>	<u>\$ 1,257,062</u>	<u>\$ 559,000</u>

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Special State Grants Fund (2230)

The **Special State Grants Fund** accounts for new grants which represent new grant programs funded by the State and will be budgeted and accounted for in this fund.

In 2013, a grant was received from the National Endowment of the Arts for a streetscape design project on School Avenue.

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City of Fayetteville, Arkansas
 2015 Operating Budget
 Special State Grants Fund (2230)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Intergovernmental (Grants)	\$ 0	\$ 100,000	\$ 100,000	\$ 0
Total Revenues	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>
Expenses:				
NEA School Street Grant	0	100,000	100,000	0
Total Expenses	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Special State Grants Fund (2230)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
NEA School Street Grant Program (8002):				
Services and Charges	\$ 0	\$ 100,000	\$ 100,000	\$ 0
	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>
Total Fund	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>

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Energy Block Grant Fund (2240)

The **Energy Block Grant Fund** was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act. These funds were used to develop a green house gas (GHG) credit inventory for community and municipal operations and to also help reduce municipal GHG emissions 20% below 2006 levels by 2012 and beyond. Another goal was to help reduce community GHG emissions 7% below 1990 Levels.

To achieve the above goals, funds were invested in 1) Upgrading five city-owned buildings for energy efficiency. As the energy savings is realized it will be reinvested in other municipal buildings. 2) The City developed a Community Revolving Loan Fund targeting non-profit organizations to reduce GHG. These loans will be repaid using energy savings. 3) The City also retrofitted approximately 230 street, pedestrian and trail lights with LEDs. 4) A solar photovoltaic system was installed at the new Fayetteville District Court Building to provide visible examples of renewable energy.

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City of Fayetteville, Arkansas
 2015 Operating Budget
 Energy Block Grant Fund (2240)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Energy Block Grant Funding	\$ 6,560	\$ 0	\$ 0	\$ 0
Investment Earnings	1,886	0	1,600	1,400
Other	20,577	0	20,500	20,600
Total Revenues	29,023	0	22,100	22,000
Expenses:				
Energy Block Grant	6,560	0	0	0
Total Expenses	6,560	0	0	0
 Income / (Loss)	 \$ 22,463	 \$ 0	 \$ 22,100	 \$ 22,000
 Total Budget	 \$ 6,560	 \$ 0	 \$ 0	 \$ 0

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 17,657	\$ 40,120	\$ 40,120	\$ 62,220
Income / (Loss)	22,463	0	22,100	22,000
Ending Undesignated Fund Balance	40,120	40,120	62,220	84,220

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Energy Block Grant Fund (2240)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Energy Block Grant Program (9240):				
Materials and Supplies	\$ 6,560	\$ 0	\$ 0	\$ 0
	<u>6,560</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 6,560</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Fund	<u><u>\$ 6,560</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

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City of Fayetteville, Arkansas
2015 Operating Budget
Parks Development Fund (2250)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Hotel, Motel, and Restaurant Taxes	\$ 2,624,137	\$ 2,693,000	\$ 2,696,500	\$ 2,749,000
Intergovernmental	9,800	0	0	0
Charges for Services	6,975	0	0	66,000
Greenspace Fees Contribution	110,812	485,794	485,794	163,000
Investment Earnings	(371)	23,000	40,300	24,000
Other	8,590	25,250	25,320	21,000
Total Revenues	2,759,943	3,227,044	3,247,914	3,023,000
Expenses:				
Parks Development Program	1,714,929	1,957,325	1,957,325	2,056,000
Parks Development Capital	234,698	6,215,438	6,215,438	54,000
Parks Development Greenspace Capital	110,812	485,794	485,794	163,000
Total Expenses	2,060,439	8,658,557	8,658,557	2,273,000
 Income / (Loss)	 \$ 699,504	 \$ (5,431,513)	 \$ (5,410,643)	 \$ 750,000
 Total Budget	 \$ 2,060,439	 \$ 8,658,557	 \$ 8,658,557	 \$ 2,273,000

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 5,425,319	\$ 6,124,823	\$ 6,124,823	\$ 714,180
Income / (Loss)	699,504	(5,431,513)	(5,410,643)	750,000
Ending Designated Fund Balance	\$ 6,124,823	\$ 693,310	\$ 714,180	\$ 1,464,180

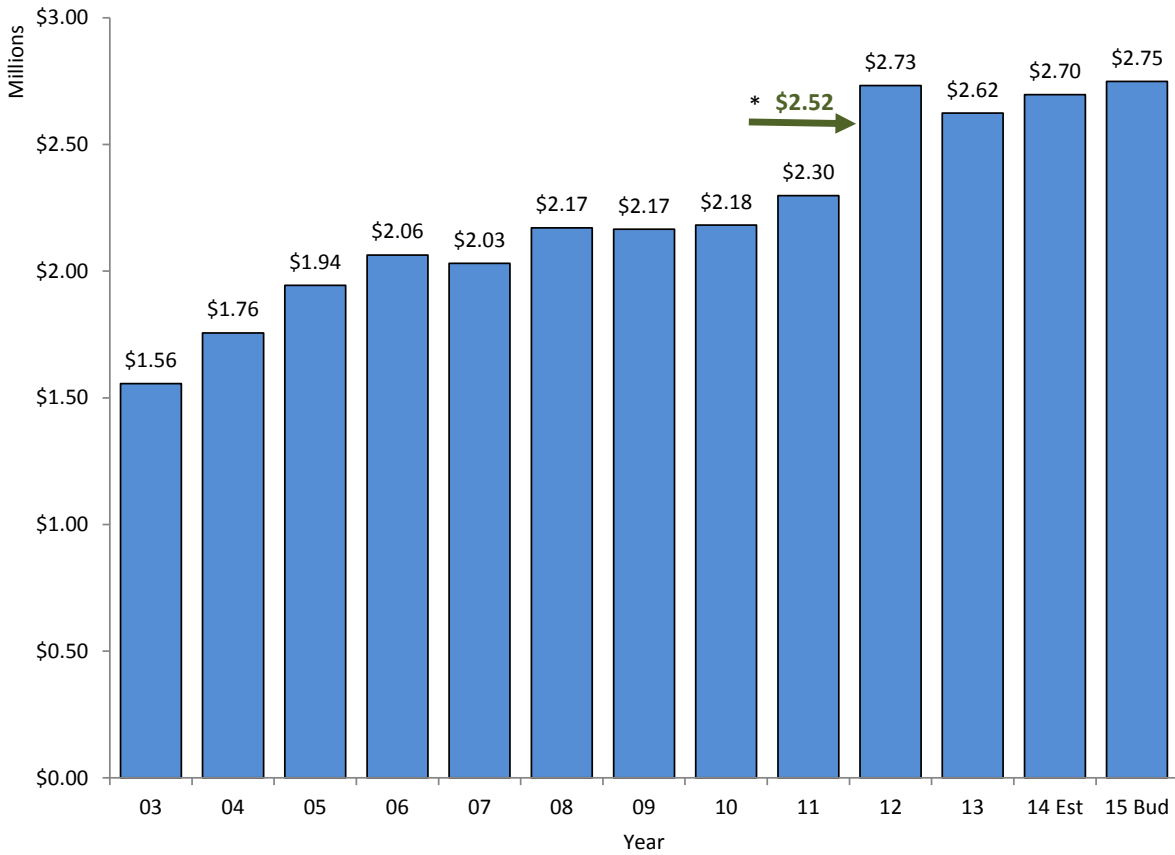
Parks Development Fund (2250)

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$2.3 million in planned expenditures for 2015 includes \$217,000 in capital improvements.

In 2010, a Citywide referendum was held and voters approved the use of these funds for maintenance activities. The use of Park Development Funds for promotional activities is no longer permitted.

The HMR tax revenues are expected to grow approximately 2% in 2015

**Parks Development Fund
Hotel-Motel-Restaurant (HMR) Tax Revenue**



* Actual collections for the 12 month period were \$2,521,145. The amount of \$2,732,283 is due to a one time change in account recognition basis used for the production of the 2012 financial statements. This resulted in the recognition of one extra month's collection of revenue in 2012.

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Parks Development Fund (2250)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Parks & Recreation Activity:				
Parks Development Program (9250):				
Personnel Services	\$ 1,282,005	\$ 1,447,500	\$ 1,447,500	\$ 1,527,983
Materials and Supplies	58,493	64,290	64,290	70,553
Services and Charges	66,921	74,377	74,377	77,634
Motorpool Charges	199,844	244,885	244,885	245,282
Cost allocation	87,948	87,948	87,948	94,548
Maintenance	19,718	20,000	20,000	20,000
Contingency/Savings	0	18,325	18,325	20,000
	<u>1,714,929</u>	<u>1,957,325</u>	<u>1,957,325</u>	<u>2,056,000</u>
Parks Development Capital Program (9255):				
Materials and Supplies	7,408	13,597	13,597	0
Services and Charges	148,247	1,767,230	1,767,230	0
Maintenance	27,108	34,622	34,622	0
Capital	51,935	4,399,989	4,399,989	54,000
	<u>234,698</u>	<u>6,215,438</u>	<u>6,215,438</u>	<u>54,000</u>
Parks Development Capital Greenspace Program (9256):				
Materials and Supplies	0	21,598	21,598	0
Services and Charges	100,944	446,379	446,379	0
Maintenance	2,143	150	150	0
Capital	7,725	17,667	17,667	163,000
	<u>110,812</u>	<u>485,794</u>	<u>485,794</u>	<u>163,000</u>
Total Parks & Recreation Activity:	<u>\$ 2,060,439</u>	<u>\$ 8,658,557</u>	<u>\$ 8,658,557</u>	<u>\$ 2,273,000</u>
Total Fund	<u>\$ 2,060,439</u>	<u>\$ 8,658,557</u>	<u>\$ 8,658,557</u>	<u>\$ 2,273,000</u>

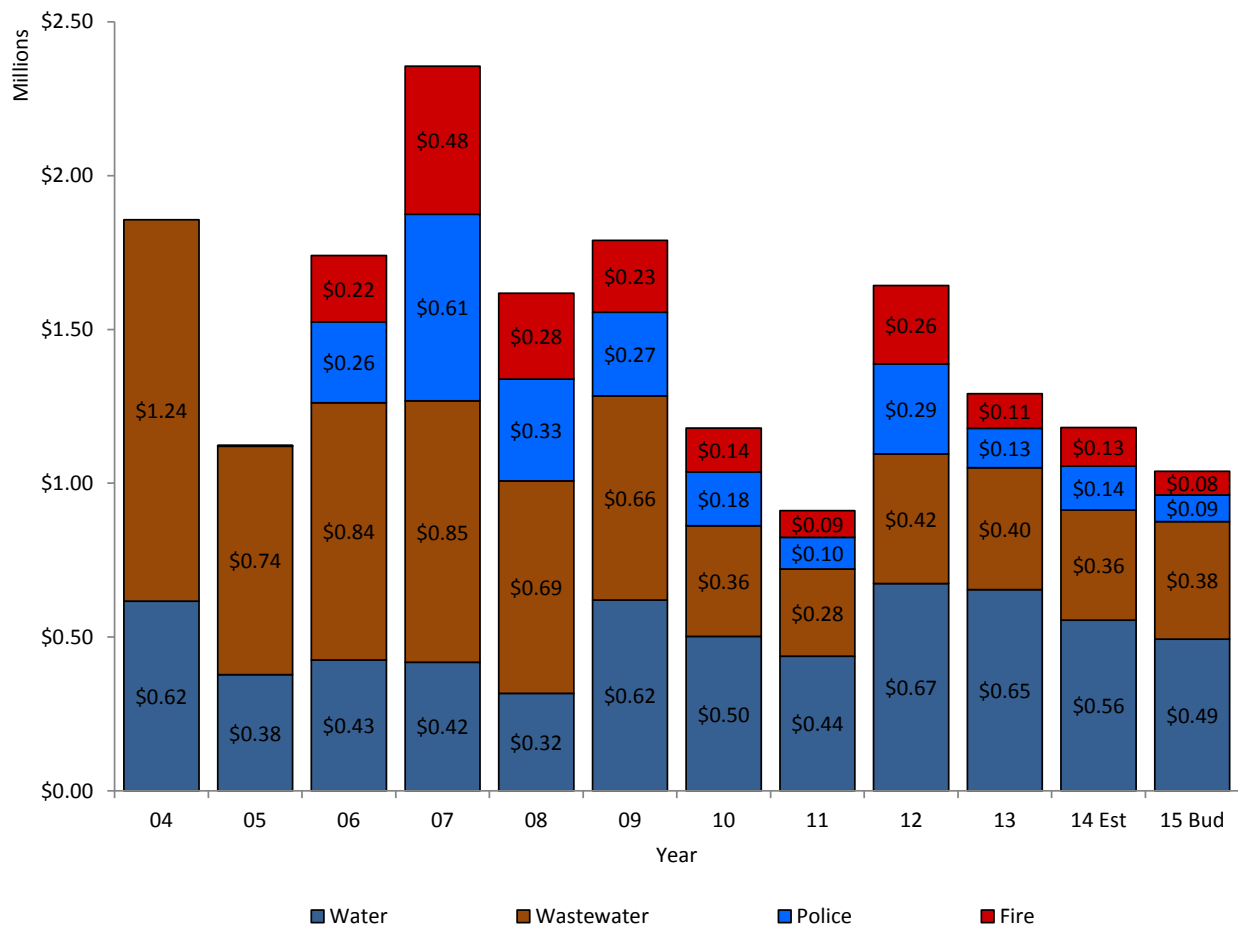
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Impact Fee Fund (2300)

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee requirements is to ensure the new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments. Impact fees are expected to decline in 2015 as new construction is expected to falloff compared to 2013 and 2014 levels.

Impact Fee Collections



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City of Fayetteville, Arkansas
2015 Operating Budget
Impact Fee Fund (2300)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Water Impact Fee	\$ 654,151	\$ 534,000	\$ 555,100	\$ 492,800
Wastewater Impact Fee	396,008	376,000	357,600	382,000
Police Impact Fee	128,710	100,500	143,400	86,800
Fire Impact Fee	112,167	80,500	125,200	77,000
Investment Earnings	2,361	22,000	39,500	31,400
Other	358	0	0	0
Total Revenues	1,293,755	1,113,000	1,220,800	1,070,000
Expenses:				
Water Improvements	0	0	0	0
Wastewater Improvements	0	287,000	287,000	0
Police Improvements	16,376	189,709	189,709	90,000
Fire Improvements	2,669	202,838	202,838	80,000
Transfer to Water & Sewer	526,588	3,598,287	3,598,287	900,000
Total Expenses	545,633	4,277,834	4,277,834	1,070,000
 Income / (Loss)	 \$ 748,122	 \$ (3,164,834)	 \$ (3,057,034)	 \$ 0
 Total Budget	 \$ 545,633	 \$ 4,277,834	 \$ 4,277,834	 \$ 1,070,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 5,633,673	\$ 6,381,795	\$ 6,381,795	\$ 3,324,761
Income / (Loss)	748,122	(3,164,834)	(3,057,034)	0
Ending Undesignated Fund Balance	\$ 6,381,795	\$ 3,216,961	\$ 3,324,761	\$ 3,324,761

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Impact Fee Fund (2300)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Impact Fee Expense Program (9300):				
Materials and Supplies	\$ 19,045	\$ 813	\$ 813	\$ 0
Capital	0	678,734	678,734	170,000
Operating Transfers	526,588	3,598,287	3,598,287	900,000
	<u>545,633</u>	<u>4,277,834</u>	<u>4,277,834</u>	<u>1,070,000</u>
 Total Citywide Activity:	 <u>\$ 545,633</u>	 <u>\$ 4,277,834</u>	 <u>\$ 4,277,834</u>	 <u>\$ 1,070,000</u>
 Total Fund	 <u>\$ 545,633</u>	 <u>\$ 4,277,834</u>	 <u>\$ 4,277,834</u>	 <u>\$ 1,070,000</u>

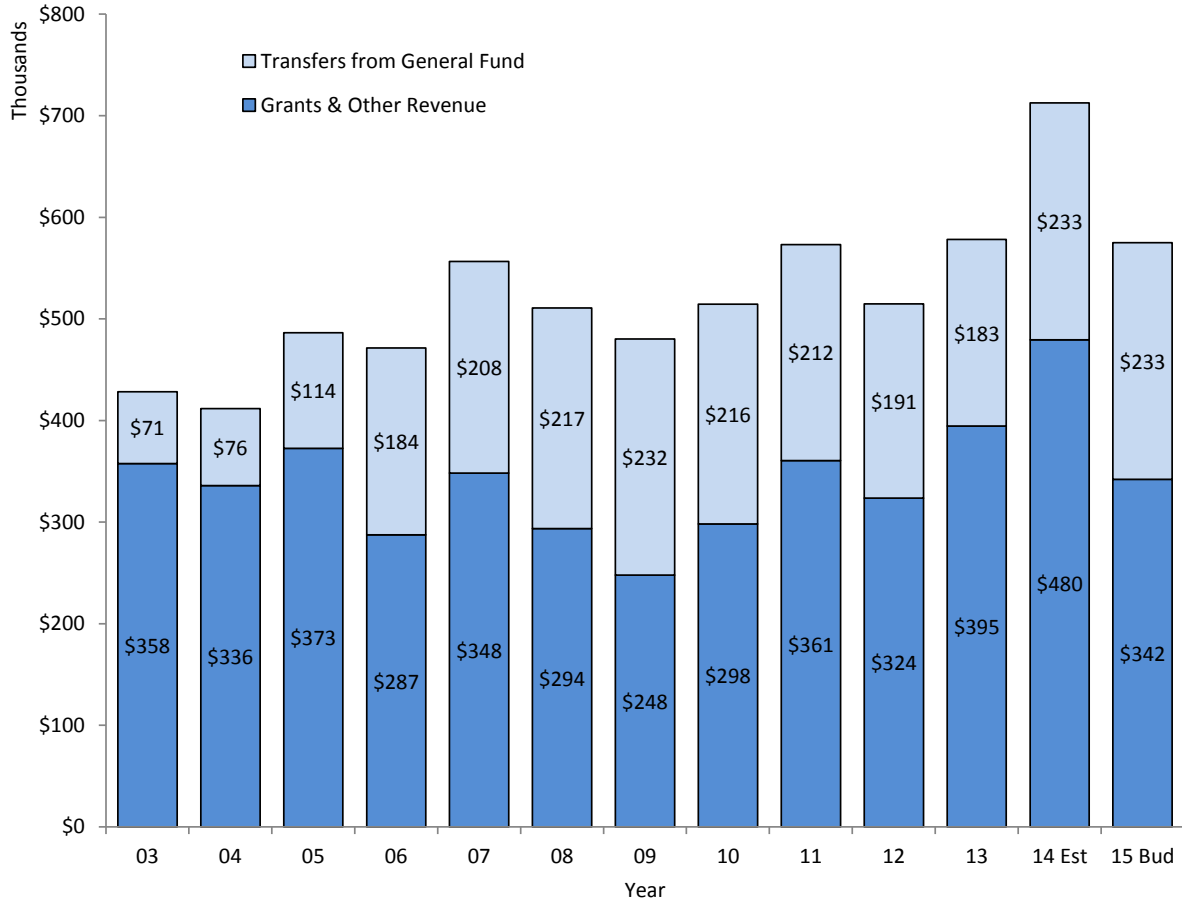
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Drug Law Enforcement Fund (2930)

The **Drug Law Enforcement Fund** accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Elm Springs, Farmington, Greenland, Goshen, Johnson, Elkins, and West Fork; and the Fourth Judicial Prosecuting Attorney.

Drug Law Enforcement Fund
Revenue Sources



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City of Fayetteville, Arkansas
 2015 Operating Budget
 Drug Law Enforcement Fund (2930)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Drug Enforcement Grant	\$ 367,990	\$ 466,922	\$ 466,922	\$ 331,200
Charges for Services	0	2,000	2,000	2,000
Fines & Forfeitures	26,466	8,800	10,600	8,800
Other	201	0	0	0
Transfer from General	183,456	233,000	233,000	233,000
Total Revenues	578,113	710,722	712,522	575,000
Expenses:				
Drug Enforcement	530,783	731,321	731,321	575,000
Total Expenses	530,783	731,321	731,321	575,000
 Income / (Loss)	 \$ 47,330	 \$ (20,599)	 \$ (18,799)	 \$ 0
 Total Budget	 \$ 530,783	 \$ 731,321	 \$ 731,321	 \$ 575,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 251,074	\$ 298,404	\$ 298,404	\$ 279,605
Income / (Loss)	47,330	(20,599)	(18,799)	0
Ending Undesignated Fund Balance	\$ 298,404	\$ 277,805	\$ 279,605	\$ 279,605

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City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Drug Law Enforcement Fund (2930)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Police Activity:				
Drug Enforcement Program (2960):				
Personnel Services	\$ 291,725	\$ 408,645	\$ 408,645	\$ 332,141
Services and Charges	204,394	289,076	289,076	242,859
Capital	34,664	33,600	33,600	0
	<u>530,783</u>	<u>731,321</u>	<u>731,321</u>	<u>575,000</u>
 Total Police Activity:	 <u>\$ 530,783</u>	 <u>\$ 731,321</u>	 <u>\$ 731,321</u>	 <u>\$ 575,000</u>
 Total Fund	 <u>\$ 530,783</u>	 <u>\$ 731,321</u>	 <u>\$ 731,321</u>	 <u>\$ 575,000</u>

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TIF Bond Fund (3370)

The **Tax Increment Financing (TIF) Bond Fund** accounts for the accumulation of resources for and the payment of bond debt incurred for TIF capital project expenditures.

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City of Fayetteville, Arkansas
 2015 Operating Budget
 TIF Bond Fund (3370)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 129,250	\$ 123,000	\$ 120,168	\$ 141,000
Investment Earnings	6	0	0	0
Total Revenues	<u>129,256</u>	<u>123,000</u>	<u>120,168</u>	<u>141,000</u>
Expenses:				
Principal Payment	55,000	67,682	65,000	75,000
Interest Expense	35,498	49,018	49,018	59,700
Professional Services	171	2,300	2,300	2,300
Paying Agent Fees	3,850	4,000	3,850	4,000
Total Expenses	<u>94,519</u>	<u>123,000</u>	<u>120,168</u>	<u>141,000</u>
Income / (Loss)	\$ <u>34,737</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Budget	\$ <u>94,519</u>	\$ <u>123,000</u>	\$ <u>120,168</u>	\$ <u>141,000</u>

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 99,691	\$ 134,428	\$ 134,428	\$ 134,428
Income / (Loss)	34,737	0	0	0
Ending Designated Fund Balance	\$ <u>134,428</u>	\$ <u>134,428</u>	\$ <u>134,428</u>	\$ <u>134,428</u>

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City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 TIF Bond Fund (3370)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
TIF Bonds Expense Program (9370):				
Services and Charges	\$ 171	\$ 2,300	\$ 2,300	\$ 2,300
Debt Service	94,348	120,700	117,868	138,700
	<u>94,519</u>	<u>123,000</u>	<u>120,168</u>	<u>141,000</u>
 Total Citywide Activity:	 \$ <u>94,519</u>	 \$ <u>123,000</u>	 \$ <u>120,168</u>	 \$ <u>141,000</u>
 Total Fund	 \$ <u><u>94,519</u></u>	 \$ <u><u>123,000</u></u>	 \$ <u><u>120,168</u></u>	 \$ <u><u>141,000</u></u>

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Parking Deck Bond Fund (3380)

The Parking Deck Project Fund accounts for the bond proceeds issued to construct and equip a new parking deck facility including liner buildings.

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City of Fayetteville, Arkansas
 2015 Operating Budget
 Parking Deck Bond Fund (3380)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Interest Income	\$ 29	\$ 0	\$ 30	\$ 0
Transfer from Off-Street Parking	316,337	300,000	299,100	300,000
Total Revenues	316,366	300,000	299,130	300,000
Expenses:				
Principal Payment	60,000	120,000	120,000	120,000
Interest Expense	169,953	180,000	180,000	180,000
Total Expenses	229,953	300,000	300,000	300,000
 Income / (Loss)	 \$ 86,413	 \$ 0	 \$ (870)	 \$ 0
 Total Budget	 \$ 229,953	 \$ 300,000	 \$ 300,000	 \$ 300,000

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 190,731	\$ 277,144	\$ 277,144	\$ 276,274
Income / (Loss)	86,413	0	(870)	0
Ending Designated Fund Balance	\$ 277,144	\$ 277,144	\$ 276,274	\$ 276,274

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Parking Deck Bond Fund (3380)

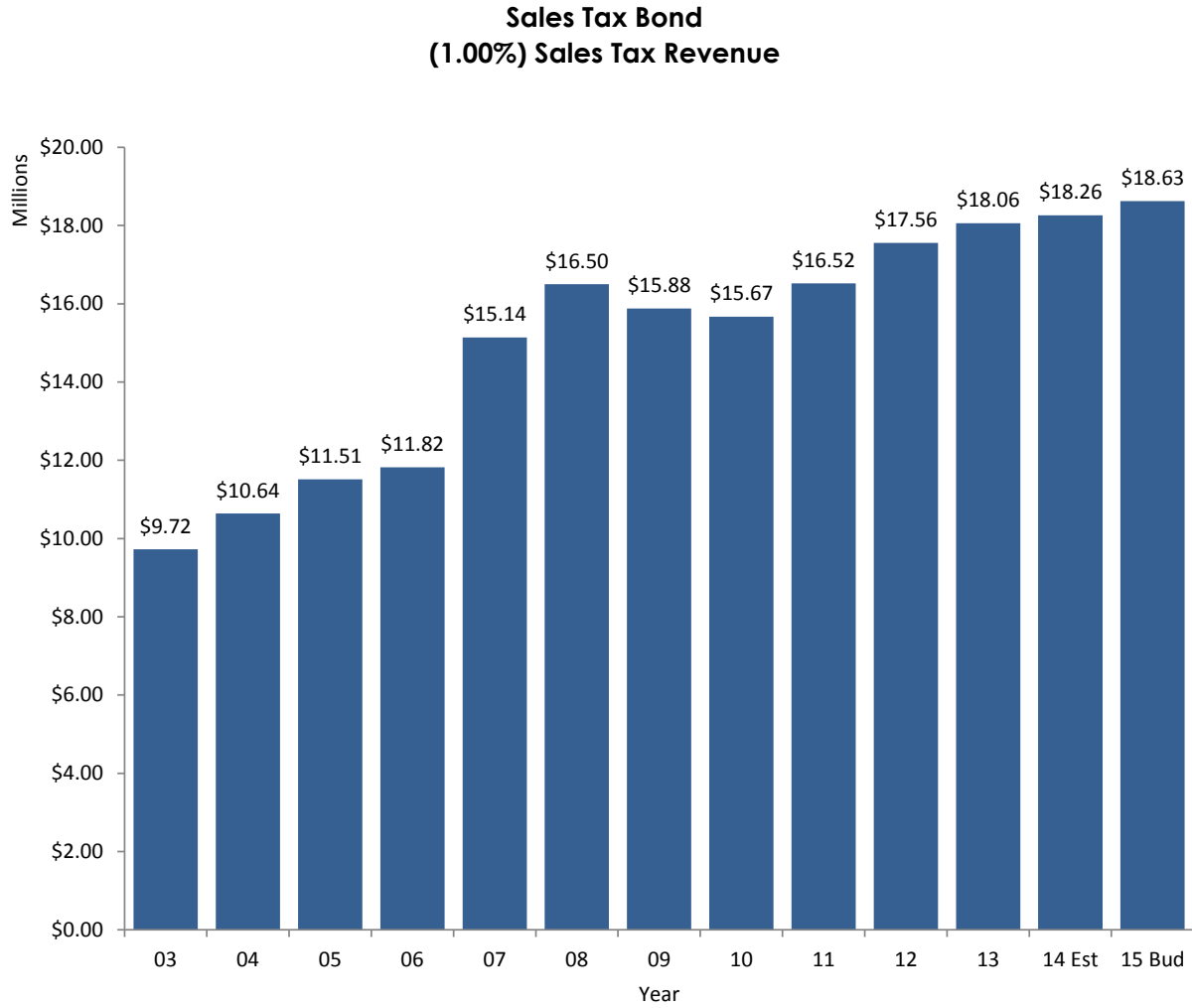
	<u>Actual 2013</u>	<u>Budgeted 2014</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>
Transportation Services Activity:				
Parking Deck Bond Expense Program (9380):				
Debt Service	\$ <u>229,953</u>	\$ <u>300,000</u>	\$ <u>300,000</u>	\$ <u>300,000</u>
	229,953	300,000	300,000	300,000
Total Fund	\$ <u><u>229,953</u></u>	\$ <u><u>300,000</u></u>	\$ <u><u>300,000</u></u>	\$ <u><u>300,000</u></u>

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Sales Tax Bond Fund (3440)

The **Sales Tax Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for the City's streets and to trail system.



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City of Fayetteville, Arkansas
2015 Operating Budget
Sales Tax Bond Fund (3440)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Sales Tax - City	\$ 18,055,491	\$ 18,592,000	\$ 18,260,700	\$ 18,626,000
Investment Earnings	705	0	301	0
Proceeds from Bond Sales	81,000	0	0	0
Total Revenues	<u>18,137,196</u>	<u>18,592,000</u>	<u>18,261,001</u>	<u>18,626,000</u>
Expenses:				
Principal Payment	10,998,256	15,223,651	15,223,651	14,954,283
Interest Expense	3,609,224	3,354,449	3,354,449	3,660,317
Professional Services	8,486	700	700	1,400
Bond Issuance Cost	78,018	0	0	0
Paying Agent Fees	5,750	13,200	13,200	10,000
Total Expenses	<u>14,699,734</u>	<u>18,592,000</u>	<u>18,592,000</u>	<u>18,626,000</u>
Income / (Loss)	<u>\$ 3,437,462</u>	<u>\$ 0</u>	<u>\$ (330,999)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 14,699,734</u>	<u>\$ 18,592,000</u>	<u>\$ 18,592,000</u>	<u>\$ 18,626,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 4,044,190	\$ 7,481,652	\$ 7,481,652	\$ 7,150,653
Income / (Loss)	3,437,462	0	(330,999)	0
Ending Undesignated Fund Balance	<u>\$ 7,481,652</u>	<u>\$ 7,481,652</u>	<u>\$ 7,150,653</u>	<u>\$ 7,150,653</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Sales Tax Bond Fund (3440)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Sewer Bonds - Expense Program (9440):				
Services and Charges	\$ 8,486	\$ 700	\$ 700	\$ 1,400
Debt Service	14,691,248	18,591,300	18,591,300	18,624,600
	<u>14,699,734</u>	<u>18,592,000</u>	<u>18,592,000</u>	<u>18,626,000</u>
 Total Citywide Activity:	 <u>\$ 14,699,734</u>	 <u>\$ 18,592,000</u>	 <u>\$ 18,592,000</u>	 <u>\$ 18,626,000</u>
 Total Fund	 <u><u>\$ 14,699,734</u></u>	 <u><u>\$ 18,592,000</u></u>	 <u><u>\$ 18,592,000</u></u>	 <u><u>\$ 18,626,000</u></u>

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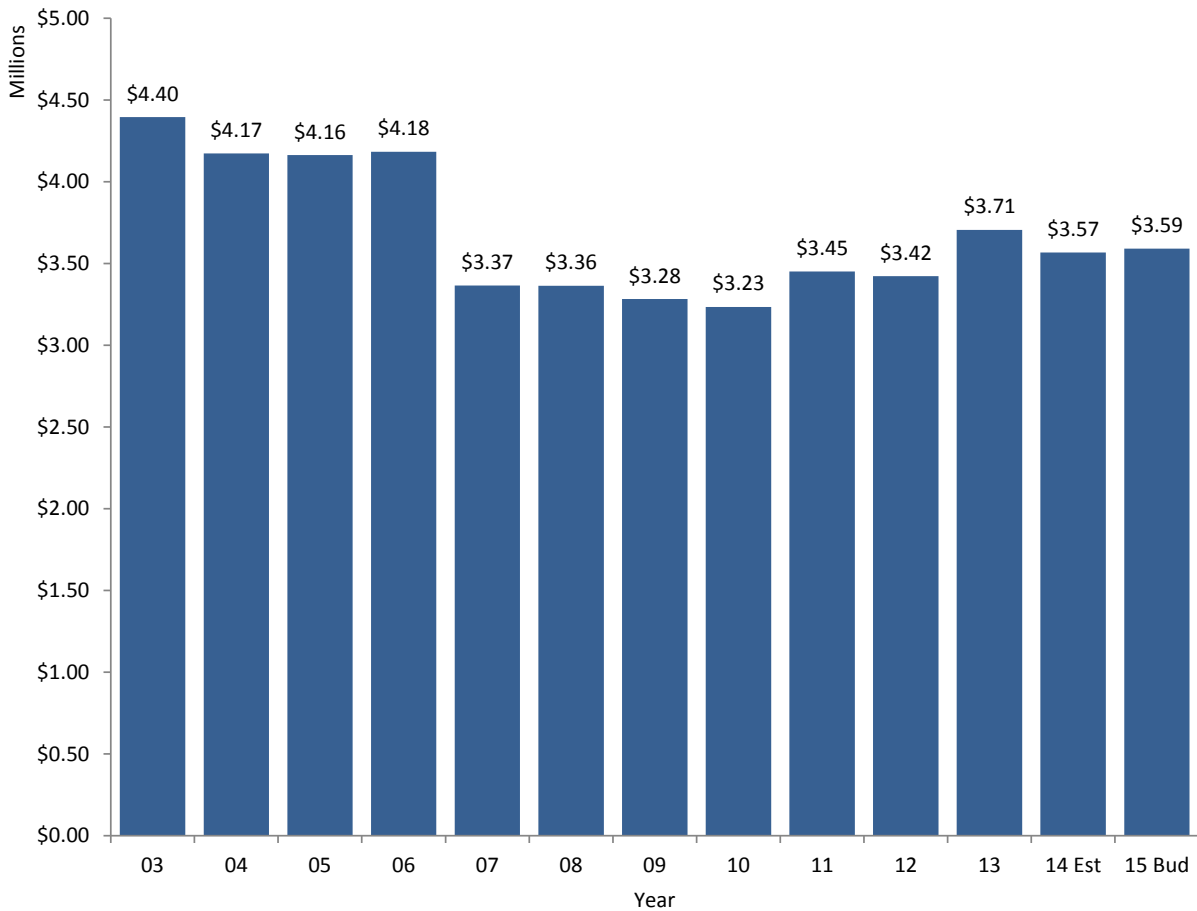
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Replacement & Disaster Recovery Fund (4270)

The **Replacement & Disaster Recovery Fund** accounts for general government monies accumulated and used for the purchase of certain vehicles and equipment (primarily copiers). By policy, the fund attempts to maintain a reserve of three million dollars for disaster recovery.

In 2010, the City Council approved a \$700,000 interfund loan from the Replacement and Disaster Recovery Fund to the Parking Fund for the purchase of equipment. This fund will be paid back from parking revenue within a five year period.

**Replacement & Disaster Recovery Fund
Ending Fund Balance**



Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Replacement & Disaster Recovery Fund (4270)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Intergovernmental (Grants)	\$ 127,127	\$ 160,608	\$ 178,993	\$ 0
Federal Grants - Capital	25,470	0	0	0
Replacement Copier Revenue	36,954	40,000	40,000	40,000
Investment Earnings	7,570	17,000	28,000	25,000
Other	666	0	716	0
Total Revenues	197,787	217,608	247,709	65,000
Expenses:				
Audit Expense	1,850	2,000	2,000	2,000
Replacement & Disaster Recovery (Other)	6,483	12,000	12,000	0
FEMA Disaster Projects	0	270,345	270,345	0
Fixed Assets	47,652	91,634	91,634	40,000
Vehicles & Equipment	0	9,885	9,885	0
Total Expenses	55,985	385,864	385,864	42,000
 Income / (Loss)	 \$ 141,802	 \$ (168,256)	 \$ (138,155)	 \$ 23,000
 Total Budget	 \$ 55,985	 \$ 385,864	 \$ 385,864	 \$ 42,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 3,563,671	\$ 3,705,473	\$ 3,705,473	\$ 3,567,318
Income / (Loss)	141,802	(168,256)	(138,155)	23,000
Ending Undesignated Fund Balance	\$ 3,705,473	\$ 3,537,217	\$ 3,567,318	\$ 3,590,318

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Replacement & Disaster Recovery Fund (4270)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Replacement Fund Expense Program (9270):				
Materials and Supplies	\$ 6,483	\$ 12,000	\$ 12,000	\$ 0
Services and Charges	1,850	2,000	2,000	2,000
Capital	47,652	101,519	101,519	40,000
	<u>55,985</u>	<u>115,519</u>	<u>115,519</u>	<u>42,000</u>
FEMA Disaster Projects Program (9280):				
Materials and Supplies	0	952	952	0
Services and Charges	0	269,393	269,393	0
	<u>0</u>	<u>270,345</u>	<u>270,345</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 55,985</u>	<u>\$ 385,864</u>	<u>\$ 385,864</u>	<u>\$ 42,000</u>
Total Fund	<u>\$ 55,985</u>	<u>\$ 385,864</u>	<u>\$ 385,864</u>	<u>\$ 42,000</u>

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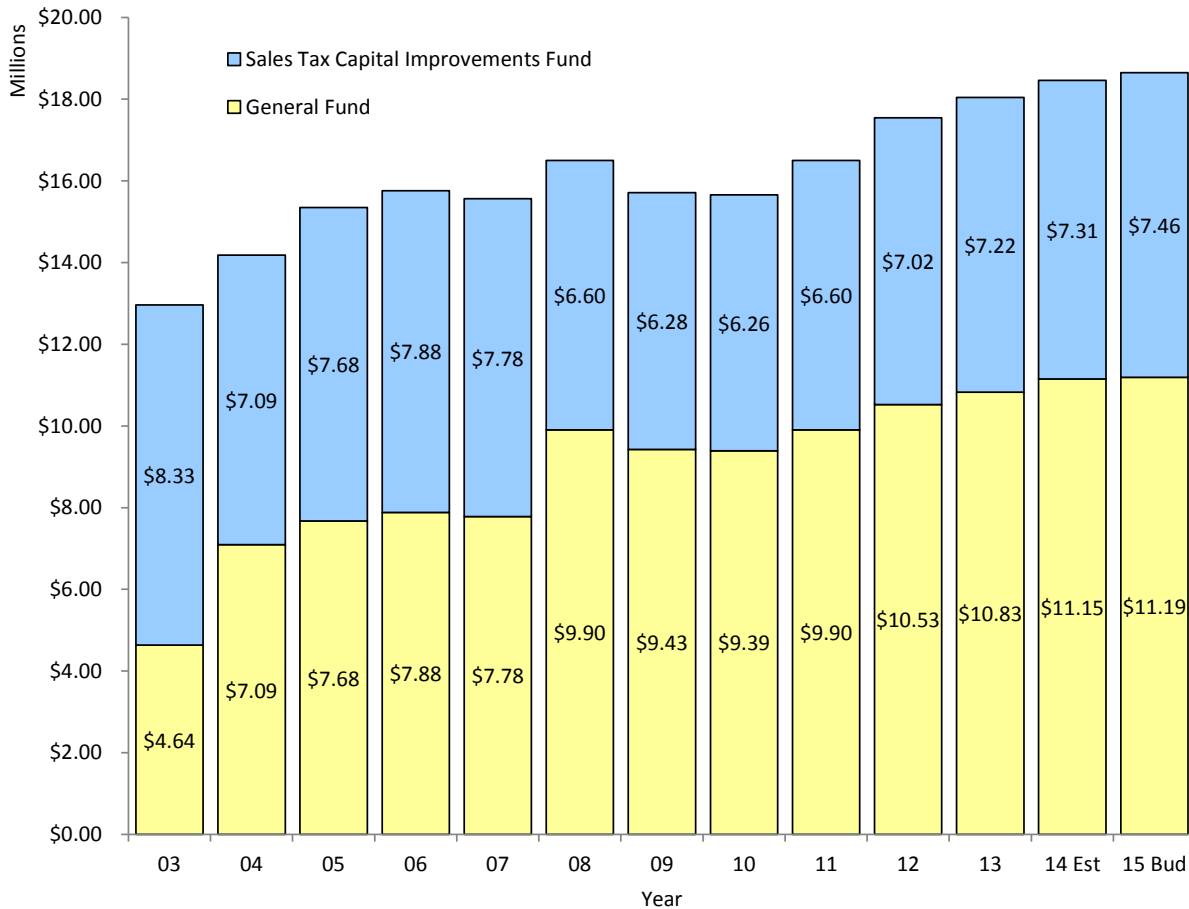
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Sales Tax Capital Improvements Fund (4470)

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use tax which is used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's Five-Year Capital Improvements Program. The \$7,692,000 in planned expenditures for 2015 includes \$7,684,000 in capital improvements.

The capital portion of City Sales Tax for 2015 is expected to be \$146,300 over 2014 collections. This is a percent increase of 2%. Estimated collections for 2014 are expected to be 1.3% over actual 2013.

1% City Sales Tax



Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Sales Tax Capital Improvements Fund (4470)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Sales Tax - City	\$ 7,217,279	\$ 7,432,000	\$ 7,314,700	\$ 7,461,000
Intergovernmental (Grants)	4,721,983	10,157,844	10,167,844	0
Charges for Services	541,467	639,936	639,936	74,000
Sidewalk Fees	8,124	0	5,040	0
Investment Earnings	4,308	14,000	35,000	32,000
Other	169,369	15,000	26,104	25,000
Transfer from General	0	2,713,706	2,713,706	0
Total Revenues	<u>12,662,530</u>	<u>20,972,486</u>	<u>20,902,330</u>	<u>7,592,000</u>
Expenses:				
Audit Expense	7,100	7,800	7,800	8,000
Sales Tax Capital Improvements	16,153,356	24,342,087	24,342,087	7,684,000
Transfer to Shop	7,004	0	0	0
Total Expenses	<u>16,167,460</u>	<u>24,349,887</u>	<u>24,349,887</u>	<u>7,692,000</u>
 Income / (Loss)	 <u>\$ (3,504,930)</u>	 <u>\$ (3,377,401)</u>	 <u>\$ (3,447,557)</u>	 <u>\$ (100,000)</u>
 Total Budget	 <u>\$ 16,167,460</u>	 <u>\$ 24,349,887</u>	 <u>\$ 24,349,887</u>	 <u>\$ 7,692,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 7,791,216	\$ 4,286,286	\$ 4,286,286	\$ 838,729
Income / (Loss)	(3,504,930)	(3,377,401)	(3,447,557)	(100,000)
Ending Undesignated Fund Balance	<u>\$ 4,286,286</u>	<u>\$ 908,885</u>	<u>\$ 838,729</u>	<u>\$ 738,729</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Cap Improv Const Fund Exp Program (9470):				
Materials and Supplies	\$ 732,216	\$ 1,391,478	\$ 1,391,478	\$ 684,000
Other Services & Charges	2,005,759	3,629,305	3,629,305	51,000
Cost allocation	862,429	929,523	929,523	0
Maintenance	1,502,578	2,377,585	2,377,585	2,162,000
Other Transfers to Outside Entities	405,000	414,000	414,000	441,000
Capital	10,588,474	15,607,996	15,607,996	4,354,000
Miscellaneous	64,000	0	0	0
Operating Transfers	7,004	0	0	0
	<u>16,167,460</u>	<u>24,349,887</u>	<u>24,349,887</u>	<u>7,692,000</u>
Total Citywide Activity:	<u>\$ 16,167,460</u>	<u>\$ 24,349,887</u>	<u>\$ 24,349,887</u>	<u>\$ 7,692,000</u>
Total Fund	<u>\$ 16,167,460</u>	<u>\$ 24,349,887</u>	<u>\$ 24,349,887</u>	<u>\$ 7,692,000</u>

Replaced with new information

City of Fayetteville, Arkansas
Sales Tax Capital Improvements Fund
Capital Budget

Project Category	Project Title	Budgeted 2015
Bridge & Drainage Improvements	Other Drainage Improvements	\$ 200,000
	Stormwater Quality Mgt/Nutrient Reduction	160,000
		<u>360,000</u>
Fire Improvements	Fire Apparatus Purchases	432,000
	Fire Facility Maintenance	125,000
	Fire Information Technology Updates	50,000
	Fire Mobile Radios	36,000
		<u>643,000</u>
Information Technology Improvements	AccessFayetteville Technical Improvements	20,000
	Desktop Management System	30,000
	Document Management	45,000
	ERP Upgrade/Replacement	200,000
	Geographic Information System (GIS)	75,000
	Local Area Network (LAN) Upgrade	135,000
	Microcomputer / Printer Replacements	87,000
	Storage Area Network (SAN)	70,000
	Web Security Filtering	35,000
		<u>697,000</u>
Library Improvements	Library Computer Replacements	35,000
	Library Materials Purchases	406,000
		<u>441,000</u>
Other Capital Improvements	Animal Services Improvements	35,000
	Audit Expense	8,000
	Building Efficiency Improvements	40,000
	Building Improvements	125,000
	City Clerk Document Management Equip.	44,000
	City Hall Audio-Visual Renovation	100,000
	Digital Signage Implementation	15,000
	Parking Lot Improvements (City Employee)	10,000
	Regional Wayfinding Signage Program	60,000
	Telecommunications Systems Upgrades	35,000
	Television Center Digital Conversion	100,000
	Television Center Equipment	50,000
Woolsey Homestead Historic Restoration	70,000	
		<u>692,000</u>

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Parks & Recreation Improvements	Forestry and Habitat Improvement	30,000
	Lights of the Ozarks	23,000
	Safety and ADA Compliance	15,000
	Tree Escrow	74,000
	Walker Park Senior Activity & Wellness Center	25,000
		<u>167,000</u>
Police Improvements	Employee Gym Equipment	7,000
	Police Automated External Defibrillator (AED)	41,000
	Police Building Improvements	35,000
	Police Bulletproof Vests & Ballistic Protection	52,000
	Police Mobile Video System Replacement	35,000
	Police Network/Server Replacements	68,000
	Police Record Management System Imp.	150,000
	Police Specialized Equipment	21,000
	Police Technology Improvements	15,000
	Police Unmarked Vehicles	78,000
	Police Weapon Replacement	8,000
		<u>510,000</u>
Street Improvements	Street/ROW/Intersection Cost Shares	350,000
		<u>350,000</u>
Trail Improvements	Trail Development	1,500,000
	Lake Fayetteville Trailhead (BGSO)	190,000
	Mud Creek Trail Lighting	250,000
		<u>1,940,000</u>
Transportation Improvements	In-House Pavement Improvements	1,692,000
	Drainage Maintenance	50,000
	Traffic Signal Improvements	110,000
	Wireless Traffic Signal Control	40,000
		<u>1,892,000</u>
		<u>\$ 7,692,000</u>

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Wastewater System Improvements Project Fund (4480)

The **Wastewater System Improvements Project Fund** accounts for the bond proceeds to construct and equip a new wastewater treatment plant. In 2013, remaining funds from this project were transferred to the Water & Sewer Fund. This project has been completed and is shown for historical purposes only.

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Wastewater System Improvements Project Fund (4480)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Investment Earnings	\$ (1,600)	\$ 0	\$ 0	\$ 0
Total Revenues	<u>(1,600)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses:				
Transfer to Water & Sewer	1,515,324	0	0	0
Total Expenses	<u>1,515,324</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ (1,516,924)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,515,324</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 1,516,924	\$ 0	\$ 0	\$ 0
Income / (Loss)	(1,516,924)	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Wastewater System Improvements Project Fund (4480)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Wastewater System Improvements Project Program (9480):				
Operating Transfers	<u>1,515,324</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>1,515,324</u>	<u>0</u>	<u>0</u>	<u>0</u>
 Total Citywide Activity:	 <u>\$ 1,515,324</u>	 <u>\$ 0</u>	 <u>\$ 0</u>	 <u>\$ 0</u>
 Total Fund	 <u><u>\$ 1,515,324</u></u>	 <u><u>\$ 0</u></u>	 <u><u>\$ 0</u></u>	 <u><u>\$ 0</u></u>

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Sales Tax Construction Bond Fund (4520)

The **Sales Tax Construction Bond Fund** accounts for the remaining bond proceeds for improvements to streets, and trail construction pursuant to the 2006 referendum. Appropriations of these funds will be provided through the re-budget process which will be considered by the City Council during the first quarter of 2015.

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Sales Tax Construction Bond Fund (4520)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Investment Earnings	\$ 860	\$ 600	\$ 2,360	\$ 2,000
Other	0	6,400	6,400	3,000
Proceeds from Bond Sales	22,669,000	0	0	0
Total Revenues	22,669,860	7,000	8,760	5,000
Expenses:				
Audit Expense	4,500	7,000	7,000	0
Bond Issuance Cost	357,325	0	0	0
2006A Sales Tax Construction Expense	258,836	1,852,531	1,852,531	0
Street Sales Tax Construction (2009)	1,525,802	2,328,232	2,328,232	0
Trails Sales Tax Construction (2009)	4,296	0	0	0
Street Sales Tax 2013	0	22,392,675	22,392,675	5,000
Total Expenses	2,150,759	26,580,438	26,580,438	5,000
 Income / (Loss)	 \$ 20,519,101	 \$ (26,573,438)	 \$ (26,571,678)	 \$ 0
 Total Budget	 \$ 2,150,759	 \$ 26,580,438	 \$ 26,580,438	 \$ 5,000

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 5,946,301	\$ 26,465,402	\$ 26,465,402	\$ (106,276)
Income / (Loss)	20,519,101	(26,573,438)	(26,571,678)	0
Ending Undesignated Fund Balance	\$ 26,465,402	\$ (108,036)	\$ (106,276)	\$ (106,276)

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Sales Tax Construction Bond Fund (4520)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
2006A Sales Tax Construction Expense Program (9520):				
Services and Charges	\$ 192,019	\$ 7,176	\$ 7,176	\$ 0
Capital	66,817	1,852,355	1,852,355	0
	<u>258,836</u>	<u>1,859,531</u>	<u>1,859,531</u>	<u>0</u>
2007A Sales Tax Construction Expense Program (9530):				
Street Sales Tax 2009 Program (9540):				
Services and Charges	402,393	18,187	18,187	0
Capital	1,127,909	2,310,045	2,310,045	0
	<u>1,530,302</u>	<u>2,328,232</u>	<u>2,328,232</u>	<u>0</u>
Trails Sales Tax 2009 Program (9550):				
Capital	4,296	0	0	0
	<u>4,296</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 2,150,759</u>	<u>\$ 26,580,438</u>	<u>\$ 26,580,438</u>	<u>\$ 5,000</u>
Total Fund	<u><u>\$ 2,150,759</u></u>	<u><u>\$ 26,580,438</u></u>	<u><u>\$ 26,580,438</u></u>	<u><u>\$ 5,000</u></u>

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Parking Deck Project Fund (4560)

The **Parking Deck Project Fund** accounts for the bond proceeds issued to construct and equip a new parking deck facility with liner buildings within the City's entertainment district. The balance remaining in the current fund will be re-appropriated in early 2015 when the books have been closed.

Replaced with new information

City of Fayetteville, Arkansas
 2015 Operating Budget
 Parking Deck Project Fund (4560)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Transfer from Off-Street Parking	\$ 400,000	\$ 234,558	\$ 234,558	\$ 0
Payments from Walton Arts Center	0	1,771,975	1,771,975	0
Investment Earnings	1,600	2,000	2,000	3,000
Gain/Loss on Sale of Investments	(880)	0	0	0
Transfer from General	0	3,660,758	3,660,758	0
Transfer from Sales Tax Capital	0	75,000	75,000	0
Total Revenues	400,720	5,744,291	5,744,291	3,000
Expenses:				
Audit Expense	0	0	0	3,000
Professional Services	359,545	697,079	697,079	0
Fixed Assets	0	100,000	100,000	0
Building Costs	32,000	10,755,666	10,755,666	0
Total Expenses	391,545	11,552,745	11,552,745	3,000
 Income / (Loss)	 \$ 9,175	 \$ (5,808,454)	 \$ (5,808,454)	 \$ 0
 Total Budget	 \$ 391,545	 \$ 11,552,745	 \$ 11,552,745	 \$ 3,000

FUND BALANCE ANALYSIS

Beginning Designated Fund Balance	\$ 5,857,832	\$ 5,867,007	\$ 5,867,007	\$ 58,553
Income / (Loss)	9,175	(5,808,454)	(5,808,454)	0
Ending Designated Fund Balance	\$ 5,867,007	\$ 58,553	\$ 58,553	\$ 58,553

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Parking Deck Project Fund (4560)

	<u>Actual 2013</u>	<u>Budgeted 2014</u>	<u>Estimated 2014</u>	<u>Budgeted 2015</u>
Citywide Activity:				
Services and Charges	\$ 359,545	\$ 697,079	\$ 697,079	\$ 3,000
Capital	32,000	10,855,666	10,855,666	0
Total Citywide Activity:	<u>\$ 391,545</u>	<u>\$ 11,552,745</u>	<u>\$ 11,552,745</u>	<u>\$ 3,000</u>
Total Fund	<u>\$ 391,545</u>	<u>\$ 11,552,745</u>	<u>\$ 11,552,745</u>	<u>\$ 3,000</u>

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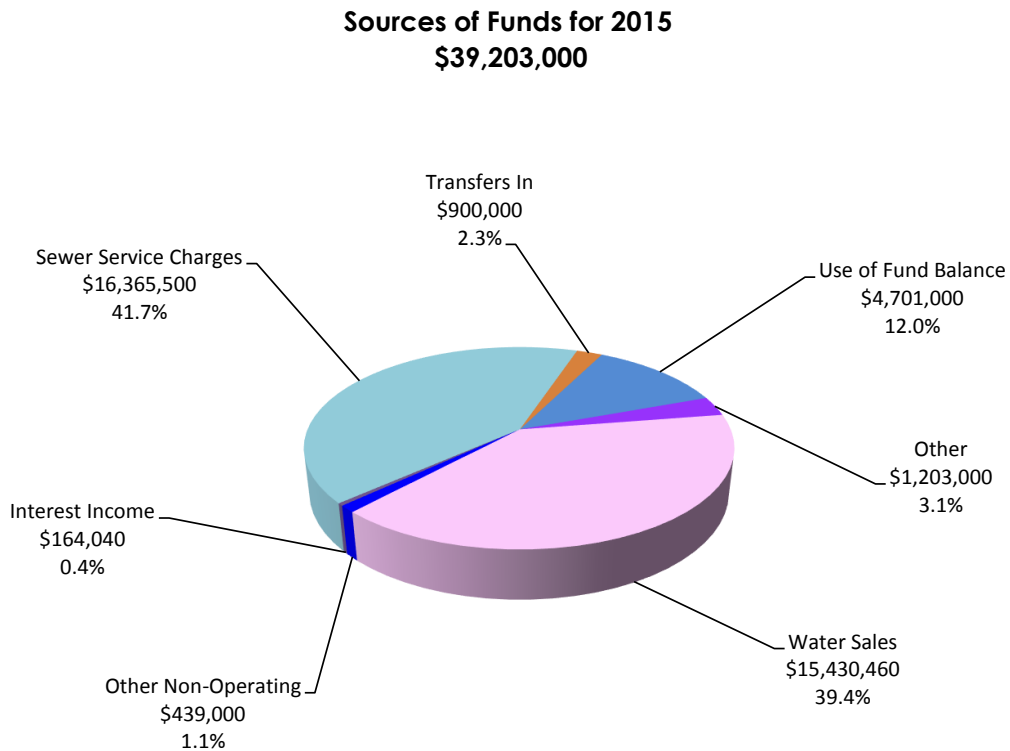
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Water and Sewer Fund (5400)

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections. The 2015 Budget includes a significant amount in capital outlay. This will be over \$9.7 million. Reserves are more than sufficient to cover these expenditures.

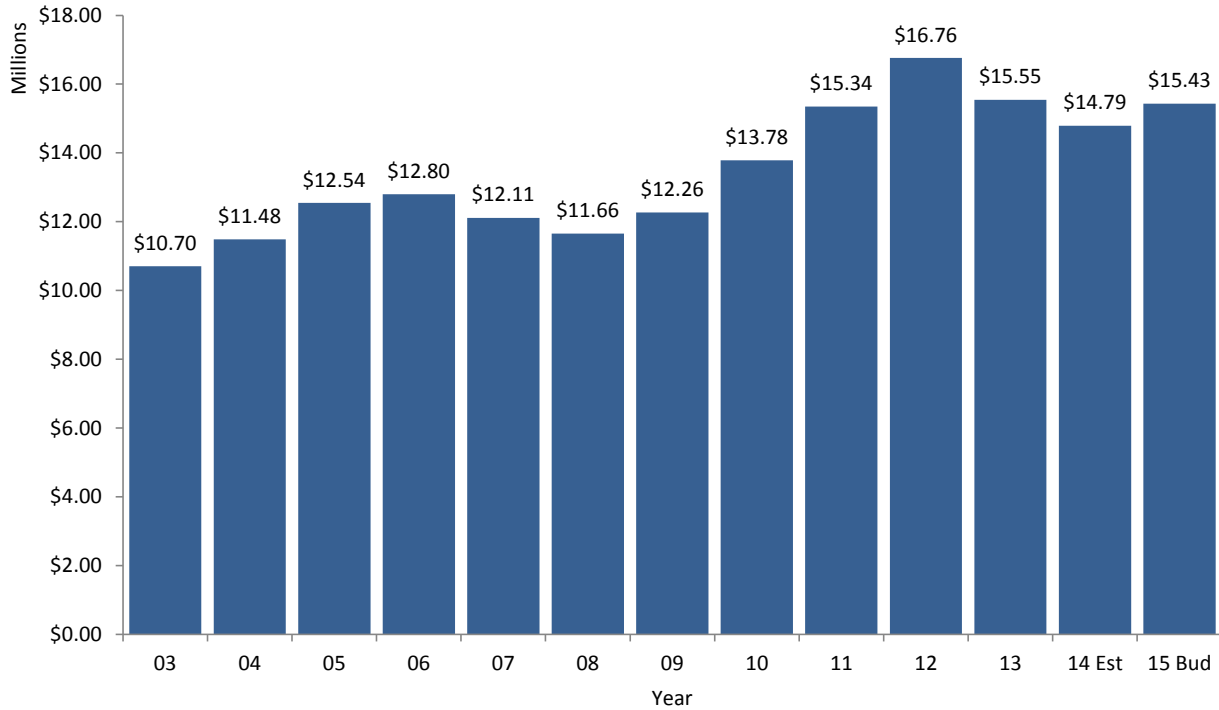
Water & Sewer Fund Revenues

For 2015, the Water & Sewer Fund is projected to have an operating gain of \$5,640,000 before capital expenditures and depreciation expense. System usage projections for 2015 are expected to be approximately the same as 2014

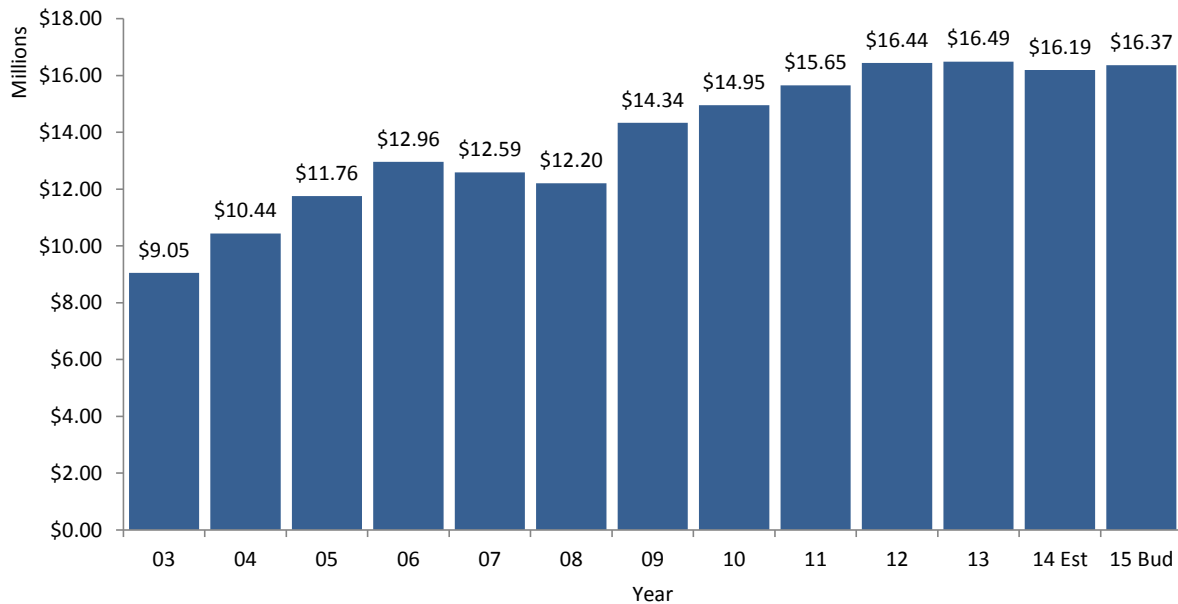


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Water Sales: Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund.



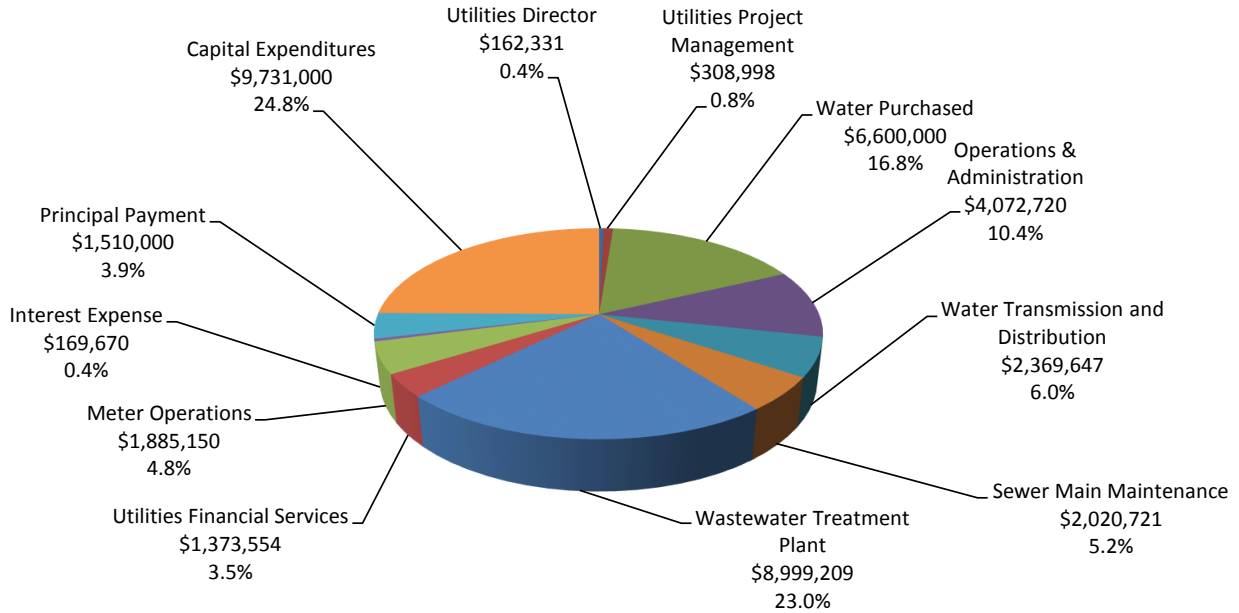
Sewer Charges: Sewer service charge revenue is based on metered customer usage of water and is the other primary source of revenue for the Water & Sewer Fund. The budgeted revenue for 2015 is projected to be approximately \$174,650 over estimated 2014.



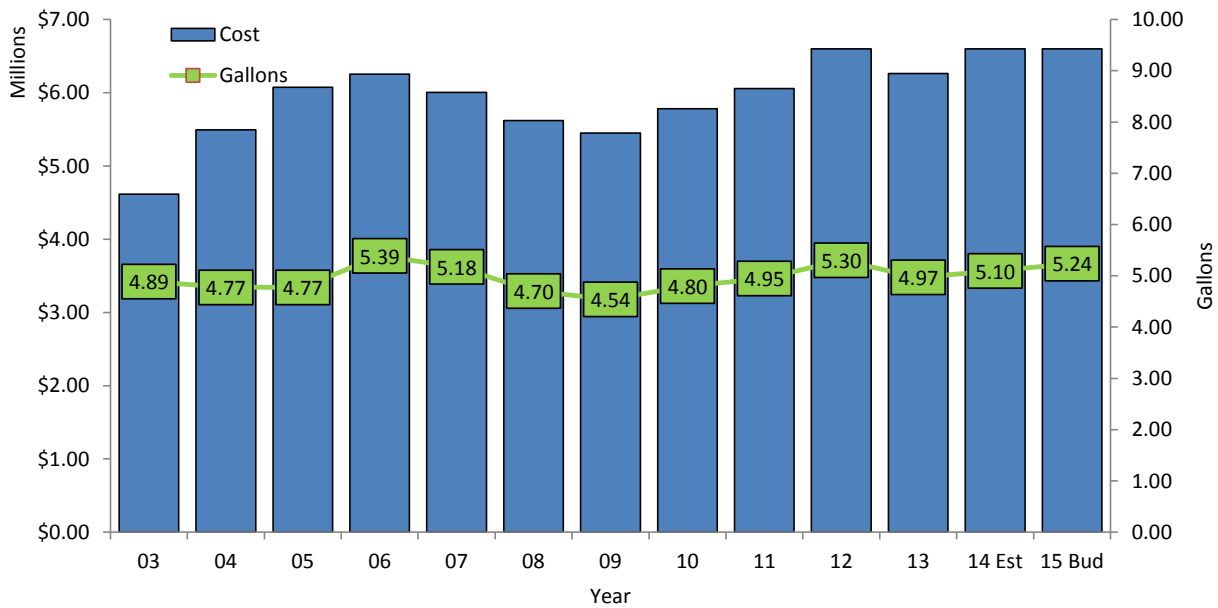
Water & Sewer Fund Expenses

The wastewater treatment plant operations budgeted for 2015 represents the largest expenditure in the fund at \$9.0 million. This represents 23.0% of the total operating expenses. The water purchases are budgeted at \$6.6 million, which represents 16.8% of total operating expenditures.

Use of Funds for 2014
\$39,203,000



Water Purchases



Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Water Sales	\$ 15,547,700	\$ 15,233,000	\$ 14,792,400	\$ 15,430,460
Sewer Service Charges	16,490,279	16,383,000	16,190,850	16,365,500
Other	1,162,604	1,103,000	1,188,900	1,203,000
Interest Income	10,272	78,000	204,800	164,040
Other Non-Operating	546,814	346,000	484,521	439,000
Total Revenues	33,757,669	33,143,000	32,861,471	33,602,000
Expenses:				
Utilities Director	200,614	188,260	188,260	162,331
Utilities Project Management	262,965	332,447	332,447	308,998
Water Purchased	6,263,557	6,600,000	6,600,000	6,600,000
Operations & Administration	3,727,194	4,085,877	4,085,877	4,072,720
Water Transmission and Distribution	2,217,408	2,251,879	2,251,879	2,369,647
Sewer Main Maintenance	1,773,476	2,076,959	2,076,959	2,020,721
Wastewater Treatment Plant	8,076,414	8,918,817	8,918,817	8,999,209
Utilities Financial Services	1,112,341	1,356,936	1,356,936	1,373,554
Meter Operations	1,430,326	1,858,600	1,858,600	1,885,150
Interest Expense	354,694	334,666	334,666	169,670
Total Expenses	25,418,989	28,004,441	28,004,441	27,962,000
Budget Gain / (Loss) Before Capital	\$ 8,338,680	\$ 5,138,559	\$ 4,857,030	\$ 5,640,000
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	442,792	724,250	724,250	0
Gain/Loss Sale of Assets	51,439	0	55,190	0
Transfer from Impact Fee Fund	526,588	3,654,396	3,654,396	900,000
Transfer from WWT Improvements	1,515,324	0	0	0
Principal Payment	(1,505,000)	(1,530,000)	(1,530,000)	(1,510,000)
Capital Expenditures	(4,325,315)	(19,924,174)	(19,924,174)	(9,731,000)
Transfer to Shop	0	(67)	(67)	0
Total Capital Revenues / (Expenses)	(3,294,172)	(17,075,595)	(17,020,405)	(10,341,000)
Budget Gain / (Loss)	\$ 5,044,508	\$ (11,937,036)	\$ (12,163,375)	\$ (4,701,000)
Total Budget	\$ 31,249,304	\$ 49,458,682	\$ 49,458,682	\$ 39,203,000

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 333,919,982	\$ 335,406,633	\$ 335,406,633	\$ 334,205,402
Budget Gain / (Loss)	5,044,508	(11,937,036)	(12,163,375)	(4,701,000)
Plus: Gain Capital Expenditures	4,325,315	19,924,174	19,924,174	9,731,000
Plus: Capital Contribution	1,472,599	0	0	0
Plus: Bond Principal Payment	1,505,000	1,530,000	1,530,000	1,510,000
Less: Depreciation Expense	(10,860,771)	(10,492,030)	(10,492,030)	(10,586,711)
Ending Total Net Assets	<u>\$ 335,406,633</u>	<u>\$ 334,431,741</u>	<u>\$ 334,205,402</u>	<u>\$ 330,158,691</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 302,320,937	\$ 313,283,081	\$ 313,283,081	\$ 313,937,370
Restricted for Prepays/Debt Service	1,435,282	1,435,282	1,435,282	1,435,282
Unrestricted	31,650,414	19,713,378	19,487,039	14,786,039
Ending Total Net Assets	<u>\$ 335,406,633</u>	<u>\$ 334,431,741</u>	<u>\$ 334,205,402</u>	<u>\$ 330,158,691</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Finance & Internal Services Activity:				
Utilities Financial Services Program (1810):				
Personnel Services	\$ 793,896	\$ 872,025	\$ 872,025	\$ 899,057
Materials and Supplies	44,260	75,000	75,000	74,000
Services and Charges	359,668	486,411	486,411	487,911
Cost allocation	(89,700)	(89,700)	(89,700)	(100,614)
Maintenance	4,217	13,200	13,200	13,200
	<u>1,112,341</u>	<u>1,356,936</u>	<u>1,356,936</u>	<u>1,373,554</u>
Business-Type Activity:				
Water & Wastewater Direct Program (1800):				
Personnel Services	\$ 168,366	\$ 128,951	\$ 128,951	\$ 117,455
Materials and Supplies	980	3,900	3,900	3,900
Services and Charges	5,192	29,333	29,333	12,944
Cost allocation	26,076	26,076	26,076	28,032
	<u>200,614</u>	<u>188,260</u>	<u>188,260</u>	<u>162,331</u>
Meter Operations Program (1820):				
Personnel Services	779,848	881,583	881,583	908,252
Materials and Supplies	57,785	68,869	68,869	66,869
Services and Charges	10,639	19,517	19,517	18,310
Motorpool Charges	61,511	73,110	73,110	76,824
Cost allocation	78,528	78,528	78,528	84,420
Maintenance	1,094	4,145	4,145	7,780
	<u>989,405</u>	<u>1,125,752</u>	<u>1,125,752</u>	<u>1,162,455</u>
Meter Maintenance Program (1830):				
Personnel Services	332,417	389,391	389,391	397,571
Materials and Supplies	20,202	21,759	21,759	38,759
Services and Charges	5,908	8,870	8,870	9,070
Motorpool Charges	16,923	18,275	18,275	18,035
Cost allocation	24,888	24,888	24,888	26,760
Maintenance	375	600	600	500
	<u>400,713</u>	<u>463,783</u>	<u>463,783</u>	<u>490,695</u>
Meter-Capital Expenditure Program (1840):				
Materials and Supplies	40,208	113,733	113,733	0
Services and Charges	0	140,078	140,078	30,000
Maintenance	0	15,254	15,254	202,000
Capital	254,384	753,786	753,786	475,000
	<u>294,592</u>	<u>1,022,851</u>	<u>1,022,851</u>	<u>707,000</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Water Purchased Program (3800):				
Services and Charges	6,263,557	6,600,000	6,600,000	6,600,000
	<u>6,263,557</u>	<u>6,600,000</u>	<u>6,600,000</u>	<u>6,600,000</u>
Water/Sewer Maint Admin Program (4000):				
Personnel Services	822,741	1,103,242	1,103,242	1,028,915
Materials and Supplies	126,545	145,161	145,161	140,661
Services and Charges	1,803,354	1,858,014	1,858,014	1,855,960
Motorpool Charges	24,668	16,130	16,130	12,737
Cost allocation	883,152	883,152	883,152	949,392
Maintenance	66,734	80,178	80,178	85,055
Debt Service	10,336	21,000	21,000	21,000
Capital	0	66,491	66,491	0
	<u>3,737,530</u>	<u>4,173,368</u>	<u>4,173,368</u>	<u>4,093,720</u>
Utilities Proj Management Program (4020):				
Personnel Services	240,425	203,267	203,267	259,634
Materials and Supplies	4,849	10,608	10,608	10,608
Services and Charges	2,631	98,705	98,705	20,573
Motorpool Charges	6,947	6,867	6,867	5,183
Maintenance	8,113	13,000	13,000	13,000
	<u>262,965</u>	<u>332,447</u>	<u>332,447</u>	<u>308,998</u>
Water Distribution Program (4310):				
Personnel Services	756,776	850,204	850,204	852,501
Materials and Supplies	735,105	659,110	659,110	718,559
Services and Charges	193,956	150,934	150,934	187,665
Motorpool Charges	291,606	310,732	310,732	313,088
Cost allocation	74,688	74,688	74,688	80,292
Maintenance	4,325	3,000	3,000	3,000
	<u>2,056,456</u>	<u>2,048,668</u>	<u>2,048,668</u>	<u>2,155,105</u>
Water Storage/Pump Maint Program (4330):				
Personnel Services	134,469	146,982	146,982	146,223
Materials and Supplies	15,114	35,743	35,743	39,493
Motorpool Charges	0	8,890	8,890	16,598
Cost allocation	9,696	9,696	9,696	10,428
Maintenance	1,673	1,900	1,900	1,800
	<u>160,952</u>	<u>203,211</u>	<u>203,211</u>	<u>214,542</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Sewer Main Maintenance Program (4410):				
Personnel Services	968,017	1,116,049	1,116,049	1,110,361
Materials and Supplies	306,623	325,200	325,200	335,825
Services and Charges	36,234	123,223	123,223	76,954
Motorpool Charges	380,765	425,155	425,155	407,917
Cost allocation	77,832	77,832	77,832	83,664
Maintenance	4,005	9,500	9,500	6,000
	<u>1,773,476</u>	<u>2,076,959</u>	<u>2,076,959</u>	<u>2,020,721</u>
WWTP Admin & SCADA Program (5100):				
Materials and Supplies	0	1,073	1,073	1,073
Services and Charges	1,573,870	1,697,503	1,697,503	1,650,674
Maintenance	842	885	885	885
	<u>1,574,712</u>	<u>1,699,461</u>	<u>1,699,461</u>	<u>1,652,632</u>
WWTP Eastside Operations Program (5110):				
Materials and Supplies	62,725	111,101	111,101	111,101
Services and Charges	3,465,122	3,705,726	3,705,726	3,826,783
Motorpool Charges	249,222	255,035	255,035	262,731
Cost allocation	47,820	47,820	47,820	51,408
Maintenance	1,372	8,153	8,153	8,153
	<u>3,826,261</u>	<u>4,127,835</u>	<u>4,127,835</u>	<u>4,260,176</u>
WWTP West Side Operations Program (5120):				
Materials and Supplies	27,801	99,655	99,655	99,655
Services and Charges	1,305,404	1,254,184	1,254,184	1,540,686
Motorpool Charges	59,118	72,958	72,958	56,515
Cost allocation	47,544	47,544	47,544	51,108
Maintenance	0	3,549	3,549	3,549
	<u>1,439,867</u>	<u>1,477,890</u>	<u>1,477,890</u>	<u>1,751,513</u>
WWTP Lab & IPP Program (5130):				
Services and Charges	472,011	465,334	465,334	489,099
	<u>472,011</u>	<u>465,334</u>	<u>465,334</u>	<u>489,099</u>
WWTP Lift Station Maint Program (5140):				
Materials and Supplies	11,401	39,969	39,969	39,969
Services and Charges	692,087	721,173	721,173	805,820
Motorpool Charges	2,711	0	0	0
	<u>706,199</u>	<u>761,142</u>	<u>761,142</u>	<u>845,789</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Capital Water Mains Program (5600):				
Services and Charges	364,811	447,178	447,178	0
Capital	1,468,172	7,632,973	7,632,973	3,755,000
	<u>1,832,983</u>	<u>8,080,151</u>	<u>8,080,151</u>	<u>3,755,000</u>
Water & Sewer Connections Program (5620):				
Personnel Services	141,070	182,769	182,769	180,296
Materials and Supplies	56,584	88,914	88,914	97,050
Services and Charges	21,241	27,493	27,493	30,000
Motorpool Charges	24,438	70,192	70,192	42,158
Cost allocation	13,488	13,488	13,488	14,496
Maintenance	320	1,304	1,304	0
	<u>257,141</u>	<u>384,160</u>	<u>384,160</u>	<u>364,000</u>
Water Capital 2009 Bonds Program (5640):				
Services and Charges	17,746	9,659	9,659	0
Capital	418,776	0	0	0
	<u>436,522</u>	<u>9,659</u>	<u>9,659</u>	<u>0</u>
Sewer Mains Construction Program (5700):				
Services and Charges	695,675	471,760	471,760	0
Capital	488,599	5,766,088	5,766,088	3,340,000
	<u>1,184,274</u>	<u>6,237,848</u>	<u>6,237,848</u>	<u>3,340,000</u>
Sewer Capital 2009 Bonds Program (5740):				
Capital	67,500	155,429	155,429	0
	<u>67,500</u>	<u>155,429</u>	<u>155,429</u>	<u>0</u>
WWTP East - Capital Program (5800):				
Materials and Supplies	0	6,300	6,300	0
Services and Charges	470	247,592	247,592	0
Maintenance	56,894	133,263	133,263	0
Capital	292,511	4,236,650	4,236,650	1,797,000
Operating Transfers	0	67	67	0
	<u>349,875</u>	<u>4,623,872</u>	<u>4,623,872</u>	<u>1,797,000</u>
Water And Sewer Bonds Program (6800):				
Debt Service	1,849,358	1,843,666	1,843,666	1,658,670
	<u>1,849,358</u>	<u>1,843,666</u>	<u>1,843,666</u>	<u>1,658,670</u>
Total Business-Type Activity	<u>\$ 31,249,304</u>	<u>\$ 49,458,682</u>	<u>\$ 49,458,682</u>	<u>\$ 39,203,000</u>
Total Fund	<u>\$ 31,249,304</u>	<u>\$ 49,458,682</u>	<u>\$ 49,458,682</u>	<u>\$ 39,203,000</u>

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Recycling & Trash Collection Fund (5500)

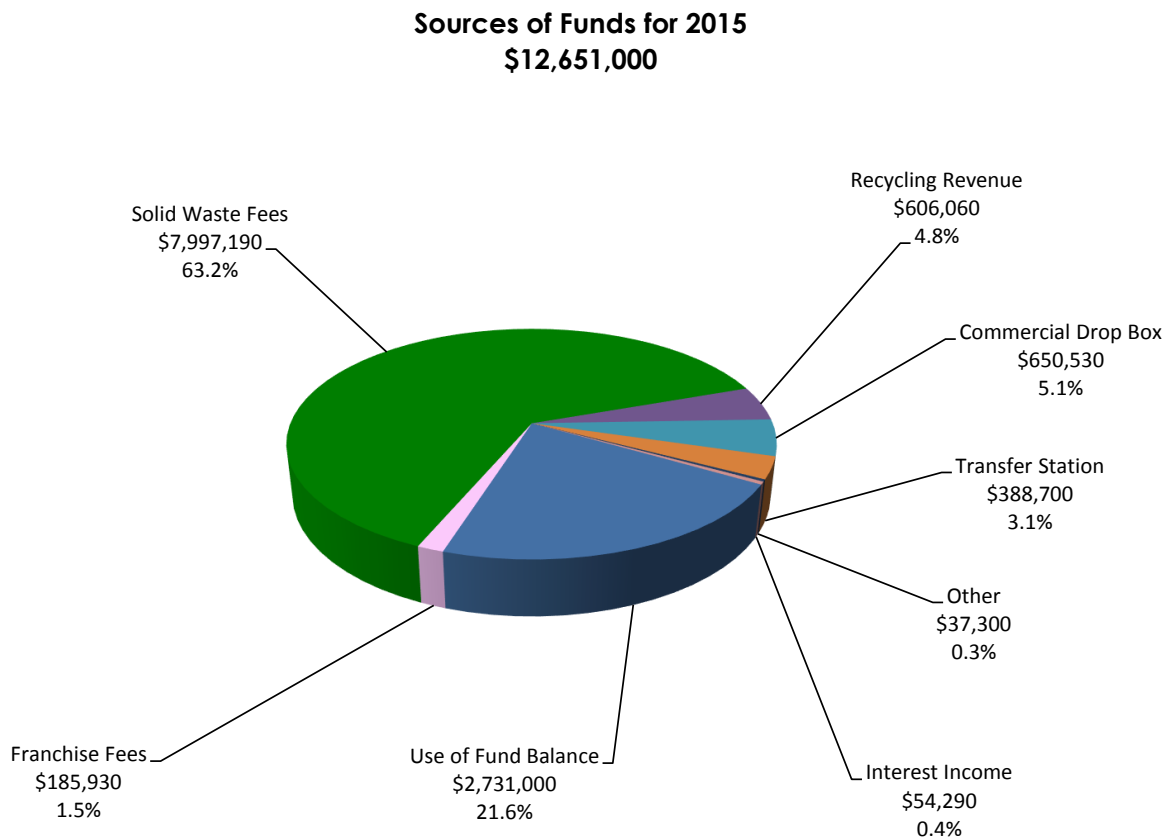
The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. During the end of 2009, the operation of the transfer station, which had previously been contracted out, was brought in house. This budget reflects changes needed to continue that operation at the City. After capital expenditures, the fund will have a loss of \$2,731,000. However, there are more than sufficient reserves to accommodate the expenditures.

Recycling & Trash Collection Fund Revenues

For 2015, the Recycling & Trash Collection Fund sources of funds are budgeted at \$12,651,000. Solid Waste fees make up the largest source of revenue (63.2%). However, \$2,731,000 is being used from reserves (primarily for capital).

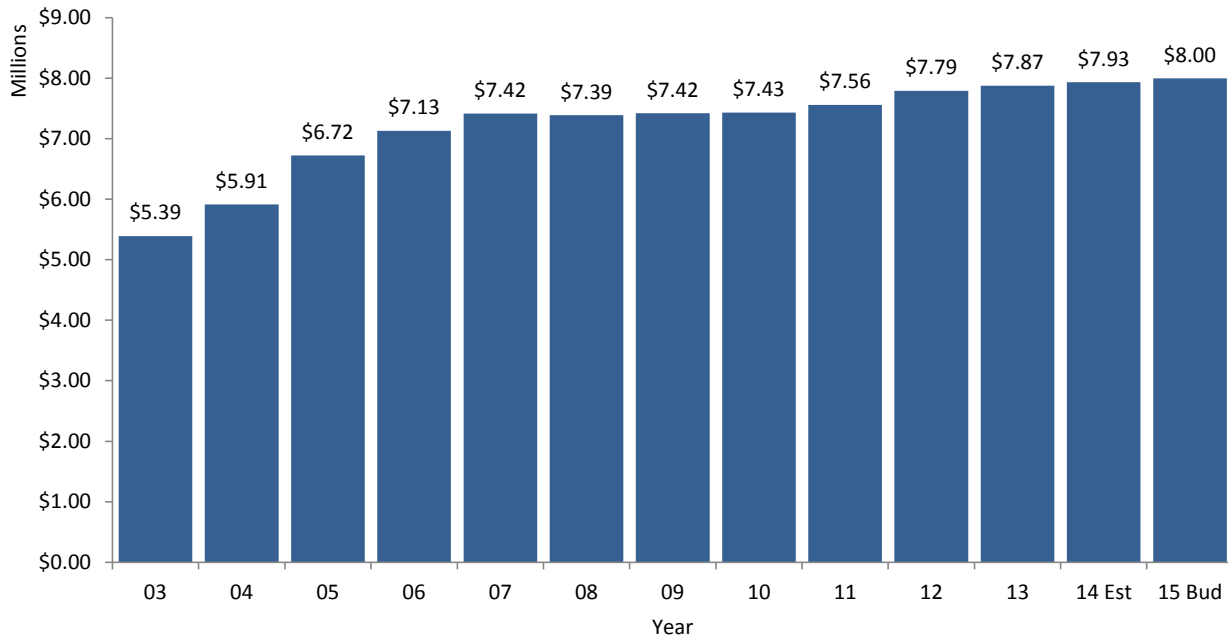
Recycling Revenues

Recycling revenue includes the sale of materials collected at curbside and at the recycling centers. The estimated revenue for that program is \$606,060 for 2015. Also, a portion of the solid waste fees are attributable to recycling activity. That portion is estimated to be approximately \$1,514,000 for 2015.



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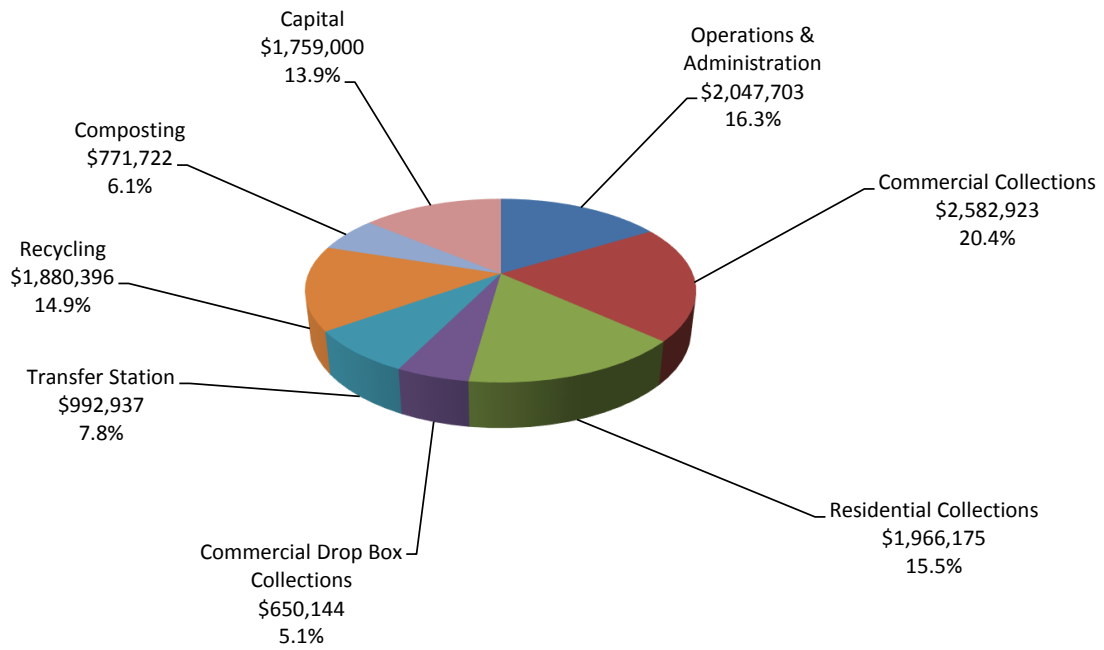
Solid Waste Fees: The 2014 revenue estimates are approximately \$11,100 over 2013 actual collections. The 2015 revenues are projected to be slightly up compared to 2014 estimates.



Recycling & Trash Collection Fund Expenses

Expenses for the Recycling & Trash Collection Fund are budgeted at \$12,651,000 for 2015. The commercial collections program and related activity make up the largest segment of the budget.

Use of Funds for 2015
\$12,651,000



Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Franchise Fees	\$ 162,169	\$ 170,500	\$ 215,700	\$ 185,930
Solid Waste Fees	7,873,985	7,784,160	7,931,500	7,997,190
Recycling Revenue	604,954	566,350	631,359	606,060
Commercial Drop Box	826,053	816,500	650,533	650,530
Transfer Station	403,314	399,600	388,700	388,700
Other	29,142	31,490	37,502	37,300
Interest Income	4,428	40,400	59,900	54,290
Total Revenues	9,904,045	9,809,000	9,915,194	9,920,000
Expenses:				
Operations & Administration	1,622,847	1,954,607	1,954,607	2,047,703
Commercial Collections	2,234,507	2,570,875	2,570,875	2,582,923
Residential Collections	1,864,320	2,032,350	2,032,350	1,966,175
Commercial Drop Box Collections	690,247	658,353	658,353	650,144
Transfer Station	940,245	1,048,750	1,048,750	992,937
Recycling	1,784,000	1,989,663	1,989,663	1,880,396
Composting	537,931	626,802	626,802	771,722
Solid Waste Projects	38,830	160,492	160,492	0
Total Expenses	9,712,927	11,041,892	11,041,892	10,892,000
Budget Gain / (Loss) Before Capital	\$ 191,118	\$ (1,232,892)	\$ (1,126,698)	\$ (972,000)
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	45,376	84,339	84,339	0
Gain/Loss Sale of Assets	18,500	0	0	0
Capital Expenditures	(705,779)	(2,841,751)	(2,841,751)	(1,759,000)
Total Capital Revenues / (Expenses)	(641,903)	(2,757,412)	(2,757,412)	(1,759,000)
Budget Gain / (Loss)	\$ (450,785)	\$ (3,990,304)	\$ (3,884,110)	\$ (2,731,000)
Total Budget	\$ 10,418,706	\$ 13,883,643	\$ 13,883,643	\$ 12,651,000

Replaced with new information

City of Fayetteville, Arkansas
 2015 Operating Budget
 Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 12,353,482	\$ 12,188,654	\$ 12,188,654	\$ 10,642,086
Budget Gain / (Loss)	(450,785)	(3,990,304)	(3,884,110)	(2,731,000)
Plus: Gain Capital Expenditures	705,779	2,841,751	2,841,751	1,759,000
Less: Depreciation Expense	(419,822)	(504,209)	(504,209)	(616,703)
Ending Total Net Assets	<u>\$ 12,188,654</u>	<u>\$ 10,535,892</u>	<u>\$ 10,642,086</u>	<u>\$ 9,053,383</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 3,129,217	\$ 5,466,759	\$ 5,466,759	\$ 6,609,056
Unrestricted	9,059,437	5,069,133	5,175,327	2,444,327
Ending Total Net Assets	<u>\$ 12,188,654</u>	<u>\$ 10,535,892</u>	<u>\$ 10,642,086</u>	<u>\$ 9,053,383</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Business-Type Activity:				
Operations & Administration Program (5000):				
Personnel Services	\$ 458,865	\$ 640,001	\$ 640,001	\$ 668,965
Materials and Supplies	34,779	47,968	47,968	60,363
Services and Charges	697,370	800,094	800,094	787,190
Motorpool Charges	6,227	11,073	11,073	14,149
Cost allocation	410,796	410,796	410,796	441,600
Maintenance	14,810	44,475	44,475	75,236
Debt Service	0	200	200	200
	<u>1,622,847</u>	<u>1,954,607</u>	<u>1,954,607</u>	<u>2,047,703</u>
Commercial Collections Program (5010):				
Personnel Services	627,101	725,179	725,179	700,329
Materials and Supplies	194,418	374,663	374,663	362,047
Services and Charges	722,755	734,602	734,602	759,133
Motorpool Charges	620,791	662,027	662,027	687,958
Cost allocation	67,404	67,404	67,404	72,456
Maintenance	2,038	7,000	7,000	1,000
	<u>2,234,507</u>	<u>2,570,875</u>	<u>2,570,875</u>	<u>2,582,923</u>
Residential Collections Program (5020):				
Personnel Services	580,785	633,421	633,421	648,307
Materials and Supplies	175,520	236,120	236,120	215,413
Services and Charges	385,369	394,091	394,091	402,559
Motorpool Charges	673,978	718,850	718,850	646,440
Cost allocation	47,868	47,868	47,868	51,456
Maintenance	800	2,000	2,000	2,000
	<u>1,864,320</u>	<u>2,032,350</u>	<u>2,032,350</u>	<u>1,966,175</u>
Commercial Drop Box Collections Program (5030):				
Personnel Services	142,723	161,421	161,421	151,252
Materials and Supplies	122,274	118,145	118,145	103,145
Services and Charges	301,923	290,950	290,950	304,515
Motorpool Charges	114,267	77,777	77,777	76,488
Cost allocation	9,060	9,060	9,060	9,744
Maintenance	0	1,000	1,000	5,000
	<u>690,247</u>	<u>658,353</u>	<u>658,353</u>	<u>650,144</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Recycling & Trash Collection Fund (5500)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transfer Station Program (5040):				
Personnel Services	132,458	133,855	133,855	110,941
Materials and Supplies	15,754	18,346	18,346	18,346
Services and Charges	742,332	844,122	844,122	784,636
Motorpool Charges	43,925	46,403	46,403	72,762
Cost allocation	3,024	3,024	3,024	3,252
Maintenance	2,752	3,000	3,000	3,000
	<u>940,245</u>	<u>1,048,750</u>	<u>1,048,750</u>	<u>992,937</u>
Recycling Program (5060):				
Personnel Services	897,057	1,019,980	1,019,980	970,627
Materials and Supplies	221,956	215,818	215,818	237,798
Services and Charges	76,325	147,466	147,466	125,300
Motorpool Charges	455,911	504,253	504,253	437,199
Cost allocation	87,732	87,732	87,732	94,308
Maintenance	45,019	14,414	14,414	15,164
Capital	45,799	9,400	9,400	0
	<u>1,829,799</u>	<u>1,999,063</u>	<u>1,999,063</u>	<u>1,880,396</u>
Composting Program (5070):				
Personnel Services	257,915	303,538	303,538	366,060
Materials and Supplies	50,253	57,027	57,027	63,301
Services and Charges	2,763	4,883	4,883	1,900
Motorpool Charges	196,894	230,914	230,914	307,777
Cost allocation	29,940	29,940	29,940	32,184
Maintenance	166	500	500	500
	<u>537,931</u>	<u>626,802</u>	<u>626,802</u>	<u>771,722</u>
Solid Waste Projects Program (5080):				
Materials and Supplies	17,867	113,021	113,021	0
Services and Charges	133,872	566,903	566,903	0
Capital	547,071	2,312,919	2,312,919	1,759,000
	<u>698,810</u>	<u>2,992,843</u>	<u>2,992,843</u>	<u>1,759,000</u>
Total Business-Type Activity	<u>\$ 10,418,706</u>	<u>\$ 13,883,643</u>	<u>\$ 13,883,643</u>	<u>\$ 12,651,000</u>
Total Fund	<u>\$ 10,418,706</u>	<u>\$ 13,883,643</u>	<u>\$ 13,883,643</u>	<u>\$ 12,651,000</u>

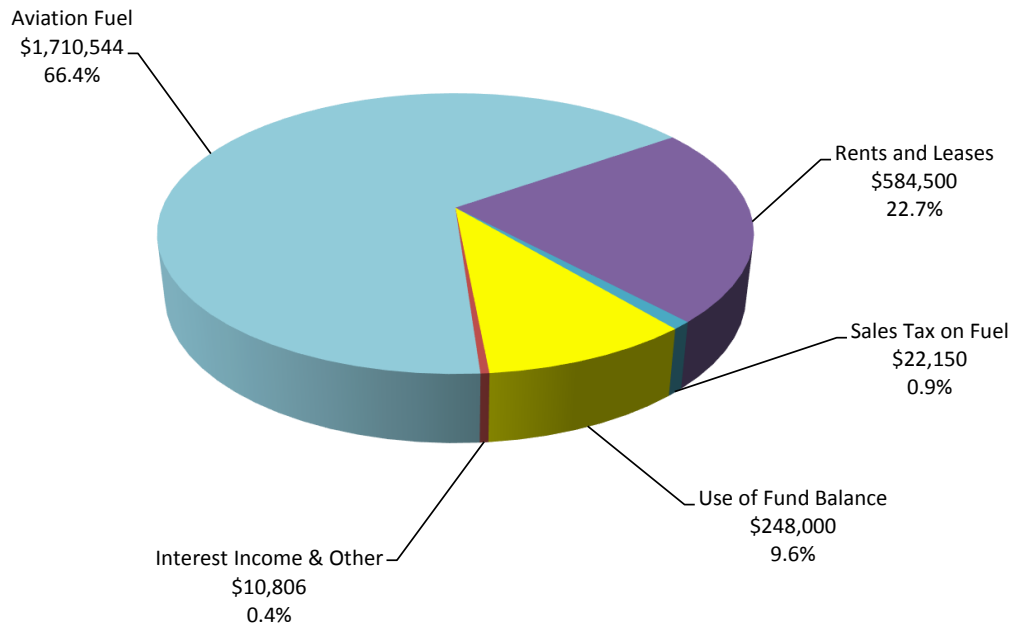
Airport Fund (5550)

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from FBO fuel sales and rents and leases. In 2015, the Airport Fund is projected to use reserves of \$248,000. Of that amount \$230,000 is for capital expenditures for which the division will request grants.

Airport Fund Revenues

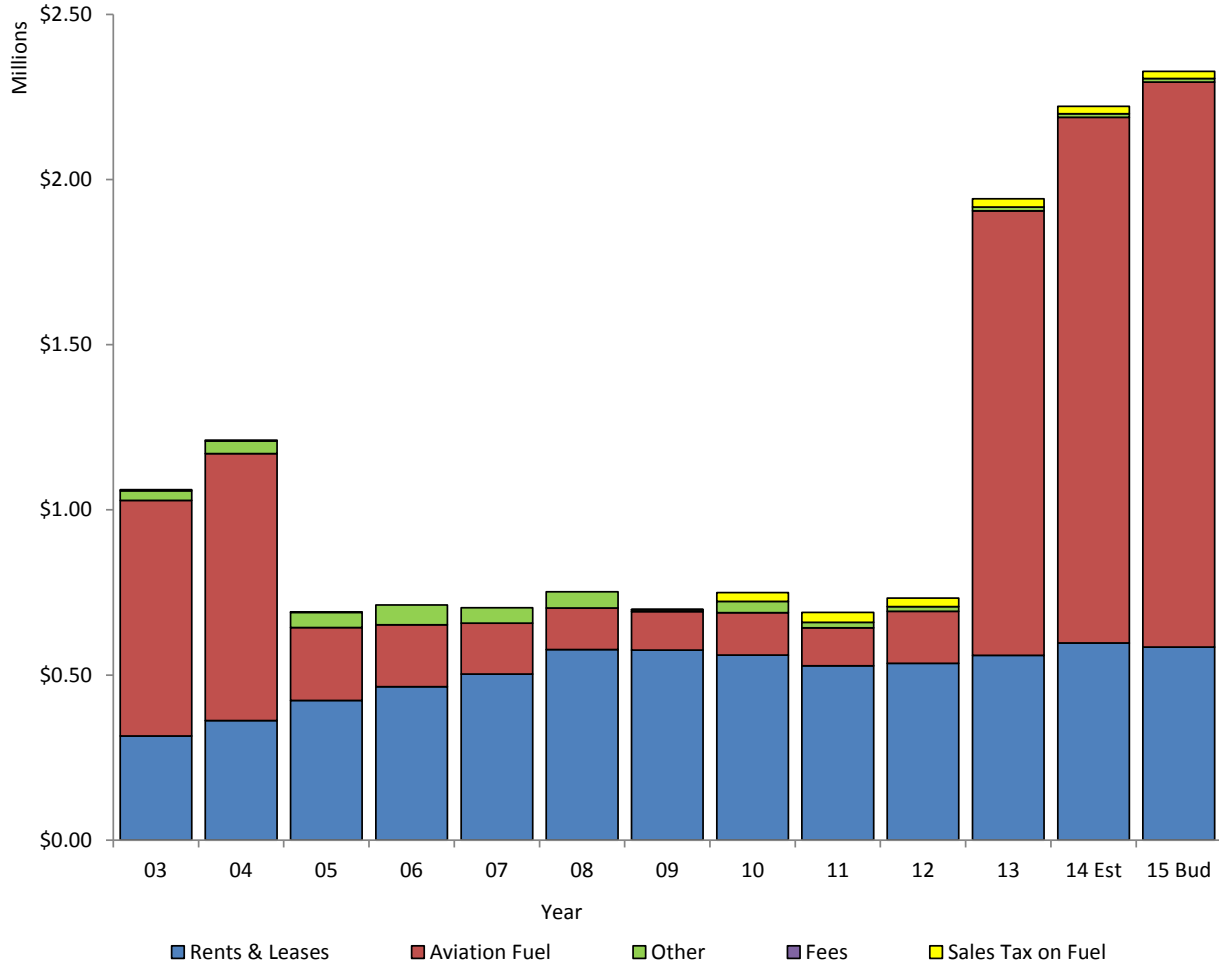
For 2015, the Airport Fund sources of funds are budgeted at \$2,576,000. Aviation Fuel revenue is projected to be \$1,710,544 or 66.4% of the total revenue, as the City took over Fixed Based Operations in March of 2013. Rents and Leases make up the second largest source of revenue (22.7%).

Sources of Funds for 2014
\$2,576,000



Total Operating Revenue

This chart shows all of the Airport Fund's operating revenues by type. Primary revenues are comprised of Fuel Sales and Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. The City again took over running the Fixed Based Operations (FBO) in March of 2013. Due to the FBO, Aviation Fuel has become the major source of revenue. A portion of the airport terminal building is leased to two pilot training schools, the U.S. Post Office and several other business operations.



Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
<u>Revenues:</u>				
Sales Tax - County	\$ 12,232	\$ 14,000	\$ 10,900	\$ 10,850
Sales Tax - City	12,829	18,000	11,300	11,300
Rents & Leases	559,730	563,700	597,000	584,500
Aviation Fuel	1,345,842	1,867,500	1,591,600	1,710,544
Other	10,794	8,000	8,040	8,440
Interest Income	238	1,800	2,690	2,366
Total Revenues	<u>1,941,665</u>	<u>2,473,000</u>	<u>2,221,530</u>	<u>2,328,000</u>
<u>Expenses:</u>				
Airport Administration	443,088	455,492	455,492	421,024
Airport Maintenance	194,106	236,184	236,184	277,890
Airport Operations	1,246,941	1,736,422	1,736,422	1,626,431
Airport Capital Expense	352	31,000	31,000	0
General Fund Loan Interest	6,056	5,591	5,591	5,125
General Fund Loan Principal	0	15,530	15,530	15,530
Transfer to Shop	27,275	0	0	0
Total Expenses	<u>1,917,818</u>	<u>2,480,219</u>	<u>2,480,219</u>	<u>2,346,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 23,847</u>	<u>\$ (7,219)</u>	<u>\$ (258,689)</u>	<u>\$ (18,000)</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	235,767	41,105	41,105	0
Gain/Loss Sale of Assets	1,350	0	0	0
Capital Expenditures	(328,498)	(264,366)	(264,366)	(230,000)
Total Capital Revenues / (Expenses)	<u>(91,381)</u>	<u>(223,261)</u>	<u>(223,261)</u>	<u>(230,000)</u>
Budget Gain / (Loss)	<u>\$ (67,534)</u>	<u>\$ (230,480)</u>	<u>\$ (481,950)</u>	<u>\$ (248,000)</u>
Total Budget	<u>\$ 2,246,316</u>	<u>\$ 2,744,585</u>	<u>\$ 2,744,585</u>	<u>\$ 2,576,000</u>

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 13,009,937	\$ 11,622,699	\$ 11,622,699	\$ 10,023,490
Budget Gain / (Loss)	(67,534)	(230,480)	(481,950)	(248,000)
Plus: Gain Capital Expenditures	328,498	264,366	264,366	230,000
Plus: Bond Principal Payment	0	15,530	15,530	15,530
Less: Depreciation Expense	(1,648,202)	(1,397,155)	(1,397,155)	(1,376,540)
Ending Total Net Assets	<u>\$ 11,622,699</u>	<u>\$ 10,274,960</u>	<u>\$ 10,023,490</u>	<u>\$ 8,644,480</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 11,333,017	\$ 10,200,228	\$ 10,200,228	\$ 9,053,688
* Unrestricted	289,682	74,732	(176,738)	(409,208)
Ending Total Net Assets	<u>\$ 11,622,699</u>	<u>\$ 10,274,960</u>	<u>\$ 10,023,490</u>	<u>\$ 8,644,480</u>

* A long term interfund loan from the General Fund is recorded as a liability but not deducted from net investments in capital assets which is in keeping with generally accepted accounting principals. However, the approximant amount of that liability is \$174,000 as of September 2014 which could be considered a part of unrestricted net assets. In 2015, the Airport will attempt to obtain grants for \$230,000 requested in the capital account.

Replaced with new information

City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Airport Fund (5550)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Business-Type Activity:				
Airport Administration Program (3940):				
Personnel Services	\$ 203,224	\$ 231,866	\$ 231,866	\$ 202,237
Materials and Supplies	30,862	4,812	4,812	6,951
Services and Charges	198,433	207,199	207,199	205,461
Motorpool Charges	2,654	3,700	3,700	1,611
Cost allocation	7,915	7,915	7,915	4,764
Debt Service	6,056	21,121	21,121	20,655
	<u>449,144</u>	<u>476,613</u>	<u>476,613</u>	<u>441,679</u>
Airport Maintenance Program (3950):				
Personnel Services	95,165	109,884	109,884	160,339
Materials and Supplies	10,079	16,238	16,238	17,678
Services and Charges	3,738	6,658	6,658	8,682
Motorpool Charges	28,696	30,315	30,315	27,571
Maintenance	56,428	73,089	73,089	63,620
Operating Transfers	27,275	0	0	0
	<u>221,381</u>	<u>236,184</u>	<u>236,184</u>	<u>277,890</u>
Airport Operations Program (3955):				
Personnel Services	179,597	266,877	266,877	264,586
Materials and Supplies	983,981	1,291,637	1,291,637	1,215,766
Services and Charges	46,516	138,907	138,907	116,207
Motorpool Charges	1,646	3,534	3,534	3,601
Cost allocation	0	16,667	16,667	3,744
Maintenance	13,084	18,800	18,800	22,527
Capital	38,000	0	0	0
	<u>1,284,941</u>	<u>1,736,422</u>	<u>1,736,422</u>	<u>1,626,431</u>
Airport Capital Expense Program (3960):				
Materials and Supplies	0	31,000	31,000	0
Services and Charges	17,879	36,050	36,050	0
Capital	272,971	228,316	228,316	230,000
	<u>290,850</u>	<u>295,366</u>	<u>295,366</u>	<u>230,000</u>
Total Business-Type Activity	<u>\$ 2,246,316</u>	<u>\$ 2,744,585</u>	<u>\$ 2,744,585</u>	<u>\$ 2,576,000</u>
Total Fund	<u>\$ 2,246,316</u>	<u>\$ 2,744,585</u>	<u>\$ 2,744,585</u>	<u>\$ 2,576,000</u>

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Town Center and Parking Facility Fund (5600)

The **Town Center and Parking Facility Fund** accounts for the Town Center Building and the associated special obligation debt. Budgeted revenues and expenditures are balanced for 2015 on a cash basis.

These budget amounts will be adjusted in 2015 to accommodate the new bonds. The sale of the new bonds is schedule to close in late November of 2014.

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City of Fayetteville, Arkansas
2015 Operating Budget
Town Center Fund (5600)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Contribution from Advertising/Promotion	\$ 680,417	\$ 696,000	\$ 675,400	\$ 690,000
Interest Income	15	0	0	0
Total Revenues	<u>680,432</u>	<u>696,000</u>	<u>675,400</u>	<u>690,000</u>
Expenses:				
Audit Expense	550	600	600	600
Principal Payment	610,000	625,000	625,000	650,000
Interest Expense	69,122	48,634	46,945	23,075
Town Center Expense	1,904	2,825	1,905	2,000
Paying Agent Fees	13,492	18,941	13,493	14,325
Total Expenses	<u>695,068</u>	<u>696,000</u>	<u>687,943</u>	<u>690,000</u>
Budget Gain / (Loss)	<u>\$ (14,636)</u>	<u>\$ 0</u>	<u>\$ (12,543)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 695,068</u>	<u>\$ 696,000</u>	<u>\$ 687,943</u>	<u>\$ 690,000</u>

ESTIMATED CHANGE IN NET ASSETS

Beginning Total Net Assets	\$ 3,433,983	\$ 3,661,587	\$ 3,661,587	\$ 3,906,284
Budget Gain / (Loss)	(14,636)	0	(12,543)	0
Plus: Bond Principal Payment	610,000	625,000	625,000	650,000
Less: Depreciation Expense	(367,760)	(367,760)	(367,760)	(367,760)
Ending Total Net Assets	<u>\$ 3,661,587</u>	<u>\$ 3,918,827</u>	<u>\$ 3,906,284</u>	<u>\$ 4,188,524</u>

NET ASSET ANALYSIS

Net Investment in Capital Assets	\$ 3,498,693	\$ 3,130,933	\$ 3,130,933	\$ 2,763,173
Restricted for Prepays/Debt Service	156,268	156,268	156,268	156,268
Unrestricted	6,626	631,626	619,083	1,269,083
Ending Total Net Assets	<u>\$ 3,661,587</u>	<u>\$ 3,918,827</u>	<u>\$ 3,906,284</u>	<u>\$ 4,188,524</u>

Note: Ending net assets represent investments in the Town Center building and attached garage.

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City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Town Center Fund (5600)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Town Center Expense Program (9600):				
Services and Charges	\$ 2,454	\$ 3,425	\$ 2,505	\$ 2,600
Debt Service	692,614	692,575	685,438	687,400
	<u>695,068</u>	<u>696,000</u>	<u>687,943</u>	<u>690,000</u>
 Total Citywide Activity	 \$ <u>695,068</u>	 \$ <u>696,000</u>	 \$ <u>687,943</u>	 \$ <u>690,000</u>
 Total Fund	 \$ <u><u>695,068</u></u>	 \$ <u><u>696,000</u></u>	 \$ <u><u>687,943</u></u>	 \$ <u><u>690,000</u></u>

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Police Pension Fund (6800)

The **Police Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board. Revenues include insurance premium tax distributions, a special City property tax, and special fees and forfeitures.

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City of Fayetteville, Arkansas
2015 Operating Budget
Police Pension Fund (6800)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 498,888	\$ 509,000	\$ 523,500	\$ 552,000
State Insurance Turnback	213,971	212,100	221,399	221,400
Fines & Forfeitures	125,196	112,800	99,900	100,090
Investment Earnings	197,239	172,100	178,600	178,510
Gain/Loss on Sale of Investments	160,067	0	476,000	0
Gain/Loss in Fair Value of Investments	95,443	0	0	0
Other	2,094	0	4,210	0
Transfer from Gen Prop Tax	0	0	0	0
Transfer from Gen Ins Turnback	0	0	0	0
Total Revenues	1,292,898	1,006,000	1,503,609	1,052,000
Expenses:				
Audit Expense	3,400	3,500	3,500	3,500
Professional Services	0	150	150	0
Bank Service Charges	99	250	250	725
Benefit Payments	1,605,532	1,605,000	1,605,000	1,606,525
Materials and Supplies	57	100	100	250
Total Expenses	1,609,088	1,609,000	1,609,000	1,611,000
 Budget Gain / (Loss)	 \$ (316,190)	 \$ (603,000)	 \$ (105,391)	 \$ (559,000)
 Total Budget	 \$ 1,609,088	 \$ 1,609,000	 \$ 1,609,000	 \$ 1,611,000
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 7,854,503	\$ 7,538,313	\$ 7,538,313	\$ 7,432,922
Budget Gain / (Loss)	(316,190)	(603,000)	(105,391)	(559,000)
Ending Total Net Assets	\$ 7,538,313	\$ 6,935,313	\$ 7,432,922	\$ 6,873,922

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City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Police Pension Fund (6800)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Police Pension Expense Program (9800):				
Materials and Supplies	\$ 57	\$ 100	\$ 100	\$ 250
Services and Charges	1,609,031	1,608,900	1,608,900	1,610,750
	<u>1,609,088</u>	<u>1,609,000</u>	<u>1,609,000</u>	<u>1,611,000</u>
Total Citywide Activity	<u>\$ 1,609,088</u>	<u>\$ 1,609,000</u>	<u>\$ 1,609,000</u>	<u>\$ 1,611,000</u>
Total Fund	<u><u>\$ 1,609,088</u></u>	<u><u>\$ 1,609,000</u></u>	<u><u>\$ 1,609,000</u></u>	<u><u>\$ 1,611,000</u></u>

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Fire Pension Fund (6810)

The **Fire Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board. Revenues include the proceeds of a special City property tax and insurance premium tax distributions from the State.

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City of Fayetteville, Arkansas
2015 Operating Budget
Fire Pension Fund (6810)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Revenues:				
Property Taxes	\$ 498,886	\$ 509,000	\$ 523,500	\$ 552,000
State Insurance Turnback	264,296	276,563	287,844	301,300
Investment Earnings	115,895	95,000	102,840	98,700
Gain/Loss on Sale of Investments	93,762	0	133,256	0
Gain/Loss in Fair Value of Investments	376,760	0	0	0
Other	11	0	305	0
Total Revenues	1,349,610	880,563	1,047,745	952,000
Expenses:				
Audit Expense	3,400	3,500	3,500	3,500
Professional Services	0	3,000	3,000	3,000
Bank Service Charges	53	150	150	150
Benefit Payments	1,432,524	1,422,563	1,422,563	1,428,123
Materials and Supplies	0	100	100	100
Services and Charges	250	250	250	127
Total Expenses	1,436,227	1,429,563	1,429,563	1,435,000
 Budget Gain / (Loss)	 \$ (86,617)	 \$ (549,000)	 \$ (381,818)	 \$ (483,000)
 Total Budget	 \$ 1,436,227	 \$ 1,429,563	 \$ 1,429,563	 \$ 1,435,000
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 4,711,473	\$ 4,624,856	\$ 4,624,856	\$ 4,243,038
Budget Gain / (Loss)	(86,617)	(549,000)	(381,818)	(483,000)
Ending Total Net Assets	4,624,856	4,075,856	4,243,038	3,760,038

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City of Fayetteville, Arkansas
 2015 Operating Budget (Category Summary)
 Fire Pension Fund (6810)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Citywide Activity:				
Fire Pension Expense Program (9810):				
Materials and Supplies	\$ 0	\$ 100	\$ 100	\$ 100
Services and Charges	1,436,227	1,429,463	1,429,463	1,434,900
	<u>1,436,227</u>	<u>1,429,563</u>	<u>1,429,563</u>	<u>1,435,000</u>
 Total Citywide Activity	 \$ <u>1,436,227</u>	 \$ <u>1,429,563</u>	 \$ <u>1,429,563</u>	 \$ <u>1,435,000</u>
 Total Fund	 \$ <u><u>1,436,227</u></u>	 \$ <u><u>1,429,563</u></u>	 \$ <u><u>1,429,563</u></u>	 \$ <u><u>1,435,000</u></u>

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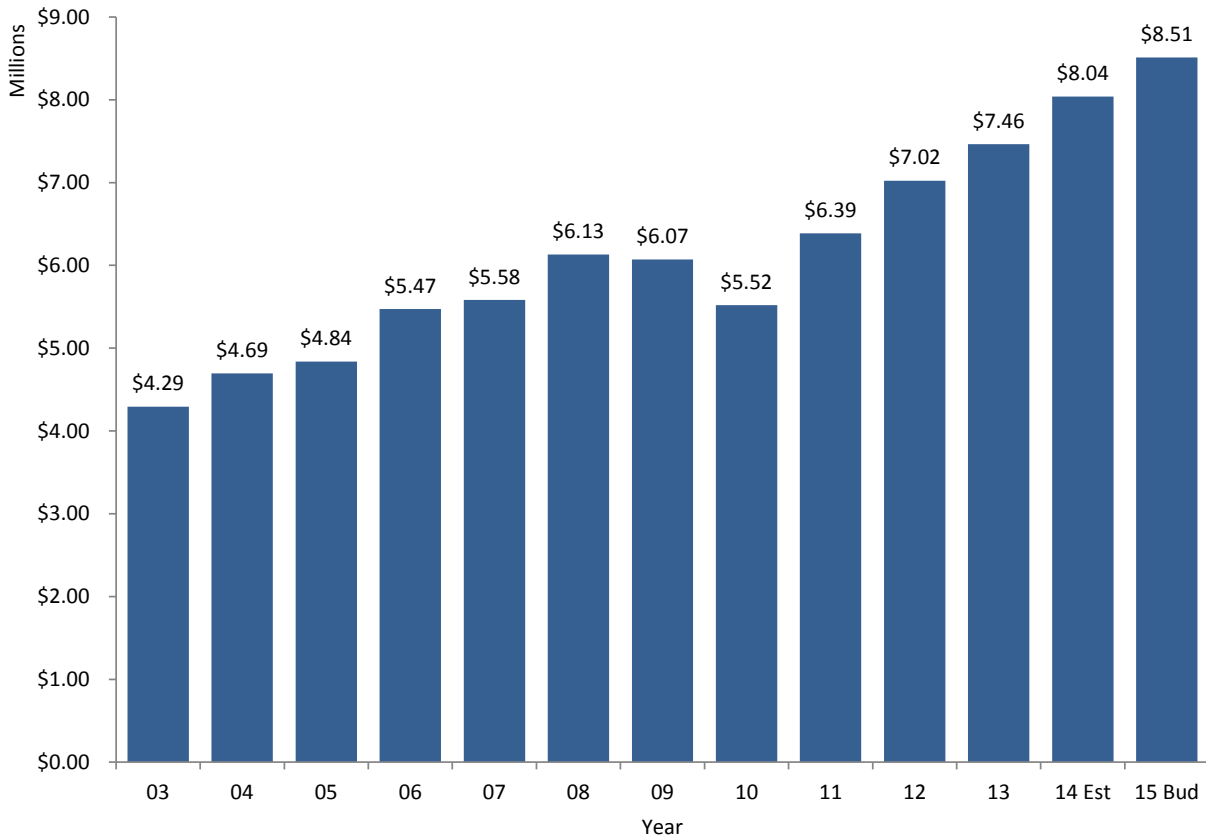
Shop Fund (9700)

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2015 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will exceed expenditures after capital for 2015.

Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool and Maintenance Charges, Shop Overhead Charges, Shop Overhead Insurance Charges, and Fuel Charges) as a whole make up 99.3% of total Shop Fund. These revenues are budgeted at \$8,511,300 for 2015. These can be broken down in components as follows. The Replacement Charges (\$4,188,780) is the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool and Maintenance Charges (\$1,840,560), Shop Overhead Charges (\$556,920) and Shop Overhead Insurance Charges (\$167,040) are the monthly fees user divisions pay to the Shop Fund for the on-going maintenance that is provided for the life of the vehicles and equipment. Fuel Charges (\$1,758,000) represents revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



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City of Fayetteville, Arkansas
2015 Operating Budget
Shop Fund (9700)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
<u>Revenues:</u>				
Maintenance Charges	\$ 25,230	\$ 28,000	\$ 30,800	\$ 27,600
Fuel Charges	1,572,822	1,777,100	1,631,700	1,758,000
Replacement Charges	3,747,226	3,999,300	4,003,200	4,188,780
Motor Pool Charges	1,563,287	1,664,700	1,664,600	1,812,960
Shop Overhead Charges	426,348	561,600	563,500	556,920
Shop Overhead Insurance	129,182	144,300	144,700	167,040
Shop Rental Pool Revenue	23,244	18,000	12,600	18,000
Other	39,377	0	56,900	0
Interest Income	5,809	35,000	49,100	36,700
Total Revenues	<u>7,532,525</u>	<u>8,228,000</u>	<u>8,157,100</u>	<u>8,566,000</u>
<u>Expenses:</u>				
Vehicle Maintenance	2,794,938	2,982,086	2,982,086	3,021,602
Gasoline/Diesel Expense	1,519,367	1,741,000	1,741,000	1,708,398
Total Expenses	<u>4,314,305</u>	<u>4,723,086</u>	<u>4,723,086</u>	<u>4,730,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 3,218,220</u>	<u>\$ 3,504,914</u>	<u>\$ 3,434,014</u>	<u>\$ 3,836,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Gain/Loss Sale of Assets	524,602	250,000	674,609	0
Transfer from General	104,668	20,500	20,500	0
Transfer from Street	0	12,000	12,000	0
Transfer from Sales Tax Capital	7,004	0	0	0
Transfer from Airport	27,275	0	0	0
Capital Expenditures	(5,748,759)	(6,115,121)	(6,115,121)	(3,726,000)
Transfer to General	(5,874)	0	0	0
Total Capital Revenues / (Expenses)	<u>(5,091,084)</u>	<u>(5,832,621)</u>	<u>(5,408,012)</u>	<u>(3,726,000)</u>
Budget Gain / (Loss)	<u>\$ (1,872,864)</u>	<u>\$ (2,327,707)</u>	<u>\$ (1,973,998)</u>	<u>\$ 110,000</u>
Total Budget	<u>\$ 10,068,938</u>	<u>\$ 10,838,207</u>	<u>\$ 10,838,207</u>	<u>\$ 8,456,000</u>

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City of Fayetteville, Arkansas
2015 Operating Budget
Shop Fund (9700)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 18,480,614	\$ 19,657,487	\$ 19,657,487	\$ 20,916,989
Budget Gain / (Loss)	(1,872,864)	(2,327,707)	(1,973,998)	110,000
Plus: Gain Capital Expenditures	5,748,759	6,115,121	6,115,121	3,726,000
Less: Depreciation Expense	(2,699,022)	(2,881,621)	(2,881,621)	(3,054,520)
Ending Total Net Assets	<u>\$ 19,657,487</u>	<u>\$ 20,563,280</u>	<u>\$ 20,916,989</u>	<u>\$ 21,698,469</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 12,340,005	\$ 15,573,505	\$ 15,573,505	\$ 16,244,985
Unrestricted	7,317,482	4,989,775	5,343,484	5,453,484
Ending Total Net Assets	<u>\$ 19,657,487</u>	<u>\$ 20,563,280</u>	<u>\$ 20,916,989</u>	<u>\$ 21,698,469</u>

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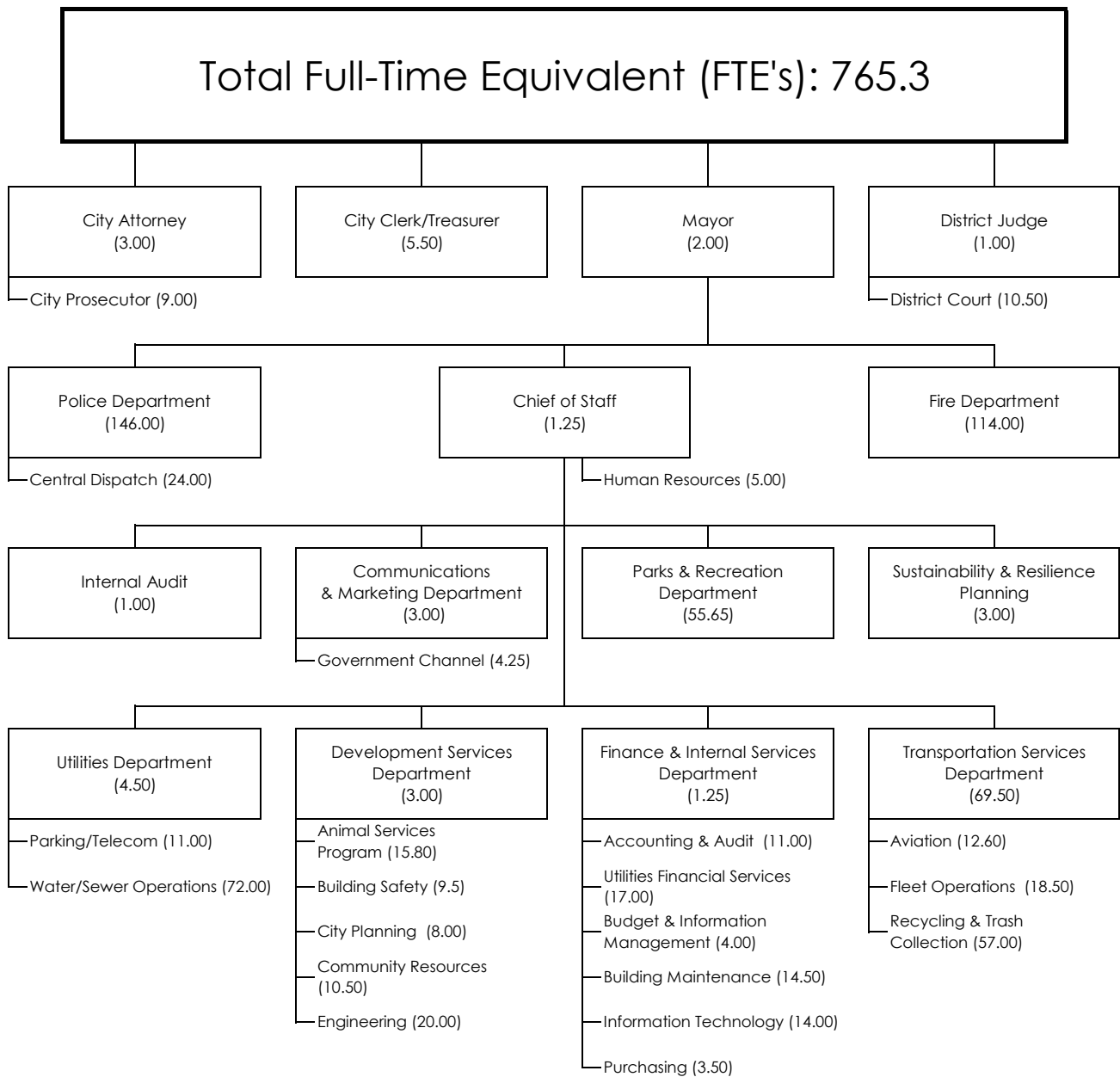
City of Fayetteville, Arkansas
2015 Operating Budget (Category Summary)
Shop Fund (9700)

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
Transportation Services Activity:				
Vehicle Maintenance Program (1910):				
Personnel Services	\$ 1,043,584	\$ 1,132,539	\$ 1,132,539	\$ 1,125,137
Materials and Supplies	2,417,647	2,645,065	2,645,065	2,639,195
Services and Charges	431,304	506,368	506,368	510,724
Motorpool Charges	56,613	57,573	57,573	56,778
Cost allocation	318,468	318,468	318,468	342,348
Maintenance	45,389	55,487	55,487	55,818
Capital	0	6,000	6,000	9,000
Operating Transfers	5,874	0	0	0
	<u>4,318,879</u>	<u>4,721,500</u>	<u>4,721,500</u>	<u>4,739,000</u>
Capital Expense Program (1920):				
Materials and Supplies	321	4,800	4,800	0
Services and Charges	979	2,786	2,786	0
Capital	5,748,759	6,109,121	6,109,121	3,717,000
	<u>5,750,059</u>	<u>6,116,707</u>	<u>6,116,707</u>	<u>3,717,000</u>
Total Transportation Services Activity	<u>\$ 10,068,938</u>	<u>\$ 10,838,207</u>	<u>\$ 10,838,207</u>	<u>\$ 8,456,000</u>
Total Fund	<u>\$ 10,068,938</u>	<u>\$ 10,838,207</u>	<u>\$ 10,838,207</u>	<u>\$ 8,456,000</u>

Replaced with new information
 CITY OF FAYETTEVILLE, ARKANSAS
 PERSONNEL SECTION

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart. The total amount shown includes 18.50 frozen FTE's.

The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity. In addition, a schedule of frozen positions is listed that includes a 2015 Projected Savings.

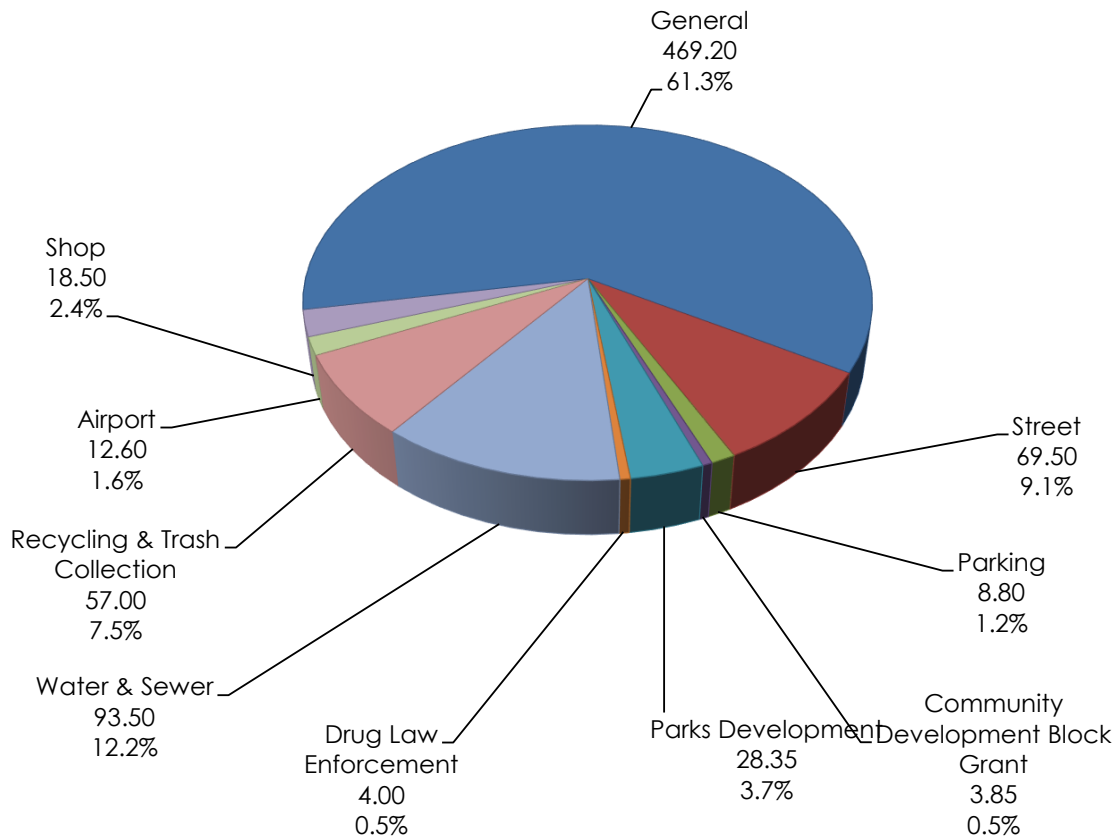


Replaced with new information

City of Fayetteville, Arkansas
 Personnel Summary by Funding Source
 Full-Time Equivalent Basis

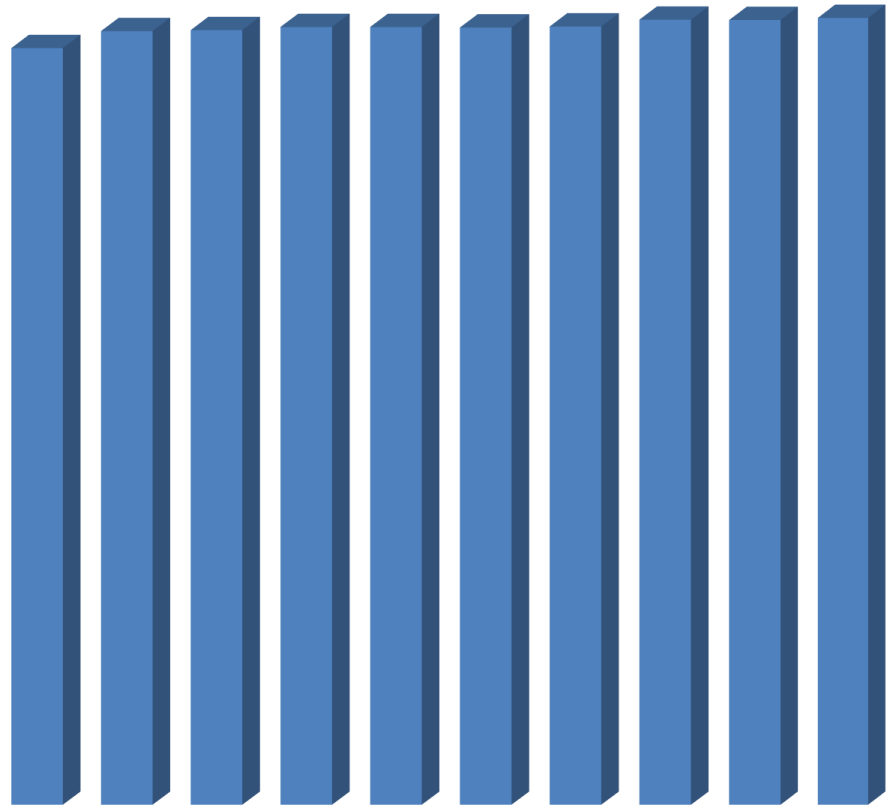
Fund	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
1010 - General	471.50	469.20	454.70	14.50	469.20
2100 - Street	68.50	68.50	69.50	-	69.50
2130 - Parking	6.80	8.80	8.80	-	8.80
2180 - Community Development Block Grant	3.85	3.85	3.85	-	3.85
2250 - Parks Development	27.35	27.35	28.35	-	28.35
2930 - Drug Law Enforcement	4.00	4.00	4.00	-	4.00
5400 - Water & Sewer	93.50	93.50	93.50	-	93.50
5500 - Recycling & Trash Collection	57.00	57.00	57.00	-	57.00
5550 - Airport	12.60	12.60	11.60	1.00	12.60
9700 - Shop	18.50	18.50	18.50	-	18.50
Total	763.60	763.30	749.80	15.50	765.30

**Full-Time Equivalent Basis by Fund
 (765.3 FTE's)**



Replaced with new information

City of Fayetteville, Arkansas
 Personnel History by Funding Source (2006-2015)



Fund	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General	474.63	483.13	482.33	482.33	480.13	470.55	470.60	471.50	469.20	469.20
Street	68.50	68.50	68.50	68.50	68.50	68.50	68.50	68.50	68.50	69.50
Parking	-	1.00	1.00	1.00	3.50	6.00	7.00	6.80	8.80	8.80
Community Development Block Grant	4.75	4.75	4.75	4.75	4.55	4.55	4.55	3.85	3.85	3.85
Parks Development	19.05	20.05	21.85	21.85	21.85	27.40	27.35	27.35	27.35	28.35
Drug Law Enforcement	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Water & Sewer	90.50	91.50	91.50	93.50	93.50	93.50	93.50	93.50	93.50	93.50
Recycling & Trash Collection	51.60	55.60	55.60	56.60	56.00	57.00	57.00	57.00	57.00	57.00
Airport	5.50	5.50	5.50	5.50	6.00	6.00	6.00	12.60	12.60	12.60
Shop	17.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50
Total	736.03	752.53	753.53	756.53	756.53	756.00	757.00	763.60	763.30	765.30
Change from Prior Year	8.00	16.50	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	2.00

Replaced with new information

City of Fayetteville, Arkansas Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
1010 - GENERAL FUND:					
0150 - Mayor's Administration	2.00	2.00	2.00	-	2.00
0210 - City Attorney	3.00	3.00	3.00	-	3.00
0310 - City Prosecutor	9.00	9.00	9.00	-	9.00
0400 - District Judge	1.00	1.00	1.00	-	1.00
0550 - Communications	3.00	3.00	3.00	-	3.00
0600 - Government Channel	4.25	4.25	4.25	-	4.25
0700 - Chief of Staff	1.25	1.25	1.25	-	1.25
0750 - Internal Consulting	1.00	-	-	-	-
1100 - Finance Director	1.25	1.25	1.25	-	1.25
1210 - Human Resource Operations	5.00	5.00	4.00	1.00	5.00
1310 - Accounting & Audit	11.50	11.00	11.00	-	11.00
1330 - Budget & Information Management	4.00	4.00	3.00	1.00	4.00
1360 - Internal Audit	1.00	1.00	1.00	-	1.00
1380 - Utilities Management	2.20	2.20	2.20	-	2.20
1410 - General Maintenance	8.00	8.00	7.50	0.50	8.00
1420 - Janitorial	6.50	6.50	6.50	-	6.50
1510 - City Clerk/Treasurer	5.50	5.50	5.50	-	5.50
1610 - Purchasing	3.50	3.50	3.50	-	3.50
1710 - Information Technology	13.00	14.00	13.00	1.00	14.00
2010 - Criminal Cases	5.50	5.50	5.50	-	5.50
2020 - Probation & Fine Collection	0.50	0.50	0.50	-	0.50
2030 - Small Claims & Civil Cases	4.50	4.50	4.50	-	4.50
2600 - Central Dispatch	24.00	24.00	23.00	1.00	24.00
2710 - Animal Patrol/Emergency Response	5.50	5.50	5.50	-	5.50
2720 - Animal Shelter	8.30	8.30	8.30	-	8.30
2730 - Veterinarian/Clinic	2.00	2.00	2.00	-	2.00
2900 - Police Support Services	35.00	36.00	35.00	1.00	36.00
2940 - Police Patrol	108.60	106.00	105.50	0.50	106.00
3010 - Fire Prevention	5.00	5.00	5.00	-	5.00
3020 - Fire Operations	107.00	107.00	105.00	2.00	107.00
3030 - Fire Training	2.00	2.00	2.00	-	2.00
5210 - Swimming Pool	4.35	4.35	4.35	-	4.35
5220 - Parks Administration/Recreation Programs	7.40	7.70	7.70	-	7.70
5250 - Lake Maintenance	0.15	0.15	0.15	-	0.15
5260 - Parks Maintenance	12.10	12.10	10.10	2.00	12.10
5280 - Yvonne Richardson Community Center	3.00	3.00	3.00	-	3.00
6200 - Development Services Director	2.00	3.00	3.00	-	3.00
6210 - Engineering Design Services	6.00	5.00	5.00	-	5.00
6220 - Engineering Operations & Administration	8.00	8.00	8.00	-	8.00
6230 - Engineering Land Acquisition	2.00	2.00	2.00	-	2.00
6240 - Engineering Public Construction	5.00	5.00	5.00	-	5.00
6300 - City Planning	8.00	8.00	6.00	2.00	8.00
6310 - Sustainability & Strategic Planning	3.00	3.00	3.00	-	3.00
6400 - Building Safety	10.00	9.50	7.00	2.50	9.50
6420 - Code Compliance	6.65	6.65	6.65	-	6.65
	471.50	469.20	454.70	14.50	469.20

Replaced with new information

City of Fayetteville, Arkansas Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
2100 - STREET FUND:					
4100 - Operations & Administration	8.00	9.00	9.00	-	9.00
4110 - Right-of-Way Maintenance	3.50	4.00	5.00	-	5.00
4120 - Street Maintenance	24.00	20.00	20.00	-	20.00
4130 - Drainage Maintenance	7.50	10.00	10.00	-	10.00
5315 - Traffic Engineering & Planning	6.00	6.00	6.00	-	6.00
5520 - Trail Construction	9.50	9.50	9.50	-	9.50
5530 - Sidewalks	10.00	10.00	10.00	-	10.00
	<u>68.50</u>	<u>68.50</u>	<u>69.50</u>	<u>-</u>	<u>69.50</u>
2130 - PARKING FUND:					
9130 - Off-Street Parking	4.30	4.30	4.30	-	4.30
9131 - Entertainment District Parking	2.50	4.50	4.50	-	4.50
	<u>6.80</u>	<u>8.80</u>	<u>8.80</u>	<u>-</u>	<u>8.80</u>
2180 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND:					
4930 - Administration & Planning	1.05	1.05	1.05	-	1.05
4940 - Housing Services	1.80	1.80	1.80	-	1.80
4945 - Redevelopment	1.00	1.00	1.00	-	1.00
	<u>3.85</u>	<u>3.85</u>	<u>3.85</u>	<u>-</u>	<u>3.85</u>
2250 - PARKS DEVELOPMENT FUND:					
9250 - Parks Development	27.35	27.35	28.35	-	28.35
	<u>27.35</u>	<u>27.35</u>	<u>28.35</u>	<u>-</u>	<u>28.35</u>
2930 - DRUG LAW ENFORCEMENT FUND:					
2960 - Drug Enforcement	4.00	4.00	4.00	-	4.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>	<u>4.00</u>
5400 - WATER & SEWER FUND:					
1800 - Utilities Director	1.50	1.50	1.50	-	1.50
1810 - Billing & Collections	17.00	17.00	17.00	-	17.00
1820 - Meter Reading	15.00	15.00	15.00	-	15.00
1830 - Meter Maintenance & Backflow Prevention	6.00	6.00	6.00	-	6.00
4000 - Operations & Administration	11.00	11.00	11.00	-	11.00
4020 - Utilities Project Management	3.00	3.00	3.00	-	3.00
4310 - Water Distribution Maintenance	15.35	15.35	15.35	-	15.35
4330 - Water Storage & Pump Maintenance	2.00	2.00	2.00	-	2.00
4410 - Sewer Mains Maintenance	19.35	19.35	19.35	-	19.35
5620 - Water & Sewer Connections	3.30	3.30	3.30	-	3.30
	<u>93.50</u>	<u>93.50</u>	<u>93.50</u>	<u>-</u>	<u>93.50</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
5500 - Recycling & Trash Collection					
5000 - Operations & Administration	5.00	5.00	5.00	-	5.00
5010 - Commercial Collections	11.50	11.50	11.50	-	11.50
5020 - Residential Collections	10.00	10.00	10.00	-	10.00
5030 - Commercial Drop Box Collections	2.50	2.50	2.50	-	2.50
5040 - Transfer Station	2.50	2.50	2.50	-	2.50
5060 - Recycling	19.50	18.50	18.50	-	18.50
5070 - Composting	6.00	7.00	7.00	-	7.00
	<u>57.00</u>	<u>57.00</u>	<u>57.00</u>	<u>-</u>	<u>57.00</u>
5550 - AIRPORT FUND:					
3940 - Airport Administration	3.00	3.00	3.00	-	3.00
3950 - Airport Maintenance	3.00	3.00	2.00	1.00	3.00
3955 - Airport Operations	6.60	6.60	6.60	-	6.60
	<u>12.60</u>	<u>12.60</u>	<u>11.60</u>	<u>1.00</u>	<u>12.60</u>
9700 - SHOP FUND:					
1910 - Vehicle Maintenance	18.50	18.50	18.50	-	18.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>-</u>	<u>18.50</u>
Total Positions - Citywide	<u>763.60</u>	<u>763.30</u>	<u>749.80</u>	<u>15.50</u>	<u>765.30</u>

Replaced with new information
 City of Fayetteville, Arkansas
 Personnel Variation Summary (2015)

Fund / Division	Title	Additions/ (Reductions)
<u>General Fund</u>		
Parks & Recreation	Recreation Programs Manager ¹	1.00
<u>Transportation Fund</u>		
Transportation	Maintenance Worker III ²	1.00
		<u>2.00</u>

NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A Recreation Programs Manager (FTE 1.00) is being added to the Parks & Recreation Division in the 2015 Budget. This position is funded out of the General Fund.
2. A Maintenance Worker III (FTE 1.00) is being added to the Transportation Department in the 2015 Budget. This position is funded out of the Transportation Fund.

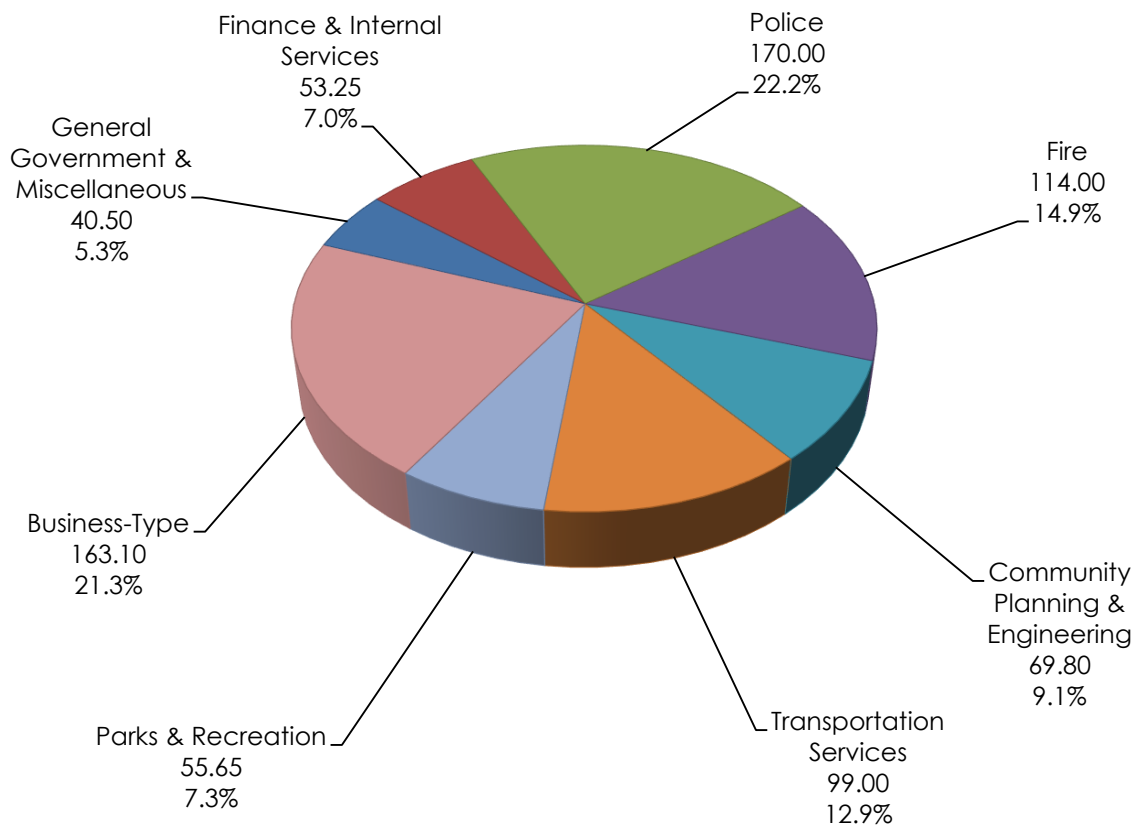
Replaced with new information

City of Fayetteville, Arkansas
 Personnel Summary by Activity
 Full-Time Equivalent Basis

Budgeted 2015

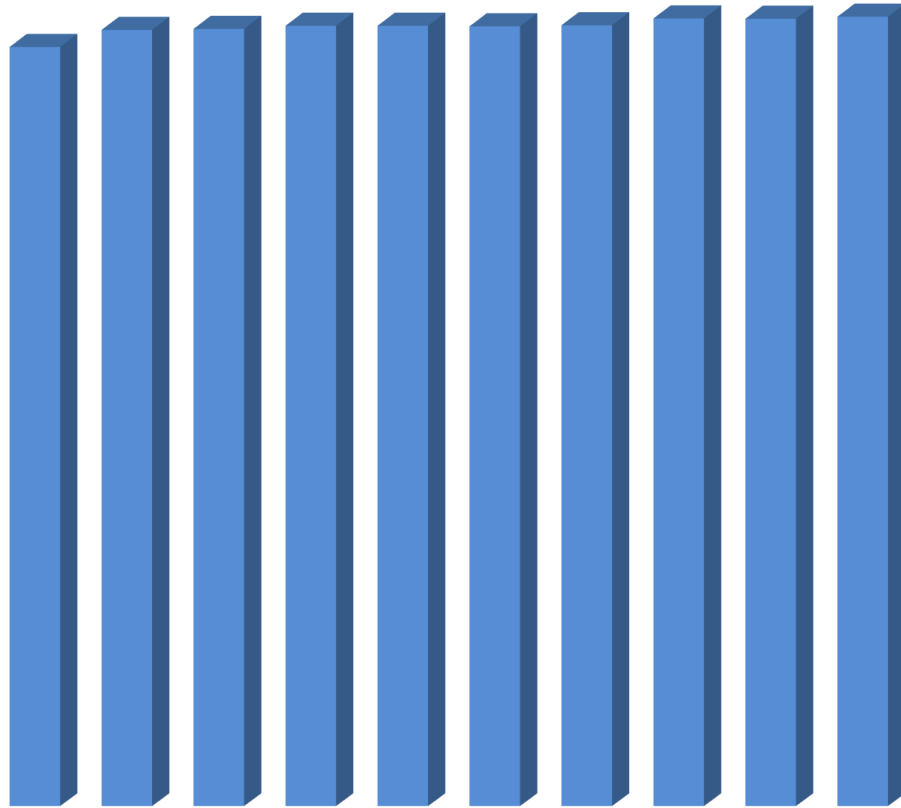
Activity	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
General Government & Miscellaneous	41.50	40.50	40.50	-	40.50
Finance & Internal Services	52.75	53.25	49.75	3.50	53.25
Police	171.60	170.00	167.50	2.50	170.00
Fire	114.00	114.00	112.00	2.00	114.00
Community Planning & Engineering	70.30	69.80	65.30	4.50	69.80
Transportation Services	96.00	98.00	99.00	-	99.00
Parks & Recreation	54.35	54.65	53.65	2.00	55.65
Business-Type	163.10	163.10	162.10	1.00	163.10
Total	763.60	763.30	749.80	15.50	765.30

**Full-Time Equivalent Basis by Activity
 (765.3 FTE's)**



Replaced with new information

City of Fayetteville, Arkansas Personnel History by Activity (2006-2015)



Activity	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General Government	40.40	41.40	41.40	41.40	41.50	41.50	41.50	41.50	40.50	40.50
Finance & Internal Services	52.75	53.25	53.25	53.25	53.25	52.75	52.75	52.75	53.25	53.25
Police	170.63	171.63	171.63	171.63	171.63	171.60	171.60	171.60	170.00	170.00
Fire	109.00	113.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00
Community Planning/Engineering	71.80	73.30	73.30	73.30	70.30	70.30	70.30	70.30	69.80	69.80
Transportation Services	91.50	93.50	93.50	93.50	96.00	95.00	96.00	96.00	98.00	99.00
Parks & Recreation	51.85	53.35	53.35	53.35	54.35	54.35	54.35	54.35	54.65	55.65
Business-Type	148.10	153.10	153.10	156.10	155.50	156.50	156.50	163.10	163.10	163.10
Total	736.03	752.53	753.53	756.53	756.53	756.00	757.00	763.60	763.30	765.30
Change from Prior Year	8.00	16.50	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	2.00

Replaced with new information

City of Fayetteville, Arkansas
Personnel Summary by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:					
Mayors Administration Division	2.00	2.00	2.00	-	2.00
City Attorney Division	3.00	3.00	3.00	-	3.00
City Prosecutor Division	9.00	9.00	9.00	-	9.00
City Clerk/Treasurer Division	5.50	5.50	5.50	-	5.50
Fayetteville District Court Division	11.50	11.50	11.50	-	11.50
Chief of Staff Division	1.25	1.25	1.25	-	1.25
Internal Audit Division	1.00	1.00	1.00	-	1.00
Internal Consulting Division	1.00	-	-	-	-
Communications & Marketing Division	3.00	3.00	3.00	-	3.00
Media Services Division	4.25	4.25	4.25	-	4.25
Total General Government & Miscellaneous Activity	41.50	40.50	40.50	-	40.50
FINANCE & INTERNAL SERVICES ACTIVITY:					
Chief Financial Officer Division	1.25	1.25	1.25	-	1.25
Accounting & Audit Division	11.50	11.00	11.00	-	11.00
Facilities Management Division	14.50	14.50	14.00	0.50	14.50
Budget & Information Management Division	4.00	4.00	3.00	1.00	4.00
Human Resources Division	5.00	5.00	4.00	1.00	5.00
Information Technology Division	13.00	14.00	13.00	1.00	14.00
Purchasing Division	3.50	3.50	3.50	-	3.50
Total Finance & Internal Services Activity	52.75	53.25	49.75	3.50	53.25
POLICE ACTIVITY:					
Police Division	147.60	146.00	144.50	1.50	146.00
Central Dispatch Division	24.00	24.00	23.00	1.00	24.00
Total Police Activity	171.60	170.00	167.50	2.50	170.00
FIRE ACTIVITY:					
Fire Division	114.00	114.00	112.00	2.00	114.00
Total Fire Activity	114.00	114.00	112.00	2.00	114.00
COMMUNITY PLANNING & ENGINEERING ACTIVITY:					
Sustainability & Resilience Division	3.00	3.00	3.00	-	3.00
Development Services Division	2.00	3.00	3.00	-	3.00
Engineering Division	21.00	20.00	20.00	-	20.00
City Planning Division	8.00	8.00	6.00	2.00	8.00
Community Resources Division	10.50	10.50	10.50	-	10.50
Building Safety Division	10.00	9.50	7.00	2.50	9.50
Animal Services Division	15.80	15.80	15.80	-	15.80
Total Community Planning & Engineering Activity	70.30	69.80	65.30	4.50	69.80

Replaced with new information

City of Fayetteville, Arkansas
Personnel Summary by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
TRANSPORTATION SERVICES ACTIVITY:					
Transportation Services Division	68.50	68.50	69.50	-	69.50
Fleet Operations Division	18.50	18.50	18.50	-	18.50
Parking & Telecommunications Division	9.00	11.00	11.00	-	11.00
Total Transportation Services Activity	96.00	98.00	99.00	-	99.00
PARKS & RECREATION ACTIVITY:					
Parks & Recreation Division	54.35	54.65	53.65	2.00	55.65
Total Parks & Recreation Activity	54.35	54.65	53.65	2.00	55.65
BUSINESS-TYPE ACTIVITY:					
Utilities Financial Services Division	17.00	17.00	17.00	-	17.00
Utilities Director Division	4.50	4.50	4.50	-	4.50
Water & Sewer Maintenance Division	72.00	72.00	72.00	-	72.00
Recycling & Trash Collection Division	57.00	57.00	57.00	-	57.00
Aviation Division	12.60	12.60	11.60	1.00	12.60
Total Business-Type Activity	163.10	163.10	162.10	1.00	163.10
Total Positions - Citywide	763.60	763.30	749.80	15.50	765.30

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:					
Mayors Administration Division:					
Mayor	1.00	1.00	1.00	-	1.00
Mayor's Office Administrator	1.00	1.00	1.00	-	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>
City Attorney Division:					
City Attorney	1.00	1.00	1.00	-	1.00
Assistant City Attorney	1.00	1.00	1.00	-	1.00
Paralegal City Attorney	1.00	1.00	1.00	-	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
City Prosecutor Division:					
Prosecuting Attorney	1.00	1.00	1.00	-	1.00
Deputy City Prosecutor	1.00	1.00	1.00	-	1.00
Office Manager/Hot Check Administrator	1.00	1.00	1.00	-	1.00
Senior Legal Assistant	2.00	2.00	2.00	-	2.00
Legal Assistant	1.00	1.00	1.00	-	1.00
Hot Check Program Clerk	1.00	1.00	1.00	-	1.00
Secretary - Prosecutor's Office	1.00	1.00	1.00	-	1.00
Law Clerk	0.50	1.00	1.00	-	1.00
Clerk	0.50	-	-	-	-
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>-</u>	<u>9.00</u>
City Clerk/Treasurer Division:					
City Clerk/Treasurer	1.00	1.00	1.00	-	1.00
Document Management Manager	1.00	1.00	1.00	-	1.00
Deputy City Clerk	1.00	1.00	1.00	-	1.00
Senior Clerk Codifier	1.00	1.00	1.00	-	1.00
Senior Secretary - City Clerk	1.00	1.00	1.00	-	1.00
Records Clerk	0.50	0.50	0.50	-	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>-</u>	<u>5.50</u>
Fayetteville District Court Division:					
District Judge	1.00	1.00	1.00	-	1.00
District Court Administrator	1.00	1.00	1.00	-	1.00
Court Services Officer	0.50	0.50	0.50	-	0.50
Lead Court Clerk	1.00	1.00	1.00	-	1.00
Deputy Court Clerk II	2.00	2.00	2.00	-	2.00
Deputy Court Clerk I	6.00	6.00	6.00	-	6.00
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>-</u>	<u>11.50</u>

Replaced with new information

City of Fayetteville, Arkansas Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Chief of Staff Division:					
Chief of Staff	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	0.25	0.25	0.25	-	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>-</u>	<u>1.25</u>
Internal Audit Division:					
Internal Auditor	1.00	1.00	1.00	-	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>
Internal Consulting Division:					
Director Internal Consulting	1.00	-	-	-	-
	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Communications & Marketing Division:					
Communications & Marketing Director	1.00	1.00	1.00	-	1.00
Community Outreach Coordinator	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	1.00	1.00	1.00	-	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
Media Services Division:					
Media Services Director	1.00	1.00	1.00	-	1.00
Video Production Technician	2.25	2.25	2.25	-	2.25
Programming Coordinator	1.00	1.00	1.00	-	1.00
	<u>4.25</u>	<u>4.25</u>	<u>4.25</u>	<u>-</u>	<u>4.25</u>
Total General Government & Miscellaneous Activity	<u>41.50</u>	<u>40.50</u>	<u>40.50</u>	<u>-</u>	<u>40.50</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
FINANCE & INTERNAL SERVICES ACTIVITY:					
Chief Financial Officer Division:					
Finance Director	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	0.25	0.25	0.25	-	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>-</u>	<u>1.25</u>
Accounting & Audit Division:					
Accounting Director	1.00	1.00	1.00	-	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00	-	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00	-	1.00
Contract/Grant Financial Accountant	1.00	1.00	1.00	-	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00	-	1.00
Accountant - Revenues	1.00	1.00	1.00	-	1.00
Accountant - Payroll	1.00	1.00	1.00	-	1.00
Accounting Clerk - Payables	1.00	1.00	1.00	-	1.00
Accounting Clerk - Receivable	1.00	1.00	1.00	-	1.00
Accounting Clerk - Cash	1.00	1.00	1.00	-	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00	-	1.00
Intern I	0.50	-	-	-	-
	<u>11.50</u>	<u>11.00</u>	<u>11.00</u>	<u>-</u>	<u>11.00</u>
Facilities Management Division:					
Construction & Contract Manager	1.00	1.00	0.50	0.50	1.00
Building Maintenance Supervisor	1.00	1.00	1.00	-	1.00
HVAC Technician	1.00	1.00	1.00	-	1.00
Crew Leader - Building Services	1.00	1.00	1.00	-	1.00
Crew Leader - Building Maintenance	1.00	1.00	1.00	-	1.00
Maintenance Worker II - Building Maintenance	1.00	1.00	1.00	-	1.00
Operations Assistant - Building Maintenance	-	1.00	1.00	-	1.00
Senior Secretary - Building Maintenance	1.00	-	-	-	-
Maintenance Worker I - Building Maintenance	1.00	1.00	1.00	-	1.00
Custodian	6.50	6.50	6.50	-	6.50
	<u>14.50</u>	<u>14.50</u>	<u>14.00</u>	<u>0.50</u>	<u>14.50</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Budget & Information Management Division:					
Budget Director	1.00	1.00	1.00	-	1.00
Senior Research Analyst	1.00	1.00	1.00	-	1.00
Financial Analyst - Budget	1.00	1.00	1.00	-	1.00
Budget Analyst	1.00	1.00	-	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>1.00</u>	<u>4.00</u>
Human Resources Division:					
Human Resources Director	1.00	1.00	1.00	-	1.00
Senior Human Resources Officer	1.00	1.00	1.00	-	1.00
Benefits Administrator	2.00	2.00	1.00	1.00	2.00
Human Resources Assistant	1.00	1.00	1.00	-	1.00
	<u>5.00</u>	<u>5.00</u>	<u>4.00</u>	<u>1.00</u>	<u>5.00</u>
Information Technology Division:					
Information Technology Director	1.00	1.00	1.00	-	1.00
IT Project Manager	-	1.00	-	1.00	1.00
Senior Programmer/Analyst	1.00	1.00	1.00	-	1.00
Network Engineer	1.00	1.00	1.00	-	1.00
GIS Coordinator	1.00	1.00	1.00	-	1.00
Systems Administrator	1.00	1.00	1.00	-	1.00
Database Administrator	1.00	1.00	1.00	-	1.00
Systems Analyst	1.00	1.00	1.00	-	1.00
Business Systems Analyst	1.00	1.00	1.00	-	1.00
GIS Technician II	4.00	4.00	4.00	-	4.00
Help Desk Analyst	1.00	1.00	1.00	-	1.00
	<u>13.00</u>	<u>14.00</u>	<u>13.00</u>	<u>1.00</u>	<u>14.00</u>
Purchasing Division:					
Purchasing Manager	1.00	1.00	1.00	-	1.00
Purchasing Agent	1.00	1.00	1.00	-	1.00
Purchasing Technician	1.00	1.00	1.00	-	1.00
Purchasing Clerk	0.50	0.50	0.50	-	0.50
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>-</u>	<u>3.50</u>
Total Finance & Internal Services Activity	<u>52.75</u>	<u>53.25</u>	<u>49.75</u>	<u>3.50</u>	<u>53.25</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
POLICE ACTIVITY:					
Police Division:					
Police Chief	1.00	1.00	1.00	-	1.00
Deputy Chief of Police	2.00	1.00	1.00	-	1.00
Police Captain	3.00	3.00	3.00	-	3.00
Support Services Manager	1.00	1.00	1.00	-	1.00
IT Manager - Police	1.00	1.00	1.00	-	1.00
Police Lieutenant	5.00	5.00	5.00	-	5.00
Systems Analyst	1.00	1.00	1.00	-	1.00
Assistant Support Services Manager	1.00	1.00	1.00	-	1.00
Police Sergeant	15.00	15.00	15.00	-	15.00
Police Corporal	59.00	58.00	58.00	-	58.00
Property/Evidence Manager	1.00	1.00	1.00	-	1.00
Evidence Technician	-	2.00	2.00	-	2.00
Senior Crime Scene Technician	1.00	1.00	1.00	-	1.00
Records Coordinator	1.00	1.00	1.00	-	1.00
Police Officer	36.00	37.00	37.00	-	37.00
Senior Police Support Specialist	2.00	2.00	2.00	-	2.00
Police Support Specialist	7.50	6.50	6.50	-	6.50
Senior Secretary - Police	5.00	4.00	3.00	1.00	4.00
Police Clerk	2.00	2.00	2.00	-	2.00
Transcriptionist	1.50	1.50	1.00	0.50	1.50
Police Clerk Imaging	0.50	0.50	0.50	-	0.50
Park Patrol	1.10	0.50	0.50	-	0.50
	<u>147.60</u>	<u>146.00</u>	<u>144.50</u>	<u>1.50</u>	<u>146.00</u>
Central Dispatch Division:					
Dispatch Manager	1.00	1.00	1.00	-	1.00
Assistant Dispatch Manager	1.00	1.00	1.00	-	1.00
Dispatch Shift Supervisor	2.00	2.00	2.00	-	2.00
Dispatch Trainer	2.00	2.00	2.00	-	2.00
Dispatcher III	8.00	6.00	6.00	-	6.00
Dispatcher II	2.00	1.00	1.00	-	1.00
Dispatcher I	8.00	11.00	10.00	1.00	11.00
	<u>24.00</u>	<u>24.00</u>	<u>23.00</u>	<u>1.00</u>	<u>24.00</u>
Total Police Activity	<u>171.60</u>	<u>170.00</u>	<u>167.50</u>	<u>2.50</u>	<u>170.00</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
FIRE ACTIVITY:					
Fire Division:					
Fire Chief	1.00	1.00	1.00	-	1.00
Assistant Fire Chief	2.00	2.00	2.00	-	2.00
Fire Battalion Chief	3.00	3.00	3.00	-	3.00
Fire Battalion Chief - Fire Marshall	1.00	1.00	1.00	-	1.00
Fire Battalion Chief - Training Officer	1.00	1.00	1.00	-	1.00
IT Analyst - Fire	1.00	1.00	1.00	-	1.00
Fire Captain	30.00	30.00	30.00	-	30.00
Fire Captain - Assistant Fire Marshall	3.00	3.00	3.00	-	3.00
Fire Captain - Training Officer	1.00	1.00	1.00	-	1.00
Fire Captain - Safety Officer	1.00	1.00	-	1.00	1.00
Financial Analyst - Fire	1.00	1.00	1.00	-	1.00
Driver/Operator/Firefighter	27.00	27.00	27.00	-	27.00
Firefighter	40.00	40.00	39.00	1.00	40.00
Life Safety Education Specialist	1.00	1.00	1.00	-	1.00
Secretary - Fire	1.00	1.00	1.00	-	1.00
	<u>114.00</u>	<u>114.00</u>	<u>112.00</u>	<u>2.00</u>	<u>114.00</u>
Total Fire Activity	<u>114.00</u>	<u>114.00</u>	<u>112.00</u>	<u>2.00</u>	<u>114.00</u>

Replaced with new information

City of Fayetteville, Arkansas Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
COMMUNITY PLANNING & ENGINEERING ACTIVITY:					
Sustainability & Resilience Division:					
Sustainability & Resilience Director	1.00	1.00	1.00	-	1.00
Planner - Long Range	1.00	1.00	1.00	-	1.00
Sustainability Project Coordinator	-	1.00	1.00	-	1.00
Designer & Project Coordinator	1.00	-	-	-	-
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
Development Services Division:					
Development Services Director	1.00	1.00	1.00	-	1.00
Development Services Administrator	1.00	1.00	1.00	-	1.00
Business License Clerk	-	1.00	1.00	-	1.00
	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>
Engineering Division:					
City Engineer	1.00	1.00	1.00	-	1.00
Assistant City Engineer	2.00	-	-	-	-
Staff Engineer	3.00	2.00	2.00	-	2.00
Review Engineer	1.00	-	-	-	-
Trails Coordinator	1.00	1.00	1.00	-	1.00
Surveyor	1.00	1.00	1.00	-	1.00
Land Agent II	1.00	1.00	1.00	-	1.00
Public Works Inspection Manager	1.00	-	-	-	-
Engineering Design Manager	-	1.00	1.00	-	1.00
Development Construction Manager	-	1.00	1.00	-	1.00
PW Sidewalk/ADA Administrator	-	1.00	1.00	-	1.00
Staff Engineer (Unlicensed)	1.00	2.00	2.00	-	2.00
Land Agent I	1.00	1.00	1.00	-	1.00
CAD Drafter	2.00	2.00	2.00	-	2.00
PW Projects Inspector	4.00	4.00	4.00	-	4.00
Land Survey Technician	1.00	1.00	1.00	-	1.00
Engineering Services Coordinator	1.00	1.00	1.00	-	1.00
	<u>21.00</u>	<u>20.00</u>	<u>20.00</u>	<u>-</u>	<u>20.00</u>
City Planning Division:					
City Planning Director	1.00	1.00	1.00	-	1.00
Senior Planner	1.00	1.00	1.00	-	1.00
Planner - Current Planning	2.00	2.00	1.00	1.00	2.00
Planning Technician - Current Planning	1.00	1.00	1.00	-	1.00
Residential Permits Coordinator	1.00	1.00	1.00	-	1.00
Development Coordinator	1.00	1.00	1.00	-	1.00
Permit Clerk	1.00	1.00	-	1.00	1.00
	<u>8.00</u>	<u>8.00</u>	<u>6.00</u>	<u>2.00</u>	<u>8.00</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Community Resources Division:					
Community Services Director	1.00	1.00	1.00	-	1.00
CDBG Programs Administrator	-	1.00	1.00	-	1.00
Code Compliance Administrator	1.00	1.00	1.00	-	1.00
Community Services Project Coordinator	1.00	1.00	1.00	-	1.00
Administrative Assistant - Community Resources	1.00	1.00	1.00	-	1.00
CDBG Programs Technician	-	1.00	1.00	-	1.00
Code Compliance Officer	4.00	4.00	4.00	-	4.00
CDBG Programs Assistant	-	0.50	0.50	-	0.50
Housing Manager	1.00	-	-	-	-
Redevelopment Officer	1.00	-	-	-	-
Housing Assistant	0.50	-	-	-	-
	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>	<u>-</u>	<u>10.50</u>
Building Safety Division:					
Building Safety Director	1.00	1.00	1.00	-	1.00
Building Official - Plans Examiner	1.00	1.00	1.00	-	1.00
Inspector - Commercial & Residential	2.00	2.00	2.00	-	2.00
Inspector - Residential	3.00	3.00	2.00	1.00	3.00
Commercial Permits Coordinator	1.00	1.00	1.00	-	1.00
Inspections Clerk	1.50	1.00	-	1.00	1.00
Clerk Typist	0.50	0.50	-	0.50	0.50
	<u>10.00</u>	<u>9.50</u>	<u>7.00</u>	<u>2.50</u>	<u>9.50</u>
Animal Services Division:					
Veterinarian	1.00	1.00	1.00	-	1.00
Animal Services Superintendent	1.00	1.00	1.00	-	1.00
Animal Services Program Manager	1.00	1.00	1.00	-	1.00
Animal Services Program Administrator	1.00	1.00	1.00	-	1.00
Animal Services Officer	3.00	3.00	3.00	-	3.00
Animal Services Technician	-	2.00	2.00	-	2.00
Shelter Attendant	6.80	6.80	6.80	-	6.80
Veterinary Assistant	1.00	-	-	-	-
Secretary - Animal Services	1.00	-	-	-	-
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>	<u>-</u>	<u>15.80</u>
Total Community Planning & Engineering Activity	<u>70.30</u>	<u>69.80</u>	<u>65.30</u>	<u>4.50</u>	<u>69.80</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
TRANSPORTATION SERVICES ACTIVITY:					
Transportation Services Division:					
Transportation Services Director	1.00	1.00	1.00	-	1.00
Management Accounting Coordinator	1.00	1.00	1.00	-	1.00
Assistant Transportation Manager	2.00	2.00	2.00	-	2.00
Senior Field Operations Supervisor	2.00	2.00	1.00	-	1.00
Traffic Control Supervisor	1.00	1.00	1.00	-	1.00
Field Operations Supervisor - Transportation	2.00	2.00	2.00	-	2.00
Financial Coordinator - Operations	1.00	1.00	1.00	-	1.00
Traffic Signal Technician	3.00	3.00	3.00	-	3.00
Crew Leader - Transportation	1.00	1.00	3.00	-	3.00
Maintenance Worker - Transportation Facility	1.00	1.00	1.00	-	1.00
Construction Lead Worker	7.00	8.00	7.00	-	7.00
Traffic Technician	2.00	2.00	2.00	-	2.00
Operations Assistant	3.00	3.00	3.00	-	3.00
Maintenance Worker IV - Construction	3.00	3.00	3.00	-	3.00
Maintenance Worker IV - Asphalt	5.00	4.00	4.00	-	4.00
Maintenance Worker IV - Concrete	1.00	1.00	1.00	-	1.00
Maintenance Worker IV - Drainage	4.00	4.00	4.00	-	4.00
Maintenance Worker IV - Right of Way	1.00	1.00	1.00	-	1.00
Maintenance Worker IV - Trails	1.00	1.00	1.00	-	1.00
Maintenance Worker III - Transportation	21.00	21.00	22.00	-	22.00
Maintenance Worker I - Transportation	5.50	5.50	5.50	-	5.50
	<u>68.50</u>	<u>68.50</u>	<u>69.50</u>	<u>-</u>	<u>69.50</u>
Fleet Operations Division:					
Fleet Operations Superintendent	1.00	1.00	1.00	-	1.00
Fleet Services Support Manager	1.00	1.00	1.00	-	1.00
Fleet Operations Supervisor	1.00	1.00	1.00	-	1.00
Lead Equipment Mechanic	2.00	2.00	2.00	-	2.00
Fleet Warranty/Materials Coordinator	1.00	1.00	1.00	-	1.00
Equipment Mechanic III	3.00	3.00	3.00	-	3.00
Automotive Parts Specialist	1.00	1.00	1.00	-	1.00
Equipment Mechanic II	2.00	2.00	2.00	-	2.00
Equipment Mechanic I	5.00	5.00	5.00	-	5.00
Fleet Operations Clerk	1.00	1.00	1.00	-	1.00
Equipment Maintenance Worker	0.50	0.50	0.50	-	0.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>-</u>	<u>18.50</u>

Replaced with new information

City of Fayetteville, Arkansas
 Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Parking & Telecommunications Division:					
Parking & Telecommunications Manager	1.00	1.00	1.00	-	1.00
Telecommunications Engineer	1.00	1.00	1.00	-	1.00
Field Operations Supervisor - Parking	1.00	1.00	1.00	-	1.00
Account Clerk - Parking	2.00	2.00	2.00	-	2.00
Parking Enforcement Officer	4.00	4.00	4.00	-	4.00
Parking Attendant	-	2.00	2.00	-	2.00
	<u>9.00</u>	<u>11.00</u>	<u>11.00</u>	<u>-</u>	<u>11.00</u>
Total Transportation Services Activity	<u>96.00</u>	<u>98.00</u>	<u>99.00</u>	<u>-</u>	<u>99.00</u>

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
PARKS & RECREATION ACTIVITY:					
Parks & Recreation Division:					
Parks & Recreation Director	1.00	1.00	1.00	-	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00	-	1.00
Recreation Superintendent	1.00	1.00	1.00	-	1.00
Park Planning Superintendent	1.00	1.00	1.00	-	1.00
Park Planner II	1.00	1.00	1.00	-	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00	-	1.00
Horticulturist	2.00	2.00	2.00	-	2.00
Park Planner	1.00	1.00	1.00	-	1.00
Urban Forester	1.00	2.00	2.00	-	2.00
Volunteer & Community Programs Coordinator	-	1.00	1.00	-	1.00
Financial Coordinator - Parks & Recreation	1.00	1.00	1.00	-	1.00
YRCC Director	1.00	1.00	1.00	-	1.00
Crew Leader - Athletic Fields	1.00	1.00	1.00	-	1.00
Recreation Programs Manager - Soccer	1.00	1.00	2.00	-	2.00
Maintenance Worker - Parks Facilities	2.00	2.00	2.00	-	2.00
Crew Leader - Forestry Services	1.00	1.00	1.00	-	1.00
Crew Leader - Grounds Maintenance	1.00	1.00	1.00	-	1.00
Crew Leader Turf	1.00	1.00	1.00	-	1.00
Recreation Programs Manager - Softball	1.00	1.00	1.00	-	1.00
Recreation Programs Manager Youth Softball	1.00	1.00	1.00	-	1.00
YRCC Program Coordinator	-	1.00	1.00	-	1.00
Recreations Coordinator	1.00	-	-	-	-
Horticultural Assistant II	3.00	2.00	2.00	-	2.00
Senior Secretary - Parks & Recreation	1.00	1.00	1.00	-	1.00
Maintenance Worker IV - Parks	5.00	5.00	5.00	-	5.00
Recreation Programs Assistant	0.60	0.80	0.80	-	0.80
Maintenance Worker III - Parks	4.00	4.00	4.00	-	4.00
Urban Forestry Secretary	1.00	-	-	-	-
Maintenance Worker II - Parks	7.00	7.00	5.00	2.00	7.00
Maintenance Worker I - Parks	4.25	4.25	4.25	-	4.25
Urban Forestry Intern	0.50	0.50	0.50	-	0.50
Pool Manager	0.35	0.35	0.35	-	0.35
Assistant Pool Manager	0.40	0.40	0.40	-	0.40
YRCC Recreation Assistant	0.40	0.20	0.20	-	0.20
Camp Counselor	1.00	1.00	1.00	-	1.00
Recreation Site Supervisor	0.65	0.95	0.95	-	0.95
Lifeguard	2.87	2.87	2.87	-	2.87
Pool Cashier	0.33	0.33	0.33	-	0.33
	<u>54.35</u>	<u>54.65</u>	<u>53.65</u>	<u>2.00</u>	<u>55.65</u>
Total Parks & Recreation Activity	<u>54.35</u>	<u>54.65</u>	<u>53.65</u>	<u>2.00</u>	<u>55.65</u>

Replaced with new information

City of Fayetteville, Arkansas Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
BUSINESS-TYPE ACTIVITY:					
Utilities Financial Services Division:					
Billing & Collections Manager	1.00	1.00	1.00	-	1.00
Senior Financial Analyst - Utilities	1.00	1.00	1.00	-	1.00
Billing & Collections Coordinator	1.00	1.00	1.00	-	1.00
Senior Customer Service Representative Utilities	1.00	1.00	1.00	-	1.00
Senior Customer Service Representative Billing	2.00	2.00	2.00	-	2.00
Senior Customer Service Representative Cashier	1.00	1.00	1.00	-	1.00
Customer Service Representative I	10.00	10.00	10.00	-	10.00
	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>-</u>	<u>17.00</u>
Utilities Director Division:					
Utilities Director	1.00	1.00	1.00	-	1.00
Utilities Technical & Design Team Leader	1.00	1.00	1.00	-	1.00
Construction & Contract Manager	1.00	1.00	1.00	-	1.00
Administrative Assistant - Mayor's Office	0.50	0.50	0.50	-	0.50
Project Coordinator - Utilities	1.00	1.00	1.00	-	1.00
	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>	<u>-</u>	<u>4.50</u>
Water & Sewer Maintenance Division:					
Water & Sewer Operations Manager	1.00	1.00	1.00	-	1.00
Assistant Water/Sewer Operations Manager	1.00	1.00	1.00	-	1.00
Water Services Supervisor	1.00	1.00	1.00	-	1.00
Water Services Technical Supervisor	1.00	1.00	1.00	-	1.00
Field Superintendent - Water & Wastewater	2.00	2.00	2.00	-	2.00
Field Service Representative	3.00	3.00	3.00	-	3.00
Lead Warehouse Attendant	1.00	1.00	1.00	-	1.00
Pump & Tank Technician	3.00	3.00	3.00	-	3.00
GIS Technician - Water/Sewer	1.00	1.00	1.00	-	1.00
Meter Operations Assistant	1.00	1.00	1.00	-	1.00
Backflow Prevention Operations Assistant	1.00	1.00	1.00	-	1.00
Crew Leader - Water/License	12.00	12.00	12.00	-	12.00
Office Manager - Water/Sewer	1.00	1.00	1.00	-	1.00
Backflow Prevention Technician	1.00	1.00	1.00	-	1.00
Water Field Service Representative	3.00	3.00	3.00	-	3.00
Maintenance Worker IV - Water/Sewer License	5.00	5.00	5.00	-	5.00
Meter Maintenance Technician	3.00	3.00	3.00	-	3.00
Operations Clerk - Water/Sewer	2.00	2.00	2.00	-	2.00
Warehouse Attendant - Water/Sewer	2.00	2.00	2.00	-	2.00
Meter Reader	9.00	9.00	9.00	-	9.00
Maintenance Worker IV - Water/Sewer No License	5.00	5.00	5.00	-	5.00
Maintenance Worker III - Water/Sewer	13.00	13.00	13.00	-	13.00
	<u>72.00</u>	<u>72.00</u>	<u>72.00</u>	<u>-</u>	<u>72.00</u>
Recycling & Trash Collection Division:					
Solid Waste Director	1.00	-	-	-	-
Recycling & Trash Collection Director	-	1.00	1.00	-	1.00
Solid Waste Operations Supervisor	1.00	1.00	1.00	-	1.00
Waste Reduction Coordinator	1.00	1.00	1.00	-	1.00
Solid Waste Commercial Representative	1.00	1.00	1.00	-	1.00
Office Manager - Solid Waste	1.00	1.00	1.00	-	1.00

Replaced with new information

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2013	Budgeted 2014	Budgeted 2015		
			Active	Frozen	Total
Crew Leader II SW	1.00	1.00	1.00	-	1.00
Crew Leader - Solid Waste	2.00	2.00	2.00	-	2.00
Relief Driver	4.00	4.00	4.00	-	4.00
Recycling Attendant	2.00	2.00	2.00	-	2.00
Route Driver	38.00	38.00	38.00	-	38.00
Maintenance Worker III - Recycling & Trash	1.00	1.00	1.00	-	1.00
Secretary - Solid Waste	2.00	2.00	2.00	-	2.00
Scale House Attendant	1.00	1.00	1.00	-	1.00
SW Facility Maintenance Worker	1.00	1.00	1.00	-	1.00
	<u>57.00</u>	<u>57.00</u>	<u>57.00</u>	<u>-</u>	<u>57.00</u>
Aviation Division:					
Airport Director	1.00	1.00	1.00	-	1.00
Financial Coordinator - Airport	1.00	1.00	1.00	-	1.00
Lead Maintenance Worker Airport	1.00	1.00	1.00	-	1.00
Maintenance Worker III - Airport	2.00	2.00	1.00	1.00	2.00
Administrative Assistant - Airport	1.00	1.00	1.00	-	1.00
Flight Line Operations Supervisor	1.00	1.00	1.00	-	1.00
Flight Line Operations Technician	4.00	4.00	4.00	-	4.00
Airport Customer Service Representative	1.60	1.60	1.60	-	1.60
	<u>12.60</u>	<u>12.60</u>	<u>11.60</u>	<u>1.00</u>	<u>12.60</u>
Total Business-Type Activity	<u>163.10</u>	<u>163.10</u>	<u>162.10</u>	<u>1.00</u>	<u>163.10</u>
Total Positions - Citywide	<u>763.60</u>	<u>763.30</u>	<u>749.80</u>	<u>15.50</u>	<u>765.30</u>

Replaced with new information
City of Fayetteville, Arkansas
Frozen Personnel Positions by Activity & Division

Fund / Division	Frozen 2013	Frozen 2014	Frozen 2015	Savings 2015
1010 - GENERAL FUND:				
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:				
Fayetteville District Court Division:				
Deputy Court Clerk I	1.00	-	-	\$ -
FINANCE & INTERNAL SERVICES ACTIVITY:				
Accounting & Audit Division:				
Intern I	0.50	-	-	-
Facilities Management Division:				
Construction & Contract Manager	0.50	0.50	0.50	44,950
Budget & Information Management Division:				
Budget Analyst	1.00	1.00	1.00	55,506
Human Resources Division:				
Benefits Administrator	1.00	1.00	1.00	53,176
Information Technology Division:				
Database Administrator	1.00	-	-	-
IT Project Manager	-	-	1.00	92,190
POLICE ACTIVITY:				
Police Division:				
Deputy Chief of Police	1.00	1.00	-	-
Police Officer	4.00	4.00	-	-
Senior Secretary - Police	1.00	1.00	1.00	44,996
Transcriptionist	0.50	0.50	0.50	16,492
Park Patrol	0.60	0.60	-	-
Central Dispatch Division:				
Dispatcher I	1.00	1.00	1.00	48,784
FIRE ACTIVITY:				
Fire Division:				
Fire Captain - Safety Officer	1.00	1.00	1.00	83,785
Financial Analyst - Fire	0.50	-	-	-
Firefighter	1.00	1.00	1.00	54,727
COMMUNITY PLANNING & ENGINEERING ACTIVITY:				
Engineering Division:				
Assistant City Engineer	1.00	1.00	-	-
City Planning Division:				
Director of Current Planning	1.00	1.00	-	-
Planner - Current Planning	-	-	1.00	60,536
Permit Clerk	1.00	1.00	1.00	41,393
Building Safety Division:				
Building Official - Safety	1.00	1.00	-	-
Inspector - Residential	-	-	1.00	53,830
Inspections Clerk	1.50	1.50	1.00	41,925
Clerk Typist	-	-	0.50	14,242

Replaced with new information
 City of Fayetteville, Arkansas
Frozen Personnel Positions by Activity & Division

Fund / Division	Frozen 2013	Frozen 2014	Frozen 2015	Savings 2015
PARKS & RECREATION ACTIVITY:				
Parks & Recreation Division:				
Maintenance Worker IV - Parks	1.00	1.00	-	-
Maintenance Worker II - Parks	1.00	1.00	2.00	76,106
Total Frozen Positions - General Fund	23.10	20.10	14.50	\$ 782,638
5550 - AIRPORT FUND:				
BUSINESS-TYPE ACTIVITY:				
Aviation Division:				
Maintenance Worker III - Airport	1.00	1.00	1.00	\$ 46,110
Total Frozen Positions - Airport Fund	1.00	1.00	1.00	\$ 46,110
Total Frozen Positions - Citywide	24.10	21.10	15.50	\$ 828,748

**CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM**

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered as a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the 2015 Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for 2015.

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
<u>Street Fund:</u>		
Willow Bend Development Cost Share	\$ 500,000	\$ 500,000
Sidewalk Improvements	1,250,000	750,000
Winter Weather Operations Center	400,000	400,000
	2,150,000	1,650,000
<u>Parking Fund:</u>		
Parking Lot Improvements & Overlays	25,000	25,000
Spring Street Parking Deck Improvements	25,000	25,000
Meadow Street Parking Deck Improvements	20,000	20,000
	70,000	70,000
<u>Parks Development Fund:</u>		
Regional Park Development	217,000	217,000
	217,000	217,000
<u>Impact Fee Fund:</u>		
Fire Impact Improvements	80,000	80,000
Police Impact Improvements	90,000	90,000
Wastewater Impact Improvements	400,000	400,000
Water Impact Improvements	500,000	500,000
	1,070,000	1,070,000

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
<u>Sales Tax Capital Improvements Fund:</u>		
AccessFayetteville Technical Improvements	20,000	20,000
Animal Services Improvements	35,000	35,000
Audit Expense	8,000	8,000
Building Efficiency Improvements	40,000	40,000
Building Improvements	125,000	125,000
City Clerk Document Management Equipment	44,000	44,000
City Hall Audio-Visual Renovation	100,000	100,000
Desktop Management System	30,000	30,000
Digital Signage Implementation	15,000	15,000
Document Management	45,000	45,000
Drainage Maintenance	50,000	50,000
Employee Gym Equipment	7,000	7,000
ERP Upgrade/Replacement	200,000	200,000
Fire Apparatus Replacements	432,000	432,000
Fire Facility Maintenance	125,000	125,000
Fire Information Technology Updates	50,000	50,000
Fire Mobile Radios	36,000	36,000
Forestry and Habitat Improvement	30,000	30,000
Geographic Information System (GIS)	75,000	75,000
In-House Pavement Improvements	1,692,000	1,692,000
Lake Fayetteville Trailhead (BGSO)	190,000	190,000
Library Computer Replacements	35,000	35,000
Library Material Purchases	406,000	406,000
Lights of the Ozarks	23,000	23,000
Local Area Network (LAN) Upgrade	135,000	135,000
Microcomputer / Printer Replacements	87,000	87,000
Mud Creek Trail Lighting	250,000	250,000
Other Drainage Improvements	160,000	160,000
Parking Lot Improvements (City Employee)	10,000	10,000
Police Automated External Defibrillator (AED)	41,000	41,000
Police Building Improvements	35,000	35,000
Police Bulletproof Vests & Ballistic Protection	52,000	52,000
Police Mobile Video System Replacement	35,000	35,000
Police Network/Server Replacements	68,000	68,000
Police Records Management System Improvements	150,000	150,000
Police Specialized Equipment	21,000	21,000
Police Technology Improvements	15,000	15,000
Police Unmarked Vehicles	78,000	78,000
Police Weapon Replacement	8,000	8,000
Safety and ADA	15,000	15,000

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
Storage Area Network (SAN)	70,000	70,000
Stormwater Quality Management	200,000	200,000
Street ROW / Intersection / Cost Shares	350,000	350,000
Telecommunication Systems Upgrades	35,000	35,000
Television Center Digital Conversion	100,000	100,000
Television Center Equipment	50,000	50,000
Traffic Signal Improvements	110,000	110,000
Trail Development	1,500,000	1,500,000
Tree Escrow	74,000	74,000
Walker Park Senior Activity and Wellness Center	25,000	25,000
Wayfinding Regional Signage Program	60,000	60,000
Web Security Filtering	35,000	35,000
Wireless Traffic Signal Control	40,000	40,000
Woolsey Homestead Historic Restoration Project	70,000	70,000
	7,692,000	7,692,000
<u>Water & Sewer Fund:</u>		
Backflow Prevention Assemblies	10,000	10,000
Building Improvements - WWTP	410,000	410,000
Business Office Improvements	20,000	20,000
Filter Cell Replacement - WWTP	1,000,000	1,000,000
Phosphorus Standards Management	50,000	50,000
Plant Pumps & Equipment - WWTP	270,000	270,000
Sanitary Sewer Rehabilitation	1,000,000	1,000,000
Sewer Rehabilitation Ramsy and Overcrest	2,340,000	2,340,000
Upgrade/Replace Lift Stations - WWTP	67,000	67,000
Utilities Technology Improvements	12,000	12,000
Water & Sewer Building & Office Improvements	170,000	170,000
Water & Sewer Rate/Operations Study	30,000	30,000
Water Impact Fee Cost Sharing Projects	275,000	275,000
Water Meters	315,000	315,000
Water Storage & Pump Station Maintenance	85,000	85,000
Water System Rehabilitation & Replacement	2,095,000	2,095,000
Water/Sewer Equipment Expansions	150,000	150,000
Water/Sewer Relocations - Bond Projects	1,300,000	1,300,000
	9,599,000	9,599,000

2015 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2015 Projects 2015-2019 CIP	2015 Proposed Budget
<u>Solid Waste Fund:</u>		
Container Maintenance Building Upgrade	25,000	25,000
Solid Waste Compactors	134,000	134,000
Solid Waste Containers	100,000	100,000
Solid Waste Office & Transfer Station Expansion	1,500,000	1,500,000
	1,759,000	1,759,000
<u>Airport Fund:</u>		
Airport Boiler Improvements	25,000	25,000
Airport Fire Sprinkler Repl White Hangar	75,000	75,000
Airport Lighting Improvements	20,000	20,000
Airport Roof Replacements	110,000	110,000
	230,000	230,000
<u>Shop Fund:</u>		
Backhoes/Loaders - Replacement	593,000	593,000
Construction Equipment - Replacement	356,000	356,000
Light/Medium Trucks - Replacement	568,000	568,000
Heavy Utility Vehicles - Replacement	386,000	386,000
Other Vehicles/Equipment - Replacement	233,000	233,000
Police/Passenger Vehicles - Replacement	346,000	346,000
Solid Waste Vehicles - Replacement	860,000	860,000
Tractors/Mowers - Replacement	375,000	375,000
	3,717,000	3,717,000
	\$ 26,504,000	\$ 26,004,000

**CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION**

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP will be reviewed and updated on an annual basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of responsible and progressive financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public through hearings at committee and ward meetings.

What Projects Are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$10,000 are not considered capital and are normally funded through program operating budgets. Projects that cost between \$5,000 and \$10,000 are handled through the operating budget.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

Financing

The City finances capital improvements on essentially a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Recycling & Trash Collection funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2015, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

Project Cost Determination

All projects are costed using a "Basis of Cost Estimate" table that provides the estimated basis used for the requested funds. If two or more basis of cost estimates is used to calculate a funding request, the estimate that represents the majority of the estimated funds is used.

Basis of Cost Estimate Table for CIP 2015-2019
Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Costs
Cost Estimated by Engineer, Architect, or Vendor
Preliminary Estimate
Ball Park "Guesstimate"

Priority Selection of Projects

The CIP will rely on priorities defined by the Mayor, City Council, and City staff. As always, criteria such as government imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings all provide committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

Replaced with new information

City of Fayetteville, Arkansas
2015 Capital Projects
Summary by Project Category

Project Category	Sales Tax Capital Improvement Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Airport Improvements	\$ 0	\$ 0	\$ 230,000	\$ 0	\$ 230,000
Bridge & Drainage Improvements	360,000	0	0	0	360,000
Fire Improvements	643,000	80,000	0	0	723,000
Information Technology Improvements	697,000	0	0	0	697,000
Library Improvements	441,000	0	0	0	441,000
Parking Improvements	0	70,000	0	0	70,000
Other Capital Improvements	692,000	0	0	0	692,000
Parks & Recreation Improvements	167,000	217,000	0	0	384,000
Police Improvements	510,000	90,000	0	346,000	946,000
Recycling & Trash Collection Improvements	0	0	1,759,000	860,000	2,619,000
Street Improvements	350,000	0	0	0	350,000
Trail Improvements	1,940,000	0	0	0	1,940,000
Transportation Improvements	1,892,000	1,650,000	0	0	3,542,000
Vehicles & Equipment	0	0	0	2,511,000	2,511,000
Wastewater Treatment Improvements	0	0	1,797,000	0	1,797,000
Water & Sewer Improvements	0	900,000	7,245,000	0	8,145,000
Water & Sewer Services Improvements	0	0	557,000	0	557,000
	<u>\$ 7,692,000</u>	<u>\$ 3,007,000</u>	<u>\$ 11,588,000</u>	<u>\$ 3,717,000</u>	<u>\$ 26,004,000</u>

Replaced with new information

CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM (2015-2019) Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
2100 - STREET:						
<u>Transportation Improvements</u>						
Engineering (D610)						
Willow Bend Development Cost Share	\$ 500,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000
Transportation (D800)						
Sidewalk Improvements	750,000	1,000,000	1,500,000	1,500,000	1,500,000	6,250,000
Winter Weather Operations Center	400,000	0	0	0	0	400,000
	<u>1,650,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>7,650,000</u>
Transportation - Total	<u>1,650,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>7,650,000</u>
2130 - PARKING:						
<u>Other Capital Improvements</u>						
Parking & Telecommunications (D840)						
Parking Lot Improvements and Overlays	25,000	25,000	25,000	25,000	25,000	125,000
Spring Street Parking Deck Improvements	25,000	25,000	25,000	25,000	25,000	125,000
Meadow Street Parking Deck Improvements	20,000	20,000	20,000	20,000	20,000	100,000
	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>350,000</u>
Parking - Total	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>70,000</u>	<u>350,000</u>
2250 - PARKS DEVELOPMENT:						
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (D460)						
Regional Park Development	217,000	120,000	120,000	0	0	457,000
Community Park Improvements	0	459,000	550,000	789,000	821,000	2,619,000
Gulley Park Land Acquisition	0	270,000	130,000	0	0	400,000
	<u>217,000</u>	<u>849,000</u>	<u>800,000</u>	<u>789,000</u>	<u>821,000</u>	<u>3,476,000</u>
Parks Development - Total	<u>217,000</u>	<u>849,000</u>	<u>800,000</u>	<u>789,000</u>	<u>821,000</u>	<u>3,476,000</u>
2300 - IMPACT FEE:						
<u>Fire Improvements</u>						
Fire Department (D300)						
Fire Impact Fee Improvements	80,000	83,000	86,000	89,000	92,000	430,000
	<u>80,000</u>	<u>83,000</u>	<u>86,000</u>	<u>89,000</u>	<u>92,000</u>	<u>430,000</u>
<u>Police Improvements</u>						
Police (D200)						
Police Impact Fee Improvements	90,000	92,000	94,000	96,000	98,000	470,000
	<u>90,000</u>	<u>92,000</u>	<u>94,000</u>	<u>96,000</u>	<u>98,000</u>	<u>470,000</u>
<u>Water & Sewer Improvements</u>						
Utilities Director (D900)						
Wastewater Impact Fee Improvements	400,000	400,000	400,000	400,000	400,000	2,000,000
Water Impact Fee Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>4,500,000</u>
Impact Fee - Total	<u>1,070,000</u>	<u>1,075,000</u>	<u>1,080,000</u>	<u>1,085,000</u>	<u>1,090,000</u>	<u>5,400,000</u>
4470 - SALES TAX CAPITAL IMPROVEMENTS:						
<u>Bridge & Drainage Improvements</u>						
Engineering (D610)						
Stormwater Quality Management	200,000	200,000	200,000	200,000	200,000	1,000,000
Other Drainage Improvements	160,000	160,000	160,000	160,000	160,000	800,000
	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	<u>1,800,000</u>
<u>Fire Improvements</u>						
Fire Department (D300)						
Fire Apparatus Replacements	432,000	432,000	1,347,000	865,000	924,000	4,000,000
Fire Mobile Radios	36,000	0	0	0	0	36,000
Firefighter Safety Equipment	0	30,000	38,000	8,000	17,000	93,000
Fire Facility Maintenance	125,000	125,000	125,000	150,000	150,000	675,000
Fire Information Technology Updates	50,000	40,000	40,000	40,000	20,000	190,000
	<u>643,000</u>	<u>627,000</u>	<u>1,550,000</u>	<u>1,063,000</u>	<u>1,111,000</u>	<u>4,994,000</u>

Replaced with new information

CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM (2015-2019) Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
<u>Information Technology Improvements</u>						
Information Technology (D440)						
Local Area Network (LAN) Upgrades	135,000	135,000	125,000	125,000	150,000	670,000
Storage Area Network (SAN)	70,000	200,000	40,000	40,000	40,000	390,000
Microcomputer / Printer Replacements	87,000	60,000	75,000	60,000	75,000	357,000
Geographic Information System (GIS)	75,000	55,000	60,000	75,000	60,000	325,000
ERP Upgrade/Replacement	200,000	200,000	0	0	0	400,000
AccessFayetteville Technical Improvement	20,000	20,000	20,000	20,000	20,000	100,000
Document Management	45,000	15,000	15,000	20,000	20,000	115,000
Desktop Management System	30,000	0	0	0	0	30,000
Hansen Version 8 Upgrade	0	195,000	0	0	0	195,000
Web Security Filtering	35,000	0	0	0	0	35,000
	697,000	880,000	335,000	340,000	365,000	2,617,000
<u>Library Improvements</u>						
Library (D150)						
Library Materials Purchases	406,000	425,000	489,000	506,000	524,000	2,350,000
Library Computer Replacements	35,000	100,000	30,000	109,000	98,000	372,000
	441,000	525,000	519,000	615,000	622,000	2,722,000
<u>Other Capital Improvements</u>						
Animal Services (D650)						
Animal Services Improvements	35,000	35,000	5,000	0	0	75,000
Accounting & Audit (D510)						
Audit Expense	8,000	8,000	8,000	8,000	8,000	40,000
Building Maintenance (D530)						
Building Improvements	125,000	129,000	132,000	136,000	140,000	662,000
City Clerk/Treasurer (D130)						
City Clerk Document Management Equipment	44,000	0	45,000	0	0	89,000
City Planning (D620)						
Comprehensive Land Use Plan Update	0	100,000	0	0	0	100,000
Planning Commission Tablet Replacements	0	6,000	0	0	0	6,000
Development Services (D600)						
Wayfinding Regional Signage Program	60,000	65,000	0	0	0	125,000
Government Channel (D710)						
Television Center Digital Conversion	100,000	0	0	0	0	100,000
City Hall Audio-Visual Renovation	100,000	0	0	0	0	100,000
Video Production Digital Server & Archive System	0	120,000	0	0	0	120,000
Television Center Equipment	50,000	50,000	50,000	50,000	50,000	250,000
Digital Signage Implementation	15,000	15,000	0	0	0	30,000
Mayors Administration (D100)						
Woolsey Homestead Historic Restoration Project	70,000	0	120,000	90,000	0	280,000
Parking & Telecommunications (D840)						
Telecommunication Systems Upgrades	35,000	10,000	20,000	20,000	20,000	105,000
Parking Lot Improvements (City Employee)	10,000	10,000	10,000	10,000	10,000	50,000
Sustainability & Resilience (D410)						
Building Efficiency Improvements	40,000	40,000	40,000	40,000	40,000	200,000
	692,000	588,000	430,000	354,000	268,000	2,332,000
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (D460)						
Tree Escrow	74,000	0	0	0	0	74,000
Safety and ADA	15,000	15,000	15,000	15,000	15,000	75,000
Forestry and Habitat Improvement	30,000	62,000	34,000	32,000	26,000	184,000
Park Paving Improvements	0	58,000	58,000	58,000	58,000	232,000
Parks & Recreation Master Plan	0	0	0	0	200,000	200,000
Lake Improvements	0	0	0	250,000	0	250,000
Lights of the Ozarks	23,000	23,000	23,000	23,000	23,000	115,000
Walker Park Senior Activity and Wellness Center	25,000	100,000	150,000	0	0	275,000
	167,000	258,000	280,000	378,000	322,000	1,405,000

Replaced with new information

CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM (2015-2019) Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
Police Improvements						
Police (D200)						
Police Bulletproof Vests & Ballistic Protection	52,000	13,000	10,000	23,000	62,000	160,000
Police Weapon Replacement	8,000	14,000	40,000	0	0	62,000
Police Building Improvements	35,000	25,000	25,000	75,000	25,000	185,000
Police Unmarked Vehicles	78,000	83,000	83,000	54,000	102,000	400,000
Police Records Management System Improvements	150,000	150,000	0	0	0	300,000
Police Technology Improvements	15,000	25,000	25,000	75,000	25,000	165,000
Police Network/Server Replacements	68,000	50,000	0	0	32,000	150,000
Police Mobile Video System Replacement	35,000	0	210,000	0	38,000	283,000
Police Specialized Equipment	21,000	21,000	8,000	40,000	242,000	332,000
Employee Gym Equipment	7,000	10,000	10,000	10,000	10,000	47,000
Police Automated External Defibrillator (AED)	41,000	0	0	0	0	41,000
Police Take Home Vehicles	0	57,000	60,000	62,000	65,000	244,000
Radio System Replacement - Citywide	0	0	0	700,000	200,000	900,000
Police Virtual Server & Storage Area Network	0	180,000	0	0	0	180,000
Police eTicket Equipment Replacement	0	44,000	0	0	0	44,000
Police Equipment Replacement	0	0	10,000	0	10,000	20,000
Central Dispatch Improvements	0	0	165,000	0	0	165,000
Police K9 Replacement	0	0	0	12,000	12,000	24,000
Police Radio Replacement	0	0	0	0	42,000	42,000
Police Mobile Computer Terminal Replacement	0	0	0	0	225,000	225,000
	<u>510,000</u>	<u>672,000</u>	<u>646,000</u>	<u>1,051,000</u>	<u>1,090,000</u>	<u>3,969,000</u>
Street Improvements						
Engineering (D610)						
Street ROW / Intersection / Cost Sharing	350,000	100,000	100,000	100,000	100,000	750,000
	<u>350,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>750,000</u>
Trail Improvements						
Transportation Services (D800)						
Trail Development	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Lake Fayetteville Trailhead (BGSO)	190,000	0	0	0	0	190,000
Mud Creek Trail Lighting	250,000	0	0	0	0	250,000
	<u>1,940,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>7,940,000</u>
Transportation Improvements						
Transportation Services (D800)						
In-House Pavement Improvements	1,692,000	1,852,000	2,207,000	2,316,000	2,433,000	10,500,000
Sidewalk Improvements	0	250,000	0	0	0	250,000
Traffic Signal Improvements	110,000	110,000	110,000	110,000	150,000	590,000
Wireless Traffic Signal Control	40,000	40,000	40,000	40,000	0	160,000
Drainage Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
	<u>1,892,000</u>	<u>2,302,000</u>	<u>2,407,000</u>	<u>2,516,000</u>	<u>2,633,000</u>	<u>11,750,000</u>
Sales Tax Capital Improvements - Total	<u>7,692,000</u>	<u>7,812,000</u>	<u>8,127,000</u>	<u>8,277,000</u>	<u>8,371,000</u>	<u>40,279,000</u>
5400 - WATER & SEWER:						
Wastewater Treatment Improvements						
Utilities Director (D900)						
Phosphorus Standards Management	50,000	50,000	50,000	50,000	50,000	250,000
Wastewater Treatment Plant (D930)						
W.W.T.P. Building Improvements	410,000	30,000	45,000	30,000	30,000	545,000
Plant Pumps and Equipment - W.W.T.P	270,000	305,000	295,000	405,000	355,000	1,630,000
Upgrade and Replace Lift Stations - W.W.T.P	67,000	125,000	130,000	50,000	100,000	472,000
Filter Cell Replacement - W.W.T.P	1,000,000	1,000,000	1,000,000	1,000,000	0	4,000,000
	<u>1,797,000</u>	<u>1,510,000</u>	<u>1,520,000</u>	<u>1,535,000</u>	<u>535,000</u>	<u>6,897,000</u>

Replaced with new information

CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM (2015-2019) Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
Water & Sewer Improvements						
Water & Sewer Maintenance (D910)						
Sewer Rehabilitation Ramsey and Overcrest	2,340,000	0	0	0	0	2,340,000
Sanitary Sewer Rehabilitation	1,000,000	2,000,000	1,500,000	1,500,000	1,500,000	7,500,000
Water/Sewer Relocations - Bond Projects	1,300,000	1,000,000	500,000	500,000	500,000	3,800,000
Water/Sewer Equipment Expansions	150,000	145,000	168,000	21,000	20,000	504,000
Water Storage & Pump Station Maintenance	85,000	0	0	0	0	85,000
Water System Rehabilitation/Replacement	2,095,000	1,825,000	2,055,000	1,885,000	2,065,000	9,925,000
Water Impact Fee Cost Sharing Projects	275,000	200,000	200,000	200,000	200,000	1,075,000
	<u>7,245,000</u>	<u>5,170,000</u>	<u>4,423,000</u>	<u>4,106,000</u>	<u>4,285,000</u>	<u>25,229,000</u>
Water & Sewer Services Improvements						
Utilities Financial Services (D520)						
Utilities Financial Services Improvements	20,000	20,000	20,000	20,000	20,000	100,000
Utilities Technology Improvements	12,000	20,000	20,000	20,000	30,000	102,000
Water & Sewer Maintenance (D910)						
Water Meters	315,000	325,000	325,000	325,000	325,000	1,615,000
Water/Sewer Building and Office Improvements	170,000	50,000	50,000	50,000	50,000	370,000
Water & Sewer Rate/Operations Study	30,000	0	170,000	0	0	200,000
Backflow Prevention Assemblies	10,000	10,000	10,000	10,000	10,000	50,000
	<u>557,000</u>	<u>425,000</u>	<u>595,000</u>	<u>425,000</u>	<u>435,000</u>	<u>2,437,000</u>
Water & Sewer - Total	<u>9,599,000</u>	<u>7,105,000</u>	<u>6,538,000</u>	<u>6,066,000</u>	<u>5,255,000</u>	<u>34,563,000</u>
5500 - RECYCLING & TRASH COLLECTION:						
Recycling & Trash Collection Improvements						
Recycling & Trash Collection (D920)						
RTC Office & Trans Station Exp	1,500,000	0	0	0	0	1,500,000
Container Maintenance Building Upgrade	25,000	0	0	0	0	25,000
Trash Collection Containers	100,000	100,000	50,000	50,000	50,000	350,000
Trash Collection Compactors	134,000	138,000	142,000	146,000	150,000	710,000
	<u>1,759,000</u>	<u>238,000</u>	<u>192,000</u>	<u>196,000</u>	<u>200,000</u>	<u>2,585,000</u>
Recycling & Trash Collection - Total	<u>1,759,000</u>	<u>238,000</u>	<u>192,000</u>	<u>196,000</u>	<u>200,000</u>	<u>2,585,000</u>
5550 - AIRPORT:						
Aviation Improvements						
Aviation (D810)						
Airport Lighting Improvements	20,000	20,000	20,000	20,000	0	80,000
Airport Boiler Improvements	25,000	25,000	25,000	0	0	75,000
Airport Fire Sprinkler Repl White Hangar	75,000	0	0	0	0	75,000
Airport Self Serve Station Upgrade	0	12,000	0	0	0	12,000
Airport Roof Replacements	110,000	0	0	0	0	110,000
	<u>230,000</u>	<u>57,000</u>	<u>45,000</u>	<u>20,000</u>	<u>0</u>	<u>352,000</u>
Airport - Total	<u>230,000</u>	<u>57,000</u>	<u>45,000</u>	<u>20,000</u>	<u>0</u>	<u>352,000</u>
9700 - SHOP:						
Vehicles & Equipment Improvements						
Fleet Operations (D830)						
Fleet - Police / Passenger Vehicles	346,000	286,000	232,000	294,000	295,000	1,453,000
Fleet - RTC Vehicles / Equipment	860,000	755,000	990,000	1,166,000	792,000	4,563,000
Fleet - Construction Equipment	356,000	255,000	140,000	260,000	0	1,011,000
Fleet - Backhoes / Loaders	593,000	504,000	389,000	0	102,000	1,588,000
Fleet - Heavy Utility Vehicles	386,000	384,000	664,000	278,000	280,000	1,992,000
Fleet - Tractors / Mowers	375,000	85,000	243,000	257,000	364,000	1,324,000
Fleet - Light / Medium Utility Vehicles	568,000	901,000	517,000	510,000	530,000	3,026,000
Fleet - Other Vehicles / Equipment	233,000	772,000	709,000	474,000	360,000	2,548,000
	<u>3,717,000</u>	<u>3,942,000</u>	<u>3,884,000</u>	<u>3,239,000</u>	<u>2,723,000</u>	<u>17,505,000</u>
Shop - Total	<u>3,717,000</u>	<u>3,942,000</u>	<u>3,884,000</u>	<u>3,239,000</u>	<u>2,723,000</u>	<u>17,505,000</u>
All Funding Sources - Total	<u>\$ 26,004,000</u>	<u>\$ 22,648,000</u>	<u>\$ 22,236,000</u>	<u>\$ 21,242,000</u>	<u>\$ 20,030,000</u>	<u>\$ 112,160,000</u>

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Street Fund (2100)	
<u>Transportation Improvements (5520)</u>	
Willow Bend Development Cost Share (15001): This project will fund a cost share with an affordable housing project, to provide up to \$1 million towards the cost of street and drainage infrastructure in the project.	\$ 500,000
Sidewalk Improvements (02053): This project is to provide funding to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.	750,000
Winter Weather Operations Center (15002): A Winter Weather Operations Center will provide increased salt storage up to four times current capacity. The building will increase storage allowing for off peak purchases at lower costs. A GPS operations center will allow up to the minute tracking of snow removal vehicles which will allow improved coordination of streets treated. A blending system for mixing salt brine, beet juice, and calcium chloride will result in optimum mixes of material to provide the most efficient system of chemicals as conditions dictate. This building can also provide additional dry storage in non winter months for construction materials such as topsoil. Storage can also be utilized to protect and prolong the life cycle of vehicles and equipment that are currently stored outdoors.	400,000
Total Street Fund Projects:	1,650,000
Parking Fund (2130)	
<u>Parking Improvements (9130)</u>	
Parking Lot Improvements and Overlays (06001): The City currently has 12 public parking lots and one municipal parking deck located in the Downtown Business District and the Entertainment District. The surface lots are all asphalt lots that periodically require general maintenance such as crack seal, seal coat, re-striping, pot hole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking maintenance program provides routine maintenance and improvements in rotation for these lots as needed.	25,000
Spring Street Parking Deck Improvements (15003): This project is for the ongoing maintenance of the new parking deck currently being constructed on Spring Street.	25,000
Meadow Street Parking Deck Improvements (15004): This project is for the ongoing maintenance of the Meadow Street Parking Deck that is a 19-year old parking garage located directly behind the Chancellor Hotel.	20,000
Total Parking Fund Projects:	70,000
Parks Development Fund (2250)	
<u>Parks Development Capital (9255)</u>	
Regional Park Development (02002): This project is for the development of the Regional Park which includes constructing soccer, softball and baseball fields, playgrounds, pavilions, trails, volleyball, tennis and basketball courts, parking, roads, landscaping, an amphitheater and more.	217,000
Total Parks Development Fund Projects:	217,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Impact Fee Fund (2300)	
<u>Fire Improvements</u>	
Fire Impact Improvements (07003): The purpose of this project is to accumulate funding for fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	80,000
<u>Police Improvements</u>	
Police Impact Improvements (07001): The purpose of this project is to accumulate funding for police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	90,000
<u>Water & Sewer Improvements</u>	
Wastewater Impact Improvements (07004): The purpose of this project is to accumulate funding for wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	400,000
Water Impact Improvements (07002): The purpose of this project is to accumulate funding for water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	500,000
Total Impact Fee Fund Projects:	<u>1,070,000</u>
Sales Tax Capital Improvements Fund (4470)	
<u>Bridge & Drainage Improvements:</u>	
Stormwater Quality Management/Nutrient Reduction (02097): This is an ongoing project that includes activities required to comply with the City's National Pollutant Discharge Elimination System (NPDES) Permit that is administered by the Arkansas Department of Environmental Quality. The funding is also used for other stormwater projects that focus on improving water quality in accordance with the City's Nutrient Reduction Plan, including stream restoration projects, funding for water quality groups, and project management and administration.	200,000
Other Drainage Improvements (02108): This project provides funding for drainage projects needed to mitigate flooding, repair and upgrade existing systems, cost share with developments when applicable, provide funding for storm drainage materials for use in projects constructed by in-house crews, etc. Current funds in this project will be used for a large drainage project that has been prioritized in the Washington/Willow Historic District to mitigate a long unresolved flooding issue. The estimated cost of this project is \$1 million. Future funding will be accumulated where possible for additional large drainage projects.	160,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>Fire Improvements</u>	
<p>Fire Apparatus Replacements (03019): This project is for the planned replacement of fire apparatus. The Fire Department has experienced a dramatic increase in emergency call volume which is impacting the replacement cycle for the fleet. The general industry standard guideline is for a fire engine to serve on the front line for seven (7) years and in the reserve fleet for three (3) years for a total of 10 years of reliable service. For a Ladder truck or aerial apparatus, the guideline is to serve for 10 years on the front line and five (5) years in the reserve fleet. This timeline is subject to change with the consideration of other factors such as maintenance cost, hours of operation, call volume, downtime, and number of miles.</p>	432,000
<p>Fire Mobile Radios (10015): This project is to purchase FFD 800 Megahertz mobile radios for communicating with the City's automatic aid Fire Departments. The FFD mobile radios are much more powerful with greater penetration into and out of buildings than the "county communications" radios currently in use which operate at 450 Megahertz. Staff has recently lost communication with interior fire attack personnel. This endangers not only the firefighters in the facility but also other personnel operating on the fire scene. This additional capability would fix this problem and provide for greater safety for firefighters.</p>	36,000
<p>Fire Facility Maintenance (02006): This project allows for necessary repairs to the Fire Department's existing fire stations, office locations, and facilities. Repairs include but are not limited to roofing, plumbing or drainage repairs and replacements, remodeling, fencing, driveway replacements, generators, stability assessments, fire escape replacements, and structural repairs.</p>	125,000
<p>Fire Information Technology Updates (10017): This project will allow for the replacement of systems before becoming technologically obsolete or inoperable without interrupting daily operations. With computer devices in the front line apparatus as well as all fire stations, one employee is currently supporting and maintaining over 80 computers, mobile devices, and software applications for 110 personnel. As technology infiltrates personal protective equipment such as face pieces and sensors, there will be a growing demand to support and maintain new technology. In addition, there is personnel accountability technology that helps account for the overall status of personnel and records movements into and out of an emergency incident giving the Incident Commander full situational awareness of all responders' locations and assignments.</p>	50,000
<u>Information Technology Improvements</u>	
<p>AccessFayetteville Technical Improvements (04047): This project provides funding for expansion, enhancements, third party application integration, promotion, and maintenance of the City of Fayetteville's website. Cityoffayetteville-ar.gov utilizes a hosted Content Management System (CMS) that is configured and maintained by a third party. The CMS allows end users to add, edit, and approve the content that is displayed on the website.</p>	20,000
<p>Desktop Management System (15005): This project is to purchase and install a PC desktop management program to enable automated security patches, software updates, operating system upgrades, automated software distribution, and enhanced PC support.</p>	30,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Document Management (02094): This project is to add additional scanners and licenses as new applications are added to the Electronic Document Management System (EDMS). Each year several new applications are added to the system. Users that need to scan and index documents require a license. In 2015, a major upgrade is planned to the Teleforms and AppExtender portions of the EDMS.</p>	45,000
<p>ERP Upgrade/Replacement (13008): This project is for the upgrading/replacing of the current Financial, Human Resources, and Utility Billing system with a commercial Enterprise Resource Planning (ERP) system. The City's current system was purchased in 1992 and has reached its end of life.</p>	200,000
<p>Geographic Information System (GIS) (02055): This project is to upgrade and expand the City's base GIS computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base. Geographic Information Systems (GIS) are organized collections of computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. This system provides necessary information for planning, engineering, Hansen, and public utility projects. Additionally, GIS provides applications to assist many city divisions including Police, Fire, Transportation, and Parks & Recreation.</p>	75,000
<p>Local Area Network (LAN) Upgrade (02056): This project is to upgrade and expand the City's Local Area Network (LAN)/Network infrastructure. The LAN is used by all divisions in the City across thirty locations connecting approximately 850 devices. While most components of the LAN are on a three to five year lifecycle, consideration is given to increases in the system's user base and advances in technology that create a need for hardware and operating system upgrades. In the next five years, most of the existing servers, switches, and other network hardware will be replaced. Staff also has plans to add technology that will increase the speed and reliability of the different aspects of the LAN. Specifically, redundant and/or battery protected power supplies for all infrastructure equipment, a separate network for backups, network management and testing tools, WAN optimization hardware, additional monitoring and alerting, and tools to help manage and deploy security policy.</p>	135,000
<p>Microcomputer / Printer Replacements (02057): This project is for the replacement of failing and outdated personal computers (PC's), printers, and monitors. In order to make use of increased functionality of new PC software, PC hardware must be continuously evaluated and updated. This project will fund the continued rollout of virtual desktops allowing a standardized desktop to be deployed across the City.</p>	87,000
<p>Storage Area Network (09031): This project provides storage for the City's increasing data needs. In order to provide fast, reliable access to data, a centralized enterprise class storage system is required. As the City utilizes technology and applications to increase efficiencies and productivity, more data is produced. This project expands on an existing enterprise class storage system with a major upgrade in 2016.</p>	70,000
<p>Web Security Filtering (15006): This project is to upgrade the existing Web security/filtering software with a more robust platform for better viewing and management of web security. The upgrade will allow managers better insight into web reporting and tools to help increase efficiency across the City.</p>	35,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>Library Improvements</u>	
<p>Library Materials Purchases (02049): The project provides library materials including fiction, non-fiction, reference, music and video cd's, and periodicals. Fiction and non-fiction materials are provided in hardback and ebook formats. The total library material collection size is approximately 270,000 items with items added on a monthly basis. The Fayetteville Public Library seeks to provide a collection of materials that is commensurate with benchmark cities (Lawrence, Kansas; Ames, Iowa; Champaign, IL.; Denton Texas; and, Iowa City, Iowa) as well as the national average for cities 50,000 to 99,000. During 2012 and 2013 over 1.3 million items were checked out. Additionally, library collections are moving more toward digital materials which places more pressure on the materials budget.</p>	406,000
<p>Library Computer Replacements (04004): This project is to provide new and/or upgraded technology infrastructure and services to library staff and patrons. Technology replacement cycle is typically five (5) years or less depending upon utilization. The project includes but is not limited to: all personal computing stations (staff and public); circulating technology equipment including laptops, iPads, and DVD players; server infrastructure; 88 cameras; 55 phones; networking equipment; Starr Island learning stations consisting of six touch screen systems; and various pieces of trending digital equipment for a patron technology innovation center/maker space.</p>	35,000
<u>Other Capital Improvements</u>	
<p>Animal Services Improvements (14002): This project is for improvements to the kennel building and to replace the entire exterior fence line at the Animal Shelter. The kennel building improvements include replacing five (5) rusted exterior door frames, replacing the back and front chain-link kennel cage doors with stainless steel doors (36 doors total), and to purchase and install an industrial dishwasher. The fence has many repaired holes as well as trees growing through it. New fencing will ensure the safety and containment of sheltered animals. This project will also provide for the installation of stainless steel cages in the clinic to be utilized for the isolation of animals as needed and will replace the plastic cages that have been in use for 20 years.</p>	35,000
<p>Audit Expense:</p>	8,000
<p>Building Improvements (02046): This project consists of the repair and replacement of damaged and worn roofs and HVAC systems and provides for other improvements such as remodels to city owned buildings.</p>	125,000
<p>City Clerk Document Management Equipment (14003): This project is to replace one large format and two high capacity scanners and a microfilm reader and reader printer. Due to the age of the scanners, compatibility issues with current programs and updates are occurring. The scanners are able to scan in city documents for electronic retrieval. The microfilm equipment reads archived documents.</p>	44,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Wayfinding Regional Signage Program (13013): This project continues the Regional Wayfinding Signage Program. The program originally started with a grant from the Walton Family Foundation and continued with CIP/A&P Commission funding in 2013. The wayfinding signage program provides visitors and residents with a cohesive wayfinding sign experience through vehicular and pedestrian signs throughout the City, coordinated with seven (7) other cities in Northwest Arkansas. Wayfinding programs guide travelers to major public civic, cultural, visitor, and recreational destinations, therefore this program is of economic benefit for citizens and visitors. The success of the first two phases of this program have resulted in approximately 20 new locations requested to be signed by elected officials and citizens. Private funding and other public funding sources will be sought to facilitate the full project.</p>	60,000
<p>City Hall Audio-Visual Renovation (13004): This project is to replace the audio/visual systems in the meeting rooms in the City Administration Building. The components and systems are no longer able to meet the needs of the many people making presentations. The systems are inconsistent from room to room, do not interact with any other systems including video production and cause confusion and frustration for the users. Replacements of the A/V components with a system-based approach will bring the installations up to date, allow for future expansion and capacity, and make the operation of systems consistent from room to room. This will also provide for better ergonomics and ease of use, integration of the systems with other presentation and distribution systems, and modernize the systems overall. Staff will consolidate the management of A/V resources under one division to provide for better budgeting and support.</p>	100,000
<p>Digital Signage Implementation (15007): This project is to purchase digital signs for every point of public contact in a City building such as City Administration, Police Department, District Court, Animal Shelter, etc. Digital signage is a cost-effective means by which the City can communicate to the public timely and relevant information. Digital signage allows information and messages to be easily changed and updated, helping ensure accuracy and immediacy. The displays offer many advantages over printed posters, handbills and permanent signs because the information can be changed quickly and easily, there is no waste so paper costs are reduced and distribution costs are minimal.</p>	15,000
<p>Television Center Digital Conversion (13015): This project is to convert the Television Center's technology from analog to digital. The video production and telecasting industry made the conversion to digital technology several years ago. The systems used in the Television Center are still old, analog technology and the equipment has become scarce, unavailable, and expensive to repair. Due to the nature of the systems involved, the conversion cannot be phased in.</p>	100,000
<p>Television Center Equipment (02061): This project is to replace and upgrade equipment at the Television Center. This equipment includes production technology, studio equipment, lighting, sound, signal processing, telecasting equipment, etc. The Center also provides small equipment support for the audio/visual needs of the Administration and replacement of needed equipment when necessary, such as projectors, screens, PA systems, and other A/V support equipment.</p>	50,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Woolsey Homestead Historic Restoration Project (15008): This project is a three (3) phase renovation. Phase 1 – Imperative items completed in the first year focus on environmental site assessment and selective demolition. Clean up around the exterior of the main house, removal of vegetation, collapsed front porch, and loose wood and rubbish. Other items are: salvage of brick; removal of modern finishes and fixtures; seal off openings or any other exposed structure; water-proofing the structure; partial removal of the flooring; and installation of fencing for security. Phase 2 – Priority items estimated to be completed in the next one to three years include: focused attention on additional shoring measures, roof replacement, civil site surveys and architectural master planning. Phase 3 – Significant Items in the final year are restoration to the 1840’s period, removal of all later additions, long-term foundation and framing restoration, and cemetery marker restoration and conservation.</p>	70,000
<p>Telecommunications Systems Upgrades (04001): This project is for system upgrades, additional equipment and new software features that become available for users. These funds will also cover additional licenses needed for users adding onto various modules such as the paging system, recording system, etc.</p>	35,000
<p>Parking Lot Improvements (City Employee) (11004): This project is for ongoing improvements to City employee lots that are not utilized by the general public.</p>	10,000
<p>Building Efficiency Improvements (15009): This project is for improvements of energy efficiency, weatherization and water conservation to city facilities and includes the repair and replacement of inefficient HVAC equipment, lighting upgrades, insulation, window repair/replacement, and water efficiency projects. Energy assessments may need to be performed on several buildings to identify the scope of specific projects.</p>	40,000
<u>Parks & Recreation Improvements</u>	
<p>Walker Park Senior Activity and Wellness Center (15010): This project will add space to the Walker Park Senior Activity and Wellness Center’s kitchen area by moving inner walls and updating kitchen equipment such as commercial ovens, fryers and refrigeration. The Walker Park Senior Activity and Wellness Center feeds almost 300 people per day including the Hillcrest Towers Congregate and Home Delivered Meals, Fayetteville Meals On Wheels program and the Elizabeth Richardson Center. The existing kitchen is unable to accommodate the amount of food preparation required to adequately serve the senior population. The center is requesting a kitchen expansion and renovation.</p>	25,000
<p>Safety & ADA (15011): This project will be used to bring previous projects into ADA compliance such as swings, play equipment, and sidewalk connections. Additionally, funds are used to address safety hazards that may occur over time.</p>	15,000
<p>Forestry and Habitat Improvements (15012): This project is for tree plantings and replacements in areas where trees are damaged such as on boulevards and in areas where old trees are being lost in parks. In addition, funding is requested for median right-of-way tree replacements for Hwy 265, Garland Avenue, Van Ache, and Ruppel Road. Median replacements are for the first three years after planting assuming 15% mortality rate over three years. The Celebration of Trees, which is required for the City’s Tree City USA designation, is funded annually from this project. Additionally, habitat restoration projects such as the Lake Fayetteville prairie restoration, are funded in this project. Habitat improvements are intended to restore or compliment existing natural areas as well as reduce maintenance. Funds in this project are also used for the annual operational motor pool cost for a stump grinder and chipper.</p>	30,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Lights of the Ozarks (02001): The Lights of the Ozarks display is an extremely popular annual event that takes place from Thanksgiving to New Years Eve. Approximately 500,000 lights are displayed around the downtown square where an estimated 300,000 people come to view the display.</p>	23,000
<p>Tree Escrow (08001): This project is used to plant trees in the street rights-of-way by contract or in-house staff. Funds may also be used to maintain the trees or to purchase equipment for maintenance. Funds in this project are contributed by developers who cannot meet their preservation requirements and must be spent within seven years from receipt.</p>	74,000
<u>Police Improvements</u>	
<p>Police Building Improvements (02047): This project is for major repairs of the Police Department's building including but not limited to security door lock systems, major plumbing and electrical issues, roof repairs and replacement, minor re-models for the police facility, and buildings at the radio tower sites and warehouse.</p>	35,000
<p>Employee Gym Equipment (13028): This project is to upgrade and replace older, outdated equipment at the City's gym. Ongoing maintenance of the equipment and facility are vital to the health and wellness of city employees. An updated gym supports the City Wellness Committee's effort to provide a convenient and reliable place to exercise, decreases lost work time due to injury or illness, and minimizes potential increases in health insurance premiums for the City and its employees.</p>	7,000
<p>Police Bulletproof Vests & Ballistic Protection (13011): This project provides the 50% local match and any shortfall from federal funding for the purchase of bulletproof vests for new officers, the replacement of expired bulletproof vests, and new/replacement tactical bulletproof vests for members of the Emergency Response Team (ERT). Federal, State, and Local mandates exist for all officers to wear bulletproof vests when engaging in law enforcement activities. This project further funds ballistic protection equipment for the ERT including ballistic shields, plates, and blanket. The level III shield is designed to stop small arms ammunition, and is lighter and more mobile. The level IV shield is heavier and rated to stop larger ammunition fired from rifles. The ERT members also have level IV ballistic plates carried within their ballistic vests. The ballistic blanket can be quickly deployed for high risk situations including the protection of officers and civilians as a personal shield or in vehicle transport.</p>	52,000
<p>Police Weapon Replacement (15013): This project is to replace some of the equipment on the rifles used by the Emergency Response Team. While the rifles are in serviceable condition, the barrels, optics, and other items used for precision shooting are showing signs of wear and need to be replaced in 2015. In 2016, six (6) patrol rifles will need to be replaced. The Police Department will need to replace the handguns of all the officers in the department. The handguns are showing signs of wear and the Department has started to replace some of the internal parts of the weapons to maintain the accuracy and reliability. The Police Department has a ten year replacement schedule and the handguns will need to be replaced in 2017. These weapons need to be replaced and maintained as scheduled to ensure officers have reliable equipment to perform required duties.</p>	8,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Police Automated External Defibrillator (AED) (15014): This project is to equip all 27 police patrol vehicles with automated external defibrillators (AED). As officers are often the first responder in emergencies, AEDs are a valuable tool to have in the event of a cardiac arrest or heart attack and are an important part of giving CPR as recommended by the American Heart Association. Currently, the Police Department has two AED's. One is kept at the Department and the other is assigned to a patrol supervisor's vehicle. The use of an AED is taught to the officers during Basic Life Support for Healthcare Providers (CPR) classes, so there will not be any additional training costs associated with his purchase.</p>	41,000
<p>Police Network/Server Replacements (14008): This project is for the scheduled replacement of obsolete core and edge network switches and to replace all the modem and routers that support ongoing Police Department operations. The switches provide connectivity between all desktop computers and records management servers. Upgrade, updates, and technical support for the switch hardware/firmware are no longer available after five years of operation. The modem/routers provide a secure, wireless network connection from the mobile data terminals to the department's internal network and Global Positioning System (GPS) tracking data to central dispatch's Automatic Vehicle Location (AVL) system.</p>	68,000
<p>Police Records Management System (14009): This project replaces the police records management system that has been in use since 1998 and includes integrated computer aided dispatch (CAD), law enforcement records, fire records, and a mobile data system. Costs include data conversion, implementation costs and hardware/software upgrades.</p>	150,000
<p>Police Specialized Equipment (02062): This project is to replace outdated and/or malfunctioning equipment used during police operations. Examples of this equipment include traffic control equipment, bicycle replacement, wireless remote surveillance cameras, crisis negotiation throw phone, portable speed display signs for use in school zones, radar units, a total station system for accident reconstruction, tasers, and other items used in police operations. This type of project is necessary to the efficient, on-going, and safe operations of the Police Department. The purchase of two hybrid UTV's to patrol the City's multi-use trails and a self-contained, temporary surveillance system that provides an additional measure of monitoring and safety for officers and the public in trouble spots, collisions, inclement weather, special events and traffic flow problems were unfunded.</p>	21,000
<p>Police Technology Improvements (06002): This is an ongoing project for the replacement of obsolete or malfunctioning department desktop computers, software, printers, and other peripheral equipment.</p>	15,000
<p>Police Mobile Video System Replacement (15015): This project provides for the replacement of the police mobile video systems. Mobile video is an important component of each patrol unit by documenting evidence to support prosecution and makes citizen complaints more easily investigated. All patrol vehicles are equipped with video recording devices that capture traffic stops and other relevant events. This video is uploaded to disk-based storage cabinets of sufficient capacity to accommodate video uploads for a period of one year. Video is then accessible over the network by authorized personnel for review and dissemination per law enforcement requirements.</p>	35,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Police Unmarked Vehicles (06003): This project is to purchase unmarked vehicles that are a necessity for an effective Police Department. The Department utilizes unmarked vehicles for a variety of tasks including: gathering intelligence for investigation of narcotics, theft, vandalism, domestic terrorism, and civil disobedience; conducting pre-raid intelligence for the deployment of the Emergency Response Team; conducting alcohol enforcement patrols; and any activity that must be kept covert to be effective. The Department is recommending a three year replacement for vehicles used in undercover capacities and a five year replacement for vehicles used in a unmarked capacity. During undercover investigations, the same vehicles are used to affect arrests and to conduct surveillance making it necessary to replace these vehicles more often.</p>	78,000
<u>Street Improvements</u>	
<p>Street ROW/Intersection/Cost Sharing (02116): This project provides funding for developer cost shares to complete street improvements associated with developments that are necessary but are not the full responsibility of the developer and provides for construction of miscellaneous street projects.</p>	350,000
<u>Trail Improvements</u>	
<p>Trail Development (02016): This project is to provide funding to increase production of the trails program. Funding provides resources for new trail development and asphalt replacement on existing trails.</p>	1,500,000
<p>Lake Fayetteville Trailhead (BGSO) (15016): This project is for the construction of a 40 space parking lot to serve as a trail head for the Lake Fayetteville Trail and Razorback Greenway. The lot would be located along Highway 265 adjacent to the Botanical Gardens of the Ozarks.</p>	190,000
<p>Mud Creek Trail Lighting (15017): This project is for lighting Mud Creek Trail from Old Missouri Road to Steele Boulevard. This 2.35 mile multi-use paved trail connects with Scull Creek and Frisco Trails to create a continuous 7.6-mile trail.</p>	250,000
<u>Transportation Improvements</u>	
<p>In-House Pavement Improvements (02052): This project provides resources for the systematic overlay of existing streets and includes curb cuts, curb and guttering, pavement striping, and preparation costs for overlays. The goal of this project is to overlay a minimum of nine (9) miles of asphalt each year. Overlaying each street within a 15 year cycle is intended to optimize the longevity of roadways and minimize significant maintenance requirements resulting in fewer complete renovations at a substantially greater cost. Micro surfacing has been introduced as a pavement preservation method to extend the life of existing asphalt streets and providing maintenance of an additional six (6) miles of surface.</p>	1,692,000
<p>Traffic Signal Improvements (02063): This project provides funding for the installation of new traffic signals, upgrades, replacement of UPS back-up system batteries and the reflective sign material mandated by the latest version of the FHWA Manual on Uniform Traffic Control (MUTCD). All these functions are to enhance the safety and movement of pedestrians and vehicles throughout the City. New signal locations are determined as warranted by specific guidelines contained in the MUTCD. Upgrades are to provide more efficient operation by reduced travel time/delay, decreased exhaust emissions and increased safety. The UPS system requires complete replacement of all batteries every four years to remain reliable in the event of power interruptions. The sign material is to meet the minimum levels of reflectivity set forth in the MUTCD for night time visibility.</p>	110,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Wireless Traffic Signal Control (15018): This project is ongoing and provides funding for the implementation of a wireless ethernet communication system for traffic signals (both data and video). Currently 20 intersections are on-line in this system with 11 more scheduled to be added this year.	40,000
Drainage Maintenance (11021): This project will fund drainage projects as needed.	50,000
Total Sales Tax Capital Improvements Fund Projects:	7,692,000
Water & Sewer Fund (5400)	
<u>Meter Operations Capital (1840)</u>	
Utilities Financial Services Office Improvements (03038): This project is for various improvements in office hardware, software, communications, computers, safety features, and office configuration. Examples of specific improvements include the purchase of advanced communications capability to improve customer service and employee efficiency. This project should leverage technological improvements.	20,000
Utilities Technology Improvements (15019): The purpose of this project is to upgrade technology in the Utilities Financial Services Office. This will include hardware and software for customer swipe and pay stations at each of the cash registers and a new customer counter, kiosks and software for customer self services applications, and a camera surveillance system.	12,000
Water Meters (02065): This project is for the replacement of old water meters that are no longer repairable, expansion meters for new water service, and for purchasing new meters with technological advancements over older style meters. The hand held and remote style meter reading mechanisms will be replaced in addition to the meters themselves.	315,000
Water/Sewer building and Office Improvements (15020): This project is for structural maintenance, repair, and replacement of the existing water/sewer operations building and also any water/sewer operations office improvements that need to be done.	170,000
Backflow Prevention Assemblies (02066): This project is for installation and/or replacement of backflow prevention assemblies on city facilities to meet requirements from city ordinances and the Arkansas Department of Health regulations.	10,000
Water and Sewer Rate Study (02064): This project is to conduct a water and sewer rate study, which is required every three to five years.	30,000
Water/Sewer Equipment Expansions (13019): This project is for expansion equipment for the Water/Sewer Operations Division. The list includes a tandem axle dump truck, leak detection equipment, a bulldozer, an upgraded inventory bar code system, a boring machine, a powered wheel barrel, a light tower, skid steer attachments, new equipment to meet evolving stormwater regulations, and other equipment as identified through time.	150,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>Capital Water Mains (5600)</u>	
Water Storage & Pump Station Maintenance (15021): This project is for the maintenance of system wide water pump stations and grounds. The pump station roofs, buildings and fencing need to be repaired and replaced. There is a need for meter and valve replacement. The ground tanks need power washing. New and upgraded generators are needed.	85,000
Water/Sewer Impact Fee Cost Sharing (04039): This project involves all cases where impact fees are used to cost share with and thus supplement other funding sources to increase capacity in either the water distribution, pumping and storage system or the wastewater collection and treatment system.	275,000
Water System Rehabilitation & Replacement (12009): This project provides for upgrading, replacing, or rehabilitating existing water infrastructure consisting of water storage, pumping, and distribution assets system wide. Specific work will be determined based on the need to stop leaks, reduce water loss, increase local or area flow and/or pressure in areas with insufficient capacity, in order to meet current and projected future domestic, commercial, and industrial flow, and fire flow demands. Projects may create loops, purchase easements, and replace or rehabilitate existing pipes, pump stations, and/or storage assets. This project may use water/sewer funds, impact fees and cost shares where appropriate.	2,095,000
Water/Sewer Relocations - Bond Projects (11011): This project is for various water and sewer relocations for street bond and other transportation projects where the street bond fund does not have sufficient funds to cover the utility relocations. Projects are to be paid first from any remaining water/sewer revenue bond funds, if available. Capacity increases should be paid from impact fee funds, if available.	1,300,000
<u>Sewer Mains Construction (5700)</u>	
Sanitary Sewer Rehabilitation (02017): This project analyzes, repairs, upgrades, and replaces sewer collection system components to ensure adequate capacity and reduce storm and ground water flows entering the system. Rehabilitation is required system wide and increases the capacity of the overall system by reducing demand used by infiltration and inflow. This project includes replacing, lining, and bursting existing sewer mains and manholes, upgrading lift stations, installing some main extensions and relief lines/capacity upgrades, upgrading the system model, purchasing easements, and sanitary sewer evaluation studies. As this may include capacity increases, impact fees may be spent.	1,000,000
Sewer Rehabilitation Ramsey and Overcrest (15022): This project is to replace approximately 7,000 feet of 15 inch gravity sewer line from Ramsey Avenue to Overcrest Street. This project will eliminate sanitary sewer overflows in the vicinity of Ramsey Avenue to Overcrest Street. This line will be up sized for ultimate build out in the area.	2,340,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<u>WWTP Capital (5800)</u>	
Building Improvements - W.W.T.P. (02032): This project is for structural maintenance, repair, and replacement of the existing buildings or parts of the buildings at both wastewater treatment plants.	410,000
Filter Cell Replacement - W.W.T.P. (15023): This project is to replace part of the filtration system that removes suspended solids from the partially treated wastewater effluent before it is disinfected. The new filter cells will remove more suspended solids, thus increasing the clarity of water discharged to the White River as well as reducing disinfection costs. The existing system was installed at the Noland WWTP in 1988 and has become increasingly difficult and costly to operate and maintain.	1,000,000
Phosphorus Standards Management (10027): This project supports efforts by the City operating independently or as part of a regional Northwest Arkansas team relating to phosphorus and other potential changes to stream standards, water quality standards and regulations, and wastewater discharge requirements. Some of the funds may be paid into regional efforts coordinated through Northwest Arkansas Regional Planning, the Northwest Arkansas Council, or other similar cooperative efforts.	50,000
Plant Pumps and Equipment - W.W.T.P. (02069): This project allows WWTP personnel to adapt to the needs of each season and year and still maintain compliance. Many pieces of the WWTP equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. The plant cannot operate and continue to produce permit complying effluent without adequate equipment.	270,000
Upgrade/Replace Lift Stations - W.W.T.P. (02068): This project is to maintain the lift stations for the wastewater treatment plants. The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increases the flow to various stations requiring additional or higher capacity equipment.	67,000
Total Water & Sewer Fund Projects:	9,599,000

Recycling & Trash Collection Fund (5500)

Recycling & Trash Collection Improvements

RTC Office & Transfer Station Expansion (13021): This project is for the expansion of the transfer station. The existing transfer station was built in 1996 so repairs and modifications will be needed in the future. The expansion would occur if a new recycling facility were built. A new roof for the facility is needed due to leaks and expansion would include a new floor, deconstruction and electrical replacement, new pumping system, and new walls and door.	1,500,000
Container Maintenance Building Upgrade (15024): This project is for the purchase and installation of gas radiant heaters in the existing compost facility container maintenance building. This would also require the installation of natural gas service to the structure.	25,000
Trash Collection Containers (15025): This project is for the purchase of 20, 30, and 40 cubic yard open top containers.	100,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
<p>Trash Collection Compactors (10001): This project is for the purchase of compactors. The drop box program utilizes compactor boxes to efficiently handle solid waste from large quantity generators. Compactor boxes decrease the frequency of collection and are serviced with existing drop box trucks. Aesthetics are improved by having a compactor as opposed to multiple dumpsters to service.</p>	134,000
Total Solid Waste Fund Projects:	1,759,000

Airport Fund (5550)

Aviation Improvements

Airport Lighting Improvements (15026): This project will replace outdated and inefficient lighting at Drake Field Airport in multiple locations. Walk-thru assessments were performed to identify possible energy efficiency and opportunities. New LED lighting was noted for the tarmac, parking lot, T-hangers, FBO hanger and roadway Lighting. The lighting improvements are eligible for \$22,500 worth of utility incentives. The estimated energy savings for the installation of all recommended upgrades is approximately \$12,000 per year. The additional benefit of completing these lighting upgrades is reduction in maintenance costs of the outdated lighting.

20,000

Airport Boiler Improvements (15027): This project will replace one of the outdated boilers with new equipment as the Drake Field Airport currently has two boilers that are nearing the end of their useful life. The other boiler would remain as a back-up. Preliminary estimates for a new 94% efficient 1.5 MMBTU boiler are \$50,000 - \$75,000. The project is eligible for a \$6,000 incentive from Source Gas. The new boiler would save approximately 2,000 therms or \$1,200 per year (not including maintenance costs).

25,000

Airport Fire Sprinkler Replacement - White Hangar (13027): This project is to replace the fire protection sprinkler system in the historic White Hangar. The existing system has been in a deteriorated condition for at least a decade. Repairs have been made as needed, fixing leaks and replacing sections of piping and the system is tested regularly to ensure its functioning. However, due to its obsolete design as a "dry system," the piping is corroded throughout. The leaks and breaks that have occurred in the piping are almost exclusively due to this corrosion of the steel piping. The building is a unique historic structure that should be preserved. The fire protection sprinkler system is integral to protecting the building and its contents.

75,000

Airport Roof Replacements (13025): This project will be for replacing the flat roof membrane on the buildings currently occupied by the Arkansas Air & Military Museum and the FAA Facilities Maintenance. These buildings were the original brick terminal and boarding area structures constructed in the 1960s. The roof membrane of both buildings appears to be original construction that was coated with an elastomeric material after leaks developed. Airport maintenance has performed spot maintenance to repair leaks but leaks continue to occur and the membranes exhibit significant deterioration such that new roofs are warranted. The project will also provide for replacing or refurbishing the standing seam metal roof on the buildings currently occupied by tenants, Devol Aviation Aircraft Maintenance and Wings Avionics Inc.

110,000

Total Airport Fund Projects: 230,000

**City of Fayetteville, Arkansas
2015 Capital Budget**

Project Title & Description	2015 Budget
Shop Fund (9700)	
<u>Fleet Operations Capital (1920)</u>	
Backhoes/Loaders - Replacement (02076): The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service. Replacements for 2015 include three backhoes, four attachments, two loaders, one toolcat, and one skid steer loader.	593,000
Construction Equipment - Replacement (02077): The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service. Replacements for 2015 include one large truck mounted excavator.	356,000
Heavy Utility Vehicles - Replacement (02079): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Replacements for 2015 include three dump trucks.	386,000
Light/Medium Trucks - Replacement (02078): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Replacements for 2015 include 17 trucks.	568,000
Other Vehicles/Equipment - Replacement (02080): The purpose of this project is to replace obsolete or high maintenance vehicles and equipment which are no longer suited for regular service. Replacements for 2015 include two spreaders, two compressors, one sweeper, one generator, one chipper, one forklift, and one trailer.	233,000
Police/Passenger Vehicles - Replacement (02081): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2015 include one small SUV, a sedan, six police vehicles, and two motorcycles.	346,000
RTC Equipment - Replacement (02082): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2015 include one rear load trash truck, two recycling trucks, and one front load trash truck.	860,000
Tractors/Mowers - Replacement (02083): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2015 include two small and three large tractors, two brush hogs, and four zero turn mowers.	375,000
Total Shop Fund Projects:	<u>3,717,000</u>
Total Capital Improvements Program - 2015 Projects	<u>\$ 26,004,000</u>

City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds through tax exempt municipal bonds. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

Bond Ratings

The City's debt policy says that the communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are vitally important because generally speaking, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The two major investment services for bond ratings are Standard & Poor's Corporation and Moody's Investor Service. The following schedule briefly describes the ratings provided by the respective agencies for municipal bonds.

Moody's and Standard & Poor's Credit Ratings for Municipal Bonds

<u>Ratings</u>		<u>Description</u>
Moody 's	Standard & Poor's	
Aaa	AAA	Best quality, extremely strong capacity to pay principal and interest.
Aa	AA	High quality, very strong capacity to pay principal and interest.
A-1 A	A	Upper medium quality, and strong capacity to pay principal and interest.
Baa-1 & Baa	BBB	Medium grade quality, adequate capacity to pay principal and interest.
Ba and lower	BB and lower	Speculative quality, low capacity to pay principal and interest.

Description of Outstanding Bonds

Special Obligation Bonds

Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005: The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the Indenture. The proceeds of the bonds were issued for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

Sales and Use Tax Capital Improvement Bonds, Series 2006A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system. The original issue amount was \$50,000,000.

Sales and Use Tax Capital Improvement Bonds, Series 2007A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing the costs of certain improvements to the City's wastewater treatment plants, sewerage, and related facilities. The original issue amount was \$14,340,000.

Sales and Use Tax Capital Improvement Bonds, Series 2009A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to City streets and to the City's trail system. The original issue amount was \$11,250,000.

Sales and Use Tax Capital Improvement Bonds, Series 2013: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs for certain street improvements. The original issue amount was \$22,750,000.

Revenue Bonds

Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003: These bonds are special obligations of the City and were issued for the purpose of refinancing the Hotel & Restaurant Gross Receipts Tax Refunding bonds, Series 1998. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. As a result of the refunding, the City has a projected net present value savings of approximately \$334,000 over the remaining life of the bonds. The original issue amount was \$6,335,000.

Parking Revenue Improvement Bonds, Series 2012: The bonds are payable solely from the net parking revenues. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2012 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2012 Bonds. The original issue amount was \$6,220,000.

Water & Sewer System Refunding, Series 2012: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 2002B water and sewer system bonds. The refunding was issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000B bond issue. The original issue amount was \$3,665,000.

Water & Sewer System Refunding, Series 2014: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 2009 water and sewer system bonds. The refunding was issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2009 bond issue. The original issue amount was \$6,330,000

Replaced with new information

City of Fayetteville, Arkansas
 Bonds Outstanding
 December 31, 2014

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Amount
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.500%	\$ 3,130,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	2006-2021	3.00-5.00%	45,835,000
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	2007-2026	4.20-4.47%	11,860,000
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	2015-2021	3.00-3.85%	10,195,000
Sales and Use Tax Capital Improvement Bonds, Series 2013	2013	2015-2024	2.00-3.18%	20,250,000
				<u>91,270,000</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003	2003	2004-2015	2.55-3.55%	650,000
Parking Revenue Improvement Bonds, Series 2012	2012	2013-2037	1.00-3.63%	6,040,000
Water & Sewer System Refunding, Series 2012	2012	2012-2017	1.00-2.00%	2,155,000
Water & Sewer System Refunding, Series 2014	2014	2014-2020	2.00-5.00%	6,165,000
				<u>15,010,000</u>
				<u>\$ 106,280,000</u>

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City of Fayetteville, Arkansas
2015 Debt Service Payment Schedule

Description	Bond Issue	Outstanding		
		Principal	Interest	Total
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	\$ 75,000	\$ 0	\$ 75,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	6,175,000	2,096,476	8,271,476
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	940,000	550,870	1,490,870
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	1,450,000	389,626	1,839,626
Sales and Use Tax Capital Improvement Bonds, Series 2013	2013	0	623,345	623,345
		<u>8,640,000</u>	<u>3,660,317</u>	<u>11,676,972</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003	2003	650,000	23,076	673,076
Parking Revenue Improvement Bonds, Series 2012	2012	120,000	174,520	294,520
Water & Sewer System Refunding, Series 2012	2012	705,000	43,100	748,100
Water & Sewer System Refunding, Series 2014	2014	805,000	219,850	1,024,850
		<u>2,280,000</u>	<u>460,546</u>	<u>2,740,546</u>
		<u>\$ 10,920,000</u>	<u>\$ 4,120,863</u>	<u>\$ 14,729,191</u>

Replaced with new information

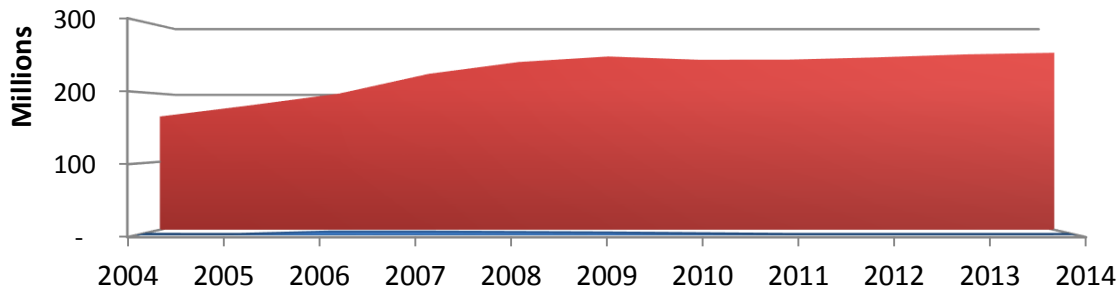
City of Fayetteville, Arkansas
 Computation of Legal Debt Margin
 December 31, 2014

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2014 Assessed Value		\$	1,333,934,687	*
Debt Limit - 20% of Assessed Value			266,786,937	
General Obligation Bonds Payable	\$	-		
Less: Debt Service Fund		-		
Total Debt Applicable to Debt Limit			-	
Legal Debt Margin		\$	266,786,937	

Debt Applicable to Debt Limit 2004-2014



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount of the special source (such as sales tax) can generate within terms of bond covenants.

* Note: The assessed value does not include City utilities.

Replaced with new information

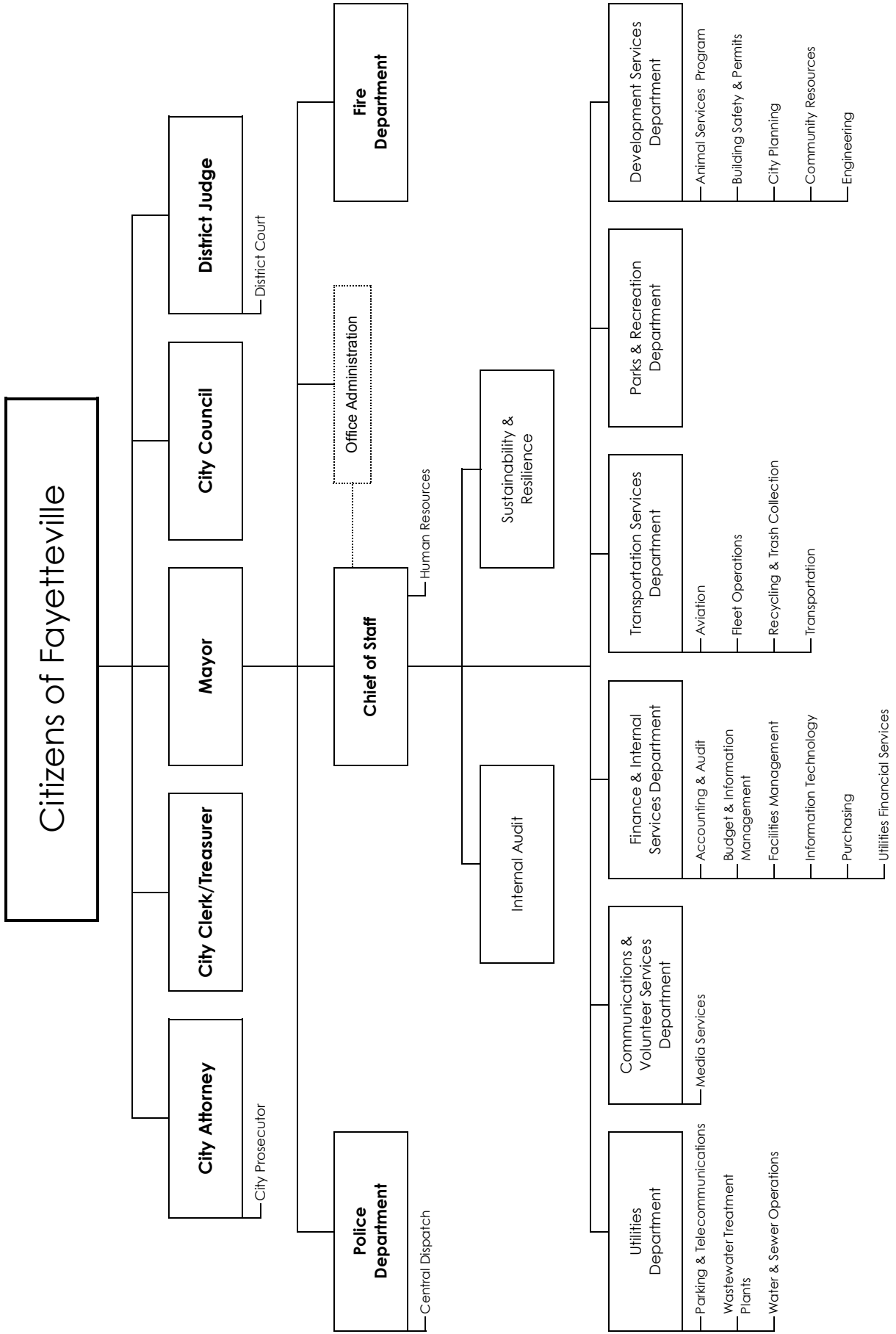
City of Fayetteville, Arkansas
Total Debt to Maturity Schedule - All Funds
December 31, 2015

Principal Amount

Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2015	109,778,055	0	10,920,000	98,858,055	4,120,863	15,040,863
2016	96,849,328	0	10,645,000	86,204,328	3,675,335	14,320,335
2017	84,855,000	0	11,150,000	73,705,000	3,228,997	14,378,997
2018	73,705,000	0	11,690,000	62,015,000	2,749,771	14,439,771
2019	62,015,000	0	12,190,000	49,825,000	2,238,795	14,428,795
2020	49,825,000	0	11,240,000	38,585,000	1,700,583	12,940,583
2021	38,585,000	0	7,330,000	31,255,000	1,338,336	8,668,336
2022	31,255,000	0	7,270,000	23,985,000	968,958	8,238,958
2023	23,985,000	0	8,555,000	15,430,000	719,643	9,274,643
2024	15,430,000	0	7,820,000	7,610,000	416,466	8,236,466
2025	7,610,000	0	715,000	6,895,000	177,476	892,476
2026	6,895,000	0	260,000	6,635,000	118,845	378,845
2027	6,635,000	0	265,000	6,370,000	111,298	376,298
2028	6,370,000	0	275,000	6,095,000	103,193	378,193
2029	6,095,000	0	3,400,000	2,695,000	12,004,540	15,404,540
2030	2,620,000	0	290,000	2,330,000	85,755	375,755
2031	2,330,000	0	300,000	2,030,000	76,610	376,610
2032	2,030,000	0	310,000	1,720,000	67,155	377,155
2033	1,720,000	0	320,000	1,400,000	56,550	376,550
2034	1,400,000	0	330,000	1,070,000	44,769	374,769
2035	1,070,000	0	345,000	725,000	32,534	377,534
2036	725,000	0	355,000	370,000	19,847	374,847
2037	370,000	0	370,000	0	6,706	376,706
	<u>\$ 109,778,055</u>	<u>\$ 0</u>	<u>\$ 106,345,000</u>	<u>\$ 3,433,055</u>	<u>\$ 34,063,023</u>	<u>\$ 140,408,023</u>

City of Fayetteville, Arkansas

Organizational Chart



Replaced with new information

Officials of the City of Fayetteville, Arkansas

Elected Officials

Mayor	Lioneld Jordan	479.575.8330	mayor@fayetteville-ar.gov
Ward 1, Position 1	Adella Gray	479.442.4958	Ward1_pos1@fayetteville-ar.gov
Ward 1, Position 2	Sarah Marsh	479.442.3095	Ward1_pos2@fayetteville-ar.gov
Ward 2, Position 1	Mark Kinion	479.521.7632	Ward2_pos1@fayetteville-ar.gov
Ward 2, Position 2	Matthew Petty	479.442.5536	Ward2_pos2@fayetteville-ar.gov
Ward 3, Position 1	Justin Tennant	479.973.5202	Ward3_pos1@fayetteville-ar.gov
Ward 3, Position 2	Martin W. Schoppmeyer, Jr.	479.442.3535	Ward3_pos2@fayetteville-ar.gov
Ward 4, Position 1	Rhonda Adams	479.442.4612	Ward4_pos1@fayetteville-ar.gov
Ward 4, Position 2	Alan Long	479.442.5415	Ward4_pos2@fayetteville-ar.gov
City Attorney	Kit Williams	479.575.8313	kwilliams@fayetteville-ar.gov
City Clerk/Treasurer	Sondra Smith	479.575.8323	City_clerk@fayetteville-ar.gov
District Judge	David Stewart	479.587.3590	dstewart@fayetteville-ar.gov

Management Staff

Executive Staff

Chief of Staff	Don Marr	479.575.8330	dmarr@fayetteville-ar.gov
Police Chief	Greg Tabor	479.587.3565	police@fayetteville-ar.gov
Fire Chief	David Dayringer	479.575.8365	fire@fayetteville-ar.gov

Senior Department Directors

Communications & Marketing Director	Lindsley Smith	479.575.8330	lsmith@fayetteville-ar.gov
Development Services Director	Jeremy Pate	479.575.8265	jpate@fayetteville-ar.gov
Chief Financial Officer	Paul A. Becker	479.575.8330	pbecker@fayetteville-ar.gov
Parks & Recreation Director	Connie Edmonston	479.444.3471	parks_and_recreation@fayetteville-ar.gov
Transportation Services Director	Terry Gulley	479.575.8228	transportation@fayetteville-ar.gov
Utilities Director	Vacant	479.575.8330	

Division Heads

Accounting Director	Marsha Hertweck	479.575.8281	accounting@fayetteville-ar.gov
Billing & Collection Manager	Cheryl Partain	479.521.1258	cpartain@fayetteville-ar.gov
Budget Director	Kevin Springer	479.575.8347	budget_research@fayetteville-ar.gov
Building Maintenance Superintendent	Wade Abernathy	479.575.8363	wabernathy@fayetteville-ar.gov
City Engineer	Chris Brown	479.575.8206	engineering@fayetteville-ar.gov
City Prosecutor	Casey Jones	479.575.8377	cjones@fayetteville-ar.gov
Community Resources Director	Yolanda Fields	479.575.8260	community_services@fayetteville-ar.gov
Director of Aviation	John Roscoe	479.718.7642	jroscoe@fayetteville-ar.gov
Dispatch Manager	Kathy Stocker	479.587.3555	police@fayetteville-ar.gov
District Court Administrator	Dena Stockalper	479.587.3591	district_court@fayetteville-ar.gov
Fleet Operations Superintendent	Jesse Beeks	479.444.3495	fleet@fayetteville-ar.gov
Director of Media Services	Fritz Gisler	479.444.3434	fgisler@fayetteville-ar.gov
Human Resources Director	Missy Leflar	479.575.8278	mleflar@fayetteville-ar.gov
Information Technologies Director	Vacant	479.575.8320	
Internal Auditor	Leslie Smith	479.575.8261	lsmith@fayetteville-ar.gov
Parking & Telecommunications Manager	Sharon Waters	479.575.8280	parking@fayetteville-ar.gov
Purchasing Manager	Peggy Vice	479.575.8256	purchasing@fayetteville-ar.gov
Recycling & Trash Collection Director	Jeff Coles	479.575.8398	solid_waste@fayetteville-ar.gov
Sustainability & Resilience Director	Peter Nierengarten	479.575.8272	jcoleman@fayetteville-ar.gov
Water & Wastewater Operations Manager	Tim Nyander	479.575.8386	water_and_sewer_maintenance@fayetteville-ar.gov

Replaced with new information

City of Fayetteville, Arkansas

2015 Operating Budget

Outside Agency Funding

	Actual 2013	Budgeted 2014	Estimated 2014	Budgeted 2015
General Fund (1010):				
Fayetteville Boys & Girls Club	\$ 205,350	\$ 215,175	\$ 215,175	\$ 215,175
Public Access Provider Your Media	105,000	105,000	105,000	105,000
NWAEDD (Senior Center)	53,350	74,314	74,314	84,514
Arkansas Air & Military Museum	14,500	14,500	14,500	14,500
*NWA Regional Planning	40,469	40,469	40,469	51,506
*Central Emergency Medical Service	270,000	270,000	270,000	270,000
Total General Fund Outside Agency Funding	<u>688,669</u>	<u>719,458</u>	<u>719,458</u>	<u>740,695</u>
Street Fund (2100):				
Ozark Regional Transit	296,000	300,000	300,000	300,000
Razorback Transit	50,000	50,000	50,000	213,759
Total Street Fund Outside Agency Funding	<u>346,000</u>	<u>350,000</u>	<u>350,000</u>	<u>513,759</u>
Total Outside Agency Funding	<u>\$ 1,034,669</u>	<u>\$ 1,069,458</u>	<u>\$ 1,069,458</u>	<u>\$ 1,254,454</u>

* These Outside Agencies Have Interlocal Governmental Agreements.

LISTING OF ACRONYMS

A&P.....	Advertising & Promotion
ADA	Americans with Disabilities Act
ADEQ	Arkansas Department of Environmental Quality
ADH.....	Arkansas Department of Health
AED	Automated External Deliberator
AEP	Arkansas Electric Power
AHTD	Arkansas Highway Transportation Department
ARFF	Aircraft Rescue Fire Fighting
A/V	Audio/Visual
AVL.....	Automatic Vehicle Location
BOD	Biochemical Oxygen Demand
BIMS	Budget & Information Management System
CAD	Computer Aided Design
CAFR.....	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CAT	Community Access Television
CDBG.....	Community Development Block Grant
CIP.....	Capital Improvements Program
CMS	Content Management System
COLA.....	Cost of Living Adjustment
CPI.....	Consumer Price Index
CPR	Cardiovascular Pulmonary Resuscitation
DDS	Data Security Standards
DOT	Department of Transportation
DTF	Drug Task Force
DWI	Driving While Intoxicated
ECM	Enterprise Content Management
ED.....	Economic Development
EDMS.....	Electronic Document Management System
EMS	Emergency Medical Services
EMT.....	Emergency Medical Technician
EPA.....	Environmental Protection Agency
ERP	Enterprise Resource Planning
ERS.....	Emergency Response Station
FAA	Federal Aviation Administration
FAR	Federal Aviation Regulation
FASB	Financial Accounting Standards Board
FBO	Fixed Based Operator
FCC.....	Federal Communication Commission
FEDC	Fayetteville Economic Development Council
FEMA.....	Federal Emergency Management Agency
FHWA.....	Federal Highway Administration
FOIA	Freedom of Information Act
FTE	Full-Time Equivalent
GA.....	General Aviation
GAAP.....	Generally Accepted Accounting Principles
GASB.....	Governmental Accounting Standards Board
GFOA.....	Government Finance Officers Association

Replaced with new information
LISTING OF ACRONYMS, (continued)

GHG.....	Greenhouse Gas
GIS.....	Geographic Information System
GPS.....	Global Positioning System
HIRL.....	High Intensity Runway Lights
HMI.....	Human Machine Integration
HMR.....	Hotel/Motel Restaurant Tax
HOME.....	HOME Grant Program
HUD.....	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IPP.....	Industrial Pretreatment Program
ISO.....	International Standards Organization
IT.....	Information Technology
LAN.....	Local Area Network
LED.....	Light Emitting Diode
LOPFI.....	Local Police and Fire Retirement
MCT.....	Mobile Computer Terminal
MDT.....	Mobile Data Terminal
MGD.....	Million Gallons per Day
MLK.....	Martin Luther King
MRF.....	Materials Recovery Facility
MUTCD.....	Manual on Uniform Traffic Control Devices
MVR.....	Mobile Video Recorder
NPDES.....	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
NWACC.....	Northwest Arkansas Community College
NWAEDD.....	Northwest Arkansas Economic Development District
O&M.....	Operation & Maintenance
ORT.....	Ozark Regional Transit
PA.....	Public Address
PAPI.....	Precision Approach Path Indicator
PC.....	Personal Computer
PCI.....	Payment Card Industry
PO.....	Purchase Order
PRAB.....	Parks & Recreation Advisory Board
RFP.....	Request for Proposals
ROW.....	Right-of-Way
RLF.....	Revolving Loan Fund
RTC.....	Recycling & Trash Collection
RTU.....	Remote Terminal Units
SCADA.....	Supervisory Control & Data Acquisition
SQL.....	Structured Query Language
SSRS.....	SQL Server Reporting Services
TIF.....	Tax Increment Financing
TSS.....	Total Suspended Solids
UDC.....	Unified Development Code
UPS.....	Uninterruptable Power Supply

LISTING OF ACRONYMS, (continued)

USACE.....	United States Army Corps of Engineers
UV.....	Ultra Violet
W&S, W/S	Water & Sewer
WAN.....	Wide Area Network
WSIP	Wastewater System Improvements Project
WWT	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
W/WW	Water/Wastewater
YRCC	Yvonne Richardson Community Center

GLOSSARY

ACCOUNTING SYSTEM. Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

ACCRUAL. Revenue and expenses are recorded when they are incurred.

AD VALOREM. A basis for levy of taxes upon property based on value.

AGENCY FUND. A fund consisting of resources received and held by the governmental unit as an agent for others.

APPROPRIATION. An authorization granted by the board to incur liabilities for specific purposes.

ASSETS. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

BALANCED BUDGET. A budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND. A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND DISCOUNT. The excess of the face value of a bond over the price for which it is acquired or sold.

BOND PREMIUM. The excess of the price at which a bond is acquired or sold over its face value.

BONDED DEBT. The portion of indebtedness represented by outstanding bonds.

BUDGET. A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CONTROL. The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE. A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET. This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

CAPITAL IMPROVEMENT. Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

GLOSSARY, (continued)

CAPITAL IMPROVEMENT PROGRAM. An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five year period.

CAPITAL OUTLAY. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

CASH. Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

CONSTRUCTION WORK IN PROGRESS. The cost of construction work that has been started but not yet completed and placed in service.

CONTINGENCY FUND. Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for identified expenses, such as salary increases, but for which amounts are uncertain.

CONTRACTUAL SERVICE. An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

DEBT SERVICE. The amount of money necessary to pay interest on an outstanding debt, the principal of maturing bonds, and required contributions to a sinking fund for term bonds.

DEBT SERVICE FUND. A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

DEMAND. Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

DEPARTMENT. Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

DEPRECIATION. Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DESIGNATED FUND. Funds created to account for assets set aside for a specific purpose.

DIVISION. Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy used by the City. Each Division reports to one of more departments.

EFFECTIVENESS. Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

ENCUMBRANCE. An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

GLOSSARY, (continued)

ENTERPRISE FUND. A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

EXPENDITURE. Under the current financial resources measurement focus (modified accrual basis), decreases in net financial resources not classified as other uses.

EXPENSE. An outflow of resources that results in the consumption of net assets by the entity during the reporting period..

FIDUCIARY FUND. Any fund held by a governmental unit as an agent or trustee.

FISCAL YEAR. A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

FIXED ASSET. Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment. Fixed assets depreciate

FRANCHISE TAX. Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

FULL-TIME EQUIVALENT POSITION (FTE). A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

FUND. A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE. Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balances are available for appropriation.

FUND EQUITY. The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is undesignated Fund Balance.

GENERAL FUND. A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

GOAL. A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

GOVERNMENTAL FUND. A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenue sources.

GLOSSARY, (continued)

GRANT. A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

INCOME. A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

INTERGOVERNMENTAL REVENUE. Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

INTERNAL SERVICE FUND. A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

INVESTMENT. Securities held for the production of income in the form of interest and dividends.

LIABILITY. Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE-ITEM. A detailed classification of an expense or expenditure classified by object within each Division.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL BASIS. Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

NET INCOME. A term used in governmental enterprise to designate the excess of total revenues over total expenses.

NONOPERATING EXPENSE. Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

NONOPERATING INCOME. Proprietary fund income that is not derived from the basic operations of such enterprises.

OBJECT CODE. Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

OBJECTIVE. An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

OPERATING TRANSFER. Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

GLOSSARY, (continued)

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE BUDGET. A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

PERFORMANCE MEASURES. Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

PROGRAM. Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

PROGRAM BUDGET. A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

PROGRAM OBJECTIVES. A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

PRODUCTIVITY. Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

PROPRIETARY FUND. Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

RESERVE. An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

RETAINED EARNINGS. The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

REVENUE. Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

SPECIAL REVENUE FUND. A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

TAX. A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

GLOSSARY, (continued)

UNRESERVED FUND BALANCE. The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

USER CHARGE. A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

WORKLOAD. Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.