# City Council Agenda Items and Contracts, Leases or Agreements

9/17/2013
City Council Meeting Date

|  | Agenda Items                           | Only  |   |
|--|--|---|---|
| Don Marr   | Administration                         |   | Administration  |
| Submitted By   | Divisio                                | on  | Department  |
|  | Action Req                             |   |   |
| Ordinance to waive competitive biddin the Fayetteville Chamber of Commerconeriod) with the option to renew for two | e; and a budget adjustn                | year contract for E<br>nent for \$330,000 ( | conomic Development Services with \$165,000 per year for a 2 year |
| \$ 330,000.00  | \$                                     | -   | Economic Development Services                                     |
| Cost of this request   | Category / Proje                       | ect Budget                                  | Program Category / Project Name                                   |
| 1010.6600.5315.00  | \$                                     | 330,000.00                                  | Wilson Springs Proceeds   |
| Account Number   | Funds Used                             | to Date                                     | Program / Project Category Name                                   |
| 0901 2009-2010   |  |   | Use of Designated Fund Balance                                    |
| Project Number   | Remaining B                            | Balance                                     | Fund Name   |
| Separtment Director  Which City Attorney   | 9/5/13  Date 09.05.20  9-6-1  Date     | Original Cont                               | tract Date: tract Number:   |
| Finance and Internal Services Director  Manual Andrew  Mayor  Paul A. But  Mayor                                   | 9-6-2013 Date  9-6-13 Date  9/6// Date |   | in ENTERED  |
| Comments:  |  |   |   |
|  |  |   |   |



# City Council Meeting Date: September 17, 2013

# City Council Agenda Memo

To:

**Mayor and Members of the City Council** 

From:

Don Marr, Chief of Staff,

Thru:

**Mayor Jordan** 

Date:

09/4/2013

Subject:

**Economic Development Consulting Services** 

# **Recommendation:**

The City Staff and Administration recommend on behalf of the Mayor's office that the City of Fayetteville, AR waive competitive bidding and continue contracting terms with the Fayetteville Chamber of Commerce for Economic Development Services.

#### Background:

During the Fayetteville Forward Economic Development Summit it was recommended by the Economic Breakout group for the City to evaluate and if feasible move towards contracting an entity to provide ongoing economic development services on behalf of the City of Fayetteville. The City of Fayetteville has done so since 2009.

Four years ago the city solicited request for proposals (RFP 09-14) seeking Economic Development Consulting Services, and chose to contracted with the Fayetteville Chamber of Commerce the past four years, for economic development services. The Chamber's performance over the last contract period (4 years) has been excellent

In the past four (4) years, the Chamber successfully fulfilled the deliverables set up in our Scope of Work and more. Some of our successes include:

- 1.) Competed with sister plants of Tyson's Mexican Original, Pinnacle Foods, and American Air Filter to not only keep local jobs, but actually expanded their production and number of employees here in Fayetteville.
- 2.) Brought more than \$2 million of incentives to Fayetteville manufactures and businesses
- 3.) Established a since point of contact for all economic development efforts in the City of Fayetteville when it was not previously established.
- 4.) Created and implemented an up and running economic development website now utilized by numerous site selection consultants and the State AEDC.
- 5.) Marketed the City to Site Selection Consultants from around the County increasing opportunities to promote Fayetteville in economic development opportunities from outside of our community.

It is now time to renew the contract for another period. Based on the results of the Chamber Development Contract the last 4 year contract period, the City Administration is recommending the waiving of Competitive bidding and renewing a contract with the Fayetteville Chamber of Commerce. Their knowledge of city practices over the last 4 years, the past and current economic development activities and work with the Arkansas Economic Development Commission, provide an advantage to the Citizens and Businesses of our community. There have been three options presented by the Chamber of Commerce based on their recent working meeting with the City Council. Those options are attached to this agenda item. The Administration is recommending Option 1 with the attached Contract and Scope of Work/Performance Standards exhibit attached.

# **Budget Impact:**

We are submitting a budget adjustment request seeking approval of \$330,000 (\$165,000 per contract year) funding the Wilson Springs Economic Development Fund to pay for this two year contract period. The contract allows for one additional renewal period of two years and the budget for the renewal period must be identified and approved by the City Council at the time of the contract renewal. If the Council approves a contract amending to selection either option two for a contract amount of \$180,000 or option 3 for a contract amount of \$195.000 then the amount of funding required for the contract period will need to be raised to \$370,000 or \$390,000 respectively.

|--|

AN ORDINANCE TO WAIVE FORMAL COMPETITIVE BIDDING, TO APPROVE A TWO YEAR ECONOMIC DEVELOPMENT SERVICES CONTRACT WITH THE FAYETTEVILLE CHAMBER OF COMMERCE IN THE TOTAL AMOUNT OF \$330,000.00 AND TO APPROVE A BUDGET ADJUSTMENT

WHEREAS, the Fayetteville Chamber of Commerce was selected through a competitive bidding process in 2009 to provide economic development services for the City of Fayetteville; and

WHEREAS, because of the Fayetteville Chamber of Commerce's excellent performance during the difficult years of the substantial national recession, the City of Fayetteville exercised its two year option to renew this contract on September 6, 2011, by the City Council Resolution No. 163-11; and

WHEREAS, because of the excellent performance by the Fayetteville Chamber of Commerce during the last four years, because of the specialized and valuable information and understanding of the economic development needs and potentials learned by the Fayetteville Chamber of Commerce during the last four years and because only a single other entity applied during the initial selection process for a supplier of economic development services, formal competitive bidding is not feasible and practical.

# NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby determines that due to the exception circumstances noted above, formal competitive bidding is deemed not practical and feasible and therefore waives formal competitive bidding and approves the attached two year contract (with the two year option to renew) with the Fayetteville Chamber of Commerce to furnish economic development services for the annual cost of \$165,000.00 and authorizes Mayor Jordan to sign this contract.

<u>Section 2</u>. That the City Council of the City of Fayetteville, Arkansas hereby approves the attached budget adjustment to fund this contract.

# Page 2 Ordinance No.

**PASSED** and **APPROVED** this 17<sup>th</sup> day of September, 2013.

| ATTEST:                                  |
|--|
|  |
| By:SONDRA E. SMITH. City Clerk/Treasurer |
|  |

# City of Fayetteville, Arkansas Budget Adjustment Form

V13.0107 D. 9 Economic Development Contract

Budget Year Division: Chief of Staff Request Date Adjustment Numberge 6 of 22

Department: Chief of Staff 9/4/2013

# **BUDGET ADJUSTMENT DESCRIPTION / JUSTIFICATION**

\$330,000 is requested in the Economic Development Services account. These funds will be used for a 2-year contract renewal with the Fayetteville Chamber of Commerce. The funds are being taken from the Use of Designated Fund Balance and are from the proceeds of the sale of Wilson Springs.

|                                |                     |                       | •                               |                 |             |
|--------------------------------|---------------------|-----------------------|---------------------------------|-----------------|-------------|
| Division Head  Budget Director | Date 9-1/-1013 Date | Prepared<br>Reference | Budget & Re                     | esearch Use Onl | y<br>E P    |
| Department Director            | Date 9 - 6 - 2013   | Type:                 |                                 |                 | E. P        |
| Finance Director               | Date 9-6-13         |                       | Ledger Date<br>o General Ledger |                 |             |
| Chief of Staff                 | Date 9/6/13         |                       | / Verified                      | Initial         | Date        |
| Mayor                          | Date                |                       |                                 | Initial         | Date        |
| тоти                           | AL BUDGET ADJU      | STMENT                | 330,000                         | 330,000         | _           |
|                                |                     |                       | Increase / (                    | Decrease)       | Project.Sub |
| Account Name                   | Account Nu          | ımber                 | Expense                         | Revenue         | Number      |
| Contract Services              | 1010.6600.5         |                       | 330,000                         | -               | 59027.901   |
| Use of Designated Fund Balance | 1010.0001.4         | 999.98                | -                               | 330,000         | 59027.901   |
|                                |                     |                       |                                 |                 |             |

# CONTRACT FOR ECONOMIC DEVELOPMENT CONSULTING SERVICES BETWEEN THE CITY OF FAYETTEVILLE, ARKANSAS AND THE FAYETTEVILLE CHAMBER OF COMMERCE

**WHEREAS**, the City of Fayetteville, Arkansas wishes to contract for Economic Development Consulting Services, and;

WHEREAS, the Fayetteville, Arkansas Chamber of Commerce wishes to provide Economic Development Consulting Services to the City of Fayetteville, Arkansas, and;

WHEREAS, the Fayetteville, Arkansas Chamber of Commerce was selected to perform Economic Development Consulting Services for the City of Fayetteville utilizing the competitive Request for Proposal selection process in 2009 (via RFP 09-14, Economic Development Consulting Services), and;

**WHEREAS**, the City Council of Fayetteville, Arkansas has waived competitive bidding and approved a contract for Economic Development Consulting Services with the Fayetteville, Arkansas Chamber of Commerce,

# **NOW THEREFORE:**

In consideration of the mutual promises contained in this Agreement and other good and valuable consideration,

- 1. Agreement is made this \_\_\_\_\_ day of \_\_\_\_\_\_, 2013 by and between the City of Fayetteville, Arkansas located at 113 W. Mountain, Fayetteville, Arkansas 72701 and the Fayetteville, Arkansas Chamber of Commerce located at 123 West Mountain Street, Fayetteville, Arkansas 72701. Term: This Agreement shall be for a term of two (2) years. This contract may be canceled by either party within thirty days written notice.
- 2. **Renewals**: This agreement may be renewed for one additional term of two (2) years with mutual agreement of the parties.
- 3. **Appendix & Attachments:** The Contract documents which comprise the contract between the City of Fayetteville and the Fayetteville Chamber of Commerce consist of this Contract and the following documents attached hereto, and made a part hereof:
  - a.) Appendix A Schedule Detail for Deliverables and Performance Measures
- \* The City of Fayetteville shall coordinate with the Fayetteville Chamber of Commerce for modifications to this schedule. Any modifications shall be agreed upon by both the City and Fayetteville Chamber of Commerce; however, any changes affecting price shall have prior approval by the Fayetteville City Council. In the event Appendix A is revised and price is not modified, such revised document shall be provided to the City Council at the next regularly scheduled quarterly update.

- 4. <u>Services to be Provided</u>: During the terms of this Agreement, the Fayetteville Chamber of Commerce Shall:
  - Serve as the first point of contact for economic development services; and maintain good relations with the Arkansas Economic Development Commission and other economic development partners locally, nationally and internationally;
  - Ensure that the City of Fayetteville is competitive locally, nationally and internationally in attracting prospective companies;
  - Maintain and manage social media presence for the City of Fayetteville Economic Development activities. Produce materials that market Fayetteville including (but not limited to) an Economic Development website that caters to existing and prospective businesses and information packets for targeted industries, Facebook and other pertinent social sites;
  - Continue to work on the four (4) pillars of economic development business attraction, business retention and expansion, local entrepreneurship development and infrastructure including workforce development;
  - Monitor and report matrices such as the number of new jobs created, jobs lost, new businesses created, businesses lost (each with dates), workforce skills inventory, new inquiry details, and any other pertinent reports relating to the economic development services requirements;
  - Provide a diversity of opportunity in business types, job wages, & skill sets with a focus on jobs with living wages; and
  - Provide all deliverables and performance measures outlined in Attached scope of work
- 5. <u>Fees and Expenses</u>: The City of Fayetteville agrees the consulting fee shall be paid upon invoice as follows:

Consultation Services shall be invoiced for each quarter in the amount of \$41,250 per quarter. Total fees for consultation services shall not exceed \$165,000 annually, from date of contract. The Fayetteville Chamber of Commerce shall track, log and report hours and expenses directly related to this Agreement along with invoice for payment for each quarter. Invoices shall be itemized.

- 6. <u>Notices</u>: Any notice required to be given under this Agreement to either party to the other shall be sufficient if addressed and mailed, certified mail, postage paid, delivery, fax (receipt confirmed), or overnight courier.
- 7. <u>Applicable Law</u>: This Agreement shall be governed by and construed in accord with the laws of the State of Arkansas.
- 8. **Entire Agreement**: This Agreement sets forth the entire agreement and understanding between the parties on the subject matter of this Agreement. Neither party shall be bound by any conditions, definitions, representations or warranties with respect to the subject matter of this Agreement other than those as expressly provided herein.
- 9. <u>Amendments and Waivers</u>: Changes, modifications, or amendments in scope, price or fees to this contract shall not be allowed without a prior formal contract amendment

approved by the Mayor and the City Council in advance of the change in scope, cost or fees. No modification of this Agreement shall be binding unless made in writing and executed by both parties. No waiver by either party or any breach or obligation of the other party under this Agreement shall constitute a waiver of any other prior or subsequent breach or obligation.

10. Performance Measures: The Fayetteville Chamber of Commerce shall provide the following deliverables. Performance measures are included (with examples) for each item and will be used to evaluate the work performed throughout the entire term of the contract.

# One: Economic Development Infrastructure

The City wants to develop appropriate infrastructure necessary to foster economic development opportunities for the City of Fayetteville. The Arkansas Economic Development Commission has suggested that Fayetteville work to have more spadeready building sites available for responses to new facility inquires. The Economic Development team will work to identify future development sites, and work to complete necessary tasks so that sites are more "ready" for immediate business opportunity availability.

# Performance measures:

- Positive relationship with AEDC and appropriate communicated vision for Favetteville.
- Marketing Materials Directed Toward Target Industries, and Social Media Sites, Website, etc.
- Work with the City and Community on creating an Economic Development Fund without raising new taxes.
- Real Estate Development prepare sites and buildings ready for development.
- Establish market statistics and demographics
- Develop State and Regional partnerships by working with the state AEDC & regional economic development council.
- Support City's development of Quality of Life Programs
- Work with existing employers to develop workforce; attract quality employees to the City
- Conduct Economic Development training to ensure that the economic development team is knowledgeable and professional by attending at least 2 economic development related conferences & training classes a year. Maintain updated information, highlights, available site locations, and any possible incentives, containing highlights on why companies should locate in Fayetteville, and maintain the State of Arkansas Site Availability listings

# Two: Business Retention and Expansion

The City wants to ensure existing businesses thrive and remain or expand in Fayetteville. The Fayetteville Chamber of Commerce shall solicit continual feedback from the more than 3000 existing businesses to determine how they can best be served and how programs can be developed to leverage their assets and the assets of other similar businesses and the assets of the City of Fayetteville. The Chamber of Commerce shall develop concepts which promote existing business. For example, businesses located on the Fayetteville Square and in the Downtown are

**Economic Development Consulting Services Contract** 

sponsoring a First Thursday event with extended store hours and additional attractions.

# Performance measure:

- Development of business community data
  - o Retention rate for existing businesses
  - o Existing employee headcount
  - o Other data as requested by and coordinated with the City
- Provide technical assistance to existing businesses to assist them to retain jobs and/or expand.
- Continued Support of Local Purchase programs (like "Find it in Fayetteville")
- Bring or organize appropriate seminars and training to Fayetteville, AR, or within NWA Training Opportunities offered within the Region that would benefit Fayetteville Specific Companies.
- Develop business opportunities
  - o Through GreeNWAy initiatives, Programs, promotion of international trade, and development of trade directories.
- Analysis of existing businesses by utilizing Business License Data to evaluate growth, decline, establishment, or closure of existing businesses within the City of Fayetteville.
- Develop or recommend training & education opportunities to start up businesses.
- Provide resources to entrepreneurs as requested.

# **Three: Business Attraction**

The Fayetteville Chamber of Commerce shall take steps necessary to ensure that Fayetteville competes at local, state, national and international levels for prospective businesses. ARTP incubates companies that are developing new technologies and products. As these companies scale up and consider permanent locations, the Chamber of Commerce shall coordinate programs, procedures, policies and promotional materials that make the City an attractive and competitive option. In addition, the Chamber of Commerce shall actively promote the City of Fayetteville at the state, national and international levels, particularly to companies in the clean tech, healthcare, hospitality and tourism and nonprofit sectors. The Economic Development website will have, as a minimum, a graphically engaging design, relevant demographic information, a comprehensive list of awards and distinctions received by the City, identification of publicly-owned, shovel-ready sites, incentive packages and materials for targeted industries, and opportunities and support services for existing businesses.

# Performance measure:

- Develop Site Selector visits to the City of Fayetteville, AR
- Evaluate, and recommend trade shows to attend and meet perspective companies. Attendance will utilize Senior Administration Staff and Elected Officials. Identify up to two trade shows or similar events to attend and coordinate attendance.
- Number of home grown businesses locating in Fayetteville
- New businesses in Fayetteville
- Employee headcount attributed to new businesses

Page 11 of 22

- Assistance in the coordination and development of a regional economic development council
- Listing of contacts or potential businesses obtained through serving as the lead contact
- Implementation of business registry
- Active website, updated content, and easy-to-find content as provided by other cities
- Number of monthly unique visitor hits on the website
- Maintain & review community profile with AEDC

# Four: Strengthened Relationship with the Arkansas Economic Development Commission (AEDC) and Regional Economic Development Organizations

These organizations are assets to the City's economic development efforts. They can provide free marketing for the City and expand our contact base and opportunities. Fostering relationships with these organizations will provide a competitive advantage at the state and regional level and ensure that the City receives feedback from prospective companies about what Fayetteville can do to provide an attractive business package. The Fayetteville Chamber of Commerce shall serve as the primary point of contact for the City of Fayetteville for economic development related purposes.

# Performance measure:

- Regular meetings with AEDC staff and commissioners, ARTP staff and other relevant organizations
- Documented efforts and participation in regional partnership
- Positive relationship with AEDC and appropriate communicated vision for Fayetteville
- AEDC understanding of firm's primary contact responsibility

# Five: Market Statistics and Demographics

The City of Fayetteville is interested in receving up to date market statistics and demographics for existing businesses and labor shed and market data for businesses interested in locating in Fayetteville AR.

# Performance measure:

• Utilize and provide updated market, trend, and demographic analysis through current studies.

# Six: Reports and Presentations to the Mayor and City Council

The Fayetteville Chamber of Commerce shall provide a written report and prepare a brief presentation for the Mayor and City Council on a quarterly basis. Reports and presentations should outline the tasks accomplished and include statistics for each performance measure outlined herein.

# Performance measure:

Economic Development Consulting Services Contract Page 5 of 7

- Written report and presentation on a quarterly basis to Mayor and City Council
- Timely updates to Mayor and City Council on potential and ongoing projects as necessary

The City recognizes that the overall economy will affect some of the performance measures and success will be outside the control of the Fayetteville Chamber of Commerce. The City also recognizes that some of the needed statistics are not currently collected in a systematic way. However, the City expects the Fayetteville Chamber of Commerce to show evidence of experience in conducting comparative market and trend analyses and due diligence in amassing the detailed information necessary to support the Economic Development effort.

# 11. Contract Administration

The Mayor or his/her Designated Representative shall be the Contract Administrator for this contract. The Fayetteville Chamber of Commerce President and CEO or his/her Designated Representative shall be the primary contact for all matters pertaining to this contract. While it is understood that many facts pertaining to projects must be held in the strictest confidence, the Fayetteville Chamber of Commerce President and CEO will insure that the Mayor is kept abreast of details and progress made pertaining to Economic Development prospects considering development in Fayetteville to the greatest extent possible.

# 12. Freedom of Information Act

City contracts and documents prepared while performing city contractual work are subject to the Arkansas Freedom of Information Act. If a Freedom of Information Act request is presented to the City of Fayetteville, the Fayetteville Chamber of Commerce will do everything possible to provide the documents in a prompt and timely manner as prescribed in the Arkansas Freedom of Information Act (A.C.A. §25-19-101 et. seq.). Only legally authorized photocopying costs pursuant to the FOIA may be assessed for this compliance.

# IN WITNESS WHEREOF, the parties have executed this Agreement.

| Fayetteville Chamber of Commerce       |                |
|--|----------------|
| By: J. Steven Clark, President and CEO | Date: 9 5 2013 |
| Witness: Church                        | Date: 4572013. |
|  |                |
| The City of Fayetteville, Arkansas     |                |
| By: Lioneld Jordan, Mayor              | Date:          |
| Attest:                                |                |
| Sondra E. Smith, City Clerk/Treasurer  | Date:          |

# Economic Development Contract for Services Renewal Page 14 of 22

# City of Fayetteville, Arkansas & Fayetteville Chamber of Commerce Appendix A - Schedule Detail for Deliverables and Performance Measures Scope of Work

|          | SECTION 1: Deadline Identification Schedule |   |  |   |   |  |  |
|----------|---|---|--|---|---|--|--|
| Quarter  | Dates per Quarter                           |   | Deadline for Quarter   | Update Deadline to Admin                  | Update Deadline to City Council   |  |  |
| Qtr 1    | October 2013 - December 2013                |   | Monday, January 13, 2014   | Wednesday prior to January Agenda Session | City Council meeting in January, 2014   |  |  |
| Qtr 2    | January 2014 - March 2014                   |   | Monday, April 14, 2014   | Wednesday prior to April Agenda Session   | City Council meeting in April, 2014   |  |  |
| Qtr 3    | April 2014 - June 2014                      |   | Monday, July 14, 2014  | Wednesday prior to July Agenda Session    | City Council meeting in July, 2014  |  |  |
| Qtr 4    | July 2014- September 2014                   |   | Monday, October 13, 2014   | Wednesday prior to October Agenda Session | City Council meeting in October, 2014   |  |  |
| Qtr 5    | October 2014 - December 2014                |   | Monday, January 12, 2015   | Wednesday prior to January Agenda Session | City Council meeting in January, 2015   |  |  |
| Qtr 6    | January 2015 - March 2015                   |   | Monday, April 13, 2015   | Wednesday prior to April Agenda Session   | City Council meeting in April, 2015   |  |  |
| Qtr 7    | April 2015 - June 2015                      |   | Monday, July 13, 2015  | Wednesday prior to July Agenda Session    | City Council meeting in July, 2015  |  |  |
| Qtr 8    | July 2015 - September 2015                  |   | Monday, October 12, 2015   | Wednesday prior to October Agenda Session | City Council meeting in October, 2015   |  |  |
|          |   |   | SECTION II: Details of Deliverables  | and Performance Measures                  |   |  |  |
| Category | Category Description                        |   | Performance Measure  | Deadline (Quarter)                        | Notes   |  |  |
| 1        | Business Attraction                         | Α | Promote Fayetteville to Site<br>Selection Consultants, Intermediary<br>Agencies, and Direct Clients  | Quarters 1 - 8                            | 4 visits in 2 years; include both inbound and outbound visits   |  |  |
|          |   |   | Operate and manage social media tools such as Economic Development webpages, Facebook, etc. to keep businesses and social community informed and updated | Quarters 1 - 8                            | Provide quarterly statistics  |  |  |
|          |   |   | Operate and manage an international trade and investment program   | Quarters 1 - 8                            | Evaluate trade shows/conferences; 2 inbound/outbound visits which could include city staff and elected officials; Target sectors: Education/Research & Dev, Healthcare, and Manufacturing |  |  |
|          |   | D | Be the Point-Of-Contact for economic development purposes  | Quarters 1 - 8                            | Respond to inquiries, Request-For-<br>Proposals (RFPs) and Request-For-<br>Information (RFIs)   |  |  |

Economic Development Contract: Appendix B Fayetteville Chamber City of Fayetteville 9/5/2013

|                                      | - 1 | Develop, Assist and Support home grown businesses   | Quarters 1 - 8 | Develop and implement programs vices Resupport this activity  Page 1   |
|--------------------------------------|-----|---|----------------|--|
|                                      | F   | Support and Assist New Businesses<br>Coming to Fayetteville   | Quarters 1 - 8 |  |
|                                      |     | Employee headcount attributed to new businesses   | Quarters 1 - 8 |  |
| 2 Business Retention & Expansion     | Α   | Development of business community data, retention rate for existing businesses, existing employee headcount | Quarters 1 - 8 | Include information and statistics on<br>businesses closed and/or jobs lost from<br>the community; analysis of existing<br>businesses utilizing the Business<br>License data |
|                                      | В   | Provide technical assistance to existing businesses to assist them to retain jobs and/or to expand          | Quarters 1 - 8 |  |
|                                      | С   | Support "Find It in Fayetteville" campaign  | Quarters 1 - 8 |  |
|                                      | D   | Bring or organize appropriate seminars and training to Fayetteville or NWA                                  | Quarters 1 - 8 |  |
|                                      | E   | Develop business opportunities for existing businesses  | Quarters 1 - 8 | Through GreeNWAy Initiative Program and promotion of local, national and international trade   |
| 3 Development of Local Entrepreneurs | А   | Provide technical assistance to perspective entrepreneurs   | Quarters 1 - 8 |  |

|   |                |   |  |  | Economic Development C<br>for Services R   |
|---|----------------|---|--|--|--|
|   |                | 1 | Develop or recommend training and education opportunities to start up businesses   | Quarters 1 - 8                         | Page 1   |
|   |                | С | Provide resources to entrepreneurs as requested.   | Quarters 1 - 8                         |  |
| 1 | Infrastructure | A | Managed Relationships and wherever possible, partner with the AEDC and Relevant Partners   | Quarters 1 - 8                         | Regular interactions and communications with AEDC and other relevant organizations; partner on projects together |
|   |                | В | Development of an Economic<br>Development Fund for the City of<br>Fayetteville   | Quarters 1 - 8 or till Fund is created | Work with City and Community and without raising taxes   |
|   |                | С | Work on attracting/creating jobs with a focus on jobs with living wages  | Quarters 1 - 8                         | Both business attraction and entrepreneurship start-ups  |
|   |                |   | Monitor and manage internal and external environments to be sure that City is competitive in developing, attracting and retaining businesses |  | Report findings, make recommendations and so on to the City leadership   |
|   |                | E | Support and Assist Development of<br>the NWA Region for economic<br>development purposes   | Quarters 1 - 8                         | Include establishing statistics and demographics   |

|   |                           | F | Development of marketing materials for economic development purposes                         | Quarters 1 - 8 | Include managing of real estageServices Renewal inventory, preparing sites and buildings 17 of 2 ready for development, and maintaining the Arkansas Site Selection site for Fayetteville |
|---|---------------------------|---|--|----------------|---|
|   |                           | G | Workforce Development  | Quarters 1 - 8 | Work with existing employers to develop existing workforce; attract quality employees through quality of life programs  |
|   |                           | Н | Economic Development Training  | Quarters 1 - 8 | Team to attend at least 2 economic development related conferences and training classes a year  |
| 5 | Reports and Presentations | A | Provide written reports and prepare<br>a brief presentation to the Mayor<br>and City Council | Every quarter  |   |

The Fayetteville Chamber of Commerce shall provide a written report and prepare a brief presentation for the Mayor and City Council on a quarterly basis.

Reports and presentations should outline the tasks accomplished and include statistics for each performance measure outlined herein.

#### Performance measures include:

\* Written report and presentation on a quarterly basis to Mayor and City Council

\*Timely updates to Mayor and City Council on potential and ongoing projects as necessary

The City recognizes that national and international economies could affect some of the performance measures and success and that they are outside the control of the Fayetteville Commerce. The City also recognizes that some of the needed statistics are not currently collected in a systematic way. The City expects the Fayetteville Chamber of Commerce to show evidence of experience in conducting comparative market and trend analyses and due diligence in amassing the detailed information necessary to support the Economic Development effort.



To:

Don Marr, Chief of Staff

City of Fayetteville

From:

Steve Clark, CEO & President

Date:

August 30, 2013

Subject:

**Economic Development Contract Renewal** 

Thank you for arranging our meeting with the City Council on Thursday, August 15<sup>th</sup> to present our Build Fayetteville Action Agenda proposal for the City of Fayetteville. We are certain that this program, if fully implemented over 7 years (2014-2020), will propel our community to the next level with its action oriented activities.

As we approach the successful completion of our contract with the city for Economic Development services on September 30, 2013, we are pleased to submit the attached proposed Scope of Work for the next four (4) years, effective October 1, 2013 with annual reviews.

In the past four (4) years, the Chamber successfully fulfilled the deliverables set up in our Scope of Work and more. Our successes included:

- 1) Competed with sister plants of Tyson's Mexican Original, Pinnacle Foods, and American Air Filter to not only keep local jobs but actually expanded their production and number of employees.
- 2) Brought more than \$2 million of incentives to Fayetteville manufacturers and businesses.
- 3) Being the Point of Contact for all economic development efforts in the City of Fayetteville when it was not there before.
- 4) Created and implemented an up and running economic development website which also was not there before
- 5) Marketed the City to site selection consultants around the country.

We viewed the first four years as Economic Development 1.0. Now, we see our City ready to move to the next level which is Economic Development 2.0. To roll this out, we are proposing the attached time frame and scope of work.

We are available to meet next week to discuss this contract proposal. Thank you for the opportunity to serve the fine City of Fayetteville.

# Proposed Scope of Work for Economic Development Services

# October 1, 2013 - September 30, 2017

# Option 1

Operate and manage the infrastructure of economic development 1.0 which includes:

- Maintaining good relations with the Arkansas Economic Development Commission and other economic development partners locally, nationally, and internationally
- Maintain and manage social media presence for the City of Fayetteville. Tools include but not limited to webpages and Facebook.
- Continue to be the Point of Contact for Economic Development activities
- Continue to work on the 4 pillars of economic development—business attraction, business retention and expansion, local entrepreneurship development, and infrastructure including workforce development
- Monitor and report matrices such as number of new jobs and new businesses created as well as
  jobs and businesses lost when they are closed.

# **PLUS**

# **Economic Development 2.0**

1) Work with the City and the Community on creating an Economic Development Fund without raising new taxes.

Contract Amount Requested: \$165,000 a year

# Option 2

Operate and manage the infrastructure of economic development 1.0 which includes:

- Maintaining good relations with the Arkansas Economic Development Commission and other economic development partners locally, nationally, and internationally
- Maintain and manage social media presence for the City of Fayetteville. Tools include but not limited to webpages and Facebook.
- Continue to be the Point of Contact for Economic Development activities
- Continue to work on the 4 pillars of economic development—business attraction, business retention and expansion, local entrepreneurship development, and infrastructure including workforce development
- Monitor and report matrices such as number of new jobs and new businesses created as well as
  jobs and businesses lost when they are closed.

## **PLUS**

# **Economic Development 2.0**

- 1) Work with the City and the Community on creating an Economic Development Fund without raising new taxes.
- 2) Create an entrepreneurship center that will sponsor and provide on-going programs to raise/create entrepreneurship awareness, provide entrepreneurship training, leadership training for the founders, and infrastructure support to improve the survival rates of the new enterprises

Contract Amount Requested: \$180,000 a year

## Option 2

Operate and manage the infrastructure of economic development 1.0 which includes:

- Maintaining good relations with the Arkansas Economic Development Commission and other economic development partners locally, nationally, and internationally
- Maintain and manage social media presence for the City of Fayetteville. Tools include but not limited to webpages and Facebook.
- Continue to be the Point of Contact for Economic Development activities
- Continue to work on the 4 pillars of economic development—business attraction, business retention and expansion, local entrepreneurship development, and infrastructure including workforce development
- Monitor and report matrices such as number of new jobs and new businesses created as well as
  jobs and businesses lost when they are closed.

#### **PLUS**

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- 3) Create in conjunction with the Fayetteville Public Library and other partners, a "digital commons" and a collaborative "Dream Lab" designed to serve both novices looking to learn and experts who need access to softwares like Adobe CS6, Skype stations, SMART boards, 3D printers, etc. We will also look at the feasibility of creating a digital and dream space for the creators to work on their projects.

Contract Amount Requested: \$195,000 a year